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IPO Report

23rd Mar'26

Snapshot

Company is an integrated power solutions provider specializing in diesel generator sets (“**DG sets**”), for both primary and standby applications. As one of the original equipment manufacturers (“**OEMs**”) for Cummins India Limited (“**Cummins India**”), along with its affiliates, “**Cummins**”), company have maintained a relationship with them for over four decades.

Company commenced its DG sets business in 1984, and subsequently expanded its generator set portfolio to include medium speed large generators (“**MSLG**”) in 1996. Company continue to develop this segment through a collaboration with HD Hyundai Heavy Industries Co., Limited (“**Hyundai**”), on a non-exclusive basis.

VALUATION

Company is bringing the issue at price band of Rs 375-395 per share at p/e multiple of 19x on post issue annualized H1FY26 PAT basis.

Company has established position in the generator set market along with Collaborations and alliances with established industry players .Company has Strong technical and execution capabilities with experienced and proven management team, promoters and board of directors with balanced business portfolio with strong financial performance

Hence, we recommend “Subscribe” to issue.

Price Band (Rs./Share)	375-395
Opening date of the issue	24 th Mar '2026
Closing Date of the issue	27 th Mar '2026
No of shares pre issue	10,88,25,400 Eq Shares
Issue Size	Rs 1100 Cr
Offer For Sale	Rs 400 Cr
Fresh issue	Rs 700 Cr
Face Value (Rs/ share)	Rs 5/share
Bid Lot	37
Employee Discount	Rs 37/share

BIDDING DETAILS

QIBs (Including Anchor)	50% of the offer (Approx 1,38,98,732 eq Shares)
Non-Institutional	15% of the offer (Approx 41,69,621 eq Shares)
Retail	35% of the offer (Approx 97,29,114 eq Shares)
Employee Reservation	55,865 Equity Shares
Lead managers	Equirus Capital, Motilal Oswal Investment Advisors
Registrar to the issue	MUFG Intime India

WHAT WE LIKE

Established Position in the Generator Set Market

Company have been engaged in the business of DG sets, since its incorporation in 1984. Company is present across a wide suite of DG sets across LHP, MHP and HHP, with capacities ranging from 7.5 kVA to 3,750 kVA. Company conduct its DG set business by way of manufacturing, marketing and supply, installation, testing and commissioning (“**SITC**”) of the sets and also undertake the related on-site works. Company is one of the OEMs for Cummins and have maintained a relationship with them for over four decades. In order to widen its offerings in the Generator Sets Business, company expanded into the MSLG business in 1996. As part of the MSLG business offerings, company currently provide pre-purchase consultancy, design and engineering, sale, and O&M services integrated with Hyundai-made MSLG sets, with capacities ranging from 3,000 kVA to 10,000 kVA single unit which can be configured in multiples for parallel operation at base load power stations. With this, company’s generator set product capacity now ranges from 7.5 kVA to 10,000 kVA.

Collaborations and Alliances with Established Industry Players

Formed alliances with established players in their respective fields, such as Cummins, Hyundai, GE Vernova, Vestas and Others, in order to remain competitive, grow in a dynamic industry landscape and to enhance company’s technical capabilities

Strong Technical and Execution Capabilities

Company’s capabilities are built on a foundation of strong technical expertise and execution prowess. With cutting-edge technology, and a skilled workforce, company excel in designing, developing, and delivering quality products. Company’s technical capabilities encompass advanced manufacturing processes, precision engineering, and rigorous quality control measures, ensuring consistency, reliability and innovation in every product.



COMPANY BACKGROUND

By integrating company's DG set and MSLG offerings, company provide a comprehensive range of generator sets with capacities ranging from 7.5 kVA to 10,000 kVA, designed to meet the distinctive requirements of diverse industries and applications. As of the date of this Red Herring Prospectus, company's generator set business comprises of DG sets powered by Cummins engines, MSLG offerings in collaboration with Hyundai, and certain allied business activities ("**Generator Set Business**").

Building on company's experience in the Generator Set Business, company entered the wind power sector in 2008 as an independent power producer ("**IPP**"). Subsequently, company developed capabilities as an engineering, procurement and construction ("**EPC**") contractor as well as an operation and maintenance ("**O&M**") service provider for balance of plant ("**BoP**"). As of the date of this Red Herring Prospectus, company's operations in the wind power sector includes developing and operating IPP projects as well as undertaking EPC and O&M activities for BoP primarily within the wind power industry ("**Wind Power Business**").

Generator Set Business Division

*Diesel Generator sets ("**DG sets**") powered by Cummins engines*

Company manufacture DG sets along with auxiliary items, including acoustic enclosures, fuel and exhaust systems, and customised control panel systems. Company's offering comprises of comprehensive high speed generator solutions, powered by Cummins engines, covering the design, marketing, manufacturing, testing, supply, installing, and commissioning of DG sets ranging from 7.5 kVA to 3,750 kVA. According to the F&S Report, based on capacity, DG sets are broadly classified as low horse power with a range of 7.5 kVA to 160 kVA ("**LHP**"), medium horse power with a range of 180 kVA to 500 kVA ("**MHP**") and high horse power with a range above 500 kVA ("**HHP**").

Company operate in-house manufacturing facilities to maintain direct control over processes, costs, and timelines. As of the date of this Red Herring Prospectus, company own and operate three manufacturing facilities located in Bengaluru, Karnataka; Silvassa, Dadra and Nagar Haveli; and Khopoli, Maharashtra. Company's captive manufacturing approach enables it to optimise inventory, uphold quality assurance standards, and manage supply chain costs and delivery timelines. This structure also enhances company's responsiveness to changing customer needs and facilitates faster time-to-market.

Company's extensive sales network supports effective customer engagement and market penetration. As on September 30, 2025, company's network comprised 19 sales/marketing offices in addition to its registered and corporate offices, supported by a sales and marketing team of 123 personnel. As on September 30, 2025, company also engage with 43 authorised dealers, by issuing joint authorization certificates with Cummins and company, for providing prompt service across a wide range of market segments.

Company's DG set customers operate across diverse sectors, including commercial (hospitality, healthcare, banking and financial services industry – banks, education, residential and other real estate), infrastructure (retail infrastructure, logistics, railways and metros), manufacturing (industrial, process industries, dairy), agriculture (including cold storage and aquaculture), information technology/data centres, government and defense, and rentals.

In addition to manufacturing and supply, company provide onsite installation services for DG sets. Company's on-site capabilities include electrical works, installation of exhaust systems, construction of diesel tank farms, load balancing, and automation solutions to support seamless transitions between the grid and DG sets, particularly in multi-unit operations. This integrated approach, encompassing manufacturing, marketing, and installation, enables company to achieve deep market penetration, make data-driven decisions on product and pricing strategies, and build enduring customer relationships.

In 2008, company strategically diversified into the Wind Power Business, commissioning its first wind power project of 4.80 MW at Samana, Jamnagar in 2008 under a 20-year PPA executed with Gujarat Urja Vikas Nigam Limited ("**GUVNL**") and have since, steadily expanded company's presence in Gujarat. As of the date of this Red Herring Prospectus, company own and operate 12 wind power projects in Gujarat, with a total installed capacity of 330.85 MW ("**Operational Wind Power Projects**"). In addition to company's Operational Wind Power Projects, company is constructing a wind power project of 52.70 MW in Gujarat that will take company's IPP portfolio to a total installed capacity of 383.55 MW.

OBJECTS OF OFFER

The Offer comprises of the Fresh Issue and an Offer for Sale by the Promoter Selling Shareholder.

Fresh Issue

Company proposes to utilise the Net Proceeds from the Fresh Issue towards funding of the following objects:

1. Prepayment/repayment of certain outstanding borrowings availed by Company, in part or full; and
2. General corporate purposes.

(collectively, referred to herein as the "Objects").

RISKS

Company's Manufacturing Facilities are concentrated in Hyderabad, Telangana and Ongole, Andhra Pradesh. Company is exposed to risks originating from slowdown or shutdown, economic, regulatory, political and other changes in this region, including natural disasters, which could adversely affect company's business, results of operations and financial condition.

Source:RHP



Consolidated Financials

(Rs in Mn)

Financials	FY23	FY24	FY25	H1FY26
Total Revenue (A)	2378.26	2210.00	2653.27	1447.44
Total Expenditure (B)	2030.86	1847.53	2316.64	1233.7
EBIDTA	347.40	362.47	336.63	213.74
EBIDTA Margin	14.61	16.40	12.69	14.77
Other Income	44.16	146.77	57.66	27.43
Depreciation	135.51	127.98	116.46	53.93
EBIT	256.05	381.26	277.83	187.24
Interest	56.01	40.53	32.20	12.37
PBT	200.04	340.73	245.63	174.87
Share of profit in Asso	-14.19	-0.02	9.03	6.68
PBIT	185.85	340.71	254.66	181.55
Exceptional	0.00	0.00	0.00	0.00
PBT	185.85	340.71	254.66	181.55
Tax	79.40	114.60	78.83	47.00
PAT	106.45	226.11	175.83	134.55
NPM	4.48	10.23	6.63	9.30
ROE%	13.40	24.80	15.37	10.62
EPS	6.32	18.46	15.26	11.74
Eq Cap	16.70	13.60	13.60	54.41
Net Worth	794.58	912.09	1,093.76	1,226.49

(Source: RHP)



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