

सवाल जवाब

केरल को 'कर्ज के जाल' में फंसा हुआ बताना गलत

भारत का पहला अत्यंत गरीबी-मुक्त राज्य घोषित होने से लेकर कारोबार सुगमता में पहले पायदान की रैंक हासिल करने तक, केरल ने पिछले 10 वर्षों में कई ऐतिहासिक उपलब्धियां दर्ज की हैं। राज्य के मौजूदा मुख्यमंत्री पिनाराई विजयन ने शाइन जैकब द्वारा भेजे गए सवालों पर अपनी लिखित प्रतिक्रिया देते हुए सरकार की उपलब्धियों और आगामी चुनावों को लेकर अपने विचार साझा किए।



पिछले 10 वर्षों में औद्योगिक मोर्चे पर आपकी सरकार की सबसे बड़ी उपलब्धता क्या रही है ?

पिछले एक दशक में लेफ्ट डेमोक्रेटिक फ्रंट (एल-डीएफ) सरकार का मुख्य लक्ष्य रहा है कि सामाजिक कल्याण के साथ-साथ विकास और बुनियादी ढांचे से जुड़े क्षेत्र को भी तेजी से आगे बढ़ाया जाए। हमारा मानना है कि असली औद्योगिक विकास तभी संभव है जब उसका तालमेल सामाजिक प्रगति के साथ हो। हमने सार्वजनिक स्वास्थ्य और शिक्षा व्यवस्था को बेहतर बनाकर अंतरराष्ट्रीय मानक स्तर तक पहुंचाया है। खास योजनाओं और स्थानीय स्तर पर किए गए प्रयासों से केरल देश का पहला राज्य बना जिसने अत्यधिक गरीबी को खत्म करते हुए 64,006 परिवारों को गरीबी से बाहर किया है। नीति आयोग के अनुसार, बहुआयामी गरीबी सूचकांक ने देश में सबसे कम गरीबी दर (0.7 फीसदी) वाले राज्यों में केरल की पहचान की है जो केरल के समावेशी विकास की प्रतिबद्धता को दर्शाता है। संपूर्ण विकास को बढ़ावा देने के लिए ही हमने बड़े पैमाने पर अपने बुनियादी ढांचे को विकसित किया। पहले जिन परियोजनाओं को असंभव माना जाता था उन्हें भी सफलतापूर्वक पूरा किया गया है जैसे कि गोल पाइपलाइन, एडमॉन-कोच्चि पावर हाईवे और राष्ट्रीय राजमार्गों का विस्तार और यह सरकार की राजनीतिक इच्छाशक्ति के कारण ही हकीकत बना है। साथ ही, हमने राज्य के लोक निर्माण विभाग (पीडब्ल्यूडी) की 17,749 किलोमीटर सड़कों को बेहतर बनाया और विभिन्न अंतरराष्ट्रीय बंदरगाहों का निर्माण किया गया। केरल तेजी से ज्ञान अर्थव्यवस्था (नॉलेज इकॉनमी) बनने की राह पर आगे की ओर बढ़ रहा है। के-एफओएन परियोजना के जरिये इंटरनेट को आम लोगों का बुनियादी अधिकार बनाया गया है, जिससे 1 लाख से ज्यादा सबक्राइबर जुड़ चुके हैं। आईटी निर्यात और स्टार्टअप तंत्र भी वैश्विक स्तर पर तेजी से बढ़े हैं और राज्य में 7,000 से ज्यादा स्टार्टअप काम कर रहे हैं। राज्य में 'वर्ष के उद्यमी' पहल के तहत 3 लाख से ज्यादा सूक्ष्म, लघु एवं मध्यम उद्यम (एम-एसएमई) शुरू किए गए हैं और 7.5 लाख से अधिक रोजगार के अवसर पैदा हुए। इसके अलावा के-स्विफ्ट एकल मंजूरी तंत्र के जरिये उद्योग शुरू करने की प्रक्रिया को आसान बनाया गया।

नीति आयोग के मुताबिक केरल राजकोषीय प्रबंधन के लिहाज से सबसे कमजोर राज्यों में शामिल है। इस पर आप क्या कहेंगे ? नीति आयोग का आकलन एक ऐसे राजकोषीय सूचकांक पर आधारित है, जो उन राज्यों को कमतर बताते हैं जो सामाजिक क्षेत्र पर ज्यादा खर्च करते हैं। दिलचस्प बात यह है कि इस सूचकांक में ऊपर रहने वाले कई राज्य सामाजिक मानकों में पीछे हैं। इससे यह सवाल उठता है कि राजकोषीय घाटा कम करने या कम खर्च करने से वास्तव में क्या हासिल होता है। केरल को 'कर्ज के जाल' में फंसा हुआ या कमजोर वित्तीय प्रबंधन वाला राज्य बताना गलत और भ्रामक है। यह केंद्र सरकार की दमनकारी नीतियों को छिपाने की कोशिश भी हो सकती है। पिछले पांच वर्षों में राज्य की अपनी कर आय लगभग 1.8 गुना बढ़ी है जो वर्ष 2020-21 में करीब 47,661 करोड़ रुपये थी जो वर्ष 2025-

26 में बढ़कर लगभग 83,731 करोड़ रुपये हो गई। वहीं, बिना कर वाली आय 2.6 गुना बढ़कर 7,327 करोड़ रुपये से 18,761 करोड़ रुपये तक पहुंच गई। राज्य की अपनी आय से खर्च चलाने की क्षमता भी बढ़ी है। वर्ष 2023-24 में राज्य ने अपनी कुल खर्च का लगभग 64 प्रतिशत अपनी आय से पूरा किया और वर्ष 2024-25 में यह करीब 60 प्रतिशत रहा। यह आंकड़े देश के औसत से बेहतर हैं, इसलिए इन्हें कमजोर प्रबंधन नहीं कहा जा सकता। राज्य का कर्ज-राज्य सकल घरेलू उत्पाद (जीएसडीपी) अनुपात भी नियंत्रण में है। कुल राज्य उत्पादन के मुकाबले कर्ज का अनुपात वर्ष 2020-21 में 38.47 प्रतिशत था, जो महामारी के समय बढ़ गया था। लेकिन अब यह घटकर वर्ष 2024-25 में 34.87 प्रतिशत हो गया है। साथ ही, सार्वजनिक कर्ज पर ब्याज की दर, राज्य की आर्थिक वृद्धि दर से कम है, जिससे यह स्पष्ट होता है कि कर्ज अभी भी संभालने योग्य है।

हाल में स्थानीय निकाय के चुनावों में यूनाइटेड डेमोक्रेटिक फ्रंट (यूडीएफ) की लहर देखी गई। क्या विधान सभा चुनाव के नतीजे इससे अलग होंगे ?

स्थानीय निकाय चुनाव और विधान सभा चुनाव के मुद्दे और परिस्थितियां अलग-अलग होती हैं। लेकिन जब बात विधान सभा चुनाव की आती है तब तो केरल की जनता पूरे राज्य के विकास, अच्छी शासन व्यवस्था और भविष्य की स्पष्ट योजना को ध्यान में रखकर मतदान करती है। एलडीएफ सरकार ने अपने वादों को पूरा करने का मजबूत रिकॉर्ड बनाया है। पिछले कार्यकाल में 6000 से 580 वादे पूरे किए गए और इस कार्यकाल में किए गए 900 वादों को भी योजनाबद्ध तरीके से पूरा किया जा रहा है। सरकार ने अन्य राज्यों की तुलना में ज्यादा अधिकार और पूंजी स्थानीय निकायों को दिया है। पिछले 10 वर्षों में लगभग 1.23 लाख अर्न्धी रूपसे स्थानीय संस्थाओं को दिए गए। इन्होंने स्थानीय निकायों के माध्यम से 'लाइफ मिशन' जैसी योजना लागू की गई जिसके तहत 5 लाख से ज्यादा बेघर लोगों को घर दिए गए।

हाल में भाजपा की वोट हिस्सेदारी बढ़ी है। क्या यह एलडीएफ और यूडीएफ के लिए चिंता की बात है ?

केरल की पहचान धर्मनिरपेक्षता, वैज्ञानिक सोच और सांप्रदायिक सौहार्द की मजबूत नींव पर बनी है। एलडीएफ हमेशा से संघ परिवार की विभाजनकारी राजनीति के खिलाफ मजबूती से खड़ा रहा है। यह सही है कि दक्षिणपंथी ताकतें बड़े संसाधनों का इस्तेमाल कर रही हैं और लोगों को बांटने के लिए गलत बातें फैला रही हैं, लेकिन केरल का धर्मनिरपेक्ष ढांचा काफी मजबूत है। इसलिए चिंता उर की वजह से नहीं, बल्कि संविधान के मूल्यों की रक्षा के लिए सतर्क रहने की है। एलडीएफ और यूडीएफ दोनों की विचारधारा में फर्क है। कांग्रेस और यूडीएफ ने कई बार समझौता करने वाली नीति अपनाई है और दोनों दल कभी-कभी 'नरम हिंदुत्व' का रुख दिखाते हैं, जिससे स्वाभाविक रूप से उनके कुछ नेताओं का झुकाव भाजपा की ओर हो जाता है। लेकिन एलडीएफ सांप्रदायिक राजनीति, चाहे वह बहुसंख्यक हो या अल्पसंख्यक, के खिलाफ मजबूती से खड़ा है।

एसआईआर: प. बंगाल में 47 लाख आपत्तियों का निपटारा किया गया

उच्चतम न्यायालय ने पश्चिम बंगाल में मतदाता सूचियों के विशेष गहन पुनरीक्षण (एसआईआर) के तहत 31 मार्च तक कुल 60 लाख आपत्तियों में से लगभग 47.4 लाख का निपटारा किए जाने पर बुधवार को गौर किया और इस प्रक्रिया में हुई प्रगति पर संतोष जताया। प्रधान न्यायाधीश सूर्यकांत और न्यायमूर्ति जॉयमाल्य बागची एवं न्यायमूर्ति विपुल एम. पंचोली के पीठ ने इस प्रक्रिया की प्रगति के बारे में कलकत्ता उच्च न्यायालय के मुख्य न्यायाधीश से मिले दो पत्रों का संज्ञान लिया।

प्रधान न्यायाधीश ने कहा, 'हम इन तथ्यों एवं आंकड़ों से काफी खुश हैं और बहुत आशावादी हैं।' उन्होंने इस बात पर गौर किया कि रोजाना करीब 1.75 लाख से दो लाख आपत्तियों का निपटारा किया जा रहा है। न्यायालय को बताया गया कि निर्वाचन आयोग ने मतदाता सूची में नाम शामिल किए जाने या हटाए जाने के खिलाफ अपीलों की सुनवाई के लिए 19 अपील न्यायाधिकरणों के गठन की अधिसूचना जारी की है। इनकी अध्यक्षता उच्च न्यायालयों के पूर्व मुख्य न्यायाधीश और न्यायाधीश करेंगे।

आयोग ने मतदाता सूची में नाम शामिल किए जाने या हटाए जाने के खिलाफ अपीलों की सुनवाई के लिए 19 अपील न्यायाधिकरणों के गठन की अधिसूचना जारी की है। इनकी अध्यक्षता उच्च न्यायालयों के पूर्व मुख्य न्यायाधीश और न्यायाधीश करेंगे।

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PUBLIC ANNOUNCEMENT



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CREDENT CONNECT N CARE LIMITED

(Formerly known as Credent Connect N Care Private Limited and erstwhile known as Credent Cold Chain Logistics Private Limited)
CIN: U63000DL2015PLC281994

THE EQUITY SHARES OF THE COMPANY WILL GET LISTED ON THE SME PLATFORM OF NSE ("NSE EMERGE")

Our Company was originally incorporated as a Private Limited Company under the name of "Credent Cold Chain Logistics Private Limited" on June 25, 2015 under the provisions of the Companies Act, 2013 with the Registrar of Companies, Delhi bearing CIN: U63000DL2015PTC281994. Further, pursuant to Special Resolution passed by the shareholders at the Extra Ordinary General Meeting held on January 12, 2024, the name of our Company was changed from "Credent Cold Chain Logistics Private Limited" to "Credent Connect N Care Private Limited" and a fresh certificate of incorporation consequent upon Change of Name was issued by the Registrar of Companies, CPC vide certificate dated May 10, 2024 bearing CIN: U63000DL2015PTC281994. Further, pursuant to a special resolution passed by the shareholder at extra Ordinary General Meeting held on September 15, 2025, company has converted from Private Limited to public limited and name of the company was changed from "Credent Connect N Care Private Limited" to "Credent Connect N Care Limited" and a fresh certificate of incorporation consequent upon conversion into public limited was issued by the Registrar of Companies, CPC vide certificate dated October 28, 2025 bearing CIN: U63000DL2015PLC281994.

Registered Office: B-3, Second Floor, Nimri Commercial Complex, Ashok Vihar, Phase-4, New Delhi - 110 052, Delhi, India
Tel.: +91-9971777199, E-mail: cs@c3logistics.co.in, Website: https://c3logistics.co.in/
Contact Person: Arpita Abhilasha, Company Secretary & Compliance Officer
CIN: U63000DL2015PLC281994

OUR PROMOTERS: ASHOK KUMAR SHARMA, KARAN SHARMA, TARUN SHARMA, DIMPLE SHARMA AND TANVEEN

"THE ISSUE IS BEING MADE IN ACCORDANCE WITH CHAPTER IX OF THE SEBI ICDR REGULATIONS (IPO OF SMALL AND MEDIUM ENTERPRISES) AND THE EQUITY SHARES ARE PROPOSED TO BE LISTED ON SME PLATFORM OF NSE ("NSE EMERGE")."

THE ISSUE

INITIAL PUBLIC OFFER OF UPTO 49,68,000 EQUITY SHARES OF FACE VALUE OF ₹ 10/- EACH (THE "EQUITY SHARES") OF CREDENT CONNECT N CARE LIMITED (FORMERLY KNOWN AS CREDENT CONNECT N CARE PRIVATE LIMITED AND ERSTWHILE KNOWN AS CREDENT COLD CHAIN LOGISTICS PRIVATE LIMITED) ("OUR COMPANY" OR "CREDENT" OR "THE ISSUER") AT AN ISSUE PRICE OF ₹ (●) PER EQUITY SHARE (INCLUDING SHARE PREMIUM OF ₹ (●) PER EQUITY SHARE) FOR CASH, AGGREGATING UP TO ₹ (●) LAKHS ("PUBLIC ISSUE") OUT OF WHICH (●) EQUITY SHARES OF FACE VALUE OF ₹ 10 EACH, AT AN ISSUE PRICE OF ₹ (●) PER EQUITY SHARE FOR CASH, AGGREGATING ₹ (●) LAKHS WILL BE RESERVED FOR SUBSCRIPTION BY THE MARKET MAKER TO THE ISSUE (THE "MARKET MAKER RESERVATION PORTION"). THE PUBLIC ISSUE LESS MARKET MAKER RESERVATION PORTION I.E. ISSUE OF (●) EQUITY SHARES OF FACE VALUE OF ₹ 10 EACH, AT AN ISSUE PRICE OF ₹ (●) PER EQUITY SHARE FOR CASH, AGGREGATING UPTO ₹ (●) LAKHS IS HEREIN AFTER REFERRED TO AS THE "NET ISSUE". THE PUBLIC ISSUE AND NET ISSUE WILL CONSTITUTE 26.44% AND (●) % RESPECTIVELY OF THE POST- ISSUE PAID-UP EQUITY SHARE CAPITAL OF OUR COMPANY. THE FACE VALUE OF EQUITY SHARES IS ₹ 10/ EACH. THE ISSUE PRICE IS (●) TIMES THE FACE VALUE OF THE EQUITY SHARES. THE PRICE BAND AND THE MINIMUM BID LOT WILL BE DECIDED BY OUR COMPANY IN CONSULTATION WITH THE BRLM AND WILL BE ADVERTISED IN ALL EDITION OF (●) (A WIDELY CIRCULATED ENGLISH NATIONAL DAILY NEWSPAPER) AND ALL EDITION OF (●) (A WIDELY CIRCULATED HINDI NATIONAL DAILY NEWSPAPER, AND HINDI EDITION OF (●), REGIONAL NEWSPAPER (HINDI BEING THE REGIONAL LANGUAGE OF DELHI WHERE OUR REGISTERED OFFICE IS LOCATED), AT LEAST TWO WORKING DAYS PRIOR TO THE BID/ISSUE OPENING DATE AND SHALL BE MADE AVAILABLE TO THE SME PLATFORM OF NSE ("NSE EMERGE") FOR THE PURPOSES OF UPLOADING ON THEIR WEBSITE.

In case of any revision in the Price Band, the Bid/Issue Period shall be extended for at least three additional Working Days after such revision of the Price Band, subject to the total Bid/Issue Period not exceeding ten Working Days. In cases of force majeure, banking strike or similar unforeseen circumstances, our Company, for reasons to be recorded in writing extend the Bid/Issue Period for a minimum of one Working Day, subject to the Bid/Issue Period not exceeding ten Working Days. Any revision in the Price Band, and the revised Bid/Issue Period, if applicable, shall be widely disseminated by notification to the Stock Exchanges by issuing a press release and also by indicating the change on the website of the BRLM and at the terminals of the Members of the Syndicate and by intimation to Designated Intermediaries and Sponsor Bank.

The Issue is being made through the Book Building Process, in terms of Rule 19(2)(b)(i) of the Securities Contracts (Regulation) Rules, 1957, as amended ("SCRR") read with Regulation 253 of the SEBI ICDR Regulations, as amended, wherein not more than 50% of the Net Issue shall be allocated on a proportionate basis to Qualified Institutional Buyers ("QIBs", the "QIB Portion"), provided that our Company may, in consultation with the Book Running Lead Manager, allocate up to 60% of the QIB Portion to Anchor Investors on a discretionary basis in accordance with the SEBI ICDR Regulations ("Anchor Investor Portion"). Out of the Anchor Investor Portion, 40% shall be reserved, of which (i) 33.33% shall be available for allocation to domestic Mutual Funds, and (ii) 6.67% for life insurance companies and pension funds, subject to valid Bids being received from domestic Mutual Funds, life insurance companies, and pension funds at or above the Anchor Investor Allocation Price. In the event of under-subscription under (ii) above, the allocation may be made to domestic Mutual Funds. In the event of under-subscription or non-allocation in the Anchor Investor Portion, the balance Equity Shares shall be added to the remaining QIB Portion (other than the Anchor Investor Portion) ("Net QIB Portion"). Further, 5% of the Net QIB Portion shall be available for allocation on a proportionate basis only to Mutual Funds, and the remainder of the Net QIB Portion shall be available for allocation on a proportionate basis to all QIBs, including Mutual Funds, subject to valid Bids being received at or above the Issue Price. However, if the aggregate demand from Mutual Funds is less than 5% of the Net QIB Portion, the balance Equity Shares available for allocation in the Mutual Fund Portion will be added to the remaining Net QIB Portion for proportionate allocation to QIBs. Further, not less than 15% of the Net Issue shall be available for allocation on a proportionate basis to Non-Institutional Bidders (of which one third of the Non-Institutional Portion shall be reserved for Bidders with an application size of more than two lots and up to such lots equivalent to not more than ₹10 lakhs and two-thirds of the Non-Institutional Portion shall be reserved for Bidders with an application size exceeding ₹10 lakhs) and under-subscription in either of these two sub-categories of Non-Institutional Portion may be allocated to Bidders in the other subcategory of Non-Institutional Portion, subject to valid Bids being received at or above the Issue Price and not less than 35% of the Net Issue shall be available for allocation to Individual Bidders in accordance with the SEBI ICDR Regulations, subject to valid Bids being received at or above the Issue Price. All potential Bidders (except Anchor Investors) are required to mandatorily utilize the Application Supported by Blocked Amount ("ASBA") process providing details of their respective ASBA accounts, and UPI ID in case of Individual Bidders using the UPI Mechanism, if applicable, in which the corresponding Bid Amounts will be blocked by the SCSBs or by the Sponsor Bank under the UPI Mechanism, as the case may be, to the extent of respective Bid Amounts. Anchor Investors are not permitted to participate in the Issue through the ASBA process. For details, see "Issue Procedure" beginning on page 282 of the Draft Red Herring Prospectus.

This public announcement is made in compliance with the provisions of Regulation 247(2) of the SEBI ICDR Regulations, to inform the public that our Company is proposing to undertake, subject to applicable statutory and regulatory requirements, receipt of requisite approvals, market conditions and other considerations, an initial public offer of its Equity Shares of face value of ₹ 10 each pursuant to the issue and the Draft Red Herring Prospectus dated March 31, 2026 has been filed with the SME Platform of NSE ("NSE EMERGE") on March 31, 2026. The Draft Red Herring Prospectus filed with NSE EMERGE shall be made public, for comments, if any, for a period of at least 21 days from the date of filing, by hosting it on the website of NSE EMERGE at https://nsearchives.nseindia.com/emerge/corporates/content/Registration_31032026205717_DRHP.pdf on the website of the BRLM at www.hemsecurities.com and also on the website of the Company https://c3logistics.co.in/. Our Company invites the public to give comments on the Draft Red Herring Prospectus filed with NSE EMERGE with respect to disclosures made in the Draft Red Herring Prospectus. The public is requested to send a copy of the comments to the Company Secretary & Compliance Officer of our Company, and/or to the BRLM at their respective addresses mentioned below. All comments must be received by our Company and/or the Company Secretary & Compliance Officer of our Company, and/or to the BRLM in relation to the issue on or before 5.00 p.m. on the 21st day from the aforementioned date of filing of the Draft Red Herring Prospectus with NSE EMERGE.

Investments in equity and equity-related securities involve a degree of risk and investors should not invest any funds in this Issue unless they can afford to take the risk of losing their entire investment. Investors are advised to read the risk factors carefully before taking an investment decision in this Issue. For taking an investment decision, investors must rely on their own examination of our Company and the Issue including the risks involved. The Equity Shares have not been recommended or approved by the Securities and Exchange Board of India ("SEBI"), nor does SEBI guarantee the accuracy or adequacy of the Draft Red Herring Prospectus. Specific attention of the investors is invited to "Risk Factors" beginning on page 21 of the Draft Red Herring Prospectus.

Any decision to invest in the equity shares described in the Draft Red Herring Prospectus may only be taken after a Red Herring Prospectus has been filed with the Registrar of Companies ("RoC") and must be made solely on the basis of such Red Herring Prospectus as there may be material changes in the Red Herring Prospectus from the Draft Red Herring Prospectus. The equity shares, when offered through the Red Herring Prospectus, are proposed to be listed on the National Stock Exchange Ltd. ("NSE EMERGE"). For details of the share capital and capital structure of our Company and the names of the signatories to the Memorandum of Association and the number of shares subscribed by them of our Company, see "Capital Structure" beginning on page 72 of the Draft Red Herring Prospectus. The liability of the members of our Company is limited. For details of the main objects of our Company as contained in our Memorandum of Association, see "History and Corporate Structure" beginning on page 144 of the Draft Red Herring Prospectus.

The BRLM associated with the Issue has handled 63 Public Issues in the past three years, out of which 4 issues were closed below the Issue/ Offer Price on the listing date:

Name of BRLM	Total Issue		Issue closed below IPO Price on listing date
	Mainboard	SME	
Hem Securities Limited	2	61	4 (SME)

BOOK RUNNING LEAD MANAGER TO THE ISSUE

REGISTRAR TO THE ISSUE

<p>HEM SECURITIES LIMITED Address: 904, A Wing, Naman Midtown, Senapati Bapat Marg, Elphinstone Road, Lower Parel, Mumbai-400013, Maharashtra, India Tel. No.: +91-22-49060000; Email: ib@hemsecurities.com Investor Grievance Email: redressal@hemsecurities.com Website: www.hemsecurities.com Contact Person: Neelkanth Agarwal SEBI Regn. No.: INM000010981</p>	<p>KFin Technologies Private Limited Reg. Office: 301, The Centrum, 3rd Floor, 57, Lal Bahadur Shastri Road, Nav Pada, Kurla (West), Mumbai - 400070, Maharashtra. Corp. Office: Selenium Tower-B, Plot 31 & 32, Gachibowli, Financial District, Nanakramguda, Serilingampally, Hyderabad - 500 032, Telangana Telephone: +91 40-6716 2222; Email: credentconnect.ipo@kfintech.com Investor Grievance Email: einward.ris@kfintech.com; Website: www.kfintech.com Contact Person: Mr. M. Murali Krishna ; SEBI Registration Number: INR000000221</p>
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COMPANY SECRETARY & COMPLIANCE OFFICER

Arpita Abhilasha
CREDENT CONNECT N CARE LIMITED
Registered Office: B-3, Second Floor, Nimri Commercial Complex, Ashok Vihar, Phase-4, New Delhi - 110 052, Delhi, India
Tel.: +91-9971777199, E-mail: cs@c3logistics.co.in, Website: https://c3logistics.co.in/

All capitalized terms used herein and not specifically defined shall have the same meaning as ascribed to them in the Draft Red Herring Prospectus.

On behalf of the Board of Directors
CREDENT CONNECT N CARE LIMITED

Place: Delhi
Date: April 01, 2026

S/-
Arpita Abhilasha
Company Secretary and Compliance Officer

Disclaimer: Credent Connect N Care Limited is proposing, subject to applicable statutory and regulatory requirements, receipt of requisite approvals, market conditions and other considerations, to make an initial public offer of its Equity Shares and has filed the Draft Red Herring Prospectus on March 31, 2026. The Draft Red Herring Prospectus is available on the website of NSE EMERGE at https://nsearchives.nseindia.com/emerge/corporates/content/Registration_31032026205717_DRHP.pdf and is available on the websites of the BRLM at www.hemsecurities.com and also on the website of the Company https://www.hemsecurities.com/. Any potential investors should note that investment in equity shares involves a high degree of risk and for details relating to the same, see the section titled "Risk Factors" beginning on page 21 of the Draft Red Herring Prospectus. Potential investors should not rely on the Draft Red Herring Prospectus for making any investment decision.

The Equity Shares have not been and will not be registered under the U.S. Securities Act of 1933, as amended (the "Securities Act") or any state securities laws in the United States, and unless so registered, and may not be issued or sold within the United States, except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the Securities Act and in accordance with any applicable U.S. State Securities laws. The Equity Shares are being issued and sold outside the United States in "offshore transactions" in reliance on Regulation "S" under the Securities Act and the applicable laws of each jurisdiction where such issues and sales are made. There will be no public offering in the United States.

This is a public announcement for information purposes only and is not a prospectus announcement and does not constitute an invitation or offer to acquire, purchase or subscribe to securities.

Not for release, publication or distribution, directly or indirectly, outside India.

INTIMATION OF FILING OF THE PRE-FILED DRAFT RED HERRING PROSPECTUS DATED MARCH 30, 2026 ("PRE-FILED DRAFT RED HERRING PROSPECTUS") OF SOHAN LAL COMMODITY MANAGEMENT LIMITED ("COMPANY") UNDER CHAPTER IIA OF THE SECURITIES AND EXCHANGE BOARD OF INDIA (ISSUE OF CAPITAL AND DISCLOSURE REQUIREMENTS) REGULATIONS, 2018, AS AMENDED, ("SEBI ICDR REGULATIONS") WITH THE SECURITIES AND EXCHANGE BOARD OF INDIA ("SEBI"), BSE LIMITED AND THE NATIONAL STOCK EXCHANGE OF INDIA LIMITED (TOGETHER THE "STOCK EXCHANGES") IN RELATION TO THE PROPOSED INITIAL PUBLIC OFFERING OF ITS EQUITY SHARES BEARING FACE VALUE OF ₹1 EACH (THE "EQUITY SHARES") ON THE MAIN BOARD OF THE STOCK EXCHANGES.

PUBLIC ANNOUNCEMENT



SOHAN LAL COMMODITY MANAGEMENT LIMITED

(FORMERLY KNOWN AS SOHAN LAL COMMODITY MANAGEMENT PRIVATE LIMITED)

Corporate Identity Number: U93090DL2009PLC193172

Registered Office: 4067, 1st Floor, Naya Bazar, Delhi, India-110006

Corporate Office: 642-643 DLF Tower, 6th Floor, 15 Shivaji Marg, Moti Nagar, Najafgarh Road, N.I. Area, West Delhi, New Delhi, India-110015

Contact Person: Anuj Kumar, Company Secretary and Compliance Officer

Tel.: 011-71110100, Ext.:172, Email: Compliance@slc-india.com, Website: https://sohanlal.in/

This public announcement is being made pursuant to Regulation 59C(5) of the SEBI ICDR Regulations to inform the public that the Company has filed the Pre-filed Draft Red Herring Prospectus with SEBI and the Stock Exchanges, under Chapter IIA of the SEBI ICDR Regulations in relation to the proposed initial public offering of its Equity Shares on the main board of the Stock Exchanges. The filing of the Pre-filed Draft Red Herring Prospectus shall not necessarily mean that the Company will undertake the initial public offering.

This public announcement is not an offer of securities for sale in the United States or elsewhere. This announcement has been prepared for publication in India only and is not for publication or distribution, directly or indirectly, in or into the United States. The Equity Shares offered in the Offer have not been and will not be registered under the U.S. Securities Act of 1933 as amended (the "U.S. Securities Act"), or any state securities laws in the United States and, unless so registered, may not be offered or sold within the United States, except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the U.S. Securities Act and applicable state securities laws in the United States.

For and on behalf of the Board of Directors of
SOHAN LAL COMMODITY MANAGEMENT LIMITED

Place: New Delhi
Date: April 1, 2026

S/-
Anuj Kumar
Company Secretary and Compliance Officer



Dilip Buildcon Limited

(CIN: L45201MP2006PLC018689)

Regd. Office: Plot No. 5, Inside Govind Narayan Singh Gate, Chuna Bhatti, Kolar Road, Bhopal (M.P.)- 462016

Email Id : db@dilipbuildcon.co.in, website : www.dilipbuildcon.com

Tel. No. 0755-4029999, Fax No. 0755-4029998

NOTICE TO THE MEMBERS

The Members of Dilip Buildcon Limited ("the Company") are hereby informed that in compliance with the provisions of Sections 108, 110 and other applicable provisions of the Companies Act, 2013 ("the Companies Act" or "the Act"), read with the Companies (Management and Administration) Rules, 2014 ("the Rules"), Regulation 44 and other applicable provisions of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations") and Secretarial Standards – 2 (SS-2) on "General Meetings" issued by the Institute of Company Secretaries of India (ICSI), including any statutory modification(s), amendment(s) or re-enactment(s) thereof for the time being in force, read with Circulars issued from time to time by the Ministry of Corporate Affairs (MCA), and by Securities and Exchange Board of India (SEBI), the Company is seeking approval from its Members for passing of Resolutions by way of Postal Ballot as stated in the Postal Ballot Notice dated April 01, 2026. ("Postal Ballot Notice"). The Company has completed the dispatch of the Postal Ballot Notice on Wednesday, April 01, 2026.

It may please be noted that the dispatch of Postal Ballot Notice to the Members has been made only through electronic mode to those Members whose names appear in the Register of Members or in the Register of Beneficial Owners maintained by the Depository(ies) / Depository Participant(s), as on **Friday, March 27, 2026** ("Cut-off Date") on their e-mail ids registered with the Company / Depositories / Depository Participants / Registrar and Share Transfer Agent of the Company. The requirement of circulating the physical copies of the Postal Ballot Notice and Postal Ballot Form has been dispensed with, vide the MCA Circulars. However, it is clarified that all the persons who are Members of the Company as on **Friday, March 27, 2026** (including those Members who may not have received this Notice due to non-registration of their e-mail IDs with the Company or with the Depositories / Depository Participants / Registrar and Share Transfer Agent) will be entitled to vote in relation to the Resolution specified in the Notice and any person who is not a Member as on the Cut-off Date should treat this Notice for information purpose only.

In compliance with the provisions of the Applicable Laws, the Company is providing e-voting facility to the Members to cast their vote by electronic means on the Resolutions set forth in the Postal Ballot Notice, through e-voting services provided by MUGF Intime India Private Limited (Formerly Link Intime India Private Limited) (MUGF).

Commencement of e-voting:	9:00 a.m. (IST) on Thursday, April 02, 2026
End of e-voting:	5:00 p.m. (IST) on Friday, May 01, 2026

The procedure / instructions for e-voting is / are given in the Postal Ballot Notice.

The copy of the said Postal Ballot Notice is being made available on the website of the Company, viz., www.dilipbuildcon.com, on the websites of BSE Limited (www.bseindia.com), National Stock Exchange of India Limited (www.nseindia.com) and on the website of MUGF Intime India Private Limited (Formerly Link Intime India Private Limited) (RTA) at www.in.mpps.intime.com.

Please note that any Votes received/casted from/by the Member(s) after the aforesaid time period, i.e., after 5:00 p.m. (IST) on **Friday, May 01, 2026**, will not be valid / allowed and will be treated as if the voting from such Member(s) has not been done.

Members who have not registered their e-mail addresses with the Company or the Depositories are requested to do so by following the process mentioned in the Postal Ballot Notice dated **April 01, 2026**.

The results of voting on the Resolutions will be declared on or before May 04, 2026 and will be displayed at the website of the Company (www.dilipbuildcon.com), besides being communicated to the concerned Stock Exchanges.

Date: April 01, 2026

Place: Bhopal

For Dilip Buildcon Limited

Sd/-
Abhishek Shrivastava
Company Secretary & Compliance Officer

THIS IS A PUBLIC ANNOUNCEMENT FOR INFORMATION PURPOSES ONLY AND IS NOT A PROSPECTUS ANNOUNCEMENT AND DOES NOT CONSTITUTE AN INVITATION OR OFFER TO ACQUIRE, PURCHASE OR SUBSCRIBE TO SECURITIES. NOT FOR RELEASE, PUBLICATION OR DISTRIBUTION DIRECTLY OR INDIRECTLY OUTSIDE INDIA.

PUBLIC ANNOUNCEMENT



CRECENT CONNECT N CARE LIMITED

(Formerly known as Credent Connect N Care Private Limited and erstwhile known as Credent Cold Chain Logistics Private Limited)

CIN: U63000DL2015PLC281994

THE EQUITY SHARES OF THE COMPANY WILL GET LISTED ON THE SME PLATFORM OF NSE ("NSE EMERGE")

Our Company was originally incorporated as a Private Limited Company under the name of "Credent Cold Chain Logistics Private Limited" on June 25, 2015 under the provisions of the Companies Act, 2013 with the Registrar of Companies, Delhi bearing CIN: U63000DL2015PTC281994. Further, pursuant to Special Resolution passed by the shareholders at the Extra Ordinary General Meeting held on January 12, 2024, the name of our Company was changed from "Credent Cold Chain Logistics Private Limited" to "Credent Connect N Care Private Limited" and a fresh certificate of incorporation consequent upon Change of Name was issued by the Registrar of Companies, CPC vide certificate dated May 10, 2024 bearing CIN: U63000DL2015PTC281994. Further, pursuant to a special resolution passed by the shareholder at extra Ordinary General Meeting held on September 15, 2025, company has converted from Private Limited to public limited and name of the company was changed from "Credent Connect N Care Private Limited" to "Credent Connect N Care Limited" and a fresh certificate of incorporation consequent upon conversion into public limited was issued by the Registrar of Companies, CPC vide certificate dated October 28, 2025 bearing CIN: U63000DL2015PLC281994.

Registered Office: B-3, Second Floor, Nimri Commercial Complex, Ashok Vihar, Phase-4, New Delhi – 110 052, Delhi, India

Tel.: +91-9971777199, **E-mail:** cs@c3logistics.co.in, **Website:** https://c3logistics.co.in/

Contact Person: Arpita Abhilasha, Company Secretary & Compliance Officer

CIN: U63000DL2015PLC281994

OUR PROMOTERS: ASHOK KUMAR SHARMA, KARAN SHARMA, TARUN SHARMA, DIMPLE SHARMA AND TANVEEN

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THE ISSUE

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The Issue is being made through the Book Building Process, in terms of Rule 19(2)(b)(i) of the Securities Contracts (Regulation) Rules, 1957, as amended ("SCRR") read with Regulation 253 of the SEBI ICDR Regulations, as amended, wherein not more than 50% of the Net Issue shall be allocated on a proportionate basis to Qualified Institutional Buyers ("QIBs"), the "QIB Portion", provided that our Company may, in consultation with the Book Running Lead Manager, allocate up to 60% of the QIB Portion to Anchor Investors on a discretionary basis in accordance with the SEBI ICDR Regulations ("Anchor Investor Portion"). Out of the Anchor Investor Portion, 40% shall be reserved, of which (i) 33.33% shall be available for allocation to domestic Mutual Funds, and (ii) 6.67% for life insurance companies and pension funds, subject to valid Bids being received from domestic Mutual Funds, life insurance companies, and pension funds at or above the Anchor Investor Allocation Price. In the event of under-subscription under (ii) above, the allocation may be made to domestic Mutual Funds. In the event of under-subscription or non-allocation in the Anchor Investor Portion, the balance Equity Shares shall be added to the remaining QIB Portion (other than the Anchor Investor Portion) ("Net QIB Portion"). Further, 5% of the Net QIB Portion shall be available for allocation on a proportionate basis only to Mutual Funds, and the remainder of the Net QIB Portion shall be available for allocation on a proportionate basis to all QIBs, including Mutual Funds, subject to valid Bids being received at or above the Issue Price. However, if the aggregate demand from Mutual Funds is less than 5% of the Net QIB Portion, the balance Equity Shares available for allocation in the Mutual Fund Portion will be added to the remaining Net QIB Portion for proportionate allocation to QIBs. Further, not less than 15% of the Net Issue shall be available for allocation on a proportionate basis to Non-Institutional Bidders (of which one third of the Non-Institutional Portion shall be reserved for Bidders with an application size of more than two lots and up to such lots equivalent to not more than ₹ 10 lakhs and two-thirds of the Non-Institutional Portion shall be reserved for Bidders with an application size exceeding ₹ 10 lakhs) and under-subscription in either of these two sub-categories of Non-Institutional Portion may be allocated to Bidders in the other subcategory of Non-Institutional Portion, subject to valid Bids being received at or above the Issue Price and not less than 35% of the Net Issue shall be available for allocation to Individual Bidders in accordance with the SEBI ICDR Regulations, subject to valid Bids being received at or above the Issue Price. All potential Bidders (except Anchor Investors) are required to mandatorily utilize the Application Supported by Blocked Amount ("ASBA") process providing details of their respective ASBA accounts, and UPI ID in case of Individual Bidders using the UPI Mechanism, if applicable, in which the corresponding Bid Amounts will be blocked by the SCSBs or by the Sponsor Bank under the UPI Mechanism, as the case may be, to the extent of respective Bid Amounts. Anchor Investors are not permitted to participate in the Issue through the ASBA process. For details, see "Issue Procedure" beginning on page 282 of the Draft Red Herring Prospectus.

This public announcement is made in compliance with the provisions of Regulation 247(2) of the SEBI ICDR Regulations, to inform the public that our Company is proposing to undertake, subject to applicable statutory and regulatory requirements, receipt of requisite approvals, market conditions and other considerations, an initial public offer of its Equity Shares of face value of ₹ 10 each pursuant to the issue and the Draft Red Herring Prospectus dated March 31, 2026 has been filed with the SME Platform of NSE ("NSE EMERGE") on March 31, 2026. The Draft Red Herring Prospectus filed with NSE EMERGE shall be made public, for comments, if any, for a period of at least 21 days from the date of filing, by hosting it on the website of NSE EMERGE at https://nsarchives.nseindia.com/emerge/corporates/content/Registration_31032026205717_DRHP.pdf on the website of the BRLM at www.hemsecurities.com and also on the website of the Company https://c3logistics.co.in/. Our Company invites the public to give comments on the Draft Red Herring Prospectus filed with NSE EMERGE with respect to disclosures made in the Draft Red Herring Prospectus. The public is requested to send a copy of the comments to the Company Secretary & Compliance Officer of our Company, and/or to the BRLM at their respective addresses mentioned below. All comments must be received by our Company and/or the Company Secretary & Compliance Officer of our Company, and/or to the BRLM in relation to the issue on or before 5.00 p.m. on the 21st day from the aforementioned date of filing of the Draft Red Herring Prospectus with NSE EMERGE.

Investments in equity and equity-related securities involve a degree of risk and investors should not invest any funds in this Issue unless they can afford to take the risk of losing their entire investment. Investors are advised to read the risk factors carefully before taking an investment decision in this Issue. For taking an investment decision, investors must rely on their own examination of our Company and the Issue including the risks involved. The Equity Shares have not been recommended or approved by the Securities and Exchange Board of India ("SEBI"), nor does SEBI guarantee the accuracy or adequacy of the Draft Red Herring Prospectus. Specific attention of the investors is invited to "Risk Factors" beginning on page 21 of the Draft Red Herring Prospectus.

Any decision to invest in the equity shares described in the Draft Red Herring Prospectus may only be taken after a Red Herring Prospectus has been filed with the Registrar of Companies ("RoC") and must be made solely on the basis of such Red Herring Prospectus as there may be material changes in the Red Herring Prospectus from the Draft Red Herring Prospectus. The equity shares, when offered through the Red Herring Prospectus, are proposed to be listed on the National Stock Exchange Ltd. ("NSE EMERGE"). For details of the share capital and capital structure of our Company and the names of the signatories to the Memorandum of Association and the number of shares subscribed by them of our Company, see "Capital Structure" beginning on page 72 of the Draft Red Herring Prospectus. The liability of the members of our Company is limited. For details of the main objects of our Company as contained in our Memorandum of Association, see "History and Corporate Structure" beginning on page 144 of the Draft Red Herring Prospectus.

The BRLM associated with the Issue has handled 63 Public Issues in the past three years, out of which 4 issues were closed below the Issue/ Offer Price on the listing date:

Name of BRLM	Total Issue		Issue closed below IPO Price on listing date
	Mainboard	SME	
Hem Securities Limited	2	61	4 (SME)

BOOK RUNNING LEAD MANAGER TO THE ISSUE

Hem Securities

HEM SECURITIES LIMITED
Address: 904, A Wing, Naman Midtown, Senapati Bapat Marg, Elphinstone Road, Lower Parel, Mumbai-400013, Maharashtra, India
Tel. No.: +91-22-49060000;
Email: ib@hemsecurities.com
Investor Grievance Email: redressal@hemsecurities.com
Website: www.hemsecurities.com
Contact Person: Neelkanth Agarwal
SEBI Regn. No.: INM000010981

REGISTRAR TO THE ISSUE

KFINTECH
EXPERIENCE TRANSFORMATION

KFin Technologies Private Limited
Reg. Office: 301, The Centrium, 3rd Floor, 57, Lal Bahadur Shastri Road, Nav Pada, Kurla (West), Mumbai – 400070, Maharashtra.
Corp. Office: Selenium Tower-B, Plot 31 & 32, Gachibowli, Financial District, Nanakramguda, Serilingampally, Hyderabad – 500 032, Telangana
Telephone: +91 40-6716 2222; **Email:** credentconnect.ipo@kfintech.com
Investor Grievance Email: einward.ris@kfintech.com;
Website: www.kfintech.com
Contact Person: Mr. M. Murali Krishna ; **SEBI Registration Number:** INR00000221

COMPANY SECRETARY & COMPLIANCE OFFICER

Arpita Abhilasha
CRECENT CONNECT N CARE LIMITED
Registered Office: B-3, Second Floor, Nimri Commercial Complex, Ashok Vihar, Phase-4, New Delhi – 110 052, Delhi, India
Tel.: +91-9971777199, **E-mail:** cs@c3logistics.co.in, **Website:** https://c3logistics.co.in/

All capitalized terms used herein and not specifically defined shall have the same meaning as ascribed to them in the Draft Red Herring Prospectus.

On behalf of the Board of Directors
CRECENT CONNECT N CARE LIMITED

Place: Delhi
Date: April 01, 2026

Sd/-
Arpita Abhilasha
Company Secretary and Compliance Officer

Disclaimer: Credent Connect N Care Limited is proposing, subject to applicable statutory and regulatory requirements, receipt of requisite approvals, market conditions and other considerations, to make an initial public offer of its Equity Shares and has filed the Draft Red Herring Prospectus on March 31, 2026. The Draft Red Herring Prospectus is available on the website of NSE EMERGE at https://nsarchives.nseindia.com/emerge/corporates/content/Registration_31032026205717_DRHP.pdf and is available on the websites of the BRLM at www.hemsecurities.com and also on the website of the Company https://www.qualiance.com/. Any potential investors should note that investment in equity shares involves a high degree of risk and for details relating to the same, see the section titled "Risk Factors" beginning on page 21 of the Draft Red Herring Prospectus. Potential investors should not rely on the Draft Red Herring Prospectus for making any investment decision.

The Equity Shares have not been and will not be registered under the U.S. Securities Act of 1933, as amended (the "Securities Act") or any state securities laws in the United States, and unless so registered, and may not be issued or sold within the United States, except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the Securities Act and in accordance with any applicable U.S. State Securities Laws. The Equity Shares are being issued and sold outside the United States in "offshore transactions" in reliance on Regulation "S" under the Securities Act and the applicable laws of each jurisdiction where such issues and sales are made. There will be no public offering in the United States.

OFFER OPENING PUBLIC ANNOUNCEMENT TO THE SHAREHOLDERS OF

ASGARD ALCOBEV LIMITED

(Formerly known as Banganga Paper Industries Limited) ("AAL"/ "TARGET COMPANY"/ "TC")

(Corporate Identification No. L11010MH1984PLC033082)

Registered Office: Sr. No. 186, Gavalwadi Road, Ashewadi, Ramshaj, Nashik, Maharashtra – 422003, India
Phone No.: +91-8974948035; **Email id:** info@asgardalcobev.com; **Website:** www.asgardalcobev.com

This Advertisement is being issued by Navigant Corporate Advisors Limited, on behalf of Ronak Jain (Acquirer-1), Sarita Jain (Acquirer-2), Priyanka Jain (Acquirer-3) and K K Impex & Trading Private Limited (Acquirer-4) (Acquirer-1, Acquirer-2, Acquirer-3 and Acquirer-4 hereinafter collectively referred to as the "Acquirers") along with Karan Jain (PAC-1), Karishma Rohit Jain (PAC-2) and Radhika Karan Jain (PAC-3), (PAC-1, PAC-2 and PAC-3 hereinafter collectively referred to as the "PACs") pursuant to regulation 18(7) of the Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011, as amended ("SEBI (SAST) Regulations") in respect of Open Offer ("Offer") for the acquisition up to 9,17,41,759 Equity Shares of face value of Re. 1/- each representing 26.00% of the expanded equity and voting share capital of the Target Company. The Detailed Public Statement ("DPS") pursuant to the Public Announcement ("PA") made by the Acquirers have appeared in Business Standard - English Daily (all editions); Business Standard - Hindi Daily (all editions); Pratahkal - Marathi Daily (Mumbai edition) and Prahaar - Marathi Daily (Nashik Edition) on 22nd December, 2025.

- The Offer Price is Rs. 1.45/- (Rupees One and Paise Forty-Five Only) per equity share payable in cash ("Offer Price").
- Committee of Independent Directors ("IDC") of the Target Company are of the opinion that the Offer Price of Rs. 1.45/- (Rupees One and Paise Forty-Five Only) offered by the Acquirers is in accordance with the relevant regulations prescribed in the Takeover Code and prima facie appear to be justified. The recommendation of IDC was published in the aforementioned newspapers on 01st April, 2026.
- There has been no competitive bid to this Offer.
- The completion of dispatch of The Letter of Offer ("LOF") to all the Public Shareholders of Target Company was completed on 24th March, 2026.
- Please note that a copy of the LOF is also available on the website of Securities and Exchange Board of India (SEBI), www.sebi.gov.in and also on the website of Manager to the Offer, www.navigantcorp.com and shareholders can also apply on plain paper as per below details:
Eligible Person(s) may participate in the Offer by approaching their respective Broker/Selling Broker and tender Shares in the Open Offer as per the procedure along with other details.
- In terms of Regulation 16(1) of the SEBI (SAST) Regulations, the Draft Letter of Offer had been submitted to SEBI on 30th December, 2025. We have received the final observations in terms of Regulation 16(4) of the SEBI (SAST) Regulations from SEBI vide its Letter No. I/6981/2026 dated March 13, 2026 which have been incorporated in the LOF.
- Any other material changes from the date of PA: Nil

Activity	Original Date	Original Day	Revised Date	Revised Day
Public Announcement	17.12.2025	Wednesday	17.12.2025	Wednesday
Publication of Detailed Public Statement in newspapers	22.12.2025	Monday	22.12.2025	Monday
Submission of Detailed Public Statement to BSE, Target Company & SEBI	22.12.2025	Monday	22.12.2025	Monday
Last date of filing draft letter of offer with SEBI	30.12.2025	Tuesday	30.12.2025	Tuesday
Last date for a Competing Offer	13.01.2026	Friday	13.01.2026	Tuesday
Receipt of comments from SEBI on draft letter of offer	20.01.2026	Tuesday	13.03.2026	Friday
Identified date*	22.01.2026	Thursday	17.03.2026	Tuesday
Date by which letter of offer be dispatched to the shareholders	30.01.2026	Friday	25.03.2026	Wednesday
Last date for revising the Offer Price	04.02.2026	Wednesday	01.04.2026	Wednesday
Comments from Committee of Independent Directors of Target Company	04.02.2026	Wednesday	01.04.2026	Wednesday
Advertisement of Schedule of activities for open offer, status of statutory and other approvals in newspapers and sending to SEBI, Stock Exchange and Target Company	05.02.2026	Thursday	02.04.2026	Thursday
Date of Opening of the Offer	06.02.2026	Friday	06.04.2026	Monday
Date of Closure of the Offer	20.02.2026	Friday	20.04.2026	Monday
Post Offer Advertisement	27.02.2026	Friday	27.04.2026	Monday
Payment of consideration for the acquired shares	09.03.2026	Monday	05.05.2026	Tuesday
Final report from Merchant Banker	16.03.2026	Monday	12.05.2026	Tuesday

*Identified Date is only for the purpose of determining the names of the shareholders as on such date to whom the Letter of Offer would be sent. All owners (registered or unregistered) of equity shares of the Target Company (except the Acquirers, PACs, Selling Company, Promoters of Target Company and Preferential Allottees) are eligible to participate in the Offer any time before the closure of the Offer.

Capitalized terms used in this announcement, but not defined, shall have the same meaning assigned to them in the PA, DPS and LOF.

ISSUED BY MANAGER TO THE OFFER FOR AND ON BEHALF OF THE ACQUIRERS AND PACS

NAVIGANT CORPORATE ADVISORS LIMITED
804, Meadows, Sahar Plaza Complex, JB Nagar, Andheri Kuria Road, Andheri East, Mumbai - 400059.
Tel No.: +91 22 4120 4837 / 4973 5078
Email id: navigant@navigantcorp.com
Website: www.navigantcorp.com
SEBI Registration No.: INM00012243
Contact person: Mr. Sarthak Vijlani

Place: Mumbai
Date: April 01, 2026

दिल्ली

फूड सेफ्टी विभाग ने राजधानी में निगरानी अभियान किया तेज

प्रातः किरण संवाददाता

नई दिल्ली। स्वास्थ्य मंत्री डॉक्टर पंकज कुमार सिंह ने कहा कि खाद्य सुरक्षा विभाग को विशेष तौर से निर्देश दिए हैं कि लोहरो के दौरान सख्त निगरानी बनाए रखने के साथ किसी भी उल्लंघन के खिलाफ तुरंत कार्रवाई करें। स्वास्थ्य मंत्री डॉक्टर पंकज कुमार सिंह ने कहा कि अलग-अलग जिलों में लगातार निरीक्षण और विशेष निगरानी अभियान के दौरान विभिन्न खाद्य व्यवसाय संचालकों से कुल 98 खाद्य नमूने लिए गए हैं। इन नमूनों में आमतौर पर इस्तेमाल करने वाली खाद्य वस्तुएँ जैसे मिठायार, डेयरी उत्पाद, मसाले और अन्य जल्दी खाद्य सामग्री शामिल थीं। खाद्य सुरक्षा प्रयोगशाला द्वारा अब तक 54 नमूनों को जांच रिपोर्ट जारी की जा चुकी है, जिसमें सभी नमूने निर्धारित खाद्य सुरक्षा मानकों के अंतर्गत पाए गए हैं। अब तक मिली रिपोर्ट में कोई भी



नमूना असुरक्षित या मानकों पर खरा उतरने में असफल नहीं पाया गया है। बाकी बचे नमूनों को जांच जारी है और उनकी विस्तृत रिपोर्ट का इंतजार है। उन्होंने कहा कि स्वास्थ्य विभाग के तहत विभाग ने बड़े पैमाने पर विशेष तौर से लगातार निरीक्षण किए गए। इसमें ब्रॉड के दौरान सेवन किए जाने वाले खाद्य पदार्थ जैसे कुट्टा का आटा, सिंघाड़े का आटा, साबुदाना, फल एवं डेयरी उत्पादों

पर विशेष तौर पर ध्यान दिया गया। खासतौर से बाजारों, मंडियों, खुदरा दुकानों, झुग्गी-झोपड़ी क्षेत्रों, अनधिकृत कोलोनियों और अन्य भीड़भाड़ वाले क्षेत्रों में विशेष अभियान चलाए गए, ताकि लोहरो के दौरान सुरक्षित एवं मानक के अनुरूप खाद्य पदार्थों को उपलब्धता सुनिश्चित हो सके। खाद्य सुरक्षा और मानक अधिनियम, 2006 के तहत चल रहे निगरानी और नियामक ढाँचे के अंतर्गत इस अवधि के दौरान कुल 165 फूड सैंपल लिए गए, जिनमें 138 रिपोर्टें नमूने और 27 प्रकरण नमूने शामिल थे। इस दौरान बड़ी संख्या में सैंपल एकर किए गए, जिनमें निगरानी और प्रवर्तन दोनों तरह के नमूने शामिल थे। खाद्य सुरक्षा को प्रयोगशाला जांच में अधिकांश नमूने निर्धारित मानकों के अनुरूप पाए गए। मानकों का पालन नहीं करने वाले मामलों में सख्त कार्रवाई प्रारंभ करने के अनुरूप आवश्यक कार्रवाई शुरू कर दी गई है।

बादली रेलवे स्टेशन पर ट्रेफिक जाम से मुक्ति के लिए बनेगा आरओबी

प्रातः किरण संवाददाता

नई दिल्ली। उत्तर-पश्चिम दिल्ली की एक गंभीर हादसा समाप्त का संकेत लेते हुए केंद्रीय रेल मंत्री अशोक गिजायन ने दिल्ली विधानसभा अध्यक्ष विवेक गुप्ता को आभारित करते हुए लिखकर सूचना दिया है कि संधिगत रेल अतिक्रमण को बादली रेलवे स्टेशन पर सात निरीक्षण के निर्देश दिए गए हैं। यह त्वरित कार्रवाई विधानसभा अध्यक्ष के रेल मंत्री को लिखे उस पत्र के बाद हुई है,

जिसमें उन्होंने बादली क्षेत्र में लगने वाले भीषण ट्रेफिक जाम का मुद्दा उठाया था। वहाँ रेलवे और ब्रिज के निर्माण को तत्काल आवश्यकता पर बंद दिया था। प्रस्तावित बादली रेलवे स्टेशन और रोहिणी सेक्टर-18 मेट्रो स्टेशन (टी-पॉइंट) के बीच एक महत्वपूर्ण संकेत याम स्थापित करना, जिससे ट्रेफिक का दबाव कम होगा और ट्रेफिक का जाम समाप्त होगा। विवेक गुप्ता ने रेल मंत्री को भेजे अपने निर्देशन में बादली के विधायक आरिंद दीपक चौधरी के पत्र का भी

हवाला दिया। उन्होंने स्पष्ट किया कि क्षेत्र में वर्तमान में मौजूद अंडरपास दरवाजे पुराने हैं, जो उस समय की कम आवृत्ति के हिसाब से बनाया गया था। आज को बढ़ती आबादी और वाहनों की भारी संख्या के कारण यह अंडरपास यातायात के बीच को संभालने में पूरी तरह असमर्थ है। विधानसभा अध्यक्ष ने रेल मंत्री को अनुरोध किया कि रोहिणी के निवासी जो समुद्रपुर, सिस्सरपुर और लिवासर जैसे औद्योगिक एवं आवास क्षेत्रों में काम करते हैं।

दिल्ली में एसआईआर प्रक्रिया निष्पक्ष, पारदर्शी और कानूनी रूप से सुदृढ़ तरीके से हो संपन्न

प्रातः किरण संवाददाता

नई दिल्ली। प्रदेश कांग्रेस अध्यक्ष देवेन्द्र यादव ने दिल्ली में मतदाता सूची में विशेष गहन पुनरीक्षण (एसआईआर) प्रक्रिया को लेकर कड़े गंभीर व्यक्तित्व, प्रशासनिक और पारदर्शीता से जुड़े मुद्दे उठाए हैं। एसआईआर प्रक्रिया में जिलेदार के संबंध में देवेन्द्र यादव के निर्देश दिल्ली कांग्रेस वृद्ध भेजने के बाद दिल्ली के चचेरे भाई प्रदीप कुमार सिंह के मुख्य निरीक्षण अधिकारी को एक विस्तृत पत्र लिखकर प्रदेश कांग्रेस की ओर से इन विषयों पर स्पष्टता की मांग की गई है। प्रदेश कांग्रेस अध्यक्ष देवेन्द्र यादव ने कहा कि दिल्ली कांग्रेस प्रतिनिधियों के साथ चुनाव आयोग ने हाल ही में हुई बैठकों में यह जानकारी दी गई कि परिणाम फॉर्म (टुनेरिजेशन फॉर्म) का विवरण तो निर्वाचन आयोग को बौलपान और निकाय किया जाएगा। राजनीतिक दलों के



व्यथ लेवल एजेंट (बीएलए) को दिल्ली कांग्रेस से भेरे हुए फॉर्म पत्रक कर उन्हें बौलपान को सौंपने की अर्जुमति दी है। इसके साथ ही बीएलए दी है भी अधिकांश का रहा है कि वे एक अंडरटेकिंग दें कि उन्होंने फॉर्म में दी गई सभी जानकारी का व्यवहार न करें। प्रत्येक पत्र लिहा है और वे उसकी शुद्धता से सुदृढ़ हैं। उन्होंने कहा कि चुनाव आयोग एसआईआर प्रक्रिया में मतदाता सूची में बड़बड़ाने परकेंड को निष्पक्ष और पारदर्शी तरीके से प्रतिनिधि बौलपान पर मॉपना शहती है। देवेन्द्र यादव ने दिल्ली कांग्रेस की ओर से एसआईआर के दौरान

चुनाव आयोग को व्यवस्था पर गंभीर आश्चर्य जताते हुए कहा है कि मतदाता आवेदन फॉर्म में दी गई जानकारी का सत्यापन करना केवल निरीक्षण आयोग के अधिकृत अधिकारियों जैसे बौलपान, एडॉरओ और ईआरओ को केवल निरीक्षण अधिकारी है। राजनीतिक दलों के प्रतिनिधियों पर यह जिम्मेवारी डालना न तो व्यवहारिक है और न ही कानूनी रूप से वैध है। इससे भविष्य में अनवश्यक विवाद और प्रक्रिया को निष्पक्षता पर सवाल खड़े हो सकते हैं। मुख्य चुनाव अधिकारी को लिखे पत्र में कांग्रेस ने कहा कि एसआईआर प्रक्रिया अव्यक्त व्यक्त और संसभ-आधारित है। ऐसे में बौलपान पर मतदाता सूची में जुड़ने वाले मतदाताओं के सत्यापन की जिम्मेवारी डालना संभवतः प्रशासनिक सीमाओं को पार करने का प्रयास हो सकता है, लेकिन इससे प्रम को स्थिति पैदा होगी। बाद में बौलपान पर उन जटिलों की जिम्मेवारी आ सकती है, जो उनके नियंत्रण से बाहर का मामला है।

शहीद कोरोना योद्धाओं के परिवारों को मुख्यमंत्री ने सौंपे एक-एक करोड़ रुपये के चेक



प्रातः किरण संवाददाता

नई दिल्ली। मुख्यमंत्री रखा गुणा ने बुधवार को दिल्ली सचिवालय में आयोजित एक कार्यक्रम में कोविड-19 शहीदों के परिवारों को एक-एक करोड़ रुपये के आर्थिक सहायता के चेक सौंपे। इस अवसर पर मुख्यमंत्री ने शहीद मातृक शब्दों में कहा कि यह केवल सरकारी औपचारिकता नहीं है, बल्कि दिल से निकलता कृतज्ञता, संवेदना और समझ का प्रतीक है। जब पूरी दुनिया डर और अनिश्चितता से जुझ रही थी, तब इन बहादुर योद्धाओं ने अपने कर्तव्य को सबसे ऊपर रखा और बिना अपनी जान को परवाह किए लोगों को सुरक्षा में जुड़े रहे। मुख्यमंत्री ने कोविड योद्धाओं के परिवारों से संवाद कर उनकी समस्याओं को अनुभवों को संवेदनशीलता के साथ

सूना। मुख्यमंत्री ने कहा कि उनका बलिदान कभी भूलना नहीं जा सकता है। वे केवल अपने परिवारों के ही नहीं, बल्कि पूरे समाज के नायक हैं। उन्होंने परिवारों को दिल्ली सरकार के सौंपे हुए चेक के साथ कहा कि यह केवल सरकारी औपचारिकता नहीं है, बल्कि दिल से निकलता कृतज्ञता, संवेदना और समझ का प्रतीक है। जब पूरी दुनिया डर और अनिश्चितता से जुझ रही थी, तब इन बहादुर योद्धाओं ने अपने कर्तव्य को सबसे ऊपर रखा और बिना अपनी जान को परवाह किए लोगों को सुरक्षा में जुड़े रहे। मुख्यमंत्री ने कोविड योद्धाओं के परिवारों से संवाद कर उनकी समस्याओं को अनुभवों को संवेदनशीलता के साथ

वहाँ मौजूद परिवारों के चेहरे पर थोड़ी राहत और भरोसे को झलक साफ दिखाई दी। कार्यक्रम के दौरान छह कोविड योद्धाओं के परिवारों को एक-एक करोड़ रुपये की अनुग्रह राशि प्रदान की गई। वे सभी कर्मों सरकार के विभिन्न विभागों जैसे एससीडी, डीडीपी, दिल्ली जल बोर्ड, इंडियन स्पान्डल इंजीनियरिंग, एनडीडीएसी एवं मौलाना आजाद मेडिकल कॉलेज से जुड़े थे। पैरामेडिकल स्ट्राफ में अस्पतालों और ट्रेनिंग सेक्टर में अपनी जान जोखिम में डालकर सेवाएं दीं। वहीं अन्य विभागों के कर्मचारियों ने यह सुनिश्चित किया कि लॉकडाउन के दौरान भी दिल्ली की बुनियादी सेवाएँ पानी, सफाई और परिवहन निरंतर रूप से चलती रहीं। शहरवासियों को सुरक्षा देने में हुई देरी पर मुख्यमंत्री ने दुःख जताया। उन्होंने कहा कि कोविड योद्धाओं के परिवारों को जो नुकसान हुआ है, उसकी भरपाई कभी नहीं हो सकती। यह आर्थिक मदद केवल एक सहायक है ताकि परिवारों को रोजमर्रा की परेशानियों में कुछ राहत मिल सके। मुख्यमंत्री ने कोविड के कठिन समय को याद करते हुए कहा कि उस दौर में कई लोगों ने अपनी जान की परवाह किए बिना अपना कर्तव्य निभाया और समाज व सरकार को सेवा की। उन्होंने ऐसे सभी कर्मचारियों को श्रद्धा के साथ नमन किया। उन्होंने दिवंगत लोगों को श्रद्धांजलि दी और उनके परिवारों के प्रति संवेदना व्यक्त की।

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PUBLIC ANNOUNCEMENT

LOGISTICS

CREDENT CONNECT N CARE LIMITED
(Formerly known as Credent Connect N Care Private Limited and erstwhile known as Credent Cold Chain Logistics Private Limited)
CIN: U63000DL2015PLC281994

THE EQUITY SHARES OF THE COMPANY WILL GET LISTED ON THE SME PLATFORM OF NSE ("NSE EMERGE")

Our Company was originally incorporated as a Private Limited Company under the name of "Credent Cold Chain Logistics Private Limited" on June 25, 2015 under the provisions of the Companies Act, 2013 with the Registrar of Companies, Delhi bearing CIN: U63000DL2015PT281994. Further, pursuant to Special Resolution passed by the shareholders at the Extra Ordinary General Meeting held on January 12, 2024, the name of our Company was changed from "Credent Cold Chain Logistics Private Limited" to "Credent Connect N Care Private Limited" and a fresh certificate of incorporation consequent upon Change of Name was issued by the Registrar of Companies, CPC vide certificate dated May 10, 2024 bearing CIN: U63000DL2015PT281994. Further, pursuant to a special resolution passed by the shareholder at extra Ordinary General Meeting held on September 15, 2025, company has converted from Private Limited to public limited and name of the company was changed from "Credent Connect N Care Private Limited" to "Credent Connect N Care Limited" and a fresh certificate of incorporation consequent upon conversion into public limited was issued by the Registrar of Companies, CPC vide certificate dated October 29, 2025 bearing CIN: U63000DL2015PLC281994.

Registered Office: B-3, Second Floor, Nimm Commercial Complex, Ashok Vihar, Phase-4, New Delhi - 110 052, Delhi, India
Tel.: +91-9971777199, E-mail: cs@cl3logistics.co.in, Website: https://cl3logistics.co.in/
Contact Person: Arpita Abhilasha, Company Secretary & Compliance Officer
CIN: U63000DL2015PLC281994

OUR PROMOTERS: ASHOK KUMAR SHARMA, KARAN SHARMA, TARUN SHARMA, DIMPLE SHARMA AND TANVEEN

"THE ISSUE IS BEING MADE IN ACCORDANCE WITH CHAPTER IX OF THE SEBI ICDR REGULATIONS (IPO OF SMALL AND MEDIUM ENTERPRISES) AND THE EQUITY SHARES ARE PROPOSED TO BE LISTED ON SME PLATFORM OF NSE ("NSE EMERGE")."

THE ISSUE

INITIAL PUBLIC OFFER OF UPTO 49,68,000 EQUITY SHARES OF FACE VALUE OF ₹ 10/- EACH (THE "EQUITY SHARES") OF CREDENT CONNECT N CARE LIMITED (FORMERLY KNOWN AS CREDENT CONNECT N CARE PRIVATE LIMITED AND ERSTWHILE KNOWN AS CREDENT COLD CHAIN LOGISTICS PRIVATE LIMITED) ("OUR COMPANY" OR "CRECENT" OR "THE ISSUER") AT AN ISSUE PRICE OF ₹ (●) PER EQUITY SHARE (INCLUDING SHARE PREMIUM OF ₹ (●) PER EQUITY SHARE) FOR CASH, AGGREGATING UP TO ₹ (●) LAKHS ("PUBLIC ISSUE" OUT OF WHICH (●) EQUITY SHARES OF FACE VALUE OF ₹ 10 EACH, AT AN ISSUE PRICE OF ₹ (●) PER EQUITY SHARE FOR CASH, AGGREGATING ₹ (●) LAKHS WILL BE RESERVED FOR SUBSCRIPTION BY THE MARKET MAKER TO THE ISSUE (THE "MARKET MAKER RESERVATION PORTION"), THE PUBLIC ISSUE LESS MARKET MAKER RESERVATION PORTION I.E. ISSUE OF (●) EQUITY SHARES OF FACE VALUE OF ₹ 10 EACH, AT AN ISSUE PRICE OF ₹ (●) PER EQUITY SHARE FOR CASH, AGGREGATING UPTO ₹ (●) LAKHS IS HEREBY REFERRED TO AS THE "NET ISSUE". THE PUBLIC ISSUE AND NET ISSUE WILL CONSTITUTE 26.44% AND (●) % RESPECTIVELY OF THE POST-ISSUE PAID-UP EQUITY SHARE CAPITAL OF OUR COMPANY.

THE FACE VALUE OF EQUITY SHARES IS ₹ 10/- EACH. THE ISSUE PRICE IS (●) TIMES THE FACE VALUE OF THE EQUITY SHARES. THE PRICE BAND AND THE MINIMUM BID LOT WILL BE DECIDED BY OUR COMPANY IN CONSULTATION WITH THE BRLM AND WILL BE ADVERTISED IN ALL EDITIONS OF (●) A WIDELY CIRCULATED ENGLISH NATIONAL DAILY NEWSPAPER) AND ALL EDITIONS OF (●) A WIDELY CIRCULATED HINDI NATIONAL DAILY NEWSPAPER, AND HINDI EDITION OF (●) REGIONAL NEWSPAPER (HINDI BEING THE REGIONAL LANGUAGE OF DELHI WHERE OUR REGISTERED OFFICE IS LOCATED), AT LEAST TWO WORKING DAYS PRIOR TO THE BID/ISSUE OPENING DATE AND SHALL BE MADE AVAILABLE TO THE SME PLATFORM OF NSE ("NSE EMERGE") FOR THE PURPOSES OF UPLOADING ON THEIR WEBSITE.

In case of any revision in the Price Band, the Bid/Issue Period shall be extended for at least three additional Working Days after such revision of the Price Band, subject to the total Bid/Issue Period not exceeding ten Working Days. In cases of force majeure, banking strike or similar unforeseen circumstances, our Company, for reasons to be recorded in writing extending the Bid/Issue Period for a minimum of one Working Day, subject to the Bid/Issue Period not exceeding ten Working Days. Any revision in the Price Band, and the revised Bid/Issue Period, if applicable, shall be widely disseminated by notification to the Stock Exchanges by a press release and also by indicating the change on the website of the BRLM and at the terminals of the Members of the Syndicate and by intimation to Designated Intermediaries and Sponsor Bank.

The Issue is being made through the Book Building Process, in terms of Rule 19(2)(b)(i) of the Securities Contracts (Regulation) Rules, 1957, as amended ("SCRR") read with Regulation 253 of the SEBI ICDR Regulations, as amended, wherein not more than 50% of the Net Issue shall be allocated on a proportionate basis to Qualified Institutional Buyers ("QIBs", the "QIB Portion"), provided that our Company may, in consultation with the Book Running Lead Manager, allocate up to 60% of the QIB Portion to Anchor Investors on a discretionary basis in accordance with the SEBI ICDR Regulations ("Anchor Investor Portion"). Out of the Anchor Investor Portion, 40% shall be reserved, of which (i) 33.33% shall be available for allocation to domestic Mutual Funds, and (ii) 6.67% for life insurance companies and pension funds, subject to valid Bids being received from domestic Mutual Funds, life insurance companies, and pension funds at or above the Anchor Investor Allocation Price. In the event of under-subscription under (ii) above, the Allocation may be made to domestic Mutual Funds. In the event of under-subscription or non-allocation in the Anchor Investor Portion, the balance Equity Shares shall be added to the remaining QIB Portion (other than the Anchor Investor Portion) ("Net QIB Portion"). Further, 5% of the Net QIB Portion shall be available for allocation on a proportionate basis only to Mutual Funds, and the remainder of the Net QIB Portion shall be available for allocation on a proportionate basis to all QIBs, including Mutual Funds, subject to valid Bids being received at or above the Issue Price. However, if the aggregate demand from Mutual Funds is less than 5% of the Net QIB Portion, the balance Equity Shares available for allocation in the Mutual Fund Portion will be added to the remaining Net QIB Portion for proportionate allocation to QIBs. Further, not less than 15% of the Net Issue shall be available for allocation on a proportionate basis to Non-Institutional Bidders (of which one-third of the Non-Institutional Portion shall be reserved for Bidders with an application size of more than two lots and up to such lots equivalent to not more than ₹ 10 lakhs and two-thirds of the Non-Institutional Portion shall be reserved for Bidders with an application size exceeding ₹ 10 lakhs) and under-subscription in either of these two sub-categories of Non-Institutional Portion may be allocated to Bidders in the other subcategory of Non-Institutional Portion, subject to valid Bids being received at or above the Issue Price and not less than 35% of the Net Issue shall be available for allocation to Individual Bidders in accordance with the SEBI ICDR Regulations, subject to valid Bids being received at or above the Issue Price. All potential Bidders (except Anchor Investors) are required to mandatorily utilize the Application Supported by Blocked Amount ("ASBA") process providing details of their respective ASBA accounts, and UPID in case of Individual Bidders using the UPI Mechanism, if applicable, in which the corresponding Bid Amounts will be blocked by the SCSBs or by the Sponsor Bank under the UPI Mechanism, as the case may be, to the extent of respective Bid Amounts. Anchor Investors are not permitted to participate in the Issue through the ASBA process. For details, see "Issue Procedure" beginning on page 282 of the Draft Red Herring Prospectus.

This public announcement is made in compliance with the provisions of Regulation 247(2) of the SEBI ICDR Regulations, to inform the public that our Company is proposing to undertake, subject to applicable statutory and regulatory requirements, receipt of requisite approvals, market conditions and other considerations, an initial public offer of its Equity Shares of face value of ₹ 10 each pursuant to the issue and the Draft Red Herring Prospectus dated March 31, 2026 has been filed with the SME Platform of NSE ("NSE EMERGE") on March 31, 2026. The Draft Red Herring Prospectus filed with NSE EMERGE shall be made public, for comments, if any, for a period of at least 21 days from the date of filing, by hosting it on the website of NSE EMERGE at https://securities.nseindia.com/company/corporates/content/Registration_31032026205717_DRHP.pdf on the website of the BRLM at www.hemsecurities.com and also on the website of the Company at https://cl3logistics.co.in/ Our Company invites the public to give comments on the Draft Red Herring Prospectus filed with NSE EMERGE with respect to disclosures made in the Draft Red Herring Prospectus. The public is requested to send a copy of the comments to the Company Secretary & Compliance Officer of our Company, and/or to the BRLM at their respective addresses mentioned above. All comments must be received by our Company and/or the Company Secretary & Compliance Officer of our Company, and/or to the BRLM in relation to the issue on or before 5.00 p.m. on the 21st day from the aforementioned date of filing of the Draft Red Herring Prospectus with NSE EMERGE.

Investments in equity and equity-related securities involve a degree of risk and investors should not invest any funds in this Issue unless they can afford to take the risk of losing their investment. Investors are advised to read the risk factors carefully before taking an investment decision in this Issue. For taking an investment decision, investors must rely on their own examination of our Company and the Issue including the risks involved. The Equity Shares have not been recommended or approved by the Securities and Exchange Board of India ("SEBI"), nor does SEBI guarantee the accuracy or adequacy of the Draft Red Herring Prospectus. Specific attention of the investors is invited to "Risk Factors" beginning on page 21 of the Draft Red Herring Prospectus.

Any decision to invest in the equity shares described in the Draft Red Herring Prospectus may only be taken after a Red Herring Prospectus has been filed with the Registrar of Companies ("ROC") and must be made solely on the basis of such Red Herring Prospectus as there may be material changes in the Red Herring Prospectus from the Draft Red Herring Prospectus. The equity shares, when offered through the Red Herring Prospectus, are proposed to be listed on the National Stock Exchange Ltd. ("NSE EMERGE"), for details of the share capital and capital structure of our Company and the names of the signatories to the Memorandum of Association and the number of shares subscribed by them of our Company, see "Capital Structure" beginning on page 72 of the Draft Red Herring Prospectus. The liability of the members of our Company is limited. For details of the main objects of our Company as contained in our Memorandum of Association, see "History and Corporate Structure" beginning on page 144 of the Draft Red Herring Prospectus.

The BRLM associated with the Issue has handled 63 Public Issues in the past three years, out of which 4 issues were closed below the Issue/ Offer Price on the listing date:

Name of BRLM	Total Issue		Issue closed below IPO Price on listing date
	Mainboard	SME	
Hem Securities Limited	2	61	4 (SME)

BOOK RUNNING LEAD MANAGER TO THE ISSUE

REGISTRAR TO THE ISSUE

Hem Securities
HEM SECURITIES LIMITED
Address: 904, A Wing, Naman Midtown, Senapati Bapat Marg, Elphinstone Road, Lower Parel, Mumbai-400013, Maharashtra, India
Tel. No.: +91-22-49606000;
Email: lb@hemsecurities.com;
Investor Grievance Email: redressa@hemsecurities.com
Website: www.hemsecurities.com
Contact Person: Neelkamal Agawal
SEBI Regn. No.: INM000010981

KFin Technologies Private Limited
Reg. Office: 301, The Centrum, 3rd Floor, 57, Lal Bahadur Shastri Road, Nav Pada, Kurla (West), Mumbai-400070, Maharashtra,
Corp. Office: Selemium Tower-B, Plot 31 & 32, Gachibowli, Financial District, Nanakuram, Serilingampally, Hyderabad-500 032, Telangana
Telephone: +91 40-6716 2222; Email: credentconnect ipo@kfinotech.com
Investor Grievance Email: einward.is@kfinotech.com
Website: www.kfinotech.com
Contact Person: Mr. M. Murali Krishna, SEBI Registration Number: NRN000000021

COMPANY SECRETARY & COMPLIANCE OFFICER

Arpita Abhilasha
CREDENT CONNECT N CARE LIMITED
Registered Office: B-3, Second Floor, Nimm Commercial Complex, Ashok Vihar, Phase-4, New Delhi - 110 052, Delhi, India
Tel.: +91-9971777199, E-mail: cs@cl3logistics.co.in, Website: https://cl3logistics.co.in/

All capitalized terms used herein and not specifically defined shall have the same meaning as ascribed to them in the Draft Red Herring Prospectus.

On behalf of the Board of Directors
CREDENT CONNECT N CARE LIMITED
Sd/-
Arpita Abhilasha
Company Secretary and Compliance Officer

Disclaimer: Credent Connect N Care Limited is proposing, subject to applicable statutory and regulatory requirements, receipt of requisite approvals, market conditions and other considerations, to make an initial public offer of its Equity Shares and has filed the Draft Red Herring Prospectus on March 31, 2026. The Draft Red Herring Prospectus is available on the website of NSE EMERGE at https://securities.nseindia.com/company/corporates/content/Registration_31032026205717_DRHP.pdf and is available on the website of the BRLM at www.hemsecurities.com and also on the website of the Company at https://www.guajiance.com/. Any potential investors should note that investment in equity shares involves a high degree of risk and for details relating to the same, see the section titled "Risk Factors" beginning on page 21 of the Draft Red Herring Prospectus. Potential investors should not rely on the Draft Red Herring Prospectus for making any investment decision.

The Equity Shares have not been and will not be registered under the U.S. Securities Act of 1933, as amended (the "Securities Act") or any state securities laws in the United States, and unless so registered, and may not be issued or sold within the United States, except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the Securities Act and in accordance with any applicable U.S. State Securities Laws. The Equity Shares are being issued and sold outside the United States in "offshore transactions" in reliance on Regulation "S" under the Securities Act and the applicable laws of each jurisdiction where such issues and sales are made. There will be no public offering in the United States.