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RED HERRING PROSPECTUS
100% Book Built Issue
Dated: August 24, 2026
Please read Section 26 and 32 of the
Companies Act, 2013



PHYCHEM TECHNOLOGIES LIMITED
CIN: U36109MH2013PLC244466

Registered Office	Contact Person	Email and Telephone	Website
Gat No. 172, Khatwad, Dindori, Nashik, Maharashtra, India – 422004	Pooja Sharma, Company Secretary & Compliance Officer	Email: cs@phychem.com Telephone: +91-95187-20873	www.phychem.com
Promoter of the Company	Umakant Nivrutti Savadekar, Ulka Umakant Savadekar, Nivrutti Sonu Savdekar and Vijaya Nivrutti Savdekar		

DETAILS OF THE ISSUE				
Type	Fresh Issue Size (in ₹ lakhs)	OFS Size (by no. of Shares or by amount in ₹)	Total Issue Size (in ₹ lakhs)	Eligibility
Fresh Issue	27,00,000 Equity Shares of face value of ₹ 10/- each aggregating up to ₹[●] lakhs	Nil	[●]	The Issue is being made through Book Building Process in terms of Regulation 229(2) and 253(1) of chapter IX of the SEBI (ICDR) Regulations, 2018 as amended.
DETAILS OF OFFER FOR SALE, SELLING SHAREHOLDERS AND THEIR AVERAGE COST OF ACQUISITION- NOT APPLICABLE AS THE ENTIRE ISSUE CONSTITUTES FRESH ISSUE OF EQUITY SHARES				
RISK IN RELATION TO THE FIRST ISSUE				
The face value of the Equity Shares is ₹10. The Issue Price/ Floor Price/ Cap Price determined by our Company, in consultation with the Book Running Lead Managers, on the basis of the assessment of market demand for the Equity Shares by way of the Book Building Process, as stated under “Basis for Issue Price” on page 87 should not be taken to be indicative of the market price of the Equity Shares after the Equity Shares are listed. No assurance can be given regarding an active or sustained trading in the Equity Shares nor regarding the price at which the Equity Shares will be traded after listing.				
GENERAL RISKS				
Investments in Equity and Equity-related securities involve a degree of risk and investors should not invest any funds in this Issue unless they can afford to take the risk of losing their entire investment. Investors are advised to read the risk factors carefully before taking an investment decision in the Issue. For taking an investment decision, investors must rely on their own examination of our Company and the Issue including the risks involved. The Equity Shares issued in the Issue have not been recommended or approved by the Securities and Exchange Board of India (“SEBI”), nor does SEBI guarantee the accuracy or adequacy of the Red Herring Prospectus. Specific attention of the investors is invited to the section “Risk Factors” beginning on page 21 of this Red Herring Prospectus.				
ISSUER ABSOLUTE RESPONSIBILITY				
The Company, having made all reasonable inquiries, accepts responsibility for and confirms that this Red Herring Prospectus contains all information with regard to our Company and the Issue, which is material in the context of the Issue, that the information contained in this Red Herring Prospectus is true and correct in all material aspects and is not misleading in any material respect, that the opinions and intentions expressed herein are honestly held and that there are no other facts, the omission of which makes this Red Herring Prospectus as a whole or any of such information or the expression of any such opinions or intentions, misleading in any material respect.				
LISTING				
The Equity Shares Issued through Red Herring Prospectus are proposed to be listed on the SME Platform of BSE (“BSE SME”). In terms of the Chapter IX of the SEBI (ICDR) Regulations, 2018 as amended from time to time, our Company has received “in-principle” approval letter dated January 27, 2026 from Bombay Stock Exchange Limited (“BSE SME”) for using its name in the Issue Document for listing of our shares on the SME Platform of BSE (“BSE SME”). For the purpose of this Issue, the Designated Stock Exchange will be the Bombay Stock Exchange Limited (“BSE SME”).				
BOOK RUNNING LEAD MANAGER TO THE ISSUE				
Name and Logo		Contact Person	Email & Telephone	
 Hem Securities HEM SECURITIES LIMITED		Roshni Lahoti	Email: ib@hemsecurities.com Tel. No.: +91-22- 49060000	
REGISTRAR TO THE ISSUE				
Name and Logo		Contact Person	Email & Telephone	
 MUFG MUFG Intime MUFG INTIME INDIA PRIVATE LIMITED (Formerly Link Intime India Private Limited)		Shanti Gopalkrishnan	Email: phychemtechnologies.smeipo@in.mpms.mufg.com Tel No.: +91-8108114949	
BID/ ISSUE PERIOD				
ANCHOR PORTION ISSUE OPENS/ CLOSES ON*: FRIDAY, AUGUST 28, 2026		BID/ ISSUE OPENS ON: MONDAY, AUGUST 31, 2026		BID/ ISSUE CLOSES ON**: WEDNESDAY, SEPTEMBER 02 2026***

*Our Company, in consultation with the BRLM, may consider participation by Anchor Investors, in accordance with the SEBI (ICDR) Regulations. The Anchor Investor Bidding Date shall be one Working Day prior to the Bid/Issue Opening Date.

**Our Company, in consultation with the BRLM, may decide to close the Bid/Issue Period for QIBs one Working Day prior to the Bid/Issue Closing Date, in accordance with the SEBI (ICDR) Regulations.

***The UPI mandate end time and date shall be at 5:00 p.m. on Bid/Issue Closing Day.



PHYCHEM TECHNOLOGIES LIMITED

CIN: U36109MH2013PLC244466

Our Company was originally incorporated as “Phychem Technologies Private Limited”, a private limited company under the Companies Act, 1956, in Maharashtra, Mumbai, pursuant to a Certificate of Incorporation dated June 13, 2013, issued by the Registrar of Companies, Mumbai. Further, by way of a Special Resolution passed by the shareholders at the Extra-Ordinary General Meeting held on August 02, 2025, our Company was converted into a public limited company, and consequently, its name was changed from “Phychem Technologies Private Limited” to “Phychem Technologies Limited”. A fresh Certificate of Incorporation consequent upon conversion from private company to public company was issued by the Registrar of Companies, Central Processing Centre, on August 18, 2025. The Corporate Identity Number (CIN) of our Company is U36109MH2013PLC244466.

Registered Office: Gat No. 172, Khatwad, Dindori, Nashik, Mumbai, Maharashtra, India – 422004 **Contact Person:** Pooja Sharma, Company Secretary & Compliance Officer
Tel No: +91-95187-20873; **E-mail:** cs@phychem.com; **Website:** www.phychem.com

Promoter of our Company: Umakant Savadekar, Ulka Umakant Savadekar, Nivrutti Sonu Savdekar, Vijaya Nivrutti Savdekar

DETAILS OF THE ISSUE

INITIAL PUBLIC OFFER OF UPTO 27,00,000 EQUITY SHARES OF FACE VALUE OF ₹ 10/- EACH (THE “EQUITY SHARES”) OF PHYCHEM TECHNOLOGIES LIMITED (“OUR COMPANY” OR “PTL” OR “THE ISSUER”) AT AN ISSUE PRICE OF ₹ [●] PER EQUITY SHARE (INCLUDING SHARE PREMIUM OF ₹[●] PER EQUITY SHARE) FOR CASH, AGGREGATING UP TO ₹[●] LAKHS (“PUBLIC ISSUE”) OUT OF WHICH 1,38,000 EQUITY SHARES OF FACE VALUE OF ₹ 10 EACH, AT AN ISSUE PRICE OF ₹ ₹[●] PER EQUITY SHARE FOR CASH, AGGREGATING ₹ [●] LAKHS WILL BE RESERVED FOR SUBSCRIPTION BY THE MARKET MAKER TO THE ISSUE (THE “MARKET MAKER RESERVATION PORTION”). THE PUBLIC ISSUE LESS MARKET MAKER RESERVATION PORTION I.E. ISSUE OF 25,62,000 EQUITY SHARES OF FACE VALUE OF ₹ 10 EACH, AT AN ISSUE PRICE OF ₹ [●] PER EQUITY SHARE FOR CASH, AGGREGATING UPTO ₹ [●] LAKHS IS HEREIN AFTER REFERRED TO AS THE “NET ISSUE”. THE PUBLIC ISSUE AND NET ISSUE WILL CONSTITUTE 26.37% AND 25.02 % RESPECTIVELY OF THE POST- ISSUE PAID-UP EQUITY SHARE CAPITAL OF OUR COMPANY.

THE FACE VALUE OF EQUITY SHARES IS ₹ 10/- EACH. THE ISSUE PRICE IS [●] TIMES THE FACE VALUE OF THE EQUITY SHARES. THE PRICE BAND AND THE MINIMUM BID LOT WILL BE DECIDED BY OUR COMPANY IN CONSULTATION WITH THE BRLM AND WILL BE ADVERTISED IN ALL EDITION OF BUSINESS STANDARD (A WIDELY CIRCULATED ENGLISH NATIONAL DAILY NEWSPAPER) AND ALL EDITION OF BUSINESS STANDARD (A WIDELY CIRCULATED HINDI NATIONAL DAILY NEWSPAPER, AND MARATHI EDITION OF GAVKARI, REGIONAL NEWSPAPER OF NASHIK WHERE OUR REGISTERED OFFICE IS LOCATED), AT LEAST TWO WORKING DAYS PRIOR TO THE BID/ISSUE OPENING DATE AND SHALL BE MADE AVAILABLE TO THE SME PLATFORM OF BSE (“BSE SME “) FOR THE PURPOSES OF UPLOADING ON THEIR WEBSITE

In case of any revision in the Price Band, the Bid/Issue Period shall be extended for at least three additional Working Days after such revision of the Price Band, subject to the total Bid/Issue Period not exceeding ten working days. In cases of force majeure, banking strike or similar circumstances, our Company, for reasons to be recorded in writing extend the Bid/Issue Period for a minimum of one working day, subject to the Bid/Issue Period not exceeding ten working days. Any revision in the Price Band, and the revised Bid/Issue Period, if applicable, shall be widely disseminated by notification to the Stock Exchanges by issuing a press release and also by indicating the change on the website of the BRLM and at the terminals of the Members of the Syndicate and by intimation to Designated Intermediaries and Sponsor Bank

The Issue is being made through the Book Building Process, in terms of Rule 19(2)(b)(i) of the Securities Contracts (Regulation) Rules, 1957, as amended (“SCRR”) read with Regulation 253 of the SEBI ICDR Regulations, as amended, wherein not more than 50% of the Net Issue shall be allocated on a proportionate basis to Qualified Institutional Buyers (“QIBs”, the “QIB Portion”), provided that our Company may, in consultation with the Book Running Lead Managers, allocate up to 60% of the QIB Portion to Anchor Investors on a discretionary basis in accordance with the SEBI ICDR Regulations (“Anchor Investor Portion”). Out of the Anchor Investor Portion, 40% shall be reserved, of which (i) 33.33% shall be available for allocation to domestic Mutual Funds, and (ii) 6.67% for life insurance companies and pension funds, subject to valid Bids being received from domestic Mutual Funds, life insurance companies, and pension funds at or above the Anchor Investor Allocation Price. In the event of under-subscription under (ii) above, the allocation may be made to domestic Mutual Funds. In the event of under-subscription, or non-allocation in the Anchor Investor Portion, the balance Equity Shares shall be added to the remaining QIB Portion (other than the Anchor Investor Portion) (“Net QIB Portion”). Further, 5% of the Net QIB Portion shall be available for allocation on a proportionate basis only to Mutual Funds, and the remainder of the Net QIB Portion shall be available for allocation on a proportionate basis to all QIBs, including Mutual Funds, subject to valid Bids being received at or above the Issue Price. However, if the aggregate demand from Mutual Funds is less than 5% of the Net QIB Portion, the balance Equity Shares available for allocation in the Mutual Fund Portion will be added to the remaining Net QIB Portion for proportionate allocation to QIBs. Further, not less than 15% of the Net Issue shall be available for allocation on a proportionate basis to Non-Institutional Bidders (of which one third of the Non-Institutional Portion shall be reserved for Bidders with an application size of more than two lots and up to such lots equivalent to not more than ₹10 lakhs and two-thirds of the Non-Institutional Portion shall be reserved for Bidders with an application size exceeding ₹ 10 lakhs) and under-subscription in either of these two sub-categories of Non-Institutional Portion may be allocated to Bidders in the other subcategory of Non-Institutional Portion, subject to valid Bids being received at or above the Issue Price and not less than 35% of the Net Issue shall be available for allocation to Individual Bidders in accordance with the SEBI ICDR Regulations, subject to valid Bids being received at or above the Issue Price. All potential Bidders (except Anchor Investors) are required to mandatorily utilize the Application Supported by Blocked Amount (“ASBA”) process providing details of their respective ASBA accounts, and UPI ID in case of Individual Bidders using the UPI Mechanism, if applicable, in which the corresponding Bid Amounts will be blocked by the SCSBs or by the Sponsor Bank under the UPI Mechanism, as the case may be, to the extent of respective Bid Amounts. Anchor Investors are not permitted to participate in the Issue through the ASBA process. For details, see “*Issue Procedure*” beginning on page 270 of this Red Herring Prospectus.

ELIGIBLE INVESTORS

For details in relation to Eligible Investors, please refer to section titled “*Issue Procedure*” beginning on page 270 of this Red Herring Prospectus.

RISK IN RELATION TO THE FIRST ISSUE

This being the first issue of the issuer, there has been no formal market for the securities of the issuer. The face value of the Equity Shares is ₹10. The Issue Price/ Floor Price/ Price Band determined by our Company, in consultation with the Book Running Lead Managers, on the basis of the assessment of market demand for the Equity Shares by way of the Book Building Process, as stated under “*Basis for Issue Price*” on page 87 should not be taken to be indicative of the market price of the Equity Shares after the Equity Shares are listed. No assurance can be given regarding an active or sustained trading in the Equity Shares nor regarding the price at which the Equity Shares will be traded after listing.

GENERAL RISKS

Investments in Equity and Equity-related securities involve a degree of risk and investors should not invest any funds in this Issue unless they can afford to take the risk of losing their entire investment. Investors are advised to read the risk factors carefully before taking an investment decision in the Issue. For taking an investment decision, investors must rely on their own examination of our Company and the Issue including the risks involved. The Equity Shares issued in the Issue have not been recommended or approved by the Securities and Exchange Board of India (“SEBI”), nor does SEBI guarantee the accuracy or adequacy of the Red Herring Prospectus. Specific attention of the investors is invited to the section “*Risk Factors*” beginning on page 21 of this Red Herring Prospectus.

ISSUER ABSOLUTE RESPONSIBILITY

The Company, having made all reasonable inquiries, accepts responsibility for and confirms that this Red Herring Prospectus contains all information with regard to the Company and the Issue, which is material in the context of the Issue, that the information contained in this Red Herring Prospectus is true and correct in all material aspects and is not misleading in any material respect, that the opinions and intentions expressed herein are honestly held and that there are no other facts, the omission of which makes this Draft Red Herring Prospectus as a whole or any of such information or the expression of any such opinions or intentions, misleading in any material respect.

LISTING

The Equity Shares Issued through Red Herring Prospectus are proposed to be listed on the SME Platform of BSE (“BSE SME”). In terms of the Chapter IX of the SEBI (ICDR) Regulations, 2018 as amended from time to time, our Company has received “in-principle” approval letter dated January 27, 2026 from Bombay Stock Exchange Limited (“BSE SME”) for using its name in the Issue Document for listing of our shares on the SME Platform of BSE (“BSE SME”). For the purpose of this Issue, the Designated Stock Exchange will be the Bombay Stock Exchange Limited (“BSE SME”).

BOOK RUNNING LEAD MANAGER TO THE ISSUE		REGISTRAR TO THE ISSUE	
 Hem Securities		 MUGF MUGF Intime	
HEM SECURITIES LIMITED Address: 904, A Wing, Naman Midtown, Senapati Bapat Marg, Elphinstone Road, Lower Parel, Mumbai-400013, Maharashtra, India Tel. No.: +91- 22- 49060000 Email: ib@hemsecurities.com Investor Grievance ID: redressal@hemsecurities.com Contact Person: Roshni Lahoti Website: www.hemsecurities.com SEBI Regn. No.: INM000010981		MUGF Intime India Private Limited (Formerly Link Intime India Private Limited) Address: C-101, Embassy 247, L.B.S. Marg, Vikhroli (West), Mumbai 400 083, Maharashtra, India. Tel No.: +91-8108114949 Email: phychemtechnologies.smeipo@in.mpms.mugf.com Investor Grievance Email: phychemtechnologies.smeipo@in.mpms.mugf.com Website: www.in.mpms.mugf.com Contact Person: Shanti Gopalkrishnan SEBI Registration Number: INR000004058 CIN: U67190MH1999PTC118368	

BID/ISSUE PERIOD

ANCHOR PORTION ISSUE OPENS/ CLOSES ON*: FRIDAY, AUGUST 28, 2026	BID/ ISSUE OPENS ON: MONDAY, AUGUST 31, 2026	BID/ ISSUE CLOSES ON**: WEDNESDAY, SEPTEMBER 02 2026***

**Our Company, in consultation with the BRLM, may consider participation by Anchor Investors, in accordance with the SEBI ICDR Regulations. The Anchor Investor Bidding Date shall be one Working Day prior to the Bid/Issue Opening Date.*

***Our Company, in consultation with the BRLM, may decide to close the Bid/Issue Period for QIBs one Working Day prior to the Bid/Issue Closing Date, in accordance with the SEBI (ICDR) Regulations.*

****The UPI mandate end time and date shall be at 5:00 p.m. on Bid/Issue Closing Day.*

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SECTION I – GENERAL

DEFINITIONS AND ABBREVIATIONS

This Red Herring Prospectus uses certain definitions and abbreviations which, unless the context otherwise indicates or implies, shall have the meaning as provided below. References to any legislation, act, regulation, rule, guideline, policy, circular, notification, clarification, direction or policies shall be to such legislation, act, regulation, rule, guideline, policy, circular, notification, clarification, modifications, replacements or re-enactments or thereto as amended, from time to time, and any reference to a statutory provision shall include any subordinate legislation made from time to time under that provision.

The words and expressions used in this Red Herring Prospectus but not defined herein, shall have, to the extent applicable, the meaning ascribed to such terms under the Companies Act, 2013, the SEBI (ICDR) Regulations, 2018, the Securities Contracts Regulation Act, 1956 (“SCRA”), the Depositories Act, 1996 or the rules and regulations made there under. Further, the Issue related terms used but not defined in this Red Herring Prospectus shall have the meaning ascribed to such terms under the General Information Document. In case of any inconsistency between the definitions given below and the definitions contained in the General Information Document (as defined below), the definitions given below shall prevail.

Notwithstanding the foregoing, terms used in of the sections “Statement of Special Tax Benefits”, “Financial Information of the Company” and “Main Provisions of the Articles of Association” on page 92, 159 and 304 respectively, shall have the meaning ascribed to such terms in such sections.

General Terms

Terms	Description
“PTL”, “the Company”, “our Company”, “Issuer” and “Phychem Technologies Limited”	Phychem Technologies Limited, a Company incorporated in India under the Companies Act, 1956, having its Registered office at Gat No-172, Khatwad, Dindori, Nashik, Maharashtra, India-422004.
“we”, “us” and “our”	Unless the context otherwise indicates or implies refers to our Company.
“you”, “your” or “yours”	Prospective investors in this Issue.

Company related and Conventional terms

Term	Description
AOA/ Articles/ Articles of Association	Articles of Association of our Company, as amended from time to time.
Audit Committee	The Audit Committee of our Board constituted in accordance with Section 177 of the Companies Act and as described in the chapter titled “ Our Management ” beginning on page 139 of this Red Herring Prospectus.
Auditors/ Statutory Auditors	The Statutory Auditors of our Company being M/s. Sanvy & Associates (FRN: 131547W).
Bankers to our Company	Kotak Mahindra Bank Limited.
Board of Directors/ the Board/ our Board	The Board of Directors of our Company, including all duly constituted Committees thereof. For further details of our Directors, please refer to section titled “ Our Management ” beginning on page 139 of this Red Herring Prospectus.
Chief Financial Officer/ CFO	The Chief Financial Officer of our Company being Ulka Umakant Savadekar.
CIN	Corporate Identification Number being U36109MH2013PLC244466.
Companies Act/ Act	The Companies Act, 1956 and 2013 and amendments thereto
Company Secretary and Compliance Officer	The Company Secretary & Compliance Officer of our Company being Pooja Sharma (M. No.: A60216).
Depositories	A depository registered with SEBI under the Securities and Exchange Board of India (Depositories and Participants) Regulations, 1996 as amended from time to time, being. National Securities Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL).
Depositories Act	The Depositories Act, 1996, as amended from time to time.
DIN	Directors Identification Number.
Director(s)/ our Directors	The Director(s) of our Company, unless otherwise specified. For details of our directors, see “ Our Management ” on page 139 of this Red Herring Prospectus.

Term	Description
DP/ Depository Participant	A depository participant as defined under the Depositories Act, 1996.
DP ID	Depository's Participant's Identity Number.
Equity Shareholders/ Shareholders	Persons/ Entities holding Equity Shares of our Company.
Equity Shares	Equity Shares of the Company of face value of ₹ 10/- each unless otherwise specified in the context thereof.
Fugitive economic offender	Shall mean an individual who is declared a fugitive economic offender under section 12 of the Fugitive Economic Offenders Act, 2018 (17 of 2018).
GIR Number	General Index Registry Number.
HNI	High Net worth Individual.
HUF	Hindu Undivided Family.
IBC	The Insolvency and Bankruptcy Code, 2016.
Independent Chartered Engineer	Sunil Bhor & Associates, Independent Chartered Engineers, appointed for certification of information relating to installed production capacity, actual production and capacity utilization, as included in this Red Herring Prospectus.
Independent Director	An Independent Director as defined under Section 2(47) of the Companies Act, 2013 and as defined under the Listing Regulations. For details, see section titled “Our Management” on page 139 of this Red Herring Prospectus.
Ind AS or Indian Accounting Standards	Indian Accounting Standards notified under Section 133 of the Companies Act, 2013 read with Companies (Indian Accounting Standards) Rules, 2015, as amended.
ISIN	International Securities Identification Number. In this case being INE24YP01017.
IT Act	The Income Tax Act, 1961 as amended till date.
JV/ Joint Venture	A commercial enterprise undertaken jointly by two or more parties which otherwise retain their distinct identities.
Key Management Personnel/ KMP	Key Management Personnel of our Company in terms of Regulation 2(1)(bb) of the SEBI Regulations, Section 2(51) of the Companies Act, 2013. For details, see section titled “Our Management” on page 139 of this Red Herring Prospectus.
MOA/ Memorandum/ Association of	Memorandum of Association of Phychem Technologies Limited as amended from time to time.
Managing Director	The Managing Director of our Company being Umakant Nivrutti Savadekar
Materiality Policy	The policy adopted by our Board on July 20, 2026 for identification of Group Companies, material outstanding litigation and material outstanding dues to creditors, pursuant to the disclosure requirements under the SEBI (ICDR) Regulations, 2018 as amended from time to time.
Nomination and Remuneration Committee	The nomination and remuneration committee of our Board constituted in accordance with Section 178 of the Companies Act, 2013 as described in the chapter titled “Our Management” beginning on page 139 of this Red Herring Prospectus.
Non-Executive Director	The non-executive directors (other than the Independent Directors) of our Company in terms of the Companies Act, and the rules thereunder. For details, see section titled “Our Management” on page 139 of this Red Herring Prospectus.
NRIs/ Non-Resident Indians	A person resident outside India, as defined under Foreign Exchange Management Act, 1999 and who is a citizen of India or a Person of Indian Origin under Foreign Exchange Management (Transfer or Issue of Security by a Person Resident Outside India) Regulations, 2000.
Peer Review Auditor	The independent peer review auditor of our company is M/s Mansaka Ravi & Associates, Chartered Accountants, FRN: 015023C (Peer Review Number: 024869)
Person or Persons	Any Individual, Sole Proprietorship, Unincorporated Association, Unincorporated Organization, Body Corporate, Corporation, Company, Partnership, Limited Liability Company, Joint Venture, or Trust or any other entity or organization validly constituted and/or incorporated in the jurisdiction in which it exists and operates, as the context requires.
Promoter(s)	Shall mean promoters of our Company i.e. Umakant Nivrutti Savadekar, Ulka Umakant Savadekar, Nivrutti Sonu Savdekar and Vijaya Nivrutti Savdekar. For further details, please refer to section titled “Our Promoters & Promoter Group” beginning on page 153 of this Red Herring Prospectus.

Term	Description
Promoter Group	Includes such Persons and companies constituting our promoter group covered under Regulation 2(1)(pp) of the SEBI (ICDR) Regulations, 2018 as enlisted in the section “ <i>Our Promoters and Promoter Group</i> ” beginning on page 153 of this Red Herring Prospectus.
RBI Act	The Reserve Bank of India Act, 1934 as amended from time to time.
Registered Office and Factory of our Company	The Registered Office and factory of our Company situated at Gat No-172, Khatwad, Dindori, Nashik, Maharashtra, India-422004.
Reserve Bank of India/ RBI	Reserve Bank of India constituted under the RBI Act, 1934.
Restated Financial Information/Statements	The Restated Financial statements of our Company comprising of the Restated Financial Statement of Assets and Liabilities as at March 31, 2026, March 31, 2025 and March 31, 2024 the Restated Financial Statement of Profit & Loss for the year ended March 31, 2026, March 31, 2025 and March 31, 2024 and the Restated Cash Flows Statements for the year ended March 31, 2026, March 31, 2025 and March 31, 2024 of our Company prepared in accordance with Indian GAAP and the Companies Act and restated in accordance with the SEBI (ICDR) Regulations, 2018 and the Revised Guidance Note on Reports in Company Prospectuses (Revised 2019) issued by the ICAI, together with the schedules, notes and annexure thereto.
RoC/ Registrar of Companies	Registrar of Companies, 100, Everest, Marine Drive Mumbai Maharashtra, India-400002
Stakeholders’ Relationship Committee	Stakeholders’ relationship committee of our Company constituted in accordance with Section 178 of the Companies Act, 2013 and regulation 20 of SEBI (Listing obligations and disclosure requirements) regulations 2015 as described in the chapter titled “ <i>Our Management</i> ” beginning on page 139 of this Red Herring Prospectus.
SEBI (ICDR) Regulations/ ICDR Regulation/ Regulation	SEBI (Issue of Capital and Disclosure Requirements) Regulations, 2018 issued by SEBI on September 11, 2018, as amended, including instructions and clarifications issued by SEBI from time to time.
SEBI Listing Regulations, 2015/ SEBI Listing Regulations/ Listing Regulations/ SEBI (LODR)	The Securities and Exchange Board of India (Listing Obligation and Disclosure Requirements) Regulations, 2015 as amended, including instructions and clarifications issued by SEBI from time to time.
SEBI Takeover Regulations or SEBI (SAST) Regulations/ SEBI Takeover Regulations/ Takeover Regulations/ Takeover Code	Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeover) Regulations, 2011, as amended from time to time.
Stock Exchange	Unless the context requires otherwise, refers to, Bombay Stock Exchange Limited (“BSE”).
Shareholders	Shareholders of our Company from time to time.
Sub- Account	Sub- accounts registered with SEBI under the Securities and Exchange Board of India (Foreign Institutional Investor) Regulations, 1995, other than sub-accounts which are foreign corporate or foreign individuals.
Subscriber to MOA	Initial Subscribers to MOA & AOA being Umakant Nivrutti Savadekar, Ulka Umakant Savadekar, Nivrutti Sonu Savdekar and Vijaya Nivrutti Savdekar.

Issue Related Terms

Terms	Description
Abridged Prospectus	Abridged prospectus means a memorandum containing such salient features of a prospectus as may be specified by SEBI in this behalf.
Acknowledgement Slip	The slip or document issued by the Designated Intermediary to a bidder as proof of registration of the Bid cum application form.
Allotment/ Allot/ Allotted	Unless the context otherwise requires, means the allotment of Equity Shares, pursuant to the Issue to the successful bidders.
Allotment Advice	A note or advice or intimation of Allotment sent to the successful Bidders who have been or are to be Allotted the Equity Shares after the Basis of Allotment has been approved by the Designated Stock Exchange.
Allottee (s)	A successful bidder to whom the Equity Shares are allotted.

Anchor Investor(s)	A Qualified Institutional Buyer, applying under the Anchor Investor Portion in accordance with the requirements specified in the SEBI ICDR Regulations and the Red Herring Prospectus and who has Bid for an amount of at least ₹ 200 lakhs.
Anchor Investor Allocation Price	The price at which Equity Shares will be allocated to the Anchor Investors in terms of the Red Herring Prospectus and the Prospectus, which will be decided by our Company in consultation with the Book Running Lead Managers during the Anchor Investor Bid/ Issue Period.
Anchor Investor Application Form	The application form used by an Anchor Investor to make a Bid in the Anchor Investor Portion and which will be considered as an application for Allotment in terms of the Red Herring Prospectus and Prospectus.
Anchor Investor Bid/ Issue Period	One Working Day prior to the Bid/ Issue Opening Date, on which Bids by Anchor Investors shall be submitted and allocation to the Anchor Investors shall be completed.
Anchor Investor Issue Price	The final price at which the Equity Shares will be Allotted to the Anchor Investors in terms of the Red Herring Prospectus and the Prospectus, which price will be equal to or higher than the Issue Price but not higher than the Cap Price. The Anchor Investor Issue Price will be decided by our Company, in consultation with the Book Running Lead Managers.
Anchor Investor Portion	Up to 60% of the QIB Portion which may be allocated by our Company, in consultation with the Book Running Lead Managers, to the Anchor Investors on a discretionary basis in accordance with the SEBI ICDR Regulations. In accordance with the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) (Third Amendment) Regulations, 2025, out of the Anchor Investor Portion, 40% shall be reserved, of which (i) 33.33% shall be available for allocation to domestic Mutual Funds, and (ii) 6.67% for life insurance companies and pension funds, subject to valid Bids being received from domestic Mutual Funds, life insurance companies and pension funds at or above the Anchor Investor Allocation Price. In the event of under-subscription in (ii) above, the allocation may be made to domestic Mutual Funds.
Anchor Investor Pay-in Date	With respect to Anchor Investor(s), it shall be the Anchor Investor Bidding Date, and in the event the Anchor Investor Allocation Price is lower than the Issue Price, not later than two Working Days after the Bid/ Issue Closing Date.
Application Amount	The amount at which the Applicant makes an application for the Equity Shares of our Company in terms of Red Herring Prospectus.
Application Supported by Block Amount (ASBA)	An application, whether physical or electronic, used by ASBA Bidders, to make a Bid and authorizing an SCSB to block the Bid Amount in the ASBA Account and will include amounts blocked by the SCSB upon acceptance of UPI Mandate Request by the UPI Bidders using the UPI Mechanism.
ASBA Account	A bank account maintained by ASBA Bidders with an SCSB and specified in the ASBA Form submitted by such ASBA Bidder in which funds will be blocked by such SCSB to the Bid Amount extent of the specified in the ASBA Form submitted by such ASBA Bidder and includes a bank account maintained by an Individual Investor/ non-institutional investors linked to a UPI ID, which will be blocked in relation to a Bid by an Individual Investor/ non-institutional investors Bidding through the UPI Mechanism.
ASBA Application Location(s)/ Specified Cities	Locations at which ASBA Applications can be uploaded by the SCSBs, namely Mumbai, New Delhi, Chennai, Kolkata and Nashik.
ASBA Bidder	Any prospective investor(s) / Bidder (s) in this Issue who apply(ies) through the ASBA process except Anchor Investor.
ASBA Form/ Bid cum Application	An application form (with or without UPI ID, as applicable), whether physical or electronic, used by Bidders which will be considered as the application for Allotment in terms of the Red Herring Prospectus or the Prospectus.
Banker to the Issue Agreement	Agreement dated July 20, 2026 entered into amongst the Company, Book Running Lead Manager, the Registrar, Sponsor Bank and the Banker to the Issue.
Bankers to the Issue/ Public Issue Bank/ Sponsor Bank	Banks which are clearing members and registered with SEBI as Bankers to an Issue and with whom the Public Issue Account will be opened, in this case being Kotak Mahindra Bank Limited
Basis of Allotment	The basis on which the Equity Shares will be Allotted to successful bidders under the issue and which is described in the chapter titled “ Issue Procedure ” beginning on page 270 of this Red Herring Prospectus.

Bid	An indication to make an offer during the Bid/ Issue Period by a Bidder (other than an Anchor Investor) pursuant to submission of the ASBA Form, or during the Anchor Investor Bid/ Issue Period by an Anchor Investor, pursuant to submission of the Anchor Investor Application Form, to subscribe to or purchase the Equity Shares at a price within the Price Band, including all revisions and modifications thereto as permitted under the SEBI ICDR Regulations and in terms of the Red Herring Prospectus and the Bid cum Application Form. The term “Bidding” shall be construed accordingly.
Bid Amount	The highest value of optional Bids indicated in the Bid cum Application Form and payable by the Individual Bidder or blocked in the ASBA Account upon submission of the Bid in the Issue. In case of employee category, minimum 2 lots (with minimum application size of above ₹2 lakhs) and in multiples thereof not exceeding ₹5 lakhs. The maximum Bid Amount under the Employee Reservation Portion by an Eligible Employee shall not exceed ₹500,000 (net of Employee Discount, if any). Only in the event of an under-subscription in the Employee Reservation Portion post the initial allotment, such unsubscribed portion may be Allotted on a proportionate basis to Eligible Employees Bidding in the Employee Reservation Portion, for a value in excess of ₹200,000, (net of Employee Discount, if any) subject to the total Allotment to an Eligible Employee not exceeding ₹500,000 (net of Employee Discount, if any) in value.
Bid cum Application Form	The form in terms of which the Bidder has made a Bid, including ASBA Form, and which has been considered as the application for the Allotment pursuant to the terms of this Red Herring Prospectus and the Prospectus
Bid Lot	[●] equity shares of face value of ₹10/ each and in multiples of [●] equity shares of face value of ₹10/ each thereafter.
Bid/ Issue Closing Date	Except in relation to any Bids received from the Anchor Investors, the date after which the Syndicate, the Designated Branches and the Registered Brokers shall not accept the Bids, which shall be notified in all editions of the English national newspaper Business Standard , all editions of Hindi national newspaper Business Standard and Marathi Edition of Regional newspaper Gavkari where the registered office of the company is situated, each with wide circulation, and in case of any revision, the extended Bid/ Issue closing Date also to be notified on the website and terminals of the Syndicate, SCSB's and Sponsor Bank, as required under the SEBI ICDR Regulations.
Bid/ Issue Opening Date	Except in relation to any Bids received from the Anchor Investors, the date on which the Syndicate, the Designated Branches and the Registered Brokers shall start accepting Bids, which shall be notified in all editions of the English national newspaper Business Standard , all editions of Hindi national newspaper Business Standard and Marathi Edition of Regional newspaper Gavkari where the registered office of the company is situated, each with wide circulation, and in case of any revision, the extended Bid/ Issue Opening Date also to be notified on the website and terminals of the Syndicate and SCSBs, as required under the SEBI ICDR Regulations.
Bid/ Issue Period	Except in relation to any Bids received from the Anchor Investors, the period between the Bid/ Issue Opening Date and the Bid/ Issue Closing Date or the QIB Bid/ Issue Closing Date, as the case may be, inclusive of both days, during which Bidders can submit their Bids, including any revisions thereof. Provided however that the Bidding/ Issue Period shall be kept open for a minimum of three Working Days for all categories of Bidders.
Bidder/ Applicant	Any prospective investor who makes a bid pursuant to the terms of the Red Herring Prospectus and the Bid-Cum-Application Form and unless otherwise stated or implied, which includes an ASBA Bidder and an Anchor Investor.
Bidding	The process of making a Bid.
Bidding/ Collection Centres	Centres at which the Designated intermediaries shall accept the ASBA Forms, i.e., Designated SCSB Branches for SCSBs, specified locations for syndicates, broker centres for registered brokers, designated RTA Locations for RTAs and designated CDP locations for CDPs.
Book Building Process/ Book Building Method	Book building process, as provided in Part A of Schedule XIII of the SEBI ICDR Regulations, in terms of which the Issue is being made.
BRLM / Book Running Lead Manager	Book Running Lead Manager to the Issue in this case being Hem Securities Limited, SEBI Registered Category I Merchant Banker.

Broker Centres	Broker Centres notified by the Stock Exchanges, where the investors can submit the Application Forms to a Registered Broker. The details of such Broker Centres, along with the names and contact details of the Registered Brokers are available on the websites of the Stock Exchange at www.bseindia.com .
Business Day	Monday to Friday (except public holidays).
CAN or Confirmation of Allocation Note	The Note or advice or intimation sent to each successful Applicant indicating the Equity which will be allotted, after approval of Basis of Allotment by the designated Stock Exchange.
Cap Price	The higher end of the price band above which the Issue Price will not be finalized and above which no Bids (or a revision thereof) will be accepted.
Client Id	Client Identification Number maintained with one of the Depositories in relation to Demat account.
Collecting Depository Participants or CDPs	A depository participant as defined under the Depositories Act, 1996, registered with SEBI and who is eligible to procure Applications at the Designated CDP Locations in terms of circular no. CIR/CFD/POLICYCELL/11/2015 dated November 10, 2015 issued by SEBI and the SEBI UPI Circulars, issued by SEBI, as per the list available on the websites of the Stock Exchanges, www.bseindia.com as updated from time to time.
Collecting Registrar and Share Transfer Agent	Registrar to an Issue and share transfer agents registered with SEBI and eligible to procure Bids at the Designated RTA Locations in terms of circular no. CIR/CFD/POLICYCELL/11/2015 dated November 10, 2015 issued by SEBI and of the SEBI UPI Circulars.
Controlling Branches of the SCSBs	Such branches of the SCSBs which coordinate with the BRLM, the Registrar to the Issue and the Stock Exchange.
Demographic Details	The demographic details of the applicants such as their Address, PAN, name of the applicant's father/husband, investor status, Occupation and Bank Account details.
Depositor/ Depositories	A depository registered with SEBI under the Securities and Exchange Board of India (Depositories and Participants) Regulations, 1996 as amended from time to time i.e. National Securities Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL).
Depositories Act	The Depositories Act, 1996, as amended from time to time.
Designated CDP Locations	Such locations of the CDPs where Applicant can submit the Application Forms to Collecting Depository Participants. The details of such Designated CDP Locations, along with names and contact details of the Collecting Depository Participants eligible to accept Bid-Cum-Application Forms are available on the website of the Stock Exchange i.e. www.bseindia.com
Designated Date	The date on which funds are transferred from the Escrow Account(s) and the amounts blocked are transferred from the ASBA Accounts, as the case may be, to the Public issue Account(s) or the Refund Account(s), as applicable, in terms of the Red Herring Prospectus and the Prospectus, after the finalisation of the Basis of Allotment in consultation with the Designated Stock Exchange, following which Equity Shares may be Allotted to successful Bidders in the Issue.
Designated Intermediaries/ Collecting Agent	An SCSB's with whom the bank account to be blocked, is maintained, a syndicate member (or sub-syndicate member), a Stock Broker registered with recognized Stock Exchange, a Depository Participant, a registrar to an issue and share transfer agent (RTA) (whose names is mentioned on website of the stock exchange as eligible for this activity).
Designated Market Maker	Member Brokers of BSE who are specifically registered as Market Makers with the BSE SME Platform. In our case, Hem Finlease Private Limited is the sole Market Marker.
Designated RTA Locations	Such locations of the RTAs where Bidder can submit the Bid-Cum-Application Forms to RTAs. The details of such Designated RTA Locations, along with names and contact details of the RTAs eligible to accept Bid-Cum-Application Forms are available on the websites of the Stock Exchange i.e. https://www.bseindia.com/
Designated SCSB Branches	Such branches of the SCSBs which shall collect the ASBA Application Form from the Applicant and a list of which is available on the website of SEBI at https://www.sebi.gov.in/sebiweb/other/OtherAction.do?doRecognised=yes . Recognized-Intermediaries or at such other website as may be prescribed by SEBI from time to time.
Designated Stock Exchange	BSE ("SME Exchange") ("BSE SME")
DP ID	Depository's Participant's Identity Number.
DP/ Depository Participant	A depository participant as defined under the Depositories Act, 1996.

Draft Offer Document	Draft Offer Document means the draft offer document filed with the Stock Exchange in relation to a public issue under Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018.
Draft Red Herring Prospectus	Draft Red Herring Prospectus dated September 30, 2025 filed with BSE SME.
Electronic Transfer of Funds	Refunds through NACH, NEFT, Direct Credit or RTGS as applicable.
Eligible FPI(s)	FPIs that are eligible to participate in this Issue in terms of applicable laws, other than individuals, corporate bodies and family offices.
Eligible NRI	NRI(s) eligible to invest under Schedule 3 and Schedule 4 of the FEMA Rules, from jurisdictions outside India where it is not unlawful to make an issue or invitation under the Issue and in relation to whom the Bid cum Application Form and this Red Herring Prospectus will constitute an invitation to subscribe to or purchase the Equity Shares offered thereby
Eligible QFIs	QFIs from such jurisdictions outside India where it is not unlawful to make an issue or invitation under the Issue and in relation to whom the Prospectus constitutes an invitation to purchase the Equity shares issued thereby and who have opened Demat accounts with SEBI registered qualified depository participants.
Escrow Account(s)	The account(s) to be opened with the Escrow Collection Bank and in whose favour the Anchor Investors will transfer money through NACH/direct credit/ NEFT/ RTGS in respect of the Bid Amount when submitting a Bid.
Escrow Collection Bank(s)	The bank(s) which are clearing members and registered with SEBI as bankers to an Issue under the SEBI BTI Regulations and with whom the Escrow Account(s) will be opened, in this case being Kotak Mahindra Bank Limited
FII/ Foreign Institutional Investors	Foreign Institutional Investor as defined under SEBI (Foreign Institutional Investors) Regulations, 1995, as amended) registered with SEBI under applicable laws in India.
First Bidder/ Applicant/ Bidders	Bidder(s) whose name shall be mentioned in the Bid cum Application Form or the Revision Form and in case of joint bids, whose name shall also appear as the first holder of the beneficiary account held in joint names.
Floor Price	The lower end of the Price Band, subject to any revision(s) thereto, at or above which the Issue Price and the Anchor Investor Issue Price will be finalised and below which no Bids will be accepted and which shall not be less than the face value of the Equity Shares
Foreign Venture Capital Investors	Foreign Venture Capital Investors registered with SEBI under the SEBI (Foreign Venture Capital Investor) Regulations, 2000.
Fraudulent Borrower	Fraudulent borrower as defined under Regulation 2(1)(III) of the SEBI (ICDR) Regulations.
FPI/ Foreign Portfolio Investor	A Foreign Portfolio Investor who has been registered pursuant to the of Securities and Exchange Board of India (Foreign Portfolio Investors) Regulations, 2014, provided that any FII or QFI who holds a valid certificate of registration shall be deemed to be a foreign portfolio investor till the expiry of the block of three years for which fees have been paid as per the SEBI (Foreign Institutional Investors) Regulations, 1995, as amended.
Fugitive Economic Offender	An individual who is declared a fugitive economic offender under Section 12 of the Fugitive Economic Offenders Act, 2018.
General Corporate Purposes	Include such identified purposes for which no specific amount is allocated or any amount so specified towards general corporate purpose or any such purpose by whatever name called, in the issue document. Provided that any issue related expenses shall not be considered as a part of general corporate purpose merely because no specific amount has been allocated for such expenses in the issue document.
General Information Document (GID)	The General Information Document for investing in public issues, prepared and issued in accordance with the circular (SEBI/HO/CFD/DIL1/CIR/P/2020/37) dated March 17, 2020 issued by SEBI, suitably modified and updated pursuant to the circular (SEBI/HO/CFD/DIL2/CIR/P/2020/50) dated March 30, 2020 and the UPI Circulars and any subsequent circulars or notifications issued by SEBI from time to time. The General Information Document shall be available on the websites of the Stock Exchanges and the Book Running Lead Managers.
Individual Bidders/ Individual Investors	Individual Bidders, submitting Bids, who applies for minimum application size of two lots per application. Provided that the minimum application size shall be above ₹ 2,00,000/- (including HUFs applying through their Karta and Eligible NRIs and does not include NRIs other than Eligible NRIs).
Individual Investor Portion	The portion of the Issue being not less than 35% of the Net Issue, consisting of 9,00,000 Equity Shares of face value of ₹10/ each, available for allocation to Individual Bidders.

Issue Agreement	The Issue Agreement dated September 27, 2025 between our Company and Book Running Lead Manager, Hem Securities Limited.
Issue Price	The final price at which Equity Shares will be Allotted to successful Bidders, other than Anchor Investors. Equity Shares will be Allotted to Anchor Investors at the Anchor Investor Issue Price in terms of the Red Herring Prospectus. The Issue Price will be decided by our Company, in consultation with the BRLM on the Pricing Date, in accordance with the Book Building Process and in terms of the Red Herring Prospectus.
Issue Proceeds	Proceeds to be raised by our Company through this Issue, for further details please refer chapter titled “ Objects of the Issue ” beginning on page 76 of this Red Herring Prospectus.
Issue/ Public Issue/ Issue size/ Initial Public Offering/ IPO	The Initial Public offer of upto 27,00,000 Equity shares of ₹10/- each at issue price of ₹ [●]/- per Equity share, including a premium of ₹ [●]/- per equity share aggregating to ₹ [●] lakhs.
Listing Agreement	The Equity Listing Agreement to be signed between our Company and the Stock Exchange.
Lot Size	[●]
Mandate Request	Mandate Request means a request initiated on the Individual Investor by sponsor bank to authorize blocking of funds equivalent to the application amount and subsequent debit to funds in case of allotment.
Market Maker Reservation Portion	The reserved portion of 1,38,000 Equity Shares of face value of ₹10 each at an Issue price of ₹ [●] each is aggregating to ₹ [●] Lakhs to be subscribed by Market Maker in this issue.
Market Making Agreement	The Market Making Agreement dated December 18, 2025 between our Company, Book Running Lead Manager and Market Maker Hem Finlease Private Limited.
Mobile App(s)	The mobile applications listed on the website of SEBI at https://www.sebi.gov.in/sebiweb/other/OtherAction.do?doRecognisedFpi=yes&intmId=43 or such other website as may be updated from time to time, which may be used by UPI Bidders to submit Bids using the UPI Mechanism
Mutual Fund Portion	5% of the Net QIB Portion, or [●] Equity Shares, which shall be available for allocation to Mutual Funds only on a proportionate basis, subject to valid Bids being received at or above the Issue Price.
Mutual Funds	A mutual fund registered with SEBI under the SEBI (Mutual Funds) Regulations, 1996, as amended from time to time.
Net Issue	The Issue (excluding the Market Maker Reservation Portion) of 25,62,000 equity Shares of face value of ₹10/- each at a price of ₹ [●] per Equity Share (the “Issue Price”), including a share premium of ₹ [●] per equity share aggregating to ₹ [●] Lakhs.
Net Proceeds	The Issue Proceeds received from the fresh Issue excluding Issue related expenses. For further information on the use of Issue Proceeds and Issue expenses, please refer to the section titled “ Objects of the Issue ” beginning on page 76 of this Red Herring Prospectus.
Net QIB Portion	The portion of the QIB Portion less the number of Equity Shares Allocated to the Anchor Investors.
Non- Resident	A person resident outside India, as defined under FEMA and includes NRIs, FPIs and FVCIs.
Non-Institutional Bidders	All Bidders that are not QIBs, Individual Investors and who have Bid for Equity Shares, for application size of more than two lots (but not including NRIs other than Eligible NRIs).
Non-Institutional Portion	The portion of the Issue being not less than 15% of the Issue, consisting of 3,86,000 Equity Shares of face value of ₹10/ each of which (a) One-third of the portion available to NIBs shall be reserved for applicants with an application size of more than two lots and up to such lots equivalent to not more than ₹10,00,000/- and (b) Two-third of the portion available to NIBs shall be reserved for applicants with an application size of more than ₹ 10,00,000/- subject to valid Bids being received at or above the Issue Price. Provided that the unsubscribed portion in either of the sub-categories specified in clauses (a) or (b), may be allocated to applicants in the other sub-category of non-institutional investors
Other Investor	Investors other than Individual Investors. These include individual applicants other than Individual Investors and other investors including corporate bodies or institutions irrespective of the number of specified securities applied for.
Overseas Corporate Body/ OCB	Overseas Corporate Body means and includes an entity defined in clause (xi) of Regulation 2 of the Foreign Exchange Management (Withdrawal of General Permission to Overseas Corporate Bodies (OCB's) Regulations 2003 and which was in existence on the date of the commencement of these Regulations and immediately prior to such commencement was eligible to undertake transactions pursuant to the general permission granted under the Regulations. OCBs are not allowed to invest in this Issue.

Pay-in-Period	The period commencing on the Bid/Issue Opening date and extended till the closure of the Anchor Investor Pay-in-Date.
Payment through electronic transfer of funds	Payment through NECS, NEFT or Direct Credit, as applicable.
Person/ Persons	Any individual, sole proprietorship, unincorporated association, unincorporated organization, body corporate, corporation, company, partnership, limited liability company, joint venture, or trust or any other entity or organization validly constituted and/ or incorporated in the jurisdiction in which it exists and operates, as the context requires.
Price Band	Price Band of a minimum price (Floor Price) of ₹ [●] and the maximum price (Cap Price) of ₹ [●] and includes revisions thereof. The Price Band and the minimum Bid Lot for the Issue will be decided by our Company, in consultation with the Book Running Lead Manager will be advertised in all editions of English national daily newspaper “ Business Standard ”, all editions of Hindi national daily newspaper “ Business Standard ”, and Marathi Edition of “ Gavkari ” a Marathi newspaper, where the registered office of the company is situated, each with wide circulation at least two Working Days prior to the Bid / Issue Opening Date and shall be made available to the Stock Exchange for the purpose of uploading on the website
Pricing Date	The date on which our Company in consultation with the BRLM, will finalize the Issue Price.
Prospectus	The Prospectus dated [●], to be filed with the Registrar of Companies in accordance with the provisions of Section 26 & 32 of the Companies Act, 2013, containing, inter alia, the Issue Price, size of the Issue and certain other information.
Public Issue Account	Account to be opened with the Bankers to the Issue to receive monies from the SCSBs from the bank account of the Applicant, on the Designated Date.
Public Issue Account Bank(s)	The banks which are a clearing member and registered with SEBI as a banker to an issue, and with whom the Public Issue Account for collection of Bid Amounts from Escrow Accounts and ASBA Accounts will be opened, in this case being Kotak Mahindra Bank Limited.
QIB Category/ QIB Portion	The portion of the Net Issue (including the Anchor Investor Portion) being not more than 50% of the Net Issue, consisting of upto 12,76,000 Equity Shares aggregating to ₹[●] lakhs which shall be Allotted to QIBs (including Anchor Investors) on a proportionate basis, including the Anchor Investor Portion (in which allocation shall be on a discretionary basis, as determined by our Company in consultation with the BRLMs), subject to valid Bids being received at or above the Issue Price or Anchor Investor Issue Price (for Anchor Investors).
Qualified Institutional Buyers/ QIBs/ QIB Bidders	Qualified institutional buyers as defined under Regulation 2(1)(ss) of the SEBI ICDR Regulations.
Red Herring Prospectus / RHP	This Red Herring Prospectus dated August 24, 2026 issued in accordance with Section 32 of the Companies Act, 2013 and the provisions of the SEBI ICDR Regulations, which does not have complete particulars of the price at which the Equity Shares will be Issued and the size of the Issue. This Red Herring Prospectus will be filed with the RoC at least three Working Days before the Bid/ Issue Opening Date and will become the Prospectus upon filing with the RoC after the Pricing Date.
Refund Account	The ‘no-lien’ and ‘non-interest bearing’ account opened with the Refund Bank, from which refunds, if any, of the whole or part, of the Bid Amount to the Anchor Investors shall be made.
Refund Bank/ Refund Banker	Bank which is / are clearing member(s) and registered with the SEBI as Bankers to the Issue at which the Refund Account will be opened, in this case being Kotak Mahindra Bank Limited.
Refund through electronic transfer of funds	Refunds through NECS, direct credit, RTGS or NEFT, as applicable.
Registered Broker	Stock brokers registered with SEBI and the Stock Exchanges having nationwide terminals, other than the BRLM and the Syndicate Members and eligible to procure Bids in terms of Circular No. CIR/CFD/14/2012 dated October 4, 2012 and the SEBI UPI Circulars, issued by SEBI
Registrar Agreement	The agreement dated September 25, 2025 entered into between our Company and the Registrar to the Issue in relation to the responsibilities and obligations of the Registrar to the Issue pertaining to the Issue.

Registrar and Share Transfer Agents or RTAs	Registrar and share transfer agents registered with SEBI and eligible to procure Applications at the Designated RTA Locations in terms of circular no. CIR/CFD/POLICYCELL/11/2015 dated November 10, 2015 issued by SEBI.
Registrar/ Registrar to the Issue/ RTA/ RTI	Registrar to the Issue, in this case being MUFG Intime India Private Limited.
Regulation S	Regulation S under the U.S. Securities Act of 1933, as amended from time to time.
Reservation Portion	The portion of the Issue reserved for category of eligible Applicants as provided under the SEBI (ICDR) Regulations, 2018.
Reserved Category/ Categories	Categories of persons eligible for making application under reservation portion.
Revision Form	The form used by the Bidders to modify the quantity of Equity Shares or the Bid Amount in any of their Bid Cum Application Forms or any previous Revision Form(s), as applicable. Any of the Bidders are not allowed to withdraw or lower their Bids (in terms of quantity of Equity Shares or the Bid Amount) at any stage.
Securities laws	Means the Act, the Securities Contracts (Regulation) Act, 1956, the Depositories Act, 1996 and the rules and regulations made thereunder and the general or special orders, guidelines or circulars made or issued by the Board thereunder and the provisions of the Companies Act, 2013 or any previous company law and any subordinate legislation framed thereunder, which are administered by the Board.
SEBI (ICDR) Regulations/ ICDR Regulation/ Regulation	SEBI (Issue of Capital and Disclosure Requirements) Regulations, 2018 issued by SEBI on September 11, 2018, as amended, including instructions and clarifications issued by SEBI from time to time.
SEBI (Venture Capital) Regulations	Securities Exchange Board of India (Venture Capital) Regulations, 1996 as amended from time to time.
SEBI Act/ SEBI	Securities and Exchange Board of India Act, 1992, as amended from time to time.
SEBI Insider Trading Regulations	The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015 as amended, including instructions and clarifications issued by SEBI from time to time.
SEBI Listing Regulations, 2015/ SEBI Listing Regulations/ Listing Regulations/ SEBI (LODR)	The Securities and Exchange Board of India (Listing Obligation and Disclosure Requirements) Regulations, 2015 as amended, including instructions and clarifications issued by SEBI from time to time.
SEBI Takeover Regulations or SEBI (SAST) Regulations	Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeover) Regulations, 2011, as amended from time to time.
Self-Certified Syndicate Bank(s) / SCSB(s)	(i) The banks registered with the SEBI which offer the facility of ASBA and the list of which is available on the website of the SEBI (https://www.sebi.gov.in/sebiweb/other/OtherAction.do?doRecognisedFpi=yes&intmId=34) and updated from time to time and at such other websites as may be prescribed by SEBI from time to time. (ii) The banks registered with SEBI, enabled for UPI Mechanism, a list of which is available on the website of SEBI at https://www.sebi.gov.in/sebiweb/other/OtherAction.do?doRecognisedFpi=yes&intmId=40 Applications through UPI in the Issue can be made only through the SCSBs mobile applications whose name appears on the SEBI website. A list of SCSBs and mobile application, which, are live for applying in public offers using UPI Mechanism is provided as Annexure 'A' to the SEBI circular no. SEBI/HO/CFD/DIL2/CIR/P/2019/85 dated July 26, 2019. The said list shall be updated on SEBI website.
Senior Management / Senior Management Personnel	Senior Management or Senior Management Personnel means the officers and personnel of the issuer as defined in Regulation 2(1)(bbbb) of SEBI (Issue of Capital and Disclosure Requirements) Regulations, 2018. For details, please refer section titled <i>“Our Management”</i> on page 139 of this Red Herring Prospectus
SME Exchange	SME Platform of the BSE i.e. “BSE SME”
Specified Locations	Collection centres where the SCSBs shall accept application form, a list of which is available on the website of SEBI (https://www.sebi.gov.in/) and updated from time to time.
Specified Securities	Equity shares offered through this Red Herring Prospectus.
Sponsor Bank	Banker to the issue which is registered with SEBI and is eligible to act as Sponsor Bank in a public offer in terms of the applicable SEBI requirements and has been appointed by the

	Company and the Selling Shareholder in consultation with Book Running Lead Manager to act as a conduit between the Stock Exchange and the National Payments Corporation of India in order to push the UPI Mandate Requests and / or payment instructions of the UPI Bidders using the UPI Mechanism and carry out other responsibilities, in terms of UPI Circulars issued by SEBI, in this case being Kotak Mahindra Bank Limited.
Sub Syndicate Member	A SEBI Registered member of BSE appointed by the BRLM and/ or syndicate member to act as a Sub Syndicate Member in the Issue.
Syndicate	Includes the BRLM, Syndicate Members and Sub Syndicate Members.
Syndicate Agreement	The agreement dated December 18, 2025 entered into amongst our Company, the BRLM and the Syndicate Members, in relation to the collection of Bids in this Issue.
Syndicate ASBA Bidding Locations	Bidding Centres where an ASBA Bidder can submit their Bid in terms of SEBI Circular no. CIR/CFD/DIL/1/2011 dated April 29, 2011, namely Mumbai, Chennai, Kolkata, Delhi.
Syndicate Members/ Members of the Syndicate	Intermediaries registered with SEBI eligible to act as a syndicate member and who is permitted to carry on the activity as an underwriter, in this case being Hem Finlease Private Limited
Systemically Important Non-Banking Financial Company	Systemically important non-banking financial company as defined under Regulation 2(1)(iii) of the SEBI ICDR Regulations.
Transaction Registration Slip/ TRS	The slip or document issued by the member of the Syndicate or SCSB (only on demand) as the case may be, to the Applicant as proof of registration of the Application.
U.S. Securities Act	U.S. Securities Act of 1933, as amended.
Underwriter	The BRLM who has underwritten this Issue pursuant to the provisions of the SEBI (ICDR) Regulations, 2018 and the Securities and Exchange Board of India (Underwriters) Regulations, 1993, as amended from time to time.
Underwriting Agreement	The Agreement dated December 18, 2025 entered between the Underwriter, BRLM and our Company.
UPI	UPI is an instant payment system developed by the NPCI, it enables merging several banking features, seamless fund routing & merchant payment into one hood. UPI allow instant transfer of money between any two bank accounts using a payment address which uniquely identifies a person's bank account.
UPI Bidders	Collectively, individual investors applying as (i) Individual Investors and (ii) Non-Institutional Bidders with an application size of up to Rs. 500,000 in the non-institutional Portion, and Bidding under the UPI Mechanism through ASBA Form(s) submitted with Syndicate Members, Registered Brokers, Collecting Depository Participants and Registrar and Share Transfer Agent. Pursuant to Circular no. SEBI/HO/CFD/DIL2/P/CIR/P/2022/45 dated April 5, 2022 issued by SEBI, all individual investors applying in public offers where the application amount is up to Rs. 500,000 shall use UPI and shall provide their UPI ID in the Application Form submitted with: (i) a syndicate member, (ii) a stock broker registered with a recognized stock exchange (whose name is mentioned on the website of the stock exchange as eligible for such activity), (iii) a depository participant (whose name is mentioned on the website of the stock exchange as eligible for such activity), and (iv) a registrar to an Issue and share transfer agent (whose name is mentioned on the website of the stock exchange as eligible for such activity)
UPI Circulars	Circular number CIR/CFD/POLICYCELL/11/2015 dated November 10, 2015 issued by SEBI, as amended by its Circular number SEBI/HO/CED/DIL/CIR/2016/26 dated January 21, 2016 and Circular number SEBI/HO/CFD/DIL2/CIR/P/2018/138 dated November 1, 2018 issued by SEBI as amended or modified by SEBI from time to time, including Circular number SEBI/HO/CFD/DIL2/CIR/P/2019/50 dated April 3, 2019, Circular number SEBI/HO/CFD/DIL2/CIR/P/2019/76 dated June 28, 2019, Circular number SEBI/HO/CFD/DIL2/CIR/P/2019/85 dated July 26, 2019, Circular number SEBI/HO/CFD/DCR2/CIR/P/2019/133 dated November 8, 2019, Circular number SEBI/HO/CFD/DIL2/CIR/P/2020/50 dated March 30, 2020, SEBI circular no. SEBI/HO/CFD/DIL2/CIR/P/2021/2480/1/M dated March 16, 2021, SEBI circular no. SEBI/HO/CFD/DIL2/P/CIR/2021/570 dated June 2, 2021, SEBI circular no. SEBI/HO/CFD/DIL2/P/CIR/P/2022/45 dated April 5, 2022 as amended pursuant to SEBI circular no. SEBI/HO/CFD/DIL2/CIR/P/2022/51 dated April 20, 2022 and any other circulars issued by SEBI or any other governmental authority in relation thereto from time to time
UPI ID	ID created on the UPI for single-window mobile payment system developed by the NPCI.

UPI Mandate Request/ Mandate Request	A request (intimating the Individual Investor by way of notification on the UPI application and by way of a SMS directing the Individual Investor to such UPI application) to the Individual Investor by sponsor bank to authorize blocking of funds equivalent to the application amount and subsequent debit to funds in case of allotment.
UPI Mechanism	The mechanism that was used by an Individual Bidders to make a Bid in the issue in accordance with the UPI Circulars on Streamlining of Public Issues.
UPI PIN	Password to authenticate UPI transaction.
Venture Capital Fund/ VCF	Foreign Venture Capital Funds (as defined under the Securities and Exchange Board of India (Venture Capital Funds) Regulations, 1996) registered with SEBI under applicable laws in India.
WACA	Weighted average cost of acquisition.
Wilful Defaulter(s)	Wilful defaulter as defined under Regulation 2(1)(III) of the SEBI (ICDR) Regulations, 2018.
Working Day	In accordance with Regulation 2(1) (mmm) of SEBI (ICDR) Regulations, 2018, working days means, all days on which commercial banks in Mumbai are open for business. However, in respect of– (a) announcement of Price Band; and (b) Issue period, working days shall mean all days, excluding Saturdays, Sundays and public holidays, on which commercial banks in Mumbai are open for business; (c) the time period between the Issue Closing Date and the listing of the Equity Shares on the Stock Exchange, working day shall mean all trading days of the Stock Exchange, excluding Sundays and bank holidays, as per circulars issued by SEBI.

Technical and Industry Related Terms

Term	Description
AIPMA	All India Plastics Manufacturers' Association
BOM	Bill of material
CIPET	Central Institute of Plastics Engineering & Technology
CoEs	Centres of Excellence
CPMA	Chemicals and Petrochemicals Manufacturers' Association
EMDE(s)	Emerging Market and Developing Economies
EPR	Extended Producer Responsibility
ESF	Easy Shot Foam
HDPE	High-Density Polyethylene
ISO	International Organization for Standardization
KWP	kilowatt peak
LLDPE	Linear Low-Density Polyethylene
MFI	Melt Flow Index
PE	Polyethylene
PLEXCONCIL	The Plastics Export Promotion Council
PMGKAY	Pradhan Mantri Garib Kalyan Ann Yojana
PSD	Particle size distribution
RO	Reverse Osmosis
STAR	Society of Asian Rotomoulders
UNEP	United Nations Environment Programme
UV	Ultraviolet
WTO	World Trade Organization
ZED	Zero Defect Zero Effect

Key Performance Indicators

Terms	Definition
Revenue From Operations	Revenue from operation means revenue from operations as appearing in the Restated Financial Statements
EBITDA	EBITDA is calculated as Profit before tax + Depreciation + Interest Expenses - Other Income
EBITDA Margin	EBITDA Margin' is calculated as EBITDA divided by Revenue from Operations
PAT	PAT is calculated as Profit before tax – Tax Expenses
PAT Margin	PAT Margin is calculated as PAT for the year divided by revenue from operations.

Net worth	Net worth means Equity share capital + Reserves and surplus (including, Securities Premium, General Reserve and surplus in statement of profit and loss).
RoNW	Return on Net Worth is ratio of Restated Profit after Tax and Net Worth.
RoCE	Return on Capital Employed is calculated as EBIT divided by capital employed, which is which is defined as shareholders' equity plus total borrowings {current & non-current} and deferred tax.

Conventional terms and Abbreviations

Abbreviation	Full Form
Rs./ Rupees/ INR/ ₹	Indian Rupees, the legal currency of the Republic of India
AS/ Accounting Standard	Accounting Standards as issued by the Institute of Chartered Accountants of India
A/c	Account
ACS	Associate Company Secretary
AERB	Atomic Energy Regulatory Board
AGM	Annual General Meeting
ASBA	Applications Supported by Blocked Amount
AMT	Amount
AIF	Alternative Investment Funds registered under the Securities and Exchange Board of India (Alternative Investment Funds) Regulations, 2012, as amended.
AY	Assessment Year
AOA	Articles of Association
Approx	Approximately
B.A	Bachelor of Arts
B.Com	Bachelor of Commerce
B.E	Bachelor of Engineering
B. Ed	Bachelor of Education
Bn	Billion
BG/LC	Bank Guarantee/ Letter of Credit
BIFR	Board for Industrial and Financial Reconstruction
BRLM	Book Running Lead Manager
BSE	BSE Limited
CDSL	Central Depository Services (India) Limited
CAGR	Compounded Annual Growth Rate
CAN	Confirmation of Allocation Note
Companies Act, 2013	Companies Act, 2013 to the extent in force pursuant to the notification of sections of the Companies Act, 2013 along with the relevant rules made thereunder as amended.
Companies Act, 1956	Companies Act, 1956 (without reference to the provisions that have ceased upon notification of the Companies Act, 2013) along with the relevant rules made thereunder
CA	Chartered Accountant
CAIIB	Certified Associate of Indian Institute of Bankers
CB	Controlling Branch
CC	Cash Credit
CIN	Corporate Identification Number
CIT	Commissioner of Income Tax
CS	Company Secretary
CS & CO	Company Secretary & Compliance Officer
CFO	Chief Financial Officer
CSR	Corporate Social Responsibility
C.P.C.	Code of Civil Procedure, 1908
CrPC	Code of Criminal Procedure, 1973
CENVAT	Central Value Added Tax
CST	Central Sales Tax
CWA/ ICWA	Cost and Works Accountant
DG Set	Diesel Generator Set
DIN	Director Identification Number

DIPP	Department of Industrial Policy and Promotion, Ministry of Commerce, Government of India
DP	Depository Participant
DP ID	Depository Participant's Identification Number
EBITDA	Earnings Before Interest, Taxes, Depreciation & Amortization
ECS	Electronic Clearing System
ESIC	Employee's State Insurance Corporation
EPFA	Employee's Provident Funds and Miscellaneous Provisions Act, 1952
EMI	Equated Monthly Instalments
EPS	Earnings Per Share
EGM/ EOGM	Extraordinary General Meeting
ESOP	Employee Stock Option Plan
EXIM/ EXIM Policy	Export – Import Policy
FCNR Account	Foreign Currency Non-Resident Account
FIPB	Foreign Investment Promotion Board
FY/ Fiscal/ Financial Year	Period of twelve months ended March 31 of that particular year, unless otherwise stated
FEMA	Foreign Exchange Management Act, 1999 as amended from time to time, and the regulations framed there under.
FCNR Account	Foreign Currency Non-Resident Account.
FDI	Foreign Direct Investment.
FIs	Financial Institutions.
FIIs	Foreign Institutional Investors (as defined under Foreign Exchange Management (Transfer or Issue of Security by a Person Resident outside India) Regulations, 2000) registered with SEBI under applicable laws in India.
FPIs	“Foreign Portfolio Investor” means a person who satisfies the eligibility criteria prescribed under regulation 4 and has been registered under Chapter II of Securities and Exchange Board of India (Foreign Portfolio Investors) Regulations, 2014, which shall be deemed to be an intermediary in terms of the provisions of the SEBI Act, 1992.
FTA	Foreign Trade Agreement.
FVCI	Foreign Venture Capital Investors registered with SEBI under the Securities and Exchange Board of India (Foreign Venture Capital Investors) Regulations, 2000.
FEMA	Foreign Exchange Management Act, 1999, including the rules and regulations thereunder.
FEMA Rules	Foreign Exchange Management (Non-debt Instruments) Rules, 2019.
Finance Act	Finance Act, 1994.
Fraudulent Borrower	A fraudulent borrower as defined in Regulation 2(1)(III) of the SEBI ICDR Regulations.
FV	Face Value.
GoI/ Government	Government of India.
GDP	Gross Domestic Product.
GST	Goods and Services Tax.
GVA	Gross Value Added.
HUF	Hindu Undivided Family.
HNI	High Net Worth Individual.
HSL	Hem Securities Limited.
IBC	The Insolvency and Bankruptcy Code, 2016.
ICAI	The Institute of Chartered Accountants of India.
ISIN	International Securities Identification Number.
IST	Indian Standard Time.
ICWAI	The Institute of Cost Accountants of India.
IMF	International Monetary Fund.
IIP	Index of Industrial Production.
IPO	Initial Public Offer.
ICSI	The Institute of Company Secretaries of India.
IT	Information Technology.
IT Act	Information Technology Act, 2000.
IFRS	International Financial Reporting Standards.
I.T. Act	Income Tax Act, 1961, as amended from time to time.

IT Authorities	Income Tax Authorities.
IT Rules	Income Tax Rules, 1962, as amended, except as stated otherwise.
Indian GAAP	Generally Accepted Accounting Principles in India.
Ind AS	Indian Accounting Standards as referred to in and notified by the Ind AS Rules.
Ind AS Rules	The Companies (Indian Accounting Standard) Rules, 2015.
IRDA	Insurance Regulatory and Development Authority.
KMP	Key Managerial Personnel.
Ltd.	Limited.
MAT	Minimum Alternate Tax.
MoF	Ministry of Finance, Government of India.
MoU	Memorandum of Understanding.
MCA	Ministry of Corporate Affairs, Government of India.
MBA	Master of Business Administration.
MAT	Minimum Alternate Tax.
Mn	Million.
Merchant Banker	Merchant Banker as defined under the Securities and Exchange Board of India (Merchant Bankers) Regulations, 1992.
MSME	Micro, Small and Medium Enterprises.
MAPIN	Market Participants and Investors Database.
NA	Not Applicable.
NCLT	National Company Law Tribunal.
Net worth	Net worth means Equity share capital + Reserves and surplus (including, Securities Premium, General Reserve and surplus in statement of profit and loss)
NACH	National Automated Clearing House.
NEFT	National Electronic Funds Transfer.
NECS	National Electronic Clearing System.
NAV	Net Asset Value.
NCT	National Capital Territory.
NPV	Net Present Value.
NRIs	Non-Resident Indians.
NRE Account	Non-Resident External Account.
NRO Account	Non-Resident Ordinary Account.
NSE	National Stock Exchange of India Limited.
NOC	No Objection Certificate.
NSDL	National Securities Depository Limited.
OCB or Overseas Corporate Body	A company, partnership, society or other corporate body owned directly or indirectly to the extent of at least 60% by NRIs including overseas trusts in which not less than 60% of the beneficial interest is irrevocably held by NRIs directly or indirectly and which was in existence on October 3, 2003 and immediately before such date was eligible to undertake transactions pursuant to the general permission granted to OCBs under the FEMA. OCBs are not allowed to invest in the Issue.
P.A.	Per Annum.
PF	Provident Fund.
PLR	Prime Lending Rate.
PAC	Persons Acting in Concert.
P/E Ratio	Price/ Earnings Ratio.
PAN	Permanent Account Number.
PAT	Profit After Tax.
P.O.	Purchase Order.
PBT	Profit Before Tax.
PLI	Production-Linked Incentive.
POA	Power of Attorney.
PSU	Public Sector Undertaking(s).
Pvt.	Private.
Q.C.	Quality Control.
RoC	Registrar of Companies.
RBI	The Reserve Bank of India.

Registration Act	Registration Act, 1908.
ROE	Return on Equity.
R&D	Research & Development.
RONW	Return on Net Worth.
RTGS	Real Time Gross Settlement.
SCRA	Securities Contracts (Regulation) Act, 1956, as amended from time to time.
SCRR	Securities Contracts (Regulation) Rules, 1957, as amended from time to time.
SME	Small and Medium Enterprises.
SCSB	Self-Certified syndicate Banks.
SEBI Act	Securities and Exchange Board of India Act, 1992, as amended.
SEBI AIF Regulations	Securities and Exchange Board of India (Alternate Investments Funds) Regulations, 2012, as amended.
SEBI FII Regulations	Securities and Exchange Board of India (Foreign Institutional Investors) Regulations, 1995, as amended from time to time.
SEBI FPI Regulations	Securities and Exchange Board of India (Foreign Portfolio Investors) Regulations, 2014, as amended from time to time.
SEBI FVCI Regulations	Securities and Exchange Board of India (Foreign Venture Capital Investor) Regulations, 2000, as amended from time to time.
SEBI Insider Trading Regulations	Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015, as amended.
SEBI (PFUTP) Regulations/ PFUTP Regulations	Securities and Exchange Board of India (Prohibition of Fraudulent and Unfair Trade Practices relating to Securities Markets) Regulations, 2003.
SEBI Regulations/ SEBI ICDR Regulations	Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018, as amended.
SEBI SBEB Regulations	Securities and Exchange Board of India (Share Based Employee Benefits) Regulations, 2014.
SEBI Takeover Regulations/ Takeover Regulations/ Takeover Code	Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011, as amended.
SEBI VCF Regulations	Securities and Exchange Board of India (Venture Capital Funds) Regulations, 1996 as amended from time to time.
SEBI	Securities and Exchange Board of India.
STT	Securities Transaction Tax.
Sub-Account	Sub-accounts registered with SEBI under the SEBI (Foreign Institutional Investor) Regulations, 1995, other than sub-accounts which are foreign corporate or foreign individuals.
Sec.	Section.
SENSEX	Bombay Stock Exchange Sensitive Index.
SSI	Small Scale Industry.
TAN	Tax Deduction Account Number.
TRS	Transaction Registration Slip.
Trade Marks Act	Trade Marks Act, 1999.
TIN	Taxpayers Identification Number.
UIN	Unique identification number.
U.N.	United Nations.
US/ United States	United States of America.
U.S. Securities Act	The United States Securities Act, 1933.
USD/ US\$/ \$	United States Dollar, the official currency of the United States of America.
U.S. GAAP	Generally Accepted Accounting Principles in the United States of America.
VAT	Value Added Tax.
VCF	Venture Capital Funds.
VCFs	Venture capital funds as defined in and registered with the SEBI under the Securities and Exchange Board of India (Venture Capital Fund) Regulations, 1996 or the Securities and Exchange Board of India (Alternative Investment Funds) Regulations, 2012, as the case may be.

Wilful Defaulter(s)	Company or person categorised as a wilful defaulter by any bank or financial institution (as defined under the Companies Act, 2013) or consortium thereof, in accordance with the guidelines on wilful defaulters issued by the Reserve Bank of India and includes any company whose directors or promoters is categorised as such and as defined under Regulation 2(1)(III) of the SEBI (ICDR) Regulations, 2018.
WDV	Written Down Value.
WTD	Whole Time Director.
w.e.f.	With effect from.
-, (₹)	Represent Outflow.

The words and expressions used but not defined in this Red Herring Prospectus will have the same meaning as assigned to such terms under the Companies Act, 2013, the Securities and Exchange Board of India Act, 1992 (the “SEBI Act”), the SCRA, SEBI (Issue of Capital and Disclosure Requirements) Regulations, 2018 the Depositories Act and the rules and regulations made thereunder.

Notwithstanding the foregoing, terms in “**Main Provisions of the Articles of Association**”, “**Statement of Special Tax Benefits**”, “**Industry Overview**”, “**Regulations and Policies in India**”, “**Financial Information of the Company**”, “**Outstanding Litigations and Material Developments**” and “**Issue Procedure**”, will have the meaning ascribed to such terms in these respective sections.

CERTAIN CONVENTIONS, USE OF FINANCIAL INFORMATION AND MARKET DATA AND CURRENCY OF FINANCIAL PRESENTATION

Certain Conventions

In this Red Herring Prospectus, the terms “we”, “us”, “our”, the “Company”, “our Company”, unless the context otherwise indicates or implies, refers to Phychem Technologies Limited. All references in the Red Herring Prospectus to “India” are to the Republic of India and its territories and possessions and all references herein to the “Government”, “Indian Government”, “GoI”, “Central Government” or the “State Government” are to the Government of India, central or state, as applicable. All references in the Red Herring Prospectus to the “U.S.”, “USA” or “United States” are to the United States of America.

Unless otherwise specified, any time mentioned in this Red Herring Prospectus is in Indian Standard Time (“IST”). Unless indicated otherwise, all references to a year in this Red Herring Prospectus are to a calendar year.

In this Red Herring Prospectus, unless the context otherwise requires, all references to one gender also refers to another gender and the word “Lac/ Lakh” means “one hundred thousand”, the word “million (mn)” means “Ten Lac/ Lakh”, the word “Crore” means “ten million” and the word “billion (bn)” means “one hundred crore”. In this Red Herring Prospectus, any discrepancies in any table between total and the sum of the amounts listed are due to rounding-off. All figures in decimals have been rounded off to the second decimal and all percentage figures have been rounded off to two decimal places. In certain instances, (i) the sum or percentage change of such numbers may not conform exactly to the total figure given; and (ii) the sum of the numbers in a column or row in certain tables may not conform exactly to the total figure given for that column or row.

Use of Financial Data

Unless the context requires otherwise, the financial information in this Red Herring Prospectus is derived from our Restated Financial Statements. Unless stated otherwise, throughout this Red Herring Prospectus, all figures have been expressed in Rupees and Lakh. Unless stated otherwise, the financial data in the Red Herring Prospectus is derived from our restated financial information prepared for the year ended March 31, 2026, March 31, 2025 and March 31, 2024 in accordance with Indian GAAP, the Companies Act and SEBI (ICDR) Regulations, 2018 included under Section titled “**Financial Information of the Company**” beginning on page 159 of this Red Herring Prospectus. Our Company’s financial year commences on April 1 of the immediately preceding calendar year and ends on March 31 of that particular calendar year, so all references to a particular financial year or fiscal are to the 12-month period commencing on April 1 of the immediately preceding calendar year and ending on March 31 of that particular calendar year. Unless the context requires otherwise, all references to a year in this Red Herring Prospectus are to a calendar year and references to a Fiscal/Fiscal Year are to the year ended on March 31, of that calendar year.

The degree to which the financial information included in this Red Herring Prospectus will provide meaningful information is entirely dependent on the reader’s level of familiarity with Indian accounting policies and practices, Indian GAAP, the Companies Act and SEBI ICDR Regulations. Any reliance by persons not familiar with the aforementioned policies and laws on the financial disclosures presented in this Red Herring Prospectus should be limited. There are significant differences between Indian GAAP, the International Financial Reporting Standards (“IFRS”) and the Generally Accepted Accounting Principles in the United States of America (“U.S. GAAP”). Accordingly, the degree to which the Indian GAAP financial statements included in this Red Herring Prospectus will provide meaningful information is entirely dependent on the reader’s level of familiarity with Indian accounting practice and Indian GAAP. Any reliance by persons not familiar with Indian accounting practices on the financial disclosures presented in this Red Herring Prospectus should accordingly be limited. We have not attempted to explain those differences or quantify their impact on the financial data included herein, and we urge you to consult your own advisors regarding such differences and their impact on our financial data.

Any percentage amounts, as set forth in “**Risk Factors**”, “**Our Business**”, “**Management’s Discussion and Analysis of Financial Condition and Results of Operations**” and elsewhere in the Red Herring Prospectus unless otherwise indicated, have been calculated on the basis of the Company’s restated financial statements prepared in accordance with the applicable provisions of the Companies Act, Indian GAAP and restated in accordance with SEBI (ICDR) Regulations, 2018, as stated in the report of our Peer Review Auditor, set out in section titled “**Financial Information of the Company**” beginning on page 159 of this Red Herring Prospectus. Our fiscal year commences on April 1 of every year and ends on March 31 of every next year.

For additional definitions used in this Red Herring Prospectus, see the section ***“Definitions and Abbreviations”*** on page 1 of this Red Herring Prospectus. In the section titled ***“Main Provisions of the Articles of Association”***, on page 304 of the Red Herring Prospectus defined terms have the meaning given to such terms in the Articles of Association of our Company.

Use of Industry & Market Data

Unless stated otherwise, industry and market data and forecast used throughout the Red Herring Prospectus was obtained from internal Company reports, data, websites, Industry publications report as well as Government Publications. Industry publication data and website data generally state that the information contained therein has been obtained from sources believed to be reliable, but that their accuracy and completeness and underlying assumptions are not guaranteed and their reliability cannot be assured.

Although, we believe industry and market data used in the Red Herring Prospectus is reliable, it has not been independently verified by us or the BRLM or any of their affiliates or advisors. Similarly, internal Company reports and data, while believed by us to be reliable, have not been verified by any independent source. There are no standard data gathering methodologies in the industry in which we conduct our business and methodologies and assumptions may vary widely among different market and industry sources.

In accordance with the SEBI (ICDR) Regulations, 2018 the section titled ***“Basis for Issue Price”*** on page 87 of the Red Herring Prospectus includes information relating to our peer group companies. Such information has been derived from publicly available sources, and neither we, nor the BRLM, have independently verified such information.

Currency of Financial Presentation

All references to “Rupees” or “INR” or “Rs.” or “₹” are to Indian Rupees, the official currency of the Republic of India. Except where specified, including in the section titled ***“Industry Overview”*** on page 96 throughout the Red Herring Prospectus all figures have been expressed in Lakhs.

Any percentage amounts, as set forth in ***“Risk Factors”***, ***“Our Business”***, ***“Management's Discussion and Analysis of Financial Conditions and Results of Operations”*** on page 21, 107 and 222 respectively of this Red Herring Prospectus, unless otherwise indicated, have been calculated based on our restated financial statements prepared in accordance with Indian GAAP.

The Red Herring Prospectus contains conversion of certain US Dollar and other currency amounts into Indian Rupees that have been presented solely to comply with the requirements of the SEBI (ICDR) Regulations, 2018. These conversions should not be construed as a representation that those US Dollar or other currency amounts could have been, or can be converted into Indian Rupees, at any particular rate.

FORWARD LOOKING STATEMENTS

This Red Herring Prospectus includes certain “forward-looking statements”. We have included statements in the Red Herring Prospectus which contain words or phrases such as “will”, “aim”, “is likely to result”, “believe”, “expect”, “will continue”, “anticipate”, “estimate”, “intend”, “plan”, “contemplate”, “seek to”, “future”, “objective”, “goal”, “project”, “should”, “will pursue” and similar expressions or variations of such expressions, that are “forward-looking statements”. Also, statements which describe our strategies, objectives, plans or goals are also forward-looking statements.

All forward-looking statements are subject to risks, uncertainties and assumptions about us that could cause actual results to differ materially from those contemplated by the relevant forward-looking statement. Forward-looking statements reflect our current views with respect to future events and are not a guarantee of future performance. These statements are based on our management’s beliefs and assumptions, which in turn are based on currently available information. Although we believe the assumptions upon which these forward-looking statements are based are reasonable, any of these assumptions could prove to be inaccurate, and the forward-looking statements based on these assumptions could be incorrect. Important factors that could cause actual results to differ materially from our expectations include but are not limited to:

1. General economic and business conditions in the markets in which we operate and in the local, regional, national and international economies;
2. Reliance on our key customers;
3. Changes in demand or market trends for roto moulding compounds and related products;
4. Fluctuations in the cost and availability of raw materials;
5. Adverse changes in domestic or global economic conditions;
6. Competition from existing or new players with greater financial or technological resources;
7. Delays or disruptions in our supply chain or distribution network;
8. Operational risks at our manufacturing facilities, including equipment failures, safety incidents, or compliance lapses;
9. Foreign exchange rate fluctuations impacting exports or imported inputs;
10. Changes in customer preferences or technological advancements that could affect product demand;
11. Any force majeure events, including natural disasters, pandemics, or geopolitical developments.
12. Changes in laws and regulations that apply to the industries in which we operate;
13. Failure to comply with quality standards may lead to cancellation of existing and future orders;
14. General economic, political and other risks that are out of our control;
15. Inflation, deflation, unanticipated turbulence in interest rates, equity prices or other rates or prices;
16. Company’s ability to successfully implement its growth strategy and expansion plans;
17. Occurrence of Environmental Problems & Uninsured Losses;
18. Concentration of ownership among our Promoters.

Certain information in “**Industry Overview**”, “**Our Business**” and “**Management’s Discussion and Analysis of Financial Condition and Results of Operations**” on pages 96, 107 and 222, respectively, of this Red Herring Prospectus have been obtained from the internal Company reports, publicly available data, websites, Industry publications report as well as Government Publications.

For further discussion of factors that could cause our actual results to differ, see the Section titled “**Risk Factors**”, “**Our Business**” and “**Management’s Discussion and Analysis of Financial Condition and Results of Operations**” beginning on page 21, 107, and 222 respectively of the Red Herring Prospectus. By their nature, certain market risk disclosures are only estimates and could be materially different from what actually occurs in the future. As a result, actual future gains or losses could materially differ from those that have been estimated.

There can be no assurance to investors that the expectations reflected in these forward-looking statements will prove to be correct. Given these uncertainties, investors are cautioned not to place undue reliance on such forward-looking statements and not to regard such statements to be a guarantee of our future performance.

Neither our Company or our Directors or our Officers or Book Running Lead Manager or Underwriter nor any of their respective affiliates have any obligation to update or otherwise revise any statements reflecting circumstances arising after the date hereof or to reflect the occurrence of underlying events, even if the underlying assumptions do not come to fruition. In accordance with SEBI requirements, our Company and the BRLM will ensure that investors in India are informed of material developments until such time as the grant of listing and trading permission by the Stock Exchange for the Equity Shares allotted pursuant to this issue.

SECTION II

RISK FACTORS

An investment in our Equity Shares involves a high degree of financial risk. Prospective investors should carefully consider all the information in the Red Herring Prospectus, particularly the “**Financial Information of the Company**” and the related notes, “**Our Business**” and “**Management’s Discussion and Analysis of Financial Condition and Results of Operations**” on page 159, 107 and 222 respectively of this Red Herring Prospectus and the risks and uncertainties described below, before making a decision to invest in our Equity Shares.

The risk factors set forth below are not exhaustive and do not purport to be complete or comprehensive in terms of all the risk factors that may arise in connection with our business or any decision to purchase, own or dispose of the Equity Shares. This section addresses general risks associated with the industry in which we operate and specific risks associated with our Company. Any of the following risks, individually or together, could adversely affect our business, financial condition, results of operations or prospects, which could result in a decline in the value of our Equity Shares and the loss of all or part of your investment in our Equity Shares. While we have described the risks and uncertainties that our management believes are material, these risks and uncertainties may not be the only risks and uncertainties we face. Additional risks and uncertainties, including those we currently are not aware of or deem immaterial, may also have an adverse effect on our business, results of operations, financial condition and prospects.

This Red Herring Prospectus contains forward-looking statements that involve risks and uncertainties. Our actual results could differ materially from those anticipated in these forward-looking statements as a result of certain factors, including the considerations described below and elsewhere in this Red Herring Prospectus. The financial and other related implications of risks concerned, wherever quantifiable, have been disclosed in the risk factors below. However, there are risk factors the potential effects of which are not quantifiable and therefore no quantification has been provided with respect to such risk factors. In making an investment decision, prospective investors must rely on their own examination of our Company and the terms of the Issue, including the merits and the risks involved. You should not invest in this Issue unless you are prepared to accept the risk of losing all or part of your investment, and you should consult your tax, financial and legal advisors about the particular consequences to you of an investment in our Equity Shares.

Materiality

The Risk factors have been determined on the basis of their materiality. The following factors have been considered for determining the materiality.

1. *Some events may not be material individually but may be found material collectively.*
2. *Some events may have material impact qualitatively instead of quantitatively.*
3. *Some events may not be material at present but may be having material impact in future.*

Note:

The risk factors as envisaged by the management along with the proposals to address the risk if any. Unless specified or quantified in the relevant risk factors below, we are not in a position to quantify the financial implication of any of the risks described in this section.

*In this Red Herring Prospectus, any discrepancies in any table between total and the sums of the amount listed are due to rounding off. Any percentage amounts, as set forth in “**Risk Factors**” on page 21 and “**Management Discussion and Analysis of Financial Condition and Results of Operations**” on page 222 of this Red Herring Prospectus unless otherwise indicated, has been calculated on the basis of the amount disclosed in the “**Restated Financial Statements**” on page 222 of this Red Herring Prospectus.*

1. ***Our business is dependent and will continue to depend on our manufacturing facility, and we are subject to certain risks in our manufacturing process. Any slowdown or shutdown in our manufacturing operations or strikes, work stoppages or increased wage demands by our employees that could interfere with our operations could have an adverse effect on our business, financial condition and results of operations.***

We operate from our manufacturing facility situated at Khatwad Tal, Dindori Dist, Nashik, Maharashtra which is spread across approximately 5100 sq. mts. The core of our business relies on efficient management of the manufacturing facility, however our operations face several operational risks, some of which are beyond our control, such as the breakdown, failure of equipment or industrial accidents, severe weather conditions and natural disasters. Any significant malfunction

or breakdown of our machinery, our equipment, extruder, pulverizer and roto molding machine, our process systems, our IT systems may entail significant repair and maintenance costs and cause delays in our operations. If we are unable to repair our assets and systems in a timely manner or at all, our operations may need to be suspended until we procure the appropriate assets to replace them.

Success of our operations depend on availability of labour and good relationships with our labour force. As of the date of this Red Herring Prospectus, our employees are not members of any organised labour unions. Strikes and lockouts as a result of disputes with our labour force may adversely affect our operations. While we have not had instance of strikes, lockouts or labour disputes in the past, we cannot assure you that we shall not experience any strikes or lockouts on account of labour disputes in the future. Such events could disrupt our operations and may have a material adverse effect on our business, financial condition and results of operations. Further, we may be subject to manufacturing disruptions due to contraventions by us of any of the conditions of our regulatory approvals, which may require our manufacturing facilities to cease, or limit, production until the disputes concerning such approvals are resolved. While we have not encountered significant disruptions at our manufacturing facilities in recent years, we did experience a decline in production during 2020 due to the challenges posed by the COVID-19 pandemic. While we have since recovered, we cannot guarantee that future disruptions will not occur. Our inability to effectively respond to such events and rectify any disruption, in a timely manner and at an acceptable cost, could lead to the slowdown or shutdown of our operations or the under-utilization of our manufacturing facilities, which in turn may have an adverse effect on our business, financial condition and results of operations.

2. *We derive a significant part of our revenue from major customers and we do not have long term agreements with any of these customers. If one or more of such customers choose not to source their requirements from us our business, financial position and results of operations may be adversely affected.*

Our customer base currently comprises of a host of international and domestic companies. Our top 10 customers contributed approximately 52.99%, 49.30% and 50.83% of our revenue from operations during the FY 2026, FY 2025, and FY 2024 respectively. Moreover, we derived 15.73%, 14.34%, and 13.43% of our revenue from operations from a single customer during the Fiscal 2026, Fiscal 2025 and Fiscal 2024 respectively. We expect that we will continue to be reliant on our major customers in future. Accordingly, any failure to retain these customers and/or negotiate on terms that are commercially viable, with these select customers, could adversely affect our business, financial condition and results of operations. In addition, any defaults or delays in payments by a major customer or the insolvency or financial distress by a major customer may have an adverse effect on business, financial position and results of operations. Many of the purchase orders we receive from our customers specify a price per unit and delivery schedule. However, such orders may be amended or cancelled prior to finalization, and should such an amendment or cancellation take place, it may adversely impact our production schedules and inventories. Cancellation by customers or delay or reduction in their orders or instances where anticipated orders fail to materialize can result in mismatch between our inventories of raw materials and of manufactured products, thereby increasing our costs with regard to maintaining our inventory, which may adversely affect our profitability and liquidity. Additionally, our customers have high and stringent standards for product quality and quantity as well as delivery schedules. However, we have not experienced any disputes with our customers in the past, there are also a number of factors, other than our performance that could cause the loss of a customer, which include those customers who may demand price reductions, set-off any payment obligations, require indemnification for themselves or their affiliates, or replace their existing products with alternative products, any of which may have an adverse effect on our business, financial condition, results of operations and prospects. We typically do not enter into long-term agreements with our customers, and an inability to continue to engage with them would have a material adverse effect on our business, results of operations and financial condition..

3. *We are heavily reliant on few suppliers for the supply of our raw materials, with our single largest supplier contributing to more than 50% of our purchases during the last 3 financial years. Moreover, we do not have long-term agreements with these suppliers and an increase in the cost of, or a shortfall in the availability or quality of such raw materials could have an adverse effect on our business, financial condition and results of operations*

During the period ended on March 31, 2026, March 31, 2025 and March 31, 2024 our cost of goods sold (cost of materials consumed, Purchase of stock in trade and changes in inventories of finished goods) was ₹ 4330.63 lakhs , ₹ 3930.05 lakhs and ₹ 3826.48 lakhs lakhs respectively, which represented 76.70%, 78.13% and 81.47% of our revenue from operations. The raw materials we use in our manufacturing process are primarily sourced from third party suppliers in India and some are also imported from Thailand, Malaysia, UK etc. In addition, we usually do not enter into long-term supply contracts/ agreements with any of our raw material suppliers and typically source raw materials from the open market. The absence of long-term contracts/agreements at fixed prices exposes us to volatility in the prices of raw materials that we require and we may be unable to pass these costs onto our customers, which may reduce our profit margins. For the Fiscal 2026, 2025 and 2024 details of our purchases from our top 10 suppliers, top 5 and top 1 supplier are as under:

Particulars	FY 2025-26		FY 2024-25		FY 2023-24	
	Amount	% of Total Purchases	Amount	% of Total Purchases	Amount	% of Total Purchases
Top Supplier	2919.30	62.60%	2650.10	64.57%	2373.86	61.30%
Top 5 Suppliers	3753.05	80.48%	3294.14	80.27%	2994.09	77.32%
Top 10 Suppliers	4154.02	89.07%	3657.52	89.12%	3368.85	87.00%

We face a risk that one or more of our existing suppliers may discontinue their supplies to us, and any inability on our part to procure raw materials from alternate suppliers in a timely manner, or on commercially acceptable terms, may adversely affect our business, financial condition and results of operations. The quality of our products is primarily derived from the quality of our raw materials, and any deterioration in the quality of raw materials supplied to us will have an adverse effect on the quality of our products, market reputation and sales volumes. There can be no guarantee that we will be able to maintain our relationship with suppliers or adequate supply of such raw materials at all times.

Further our Company has outstanding dues of trade payables during the Fiscals 2026, 2025 and 2024 of ₹ 364.37 Lakhs, ₹ 359.52 Lakhs, and ₹ 348.73 lakhs respectively. Any delay in payment to our creditors may impact our long-standing relations with our suppliers and may result in stoppage of timely or at all delivery of raw material. Any such disruption would impact the production and overall financial position of our Company.

4. We derive a portion of our revenues from exports and are subject to risk of international trade.

We have historically derived a significant portion of our revenues from operations from export to countries like: Bahrain, Bangladesh, Cameroon, Guinea, Guinea-Bissau, Iraq, Kuwait, Lithuania, Mauritius, Nepal, Nigeria, Oman, Poland, Russia, Saint Lucia, Saudi Arabia, Slovenia, South Africa, Taiwan, Thailand, Turkey and U.A.E. During the Fiscal 2026, 2025 and 2024, our revenues from our exports amounted to ₹ 1316.78 lakhs, 1418.82 lakhs and ₹ 1456.91 lakhs respectively, which constituted 23.32%, 28.21% and 31.02% respectively, of our total revenues from operations. Our company is not engaged in any foreign currency hedging. Therefore, any developments or unforeseen events in the global economy or the industries in which our customers operate could have an impact on our sales from exports. For instance, we are exposed to risks associated with our export operations in Iraq, including geopolitical instability, regulatory uncertainty, and compliance challenges, which may adversely affect our business, financial condition and results of operations. The Iraqi economy remains highly dependent on crude oil exports, and fluctuations in oil prices or fiscal constraints within the country may impact the demand for our products or the payment cycle from our Iraqi customers. Accordingly, all our exports from Iraq and nearby countries may get disrupted and we may face challenges or delays for our payments. If such severity persists or similar war like situations occurs between countries across the globe in future our revenue from export may be affected. Further from time to time, tariffs, quotas and other tariff and non-tariff trade barriers may be imposed on our products in jurisdictions in which we operate or seek to sell our products. There can be no assurance that the countries where we export, among others, will not impose trade restrictions on us in future. We may also be prohibited from exporting to certain restricted countries that may be added to the sanctions list maintained by the Government of India or other foreign governments. Any such imposition of trade barriers may have an adverse effect on our results of operations and financial condition.

Therefore, our operations are subject to risks that are specific to each country from where our customers operate, including:

- Social, economic, political, geopolitical conditions and adverse weather conditions, such as natural disasters, civil disturbance, terrorist attacks, war or other military action, which may adversely affect our business and operations;
- Compliance with local laws, including legal constraints on ownership and corporate structure, environmental, health, safety, labour and accounting laws, which may impose onerous and costly obligations on our multinational customers.
- Changes in foreign laws, regulations and policies, including restrictions on trade, import and export licence requirements, and tariffs and taxes, intellectual property enforcement issues and changes in foreign trade and investment policies and
- Fluctuations in foreign currency exchange rates against the Indian Rupee

In addition, our revenues from these markets may decline as a result of increased competition, regulatory action, pricing pressures including as a result of anti-dumping measures, fluctuations in the demand for or supply of our products or services, or the outbreak of an infectious disease such as COVID-19. Our failure to effectively react to these situations or to successfully introduce new products in these markets could adversely affect our business, prospects, results of operations and financial position

5. *Exchange rate fluctuations may adversely affect our results of operations as our sales from exports and purchases from imports are denominated in foreign currencies.*

Our financial statements are prepared in Indian Rupees and our business involves transactions with foreign companies which is received or paid in U.S. Dollars, EURO and other foreign currencies. Our sales from exports and a portion of our raw materials expenditures are denominated in foreign currencies. Accordingly, we have currency exposures relating to buying and selling in currencies other than in Indian Rupees. A depreciation of Rupee against these foreign currencies would mean that our import of raw materials or products would become expensive and will impact our profitability. Similarly, any appreciation of Rupee against these foreign currencies would mean that our sales become cheap. During the Fiscal 2026, 2025 and 2024 the imports of raw materials amounted to ₹232.12 lakhs, ₹62.24 lakhs and ₹167.15 lakhs respectively, which constituted 4.98%, 1.52% and 4.32% respectively, of our total purchases. Similarly, during Fiscal 2026, 2025 and 2024 our revenues from our exports amounted to ₹1316.78 lakhs, ₹1418.82 lakhs and ₹1456.91 lakhs respectively, which constituted 23.32%, 28.21% and 31.02% respectively, of our total revenues from operations. Therefore, changes in the relevant exchange rates could also affect sales, operating results and assets and liabilities reported in Indian Rupees as part of our financial statements. We have earned gains/(losses) due to these fluctuations in foreign currency in Fiscal 2026, 2025 and 2024 of ₹36.80 lakhs, ₹12.99 lakhs and ₹3.91 lakhs respectively. The exchange rate between the Rupee and the foreign currencies has fluctuated substantially in recent years and may continue to fluctuate significantly in the future. We bear the complete risk of currency exchange rate fluctuations. We are affected by fluctuations in exchange rates and we cannot assure you whether hedging or other risk management strategies will be effective. There can be no assurance that we will be able to avoid the effect of any adverse fluctuations in the value of the Indian Rupee against the U.S. Dollar or other foreign currencies.

6. *We are subject to strict quality requirements and the success and wide acceptability of our products is largely dependent upon our quality controls and standards. Any failure to comply with quality standards may adversely affect our business prospects and financial performance, including cancellation of existing and future orders.*

All our products and manufacturing processes are subject to stringent quality standards and specifications as specified by our customers. Given the nature of our products and the sector in which we operate, we believe that our customers have high standards for product quality and delivery schedules. Adherence to quality standards is a critical factor as a defect in products manufactured by our Company or failure to comply with the specifications of our customers may, in turn, lead to the manufacture of faulty end-products. This may lead to cancellation of supply orders by our customers. As a result, any failure on our part to maintain applicable standards and manufacture products according to prescribed quality specifications, may lead to loss of reputation of our Company, cancellation of the order, loss of customers, rejection of the product, which will require us to incur additional cost to replace the rejected product, all or any of which could have adverse effect on our business and financial condition. Additionally, it could expose us to monetary liability and/ or litigation. As a part of its quality control procedure, each batch of raw material is tested using a Melt Flow Index (MFI) Tester to verify melt flow characteristics, visual inspection of raw materials is also carried out to check physical appearance and impurities. Further we conduct in-process checks which includes manual visual inspection at regular intervals to assess colour consistency, dispersion quality and overall material uniformity. The final powder is tested for critical parameters such as particle size distribution, powder flow characteristics and consistency. Further our facilities, process and products are exposed to regular inspection and audits by our customers to ensure that their internal standards are appropriately met. Any non-compliance observed during inspection/audit may have an adverse impact on our business, financial condition, results of operations and future prospects. Any negative publicity regarding our Company or our products could adversely affect our reputation, our operations and our results from operations.

7. *The restated financial statements have been provided by peer reviewed chartered accountants who is not statutory auditor of our Company*

The restated financial statements of our Company for the financial year ended March 31, 2026, 2025 and 2024 have been furnished by a peer-reviewed chartered accountant M/s Mansaka Ravi & Associates, who is not the statutory auditor of our Company. While our statutory auditor possesses a valid peer-reviewed certificate, due to their existing commitments, the task of providing the restated financial statements was entrusted to the aforementioned peer-reviewed chartered accountant.

8. *Inventories and trade receivables form a major part of our current assets. Failure to manage our inventory and trade receivables could have an adverse effect on our sales, profitability, cash flow and liquidity.*

Inventories and trade receivables form a major part of our current assets. The results of operations of our business are dependent on our ability to effectively manage our inventory and trade receivables. To effectively manage our inventory, we must be able to accurately estimate customer demand / potential orders and supply requirements and purchase new inventory accordingly. However, if we misjudge expected customer demand / potential orders, it could cause either a

shortage of products or an accumulation of excess inventory. As at March 31, 2026, March 31, 2025 and March 31, 2024, our inventories were ₹ 952.75 lakhs, ₹ 619.85 lakhs and ₹ 445.90 lakhs.

To effectively manage our trade receivables, we must be able to accurately evaluate the credit worthiness of our customers and ensure that suitable terms and conditions are given to them in order to ensure our continued relationship with them. However, if we fail to accurately evaluate the credit worthiness of our customers, it may lead to bad debts, delays in recoveries and / or write-offs which could lead to a liquidity crunch, thereby adversely affecting our business and results of operations. As at March 31, 2026, March 31, 2025 and March 31, 2024 our trade receivables were ₹583.33 lakhs, ₹ 455.14 lakhs and ₹ 468.67 lakhs. We may be subject to working capital risks due to delays or defaults in payment by clients, which may restrict our ability to procure raw materials and make payments when due. In addition, any delay or failure on our part to supply the required quantity or quality of products, within the time stipulated by our agreements, to our customers may in turn cause delay in payment or refusal of payment by the customer. Such defaults/delays by our customers in meeting their payment obligations to us may have a material effect on our business, financial condition and results of operations. Such situation may require an additional and, consequently, higher finance cost which will adversely impact our profitability.

9. *Geographical concentration of our manufacturing facility and business may adversely affect our operations, business and financial condition*

We manufacture and supply our products to customers in different geographies within and outside India from our manufacturing facility located in Dindori, Nashik. Any disruption to our manufacturing facility may result in production shutdowns. Further, any communal agitations in any parts of Nashik causing significant loss to infrastructure, shutdown of business and industry or damage to property may affect our operations. Additionally, if our manufacturing facility is harmed or rendered inoperable by natural or man-made disasters, including earthquakes, fire, floods, acts of terrorism and power outages, it may render it difficult or impossible for us to efficiently operate our business for some period of time which may adversely affect our business, financial condition, result of operations and cash flows. Our manufacturing operations require significant labour and are also reliant on government policies in terms of taxes, duties and incentives made applicable by the state government. As a result, any unfavourable policies of the state government or state or local governments in this region, could adversely affect our business, financial condition and results of operations.

While we derive revenue from sales in various states of India like: Maharashtra, Karnataka, Gujarat, Bihar, Rajasthan and from export, our majority sales is derived from the state of Maharashtra. During the last three financial years, we derived 54.60%, 50.29% and 44.62% of our revenue from the state of Maharashtra. Due to the geographic concentration of our operations in Maharashtra, our operations are susceptible to local and regional factors, such as economic and weather conditions, natural disasters, demographic changes, and other unforeseen events and circumstances. Consequently, any significant social, political or economic disruption, or natural calamities or civil disruptions in this region, or changes in policies of the state or local governments or the government of India or adverse developments related to competition in this region, may adversely affect our business, results of operations, financial condition and cash flows. While we have not experienced any of the above adverse situations that had an adverse impact on our business operations and financial conditions in the past, we cannot assure you that these adverse situations will not arise in the future.

10. *We are subject to increasingly stringent environmental, health and safety laws, regulations and standards. Non-compliance with and adverse changes in health, safety, labour, and environmental laws and other similar regulations to our manufacturing operations may adversely affect our business, results of operations and financial condition.*

For instance, there is a limit on the amount of pollutant discharge that our manufacturing facility may release into the air and water. Environmental laws and regulations in India have become and continue to be more stringent, and the scope and extent of new environmental regulations, including their effect on our operations, cannot be predicted with any certainty. In case of any change in environmental or pollution regulations, we may be required to invest in, among other things, environmental monitoring, pollution control equipment, and emissions management and other expenditure to comply with environmental standards. Any failure on our part to comply with any existing or future regulations applicable to us may result in legal proceedings, including public interest litigation being commenced against us, third party claims or the levy of regulatory fines. Further, any violation of the environmental laws and regulations may result in fines, criminal sanctions, revocation of operating permits, or shutdown of our manufacturing facility. The occurrence of any of these events could have an adverse effect on our business, results of operations and financial condition.

As a consequence of unanticipated regulatory or other developments, future environmental and regulatory related expenditures may vary substantially from those currently anticipated. We cannot assure you that our costs of complying with current and future environmental laws and other regulations will not adversely affect our business, results of operations

or financial condition. In addition, we could incur substantial costs, our products could be restricted from entering certain markets, and we could face other sanctions, if we were to violate or become liable under environmental laws or if our products become non-compliant with applicable regulations. Our potential exposure includes fines and civil or criminal sanctions, third-party property damage or personal injury claims and clean-up costs. The amount and timing of costs under environmental laws are difficult to predict. We cannot assure you that we will not be involved in future litigation or other proceedings, or be held liable in any litigation or proceedings including in relation to safety, health and environmental matters, the costs of which may be significant.

11. The Logo used by our Company is currently under process of registration under Trade Marks Act, 1999. Failure to protect our intellectual property rights may adversely affect our competitive business position, financial condition and profitability.

Our Company is using logo  which is currently not registered and we have applied for its registration under the Trade Marks Act, 1999. The trademark is not granted/approved as on date and we do not enjoy the statutory provisions that are accorded to a registered trademark. Further we have applied for registration of the wordmark “PHYCHEM” under the Trade Marks Act, 1999 and currently the said application is accepted. The use of our logo by third parties could adversely affect our reputation, which could in turn adversely affect our business and results of operations. There can be no assurance that our trademark application will be approved. Third parties may also oppose our trademark applications, or otherwise challenge our use of the logo. In the event that our logo or wordmark is successfully challenged, we could be forced to rebrand our products, which could result in loss of brand recognition, and could require us to devote resources for advertising and marketing new brand.

If our intellectual property rights are inadequate or if we otherwise fail to sufficiently protect our intellectual property, our business, financial condition and results of operations could be adversely affected. Any adverse order by the Registrar of Trade Marks may impact our ability to use the applied trademarks. Further, the use of our trademarks or logos by third parties could adversely affect our reputation, which could in turn adversely affect our business and results of operations. For details, see “**Our Business – Details of Intellectual Property**” on page 107.

However, there can be no assurance that third parties will not infringe upon our intellectual property, causing damage to our business prospects, reputation and goodwill. Our efforts to protect our intellectual property may not be adequate and may lead to erosion of our business value and our operations could be adversely affected.

12. There are certain discrepancies/errors noticed in some of our corporate records relating to forms filed with the Registrar of Companies and other provisions of Companies Act, 2013. Any penalty or action taken by any regulatory authorities in future, for non-compliance with provisions of corporate and other law could impact the reputation and financial position of the Company to that extent.

Our Company has not complied with certain statutory provisions under the Companies Act 2013 which inter-alia includes non-filing of form CHG-1 for creation of charge on certain vehicle loan taken in the past, which is non-compliance of section 77 of the Companies Act, 2013. However, no such loans are outstanding as on date of this Red Herring Prospectus. Moreover, in the past, there have been certain instances of delays in filing of certain statutory forms, which have been subsequently filed with payment of an additional fee as specified by Registrar of Companies.

The details of such delayed filing of forms is as under:

Sr. No.	Form	Date of Event	Due date of filing	Date of Filing
1	Form ADT-1	August 3, 2016	August 17, 2016	September 28, 2016
2	Form ADT-3	July 23, 2016	August 22, 2016	September 20, 2016
3	Form ADT-1	September 30, 2017	October 14, 2017	October 28, 2017
4	Form ADT-3	September 30, 2017	October 30, 2017	November 17, 2017
5	Form AOC-4	September 30, 2019	October 30, 2019	December 9, 2019
6	Form DPT-3	One time	May 31, 2019	July 21, 2019
7	Form AOC-4	September 30, 2022	October 30, 2022	November 21, 2022
8	form MSME	September 30, 2021	October 30, 2021	September 15, 2025
9	form MSME	March 31, 2022	April 30, 2022	September 15, 2025
10	form MSME	September 30, 2022	October 30, 2022	September 15, 2025
11	form MSME	March 31, 2023	April 30, 2023	September 15, 2025
12	form MSME	September 30, 2024	October 30, 2024	September 15, 2025
13	form MSME	March 31, 2025	April 30, 2025	September 15, 2025
14	Form MGT-14	September 30, 2024	October 30, 2024	September 29, 2025

15	form MSME	March 31, 2024	April 30, 2024	September 29, 2025
16	form MSME	September 30, 2023	October 30, 2023	September 29, 2025

Further, our company inadvertently missed to enclose the Cash Flow Statements in the Form AOC-4 filed for F.Y. 2023-24. No show cause notice in respect to the above has been received by our Company till date and no penalty or fine has been imposed by any regulatory authority in respect to the same. Our Company has not had any adjudication proceedings initiated against it, nor has it filed any application for compounding of offences. It cannot be assured, that there will not be such instances in the future or our Company will not commit any further delays in relation to its reporting requirements, or any penalty or fine will not be imposed by any regulatory authority in respect to the same. The happening of such event may cause a material effect on our results of operations and financial position.

13. Our reliance on use of plastic products in various end use industries could have an adverse effect on our business

We are engaged in manufacturing of rotational molding (roto molding) compounds, which are used as a raw material in the production of a wide range of hollow plastic products through the rotational molding process. Roto molding compounds form a critical input in the manufacturing of plastic products such as water and chemical storage tanks, portable sanitation units, furniture, industrial containers, automotive components, toys, and other customized hollow plastic parts. Consequently, our revenues are dependent on the end user industries that manufacture plastic products and use our products as an input. Any restriction or ban in the use of plastic products or factors affecting any of these industries in general, or any of our customers in particular, could have a cascading adverse effect on our business, financial condition and results of operations. Such factors include, but are not limited to, the following:

- a. our customers' failure to successfully market their products or to compete effectively;
- b. change in any registration requirements or non-renewal of registrations or imposition of a regulatory ban, or trade sanctions imposed across the country or globally
- c. any such restrictions on the customer's business or final product;
- d. loss of market share, which may lead our customers to reduce or discontinue the purchase of our products;
- e. economic conditions of the markets in which our customers operate;
- f. regulatory issues faced by these industries in India and internationally;
- g. downturns or industry cycles that impact demand; and
- h. changes in technology or consumer requirements that alter demands for our products.
- i. Carbon Emissions Targets: Rising pressure to reduce carbon footprint increases compliance costs.
- j. Manufacturing processes can pose risks of fire, pollution, and health hazards to workers.
- k. Shift towards eco-friendly substitutes (e.g., biodegradable, paper-based, or glass alternatives) reduces demand.

As a part of its growth strategies, our company continues to focus on manufacturing by expanding its product portfolio. We seek to leverage our capabilities, including our manufacturing facilities and quality control practices, to further expand our product portfolio in the existing segments and also enter new product development. Recently our company has forayed in development of nylon based compounds. We have purchased a batch of requisite raw materials for the same and intend to successfully commercialize the new nylon compound products.

14. We derive a portion of our revenue from sales of various products and chemicals used in rotomolding industry for which we are authorized distributors. Any termination to such distributorship arrangement may affect our results of operations.

We generate revenue from distribution of various products and chemicals used in rotomolding industry. We are authorized distributor of specific type of chemicals and compounds like: paints and coatings imported from UK, Polypropylene Compound imported from Thailand and speciality release agents imported from USA. Similarly we are authorized distributor of various tools and equipments used in rotational molding industry like: Rotational Moulding process control equipment imported from Northern Ireland UK. During the Fiscal 2026, 2025 and 2024 our revenue from operations from such trading activities accounted for Rs 405.65 Lakhs, Rs 113.52 lakhs and Rs 230.23 lakhs respectively which constituted 7.18%, 2.26% and 4.90% respectively, of our total revenues from operations.

There may be possibility that we may not be able to access such products, technology and know-how in the event of any discontinuation, disruption, termination of such distributorship resulting in an adverse impact on our business and financial condition. Our dependency on principal manufacturer or suppliers leaves us with limited ability to negotiate terms of these arrangements and we may have to accept unusual or onerous provisions. Any disruption in the relationship due to pricing disputes, change in strategy, or insolvency of the principal manufacturer or supplier can significantly affect operations and revenue. Further we as distributors, typically have no control over the manufacturing quality, design, or changes in the

branding of products. Any defects, recalls, or reputational damage to the principal manufacturer's or supplier's brand may directly impact our credibility and sales. Moreover, increasing digitization and adoption of direct-to-customer (D2C) or e-commerce strategies by brands may reduce reliance on traditional distribution channels. Thus in the event of termination of the said arrangements or in case of failure to procure such products at favorable terms, our business and results of operations may be adversely affected.

15. *We face competition from both domestic as well as multinational corporations and our inability to compete effectively may have a material adverse impact on our business, financial condition and results of operations.*

Competition in our business is based on pricing, relationships with customers, research and development, product quality, customization, and innovation. We face pricing pressures from companies, that are able to manufacture at competitive costs and consequently, may supply their products at cheaper prices. We are unable to assure you that we shall be able to meet the pricing pressures imposed by such competitors which would adversely affect our business, financial condition and results of operations. Additionally, some of our competitors in the business may have greater financial, research and technological resources, larger sales and marketing teams and more established reputation. They may also be in a better position to identify market trends, adapt to changes in industry, innovate and develop new products, offer competitive prices due to economies of scale and also ensure product quality and compliance.

16. *Our registered office and factory is situated on leased premises. Failure to renew our current leases or locate desirable alternative for our facility could materially and adversely affect our business.*

The registered office and factory of our company situated at Gat No-172, Khatwad Tal - Dindori Dist - Nashik, Maharashtra, India-422004 is taken on lease from our promoter Ulka Umakant Savadekar vide Lease deed dated November 06, 2015 Any adverse impact on the title /ownership rights/ development rights of our landlords may adversely affect our operations. Further in the event of non-renewal of these lease agreements, our operations and profitability may be adversely affected. We cannot assure you that we will be able to continue the above arrangement on commercially favourable terms in future. If we are required to vacate the current premises, we would be required to make alternative arrangements for our infrastructure, and we cannot assure that the new arrangements will be on commercially acceptable/favourable terms. If we do not comply with certain conditions of the lease agreement, it may lead to termination of the same which would have an adverse effect on our operations and there can be no assurance that renewal of lease agreement will be entered into. In the event of nonrenewal, we may be required to shift to a new location and there can be no assurance that the arrangement our Company entered into in respect of new premises would be on such terms and conditions as the present one. For details on properties taken on lease by us please refer to the section titled "**Our Business**" beginning on page 106 of this Red Herring Prospectus.

17. *If we are unable to manage our growth effectively and further expand into new markets our business, future financial performance and results of operations could be materially and adversely affected.*

The success of our business will depend on our ability to effectively implement our business and growth strategy. As part of our growth strategy, we aim to, among other things, continue to grow our businesses as and when opportunities exist including by continuing to strengthen our existing product portfolio with attractive growth and profitability prospects, to strive for cost efficiency, attracting and retaining talented employees and focusing on consistently meeting quality standards

As we continue to grow our business and expand into newer markets, we may face several challenges, including as set forth below:

- acquiring new customers;
- identifying customer requirements and preferences in such markets;
- obtaining approvals and certifications for our products in such jurisdictions;
- making accurate assessments of the resources we will require;
- preserving a uniform culture, values and work environment;
- developing and improving our internal administrative infrastructure, particularly our financial, operational, communications, internal control and other internal systems;
- recruiting, training and retaining sufficient skilled management, technical and marketing personnel;
- maintaining high levels of customer satisfaction; and
- adhering to expected performance and quality standards.

In pursuing our growth strategy, we will require additional capital investments and cash outlays, which may have a material impact on our cash flows and results of operations. Our operating expenses and capital requirements may increase significantly pursuant to our expansion plans. Our ability to manage our growth effectively requires us to forecast accurately our sales, growth and manufacturing capacity and to expend funds to improve our operational, financial and

management controls, reporting systems and procedures. An inability to implement our future business plan, manage our growth effectively, further expand into new markets or failure to secure the required funding on favourable terms or at all could have a material and adverse effect on our business, future financial performance and results of operations.

18. Our Company may not be successful in penetrating into new export markets

Expansion into new export markets subjects us to various challenges, including those relating to our lack of familiarity with the culture and economic conditions of these new regions, language barriers, difficulties in staffing and managing such operations and the lack of reputation in such regions. In addition, the risks involved in entering new geographic markets and expanding operations, may be higher than expected, and we may face significant competition in such markets. By expanding into new geographical regions, we could be subject to additional risks associated with establishing and conducting operations, including compliance with a wide range of laws, regulations and practices; exposure to other government actions; and political, economic and social instability.

19. Under-utilization of our manufacturing capacity may have an adverse effect on our business, future prospectus and future financial performance. Moreover, information relating to capacity utilization of our production facility included in this Red Herring Prospectus is based on certain assumptions and has been subjected to rounding off, and future production and capacity utilization may vary.

Our capacity utilization is affected by the availability of raw materials, industry and market conditions as well as by the product requirements of, and the procurement practice followed by, our customers. In the event that we are unable to achieve full capacity utilization of our current manufacturing facility, this would result in operational inefficiencies which may have an adverse effect on our business, financial condition, cash flows, future prospects and future financial performance. Under-utilization of our manufacturing capacities over extended periods, or significant under-utilization in the short term, could adversely impact our business, growth prospects and future financial performance. For further details in relation to our capacity utilization, see “**Our Business**” on page 107 of the Red Herring Prospectus.

Capacity and Capacity Utilization is as under:

Below are the details of the installed and the utilized capacity of our company:

Product details	2025-26	2024-25	2023-24
1. Roto Moulding Compound	Qty in Mt	Qty in Mt	Qty in Mt
Installed annual Capacity	6000	6000	4100
Actual Annual production	3927	3596	3126
Capacity Utilization (%)	65.45	59.93	76.24
2. Custom Moulded Tanks	No of tanks	No of tanks	No of tanks
Installed annual capacity	2000	2000	2000
Actual annual production	1829	1720	1844
Capacity Utilization (%)	91.45	86.00	92.20

**The information related to the Capacity installed and capacity utilization is based on the certificate received from Sunil Bhor & Associates, Chartered Engineers vide their certificate dated July 08, 2026.*

In case of oversupply in the industry or lack of demand, we may not be able to utilize our capacity efficiently. Further information relating to capacity utilization of our production facility included in this Red Herring Prospectus is based on various assumptions and estimates of our management, assumptions relating to type of product, availability and quality of raw materials and assumptions relating to operational efficiencies. Actual production levels and utilization rates may differ significantly from the estimated production capacities or historical estimated capacity utilization of our facilities. Undue reliance should therefore not be placed on our capacity utilization information for our existing facilities included in this Red Herring Prospectus. For further information, see the section titled “**Our Business**” on page 107 of this Red Herring Prospectus

20. Delay/ default in payment of statutory dues may attract penalties and in turn have an adverse impact on our financial condition.

We are required to make certain payments to various statutory authorities from time to time, including but not limited to payments pertaining to employee provident fund, employee state insurance, income tax and GST. The table below sets forth the details of delay in payment of the statutory dues paid by our Company in relation to our employees for the periods indicated below:

Particulars	Financial Year 2026		Financial Year 2025		Financial Year 2024	
	Number of Instances	Amt delayed (₹ in lakhs)	Number of Instances	Amt delayed (₹ in lakhs)	Number of Instances	Amt delayed (₹ in lakhs)
The Employees Provident Fund and Miscellaneous Provisions Act, 1952	2	0.75	0	0.00	2	1.29
Employee State Insurance Act, 1948	1	0.18	1	0.19	6	1.13
Professional Taxes	13	0.88	13	0.93	13	0.85
Labour Welfare Fund	2	0.07	2	0.08	2	0.04
Total	18	1.88	16	1.20	23	3.31

We cannot assure you to that we will be able to pay our statutory dues timely, or at all, in the future. While there have been minor delays in payment of GST, ESIC, PF, IT and other statutory dues in the past, our Company has corrected such non-compliances by repaying the amounts with applicable interest. Any failure or delay in payment of such statutory dues may expose us to statutory and regulatory action, as well as significant penalties, and may adversely impact our business, results of operations, cash flows and financial condition

21. *The cost of implementing new technologies for our operations could be significant and could adversely affect our business, financial condition and results of operations.*

Our future success may depend in part on our ability to respond to technological advances and emerging standards and practices on a cost effective and timely basis. We cannot assure you that we will be able to successfully make timely and cost-effective enhancements and additions to the technology, keep up with technological improvements in order to meet our customers' needs or that the technology developed by others will not render our products less competitive or attractive. In addition, rapid and frequent technology and market demand changes can often render existing technologies and equipment obsolete, requiring substantial new capital expenditures or write-down of assets. Our failure to successfully adopt such technologies in a cost effective and in a timely manner could increase our costs and lead to us being less competitive in terms of our prices or quality of services we provide. Further, implementation of new or upgraded technology may not be cost effective, which may adversely affect our profitability. Any of the above events may adversely affect our business, financial condition, results of operations and prospects.

22. *Our insurance coverage may not be adequate to protect us against all potential losses to which we may be subject and this may have a material effect on our business and financial condition.*

While we maintain insurance coverage namely include vehicle insurance, Bharat Sookshma Udyam Suraksha Policy, Export Specific buyer Policy and Keyman Insurance in amounts which we believe are commercially appropriate. We believe that we have adequate insurance coverage for known risks. However, for unforeseen circumstances, we may not have sufficient insurance coverage to cover all possible economic losses, including when the loss suffered is not easily quantifiable. Even if we have made a claim under an existing insurance policy, we may not be able to successfully assert our claim for any liability or loss under such insurance policy. Additionally, there may be various other risks and losses for which we are not insured either because such risks are uninsurable or not insurable on commercially acceptable terms. Moreover our company suffered loss of goods in a marine cargo accident in FY 24-25, however the same was covered with Marine Insurance Policy and the insurance claim covering the damage was recovered from insurance company and there have been no outstanding claims as on the date of this RHP. The occurrence of an event for which we are not adequately or sufficiently insured could have an adverse effect on our business, results of operations, financial condition and cash flows. For further details of our Insurance Policies, please refer section titled ***“Our Business”*** beginning on page 107 of this Red Herring Prospectus.

23. *Our Company and Directors are involved in certain legal proceedings and potential litigations. Any adverse decision in such proceedings may render us/ them liable to liabilities/ penalties/ prosecutions and may adversely affect our business and results of operations.*

Our Company and promoters are currently involved in certain legal proceedings. The summary of outstanding litigation in relation to civil and taxation matters against our Company and Directors have been set out below.

Nature of Litigation	Number of Cases Outstanding	Amount in dispute/demanded to the extent ascertainable (Amount in Lakhs)*
<i>Against the Company</i>		

Direct Tax	5	2.35
<i>Filed by the Directors</i>		
Civil proceeding	1	164.42
<i>Against the Directors</i>		
Direct Tax	1	5.31

**To the extent quantifiable*

For further details, see “**Outstanding Litigation and Material Developments**” beginning on page 232 of this Red Herring Prospectus. Any adverse decisions in the aforesaid proceedings may have a material effect on our business, future financial performance and results of operations.

24. Our Company operates under several statutory and regulatory approvals in respect of our operations. Failure to obtain or maintain licenses, registrations, permits and approvals may affect our business and results of operations.

Our business operations necessitate various statutory and regulatory permits, licenses, and approvals. While we believe that we have acquired the necessary permits and licenses essential for our business operations, we cannot guarantee that we have identified every statutory or regulatory requirement that may apply to our operations. Additionally, some of these approvals have finite durations and mandate periodic renewals. We are obligated to ensure the renewal of these permits, licenses, and approvals. Failure by us to renew, maintain or obtain the required permits or approvals in time may result in the interruption of our operations and may have a material adverse effect on our business, financial condition and results of operations.

We cannot assure you that the approvals, licenses, registrations and permits required will be issued to us and those already issued will not be suspended or revoked in the event of non-compliance with any terms or conditions thereof, or pursuant to any regulatory action. Any denial, suspension or revocation of the approvals, licenses, registrations and permits that has been or may be issued to us may affect our business and results of operations. For further details regarding the material approvals, licenses, registrations and permits, which have not been obtained by our Company or are, pending renewal, see “**Government and Other Approvals**” on page 235 of this Red Herring Prospectus.

25. We are dependent on third party transportation providers for the delivery of our raw material and final products. Accordingly, continuing increases in transportation costs or unavailability of transportation services may have an adverse effect on our business, financial condition, results of operations and prospects

We use third party transportation providers for the delivery of our raw material and final products. Transportation strikes if happen could have an adverse effect on overall industry and accordingly may affect our receipt of raw materials and our ability to deliver our final products to our customers. In addition, transportation costs in India have been steadily increasing over the past several years. Continuing increases in transportation costs or unavailability of transportation services for our products may have an additional cost escalation which may have an adverse effect on our business, financial condition, results of operations and prospects. In addition problems with its road networks, electricity grid, communication systems or any other public facility could disrupt our normal business activity, including our supply of raw materials and the delivery of our products to customers by third-party transportation providers. These problems could interrupt our business operations, which could have a material adverse effect on our results of operations and financial condition.

Freight and handling charges (inward and outward) represented 2.19%, 2.99% and 2.52% respectively, of our total revenue from operations during Fiscals 2026, 2025 and 2024. We are subject to the risk of increases in freight costs. If we cannot fully offset any increases in freight costs, through increases in the prices for our products, we would experience lower margins. In addition, any increase in export tariffs also will increase expenses which in turn may adversely affect our business, financial condition and results of operations.

26. We intend to utilize a portion of the Net Proceeds for funding our capital expenditure requirements for installation of additional plant & machinery. Unanticipated delays in implementation and cost overruns related to the said capital expenditure, could have a material adverse effect on our financial condition, results of operations and growth prospects

We intend to utilize a portion of the Net Proceeds for Funding capital expenditure towards installation of additional plant & machinery in the existing premises of our factory. We have estimated the total cost towards these capital expenditures for ₹514.91 lakhs. We have relied on certain quotations received from third parties for estimation of the costs for our capital expenditure requirements and these have not been independently appraised by any bank or financial institution. For further details of the proposed objects of the Issue, see ‘**Objects of the Issue**’ on page 76. We cannot assure you that we will be

able to place orders for our capital expenditure in a timely manner or at all. While we have obtained the quotations from vendors in relation to the said capital expenditure requirements, most of these quotations are valid for a certain period of time and may be subject to revisions, and other commercial and technical factors. The fund requirements, the deployment of funds and the intended use of the Net Proceeds are based on our management estimates, current and valid quotations from suppliers or vendors, and other commercial and technical factors. There could be delays in the said development as a result of, among other things unforeseen litigations, disputes with external agencies, increase in input costs, taxes and duties, interest and finance charges, cost escalation and, or force majeure event, any of which could give rise to cost overruns and delay in our implementation schedules. Further, if the costs in relation to our civil construction work and capital expenditures are higher than expected, it could have material adverse effect on our financial condition, results of operations and growth prospects.

27. *Our Contingent Liability and Commitments could affect our financial position.*

As on March 31, 2026, we have contingent liability of Rs. 64.61 lakhs which has not been provided in our financial statements and which could affect our financial position.

Particulars	As At		
	March 31, 2026	March 31, 2025	March 31, 2024
Contingent Liabilities			
(a) Claims against the company not acknowledged as debt;	-	-	-
(b) Guarantees excluding financial guarantees;	-	-	-
(c) Other money for which the company is contingently liable	2.35	4.78	4.50
Commitments			
(a) Estimated amount of contracts remaining to be executed on capital account and not provided for	62.26	-	-
(b) Uncalled liability on shares and other investments partly paid	-	-	-
(c) Other commitments	-	-	-
Total	64.61	4.78	4.50

For further details, please refer to “Annexure AE– Restated Summary Statement Of Contingent Liabilities and Commitments” of the chapter titled “Financial Information of the Company” on page 213 of this Red Herring Prospectus.

28. *Activities involving our manufacturing process can cause injury to people or property in certain circumstances. A significant disruption at any of our manufacturing facility may adversely affect our production schedules, costs, sales and ability to meet customer demand.*

We employ safety procedures in our manufacturing facility like: installation of comprehensive safety equipment such as fire extinguishers and usage of protective gear including safety shoes, safety glasses, and gloves etc. Further we maintain what we believe to be adequate insurance however, there is a risk that an accident may occur at our manufacturing facility. An accident may result in personal injury to our employees like: Respiratory irritation, Chronic lung disease risk, Skin irritation or allergy etc, destruction of property or equipment, environmental damage, manufacturing or delivery delays, or may lead to suspension of our operations and/or imposition of liabilities. Any such accident may result in litigation, the outcome of which is difficult to assess or quantify, and the cost to defend such litigation can be significant. As a result, the costs to defend any action or the potential liability resulting from any such accident or death or arising out of any other litigation, and any negative publicity associated therewith, may have a negative effect on our business, financial condition, results of operations, cash flows and prospects. In particular, if operations at our manufacturing facility were to be disrupted as a result of any significant workplace accident, equipment failure, natural disaster, power outage, fire, explosion, terrorism, adverse weather conditions, labour dispute, obsolescence or other reasons, our financial performance may be adversely affected as a result of our inability to meet customer demand or committed delivery schedules for our products. There have been no instances of any significant accidents, injuries, property damage, environmental harm, or operational disruptions at our manufacturing facility in the past. However, the possibility of such events occurring in the future cannot be ruled out, and any such incident may adversely affect our business, financial condition, results of operations and prospects.

- 29. *We have in the past entered into related party transactions and may continue to do so in the future. There can be no assurance that such transactions, individually or in the aggregate, will not have an adverse effect on our Company's financial condition and results of operations.***

Our Company has entered into various transactions with our directors, promoters and promoter group. These transactions, inter-alia includes remuneration, loans and advances, rent, purchase of goods and equipment etc. For details, please refer to “**Annexure-AD - Related Party Transactions**” under Section titled “**Financial Information of the Company**” and Chapter titled “**Capital Structure**” beginning on page 211 and 64 respectively of this Red Herring Prospectus. Our Company has entered into such transactions due to easy proximity and quick execution in accordance with Companies Act 2013 and other applicable laws. Although all related-party transactions that we may enter into in the future are subject to approval by our Audit Committee, Board or shareholders, as required under the Companies Act, we cannot assure you that such future transactions or any other future transactions, individually or in aggregate, will not have an adverse effect on our financial condition and results of operations or that we could not have achieved more favorable terms if such transactions are not entered into with related parties. Furthermore, it is likely that we may enter into related party transactions in the future. Any future transactions with our related parties could potentially involve conflicts of interest. Accordingly, there can be no assurance that such transactions, individually or in the aggregate, will not have a material adverse effect on our business, financial condition, cash flows, results of operations and prospects.

- 30. *We are dependent on our promoter and senior management and other key personnel, and the loss of, or our inability to attract or retain, such persons could affect our business, results of operations, financial condition and cash flows.***

Our performance depends largely on the efforts and abilities of our Promoter and Managing Director, Umakant Nivrutti Savadekar and other key personnel. They have gained experience in this line of business and have over the years-built relations with suppliers, customers, regulators and other persons who are connected with us and have been actively involved in the day-to-day operations and management. Further we believe that the inputs and experience of our senior management, in particular, and other key personnel are valuable for Research and development activities, procurement of raw materials, successful delivery of products and our overall business operations of our Company. For details in relation to the experience of our directors and key management personnel, see “**Our Management**” on page 139 of this Red Herring Prospectus. We cannot assure you that these individuals or any other member of our senior management team will not leave us or join a competitor or that we will be able to retain such personnel or find adequate replacements in a timely manner, or at all. We may require a long period of time to hire and train replacement personnel when qualified personnel terminate their employment with our Company. We may also be required to increase our levels of employee compensation more rapidly than in the past to remain competitive in attracting employees that our business requires. The loss of the services of such persons may have an effect on our business, results of operations, financial condition and cash flows.

- 31. *Our Company avails benefits under the Advance Authorisation Scheme, and any failure to comply with the conditions of the scheme may adversely affect our business and financial condition.***

We have obtained an Advance Authorisation licence which allows duty-free import of certain raw materials used in the manufacture of products meant for export. The scheme, however, requires us to fulfill prescribed export obligations within a stipulated timeframe and to comply with specific conditions under the Foreign Trade Policy and the Customs Act. Any shortfall or delay in meeting export obligations, errors in documentation, or failure to adhere to compliance requirements may result in penalties, withdrawal of benefits, or a demand for payment of duties along with interest. Further, any changes in applicable laws, Foreign Trade Policy, or customs regulations may reduce or withdraw the benefits presently available to us.

While our Company has not faced any delays or defaults in fulfilling export obligations under the Advance Authorisation Scheme in the last three financial years, there can be no assurance that we will continue to remain fully compliant in the future. Any such non-compliance may adversely affect our operations, cost structure, and financial performance.

- 32. *Our business is working capital intensive. If we are unable to borrow to meet our working capital requirements, it may materially and adversely affect our business and results of operations.***

Our business requires a significant amount of working capital. As a result, we are required to maintain sufficient stock at all times in order to meet manufacturing requirements, thus increasing our storage and working capital requirements. Consequently, there could be situations where the total funds available may not be sufficient to fulfil our commitments, and hence we may need to incur additional indebtedness in the future, or utilize internal accruals to satisfy our working capital needs. Further, we require capital and will continue to incur significant expenditure in maintaining and growing our existing infrastructure. As of March 31, 2026, our utilized working capital facilities amounted to ₹455.76 lakhs. The actual amount of our future capital requirements may differ from estimates as a result of, among other factors, unforeseen delays

or cost overruns, unanticipated expenses, regulatory changes, economic conditions, technological changes and additional market developments. Further, our ability to arrange financing and the costs of capital of such financing are dependent on numerous factors, including general economic and capital market conditions, credit availability from banks, investor confidence, the continued success of our operations and other laws that are conducive to our raising capital in this manner. We have not faced any instances of material losses or adverse impact on our business or results of operations due to the failure of obtaining additional financing in the past three Fiscal years. However, we cannot assure you that we will be able to renew existing funding arrangements or obtain additional financing on acceptable terms, in a timely manner or at all, to meet our working capital needs. Our inability to do so may adversely affect our expansion plans, business, financial condition and results of operations. While a portion of our Net Proceeds are proposed to be utilized towards funding of working capital requirements of our Company, we may, in view of our working capital requirements, still require additional alternate working capital funding. We cannot assure you that we will be able to efficiently deploy the Net Proceeds for working capital purposes in a timely and efficient manner. For details in relation to our working capital requirements, please see ***“Objects of the Issue - Funding the working capital requirements of our Company”*** on page 78. If we decide to raise additional funds through the incurrence of debt, our interest and debt repayment obligations will increase, and could have a significant effect on our profitability and cash flows and we may be subject to additional covenants, which could limit our ability to access cash flows from operations. Any issuance of equity, on the other hand, could result in a dilution of your shareholding. Accordingly, continued increase in our working capital requirements may have an adverse effect on our financial condition, cash flows and results of operations.

33. *Our Company has taken unsecured loans that may be recalled by the lenders at any time.*

Our Company have availed unsecured loans which may be called by their lenders at any time. As on March 31, 2026, the unsecured loan amounting to ₹40.30 lakhs were due to bank, promoters and their relatives. In the event that our lenders seek a repayment of any such loan, our Company would need to find alternative sources of financing to the extent of outstanding balance. Also, there is no formal agreement with promoters and their relative for such financing arrangements. As a result, any such demand may affect our business, cash flows, financial condition and results of operations. For further details on financing arrangements entered into by our Company, please refer chapter titled ***“Statement of Financial Indebtedness”*** beginning on page 217 of this Red Herring Prospectus.

34. *Our lenders have charge over our immovable and movable properties in respect of finance availed by us.*

We have secured our lenders by creating a charge over our movable and immovable properties in respect of Term loan, Cash Credit, bank Guarantee, working capital term loan and Letter of credit and vehicle loan availed by us from Kotak Mahindra Bank Limited, SIDBI and HDFC Bank Limited. We have been extended such loan against hypothecation of our Company’s fixed assets and property and current assets and against hypothecation of Promoter’s property. For further information on the financing and loan agreements along with the total amounts outstanding and the details of the repayment schedule, please refer to chapter ***“Statement of Financial Indebtedness”*** beginning on page 217 of this Red Herring Prospectus.

35. *The Objects of the Issue for which funds are being raised, are based on our management estimates and have not been appraised by any bank or financial institution or any independent agency.*

The deployment of funds will be entirely at our discretion, based on the parameters as mentioned in the chapter titled ***“Objects of the Issue”***. The fund requirement and deployment, as mentioned in the ***“Objects of the Issue”*** on page 76 of this Red Herring Prospectus is based on the estimates of our management and has not been appraised by any bank or financial institution or any other independent agency. These fund requirements are based on our current business plan. We cannot assure that the current business plan will be implemented in its entirety or at all. In view of the highly competitive and dynamic nature of our business, we may have to revise our business plan from time to time and consequently these fund requirements. The deployment of the funds as stated under chapter ***“Objects of the Issue”*** is at the discretion of our Board of Directors and is not subject to monitoring by any external independent agency. Further, we cannot assure that the actual costs or schedule of implementation as stated under chapter ***“Objects of the Issue”*** will not vary from the estimated costs or schedule of implementation. Any such variance may be on account of one or more factors, some of which may be beyond our control. Occurrence of any such event may delay our business plans and/or may have an adverse bearing on our expected revenues and earnings.

36. *Any variation in the utilization of the Net Proceeds as disclosed in this Red Herring Prospectus shall be subject to certain compliance requirements, including prior approval of the shareholders of our Company.*

We propose to utilize the Net Proceeds towards Repayment in full or in part, of certain of our outstanding borrowings, Funding the capital expenditure towards procurement of plant and machinery, Funding to meet working capital

requirements and general corporate purposes. For further details of the proposed objects of the Issue, see ***“Objects of the Issue”*** beginning on page 76. However, these objects of the Issue have not been appraised by any bank, financial institution or other independent agency. Further, we cannot determine with any certainty if we would require the Net Proceeds to meet any other expenditure or fund any exigencies arising out of the competitive environment, business conditions, economic conditions or other factors beyond our control. In accordance with the Companies Act, 2013 and the SEBI ICDR Regulations, we cannot undertake any variation in the utilization of the Net Proceeds as disclosed in this Red Herring Prospectus without obtaining the approval of shareholders of our Company through a special resolution. In the event of any such circumstances that require us to vary the disclosed utilization of the Net Proceeds, we may not be able to obtain the approval of the shareholders of our Company in a timely manner, or at all. Any delay or inability in obtaining such approval of the shareholders of our Company may adversely affect our business or operations. Further, our Promoters would be required to provide an exit opportunity to the shareholders of our Company who do not agree with our proposal to modify the objects of the Issue, at a price and manner as prescribed by SEBI. Additionally, the requirement to provide an exit opportunity to such dissenting shareholders of our Company may deter our Promoters from agreeing to the variation of the proposed utilization of the Net Proceeds, even if such variation is in the interest of our Company. Further, we cannot assure you that the Promoter will have adequate resources at their disposal at all times to enable them to provide an exit opportunity. In light of these factors, we may not be able to vary the objects of the Issue to use any unutilized proceeds of the Issue, if any, even if such variation is in the interest of our Company. This may restrict our Company’s ability to respond to any change in our business or financial condition, if any, which may adversely affect our business and results of operations.

37. *None of our Directors have prior experience of holding a directorship in a listed company.*

Except for, Charmi Monil Shah, who serves as an Independent Director on the board of a listed entity, none of our Directors has prior experience of serving as a director on the board of a listed company. For further details, please see, ***“Our Management – Brief profiles of our directors”*** starting on page 144 of this Red Herring Prospectus. Following listing of the Equity Shares, our Company will be subject to applicable corporate governance requirements under the SEBI Listing Regulations, including additional compliance and disclosure requirements. Any non-compliance with the regulatory framework, arising as a result of lack of experience of our directors, may subject us to adverse regulatory actions, and may adversely impact our reputation, financial condition and Equity Share price.

38. *Industry information included in this Red Herring Prospectus has been derived from industry sources. There can be no assurance that such third-party statistical, financial and other industry information is complete, reliable or accurate.*

This Red Herring Prospectus includes information on Industry in which we operate from various sources. For further details, please see ***“Industry Overview”*** beginning on page 96. The data has been furnished by independent agency on their websites and has no relationship with our Company, its Promoters, Directors, or the Book Running Lead Manager as on the date of this Red Herring Prospectus. The data used in these sources may have been reclassified by us for the purposes of presentation and may also not be comparable. Industry sources and publications generally state that the information contained therein has been obtained from sources generally believed to be reliable, but that their accuracy, completeness and underlying assumptions are not guaranteed and their reliability cannot be assured. Industry sources and publications are also prepared based on information as of specific dates and may no longer be current or reflect current trends. Industry sources and publications may also base their information on estimates, projections, forecasts and assumptions that may prove to be incorrect. Accordingly, investors must rely on their independent examination of, and should not place undue reliance on, or base their investment decision solely on this information. The recipient should not construe any of the contents in this report as advice relating to business, financial, legal, taxation or investment matters and are advised to consult their own business, financial, legal, taxation, and other advisors concerning the transaction.

39. *We could be harmed by employee misconduct or errors that are difficult to detect and any such incidences could adversely affect our financial condition, results of operations and reputation.*

Employee misconduct or errors could expose us to business risks or losses, including regulatory sanctions and serious harm to our reputation. There can be no assurance that we will be able to detect or deter such misconduct. Moreover, the precautions we take to prevent and detect such activity may not be effective in all cases. Our employees may also commit errors that could subject us to claims and proceedings for alleged negligence, as well as regulatory actions on account of which our business, financial condition, results of operations and goodwill could be adversely affected.

40. *We have not identified any alternate source of funding and hence any failure or delay on our part to mobilize the required resources or any shortfall in the Issue proceeds may delay the implementation schedule.*

The proposed fund requirement as detailed in the section titled ***“Objects of the Issue”*** is to be funded from the proceeds of this Issue. We have not identified any alternate source of funding and hence any failure or delay on our part to mobilize the required resources or any shortfall in the Issue proceeds may delay the implementation schedule. We therefore, cannot assure that we would be able to execute our future plans/strategy within the given timeframe. For details, please refer to the Chapter titled ***“Objects of the Issue”*** beginning on page 76 of this Red Herring Prospectus.

41. *Fraud, theft, employee negligence or similar incidents may adversely affect our results of operations and financial condition.*

Our operations may be subject to incidents of theft or damage to inventory and other operational components. The business may also encounter some inventory loss on account of employee theft, supplier fraud and general administrative error. While we have not experienced any such instance in the past, there can be no assurance that we will not experience any fraud, theft, employee negligence, security lapse or similar incidents in the future, which could adversely affect our results of operations and financial condition.

42. *Liquidity Risk and Dependence on Market Maker Continuity on the SME Platform*

Our equity shares will be listed on the SME Platform, which typically has lower liquidity compared to the main board. Limited trading volumes may result in price volatility and difficulty for investors in buying or selling shares at desired prices. While a market maker will be appointed to support liquidity, there is no assurance of their continued effectiveness or participation. If the market maker fails to maintain quotes or withdraws, it could adversely affect trading, widen bid-ask spreads, and impact the market price of our shares. As a result, investors may face challenges in exiting their investments promptly or at favorable prices.

43. *Our ability to pay any dividends will depend upon future earnings, financial condition, cash flows and working capital requirements.*

We may retain all our future earnings, if any, for use in the operations and expansion of our business. As a result, we may not declare dividends in the foreseeable future. Any future determination as to the declaration and payment of dividends will be at the discretion of our Board of Directors and will depend on factors that our Board of Directors deem relevant, including among others, our results of operations, financial condition, cash requirements, business prospects and any other financing arrangements. Accordingly, realization of a gain on shareholders investments may largely depend upon the appreciation of the price of our Equity Shares. There can be no assurance that our Equity Shares will appreciate in value. For details of our Dividend history refer to the Section ***“Dividend Policy”*** on page 158 of the Red Herring Prospectus.

44. *There is no monitoring agency appointed by Our Company to monitor the utilization of the Issue proceeds.*

As per SEBI (ICDR) Regulations, 2018, as amended, appointment of monitoring agency is required only for Issue size above ₹5,000.00 lakhs. Hence, we have not appointed any monitoring agency to monitor the utilization of Issue proceeds. However, the audit committee of our Board will monitor the utilization of Issue proceeds in terms of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. Further, our Company shall inform about material deviations in the utilization of Issue proceeds to the stock exchange and shall also simultaneously make the material deviations / adverse comments of the audit committee public.

45. *We are subject to the risk of failure of, or a material weakness in, our internal control systems inclusive of information and reporting systems. If the company is unable to establish and maintain an effective system of internal controls and compliance, our business and reputation could be adversely affected.*

We are exposed to risks arising from the inadequacy or failure of internal systems inclusive of information and reporting system or processes, and any actions we may take to mitigate these risks may not be sufficient to ensure an effective internal control environment. Given our volume of transactions, errors may be repeated or compounded before they are discovered and rectified. Our management information systems and internal control procedures may not be able to identify non-compliance or suspicious transactions in a timely manner, or at all. Moreover, our internal systems may not be fully capable of tracking certain operational and key business metrics, which are crucial for efficient decision-making and business performance. Where internal control weaknesses are identified, our actions may not be sufficient to fully correct such weaknesses. As a result, we may incur expenses or suffer monetary losses, which may not be covered by our insurance policies and may result in a material effect on our business, financial condition and results of operations.

46. *Technology failures or Cyber-attacks or other security breaches could have a material adverse effect on our business, results of operation or financial condition*

IT systems are critical to our ability to manage our operations. Our IT systems enable us to coordinate our operations, from planning, production scheduling, raw material ordering, invoicing, delivery, customer relationship, management and decision support. If we do not allocate and effectively manage the resources necessary to build and sustain the proper IT infrastructure, we could be subject to transaction errors, processing inefficiencies, customer service disruptions and, in some instances, loss of customers.

We face cyber threats, threats to the physical security of our facilities and employees, the potential for business disruptions associated with IT failures, natural disasters, or public health crises. If we are unable to protect sensitive information, our customers could question the adequacy of our threat mitigation and detection processes and procedures. Due to the evolving nature of these security threats, the impact of any future incident cannot be predicted.

47. *Our Promoters are co-borrowers and have extended personal guarantee in the loan facilities obtained by our Company, and any failure or default by our Company to repay such loans in accordance with the terms and conditions of the financing documents could trigger repayment obligations on them, which may impact their ability to effectively service their obligations and thereby, impact our business and operations.*

Our Promoters Umakant Nivrutti Savadekar, Ulka Umakant Savadekar, Nivrutti Sonu Savadekar and Vijaya Nivrutti Savadekar are co-borrowers and have extended personal guarantees in the loan facilities taken by our Company from Kotak Mahindra Bank Limited and SIDBI and may continue to provide such personal guarantee post listing. Any default or failure by us to repay the loans in a timely manner, or at all could trigger repayment obligations of our borrowers and guarantors in respect of such loans, which in turn, could have an impact on their ability to effectively service their obligations, thereby having an effect on our business, results of operation and financial condition. Furthermore, in the event that these individuals withdraw or terminate their co-borrowing or guarantees, our lenders may ask for alternate guarantees, repayment of amounts outstanding under such facilities, or even terminate such facilities. We may not be successful in procuring guarantees satisfactory to the lenders, and as a result may need to repay outstanding amounts under such facilities or seek additional sources of capital, which could affect our financial condition and cash flows. For further details, please refer to chapter titled *“Statement of Financial Indebtedness”* beginning on page 217 of this Red Herring Prospectus.

48. *Excessive dependence on Kotak Mahindra Bank Limited and SIDBI in respect of Loan facilities obtained by our Company.*

Our company has been sanctioned term loan, working capital term loan, bank guarantees/ letter of credit and cash credit facilities by Kotak Mahindra Bank Limited and SIDBI. The Company is dependent on such facilities and any default under such arrangement with such lender may create problem for operation of the Company, which may affect the financial stability of the Company. At the same time this may result into difficulty in arranging for funds for re-payment and may also adversely affect the financial position of the Company.

49. *We are subject to certain restrictive covenants in debt facilities provided to us by our lenders.*

We have entered into agreements for availing debt facilities from lenders. Our financing arrangements contain restrictive covenants whereby we are required to obtain approval from our lenders, regarding, among other things such as major changes in share capital, management, changes in fixed assets, creation of any other charge, undertake any guarantee obligation etc. Certain covenants in these agreements require us to obtain approval/permission from our lenders in certain conditions. There can be no assurance that such consents will be granted or that we will be able to comply with the financial covenants under our financing arrangements. In the event of default or the breach of certain covenants, our lender has the option to make the entire outstanding amount payable immediately. There can be no assurance that we will be able to comply with these financial or other covenants or that we will be able to obtain consents necessary to take the actions that we believe are required to operate and grow our business. For further details in this regard, please refer to chapter titled *“Statement of Financial Indebtedness”* beginning on page 217 of this Red Herring Prospectus.

50. *The average cost of acquisition of Equity Shares by our Promoters is lower than the face value of Equity Share.*

The average cost of acquisition of Equity Shares of our Promoters is lower than the face value of Equity Shares i.e., ₹10/- . For further details regarding the average cost of acquisition of Equity Shares by our Promoters in our Company and build-up of Equity Shares of our Promoters in our Company, please see section titled *“Capital Structure”* beginning on page 64 of this Red Herring Prospectus.

51. *Our Promoters and the Promoter Group will jointly continue to retain majority shareholding in our Company after the issue, which will allow them to determine the outcome of the matters requiring the approval of shareholders.*

Our promoters along with the promoter group will continue to hold collectively 64.05 % of the post issue paid up share capital of the company. As a result of the same, they will be able to exercise significant influence over the control of the outcome of the matter that requires approval of the majority shareholder's vote. Such a concentration of the ownership may also have the effect of delaying, preventing or deterring any change in the control of our company. In addition to the above, our promoters and promoter group will continue to have the ability to take actions that are not in, or may conflict with our interest or the interest of some or all of our minority shareholders and there is no assurance that such action will not have any adverse effect on our future financials or results of operations.

52. *Significant differences exist between Accounting Standards and other accounting principles, such as Ind AS, US GAAP and International Financial Reporting Standards ("IFRS"), which investors may be more familiar with and consider material to their assessment of our financial condition.*

Our Restated Financial Information have been prepared in accordance with the Accounting Standards, and have been restated in accordance with the SEBI ICDR Regulations, the SEBI Circular and the Prospectus Guidance Note. We have not attempted to quantify the impact of Ind AS, US GAAP, IFRS or any other system of accounting principles on the financial data included in this Red Herring Prospectus, nor do we provide a reconciliation of our financial statements to those of Ind AS, US GAAP, IFRS or any other accounting principles. US GAAP and IFRS differ in significant respects from Accounting Standards. Accordingly, the degree to which the Restated Financial Information included in this Red Herring Prospectus will provide meaningful information is entirely dependent on the reader's level of familiarity with Accounting Standards and the SEBI ICDR Regulations. Any reliance by persons not familiar with the accounting practices on the financial disclosures presented in this Red Herring Prospectus should accordingly be limited.

53. *We may require further equity issuance, which will lead to dilution of equity and may affect the market price of our Equity Shares or additional funds through incurring debt to satisfy our capital needs, which we may not be able to procure and any future equity offerings by us.*

Our growth is dependent on having a strong balance sheet to support our activities. In addition to the IPO Proceeds and our internally generated cash flow, we may need other sources of financing to meet our capital needs which may include entering into new debt facilities with lending institutions or raising additional equity in the capital markets. We may need to raise additional capital from time to time, dependent on business conditions. The factors that would require us to raise additional capital could be business growth beyond what the current balance sheet can sustain; additional capital requirements imposed due to changes in regulatory regime or significant depletion in our existing capital base due to unusual operating losses. Any fresh issue of shares or convertible securities would dilute existing holders, and such issuance may not be done at terms and conditions, which are favorable to the then existing shareholders of our Company. If our Company decides to raise additional funds through the incurrence of debt, our interest obligations will increase, and we may be subject to additional covenants, which could further limit our ability to access cash flows from our operations. Such financings could cause our debt - equity ratio to increase or require us to create charges or liens on our assets in favour of lenders. We cannot assure you that we will be able to secure adequate financing in the future on acceptable terms, in time, or at all. Our failure to obtain sufficient financing could result in the delay or abandonment of our expansion plans. Our business and future results of operations may be affected if we are unable to implement our expansion strategy.

Any future issuance of Equity Shares by our Company may dilute shareholding of investors in our Company; and hence affect the trading price of our Company's Equity Shares and its ability to raise capital through an issue of its securities. In addition, any perception by investors that such issuances or sales might occur could also affect the trading price of our Company's Equity Shares. Additionally, the disposal, pledge or encumbrance of Equity Shares by any of our Company's major shareholders, or the perception that such transactions may occur may affect the trading price of the Equity Shares. No assurance may be given that our Company will not issue Equity Shares or that such shareholders will not dispose of, pledge or encumber their Equity Shares in the future.

54. *The Issue price of our Equity Shares may not be indicative of the market price of our Equity Shares after the Issue and the market price of our Equity Shares may decline below the issue price and you may not be able to sell your Equity Shares at or above the Issue Price.*

Prior to the Issue, there has been no public market for the Equity Shares, and an active trading market on the Stock Exchanges may not develop or be sustained after the Issue. Listing and quotation does not guarantee that a market for the Equity Shares will develop, or if developed, the liquidity of such market for the Equity Shares. The Issue Price of the

Equity Shares will be determined by our Company in consultation with the BRLMs through the Book Building Process. This price will be based on numerous factors, as described under ***“Basis for the Issue Price”*** on page 87 and may not be indicative of the market price of the Equity Shares at the time of commencement of trading of the Equity Shares or at any time thereafter. The market price of the Equity Shares may be subject to significant fluctuations in response to, among other factors, variations in our operating results of our Company, market conditions. Consequently, the price of our Equity Shares may be volatile, and you may be unable to resell your Equity Shares at or above the Issue Price, or at all. There has been significant volatility in the Indian stock markets in the recent past, and our Equity Share price could fluctuate significantly because of market volatility. A decrease in the market price of our Equity Shares could cause investors to lose some or all of their investment.

55. *Certain data mentioned in this Red Herring Prospectus has not been independently verified.*

We have not independently verified data from industry publications contained herein and although we believe these sources to be reliable, we cannot assure that they are complete or reliable. Such data may also be produced on a different basis from comparable information compiled with regard to other countries. Therefore, discussions of matters relating to India and its economy are subject to the limitation that the statistical and other data upon which such discussions are based have not been verified by us and may be incomplete or unreliable.

56. *We may be subject to surveillance measures, such as the Additional Surveillance Measures (ASM) and the Graded Surveillance Measures (GSM) by the Stock Exchanges which may adversely affect trading price of our Equity Shares.*

SEBI and Stock Exchanges in order to enhance market integrity and safeguard interest of investors, have been introducing various enhanced pre-emptive surveillance measures. The main objective of these measures is to alert and advise investors to be extra cautious while dealing in these securities and advise market participants to carry out necessary due diligence while dealing in these securities. Accordingly, SEBI and Stock Exchanges have provided for (a) GSM on securities where such trading price of such securities does not commensurate with financial health and fundamentals such as earnings, book value, fixed assets, net-worth, price per equity multiple and market capitalization; and (b) ASM on securities with surveillance concerns based on objective parameters such as price and volume variation and volatility.

On listing, we may be subject to general market conditions which may include significant price and volume fluctuations. The price of our Equity Shares may also fluctuate after the issue due to several factors such as volatility in the Indian and global securities market, our profitability and performance, performance of our competitors, changes in the estimates of our performance or any other political or economic factor. The occurrence of any of the abovementioned factors may trigger the parameters identified by SEBI and the Stock Exchanges for placing securities under the GSM or ASM framework such as net worth and net fixed assets of securities, high low variation in securities, client concentration and close to close price variation. In the event our Equity Shares are subject to such pre-emptive surveillance measures implemented by any of the Stock Exchanges, we may be subject to certain additional restrictions in connection with trading of our Equity Shares such as limiting trading frequency (for example, trading either allowed once in a week or a month) or freezing of price on upper side of trading which may have an adverse effect on the market price of our Equity Shares or may in general cause disruptions in the development of an active trading market for our Equity Shares.

57. *Any of the Bidders are not permitted to withdraw or lower their Bids (in terms of quantity of Equity Shares or the Bid Amount) at any stage after submitting a Bid.*

Pursuant to the SEBI ICDR Regulations, Any of the Bidders are not permitted to withdraw or lower their Bids (in terms of quantity of Equity Shares or the Bid Amount) at any stage after submitting a Bid. While we are required to complete Allotment, listing and commencement of trading pursuant to the Offer within three (3) Working Days from the Bid/ Offer Closing Date, events affecting the Bidders' decision to invest in our Equity Shares, including adverse changes in international or national monetary policy, financial, political or economic conditions, our business, results of operations, cash flows and financial condition may arise between the date of submission of the Bid and Allotment, listing and commencement of trading. We may complete the Allotment, listing and commencement of trading of our Equity Shares even if such events occur and such events may limit the Bidders' ability to sell our Equity Shares Allotted pursuant to the Offer or may cause the trading price of our Equity Shares to decline on listing.

58. *There is no guarantee that the Equity Shares issued pursuant to the Issue will be listed on the BSE SME Platform in a timely manner or at all.*

In accordance with the requirements under applicable Indian laws and regulations and prevailing practice in India, the Equity Shares offered pursuant to the Issue will not be permitted to be listed or commence trading on the SME Platform of

BSE until the Equity Shares have been issued and allotted and the applicable listing and trading approvals have been obtained from BSE. The process for obtaining listing and trading approval requires our Company to submit the documents and information prescribed by the applicable regulatory authorities and the Stock Exchange, including documents relating to the Issue and the issuance and allotment of the Equity Shares. There can be no assurance that the listing and trading approvals will be obtained within the expected timelines or at all. Any delay or failure in obtaining the necessary approvals for listing and commencement of trading of the Equity Shares on the SME Platform of BSE may result in a delay in the commencement of trading of the Equity Shares or prevent the Equity Shares from being listed and traded on the SME Platform of BSE. Any such delay or failure may restrict or adversely affect the ability of investors to sell, transfer or otherwise dispose of their Equity Shares and may result in investors being unable to realise their investment in the Equity Shares at the time or at the price at which they may seek to do so. Investors may also be exposed to a period during which they are unable to trade or otherwise dispose of their Equity Shares.

59. After this Issue, the price of the Equity Shares may be highly volatile, or an active trading market for the Equity Shares may not develop.

The price of the Equity Shares on the Stock Exchanges may fluctuate as a result of the factors, including:

- Volatility in the Indian and global capital market;
- Company's results of operations and financial performance;
- Performance of Company's competitors;
- Adverse media reports on Company or pertaining to our Industry;
- Changes in our estimates of performance or recommendations by financial analysts; and
- Significant developments in India's economic and fiscal policies;

Current valuations may not be sustainable in the future and may also not be reflective of future valuations for our industry and our Company. There has been no public market for Equity Shares and the prices of the Equity Shares may fluctuate after this Issue. There can be no assurance that an active trading market for the Equity Shares will develop or be sustained after this Issue or that the price at which the Equity Shares are initially traded will correspond to the price at which the Equity Shares will trade in the market subsequent to this Issue.

EXTERNAL RISK FACTORS

1. The impact of the USA- Iran War, Russian invasion of Ukraine, the Israel-Hamas war and the Iran-Israel conflict on the global economy is uncertain, but may prove to negatively impact our business and operations.

The short and long-term implications of USA- Iran war, Russia's invasion of Ukraine, the Israel-Hamas war and the Iran-Israel conflict are difficult to predict at this time. As of the date of this Draft Red Herring Prospectus, we have not experienced any material interruptions in our business operations in connection with these conflicts. We continue to monitor any adverse impact that the outbreak of war in Ukraine, the subsequent imposition of sanctions against Russia by the United States and several European and Asian countries, and ongoing hostilities in the Middle East, including the Israel-Hamas war, the Iran-Israel conflict, and any potential escalation involving the United States and Iran, may have on the global economy in general, on our business and operations, and on the businesses and operations of our lenders and other third parties with which we conduct business.

To the extent that the wars in Ukraine or Israel, the conflict between Iran and Israel, or any escalation involving the United States and Iran adversely affect our business as discussed above, they may also have the effect of heightening many of the other risks described herein. Such risks include, but are not limited to, adverse effects on macroeconomic conditions, including inflation; disruptions to our global technology infrastructure; adverse changes in international trade policies and relations; disruptions in global supply chains; significant volatility in commodity prices and the supply of energy resources; political and social instability; changes in consumer or purchaser preferences and constraints; and volatility or disruption in the capital markets, any of which could negatively affect our business, financial condition, and results of operations.

2. Political, economic or other factors that are beyond our control may have an adverse effect on our business and results of operations.

We are dependent on domestic, regional and global economic market conditions. Our performance, growth and market price of our Equity Shares are and will be dependent to a large extent on the health of the economy in which we operate. There have been periods of slowdown in the economic growth of India. Demand for our goods may be adversely affected by an economic downturn in domestic, regional and global economies. Further, global economic and political factors that are beyond our control, influence forecasts directly affect performance. These factors include interest rates, rates of economic growth, fiscal and monetary policies of governments, inflation, deflation, foreign exchange fluctuations,

consumer credit availability, fluctuations in commodities markets, consumer debt levels, unemployment trends and other matters that influence consumer confidence, spending and tourism. The Government of India has traditionally exercised and continues to exercise influence over many aspects of the economy. Our business and the market price and liquidity of our Equity Shares may be affected by these factors, social and civil unrest and other political, economic or other developments in or affecting India. The rate of economic liberalization could change, and specific laws and policies affecting the industry, foreign investment and other matters affecting investment in our securities could change as well. Any significant change in such liberalization and deregulation policies could adversely affect business and economic conditions in India, generally, and our business, prospects, financial condition and results of operations, in particular.

3. *The extent and reliability of Indian infrastructure could adversely affect our Company's results of operations and financial condition.*

India's physical infrastructure is in developing phase compared to that of many developed nations. Any congestion or disruption in its port, rail and road networks, electricity grid, communication systems or any other public facility could disrupt our Company's normal business activity. Any deterioration of India's physical infrastructure would harm the national economy, disrupt the transportation of goods and supplies, and add costs to doing business in India. These problems could interrupt our Company's business operations, which could have an adverse effect on its results of operations and financial condition.

4. *Instability in financial markets could materially and adversely affect our results of operations and financial condition.*

The Indian economy and financial markets are significantly influenced by worldwide economic, financial and market conditions. Any financial turmoil, especially in the United States of America or Europe, may have a negative impact on the Indian economy. Although economic conditions differ in each country, investors' reactions to any significant developments in one country can have adverse effects on the financial and market conditions in other countries. A loss in investor confidence in the financial systems, particularly in other emerging markets, may cause increased volatility in Indian financial markets. For example, any global financial turmoil originating from the United States of America may lead to a loss of investor confidence in worldwide financial markets. Indian financial markets have also experienced the contagion effect of the global financial turmoil, evident from the sharp decline in SENSEX, BSE's benchmark index in the past. Any prolonged financial crisis may have an adverse impact on the Indian economy and us, thereby resulting in a material and adverse effect on our business, operations, financial condition, profitability and price of our Equity Shares.

5. *Any natural calamities or outbreak of any infectious or virulent diseases, if uncontrolled, may have an adverse effect on our operations.*

India has experienced natural calamities such as earthquakes, tsunamis, floods etc. In recent years, the extent and severity of these natural disasters determine their impact on the Indian economy. Prolonged spells of abnormal rainfall or other natural calamities could have a negative impact on the Indian economy, which could adversely affect our business, prospects, financial condition and results of operations as well as the price of the Equity Shares. Further, an outbreak of any infectious or virulent diseases, such as severe acute respiratory syndrome, the COVID-19 virus, the H1N1 virus, avian influenza (bird flu), the Zika virus or the Ebola virus, if uncontrolled, may have a material adverse effect on the economies of certain countries and our operations. If any of our employees or the employees of our suppliers and/or customers are infected with such diseases or if a significant portion of our workforce refuses to work for fear of contracting an infectious disease, our Company, our suppliers and/or our customers may be required to shut down operations for a period of time, and this could adversely affect our business, results of operations and financial condition.

6. *Terrorist attacks or war or conflicts involving India or other countries could adversely affect consumer and business sentiment and the financial markets and adversely affect our business.*

Terrorist attacks and other acts of violence or war may adversely affect global equity markets and economic growth as well as the Indian economy and stock markets. Such acts negatively impact business and economic sentiment, which could adversely affect our business and profitability. Also, India has from time to time experienced, and may continue to experience, social and civil unrest and hostilities with neighbouring countries. Armed conflicts could disrupt communications and adversely affect the Indian economy. Such events could also create a perception that investments in Indian companies involve a high degree of risk. This, in turn, could have a material adverse effect on the market for securities of Indian companies, including our Equity Shares. The consequences of any armed conflicts are unpredictable and we therefore may not be able to foresee events that could have an adverse effect on our business.

7. Changing regulations in India could lead to new compliance requirements that are uncertain.

The regulatory environment in which we operate is evolving and is subject to change. The Government of India may implement new laws or other regulations that could affect the ceramic tableware industry or the HORECA sector that we primarily serve, which could lead to new compliance requirements. New compliance requirements could increase our costs or otherwise adversely affect our business, financial condition and results of operations. Further, the manner in which new requirements will be enforced or interpreted can lead to uncertainty in our operations and could adversely affect our operations. Our business and financial performance could be adversely affected by any unexpected or onerous requirements or regulations resulting from any changes in laws or interpretation of existing laws, or the promulgation of new laws, rules and regulations. Any such changes and the related uncertainties with respect to the implementation or change in the legal framework may have a material adverse effect on our business, financial condition and results of operations.

8. Investor may be subject to Indian taxes arising out of capital gains on the sale of the Equity Shares.

Under current Indian tax laws, capital gains arising from the sale of equity shares within 12 months in an Indian company are classified as short-term capital gains and generally taxable. Any gain realized on the sale of listed equity shares on a stock exchange that are held for more than 12 months is considered as long-term capital gains and is taxable. Any long-term gain realized on the sale of equity shares, which are sold other than on a recognized stock exchange and on which no STT has been paid, is also subject to tax in India. Capital gains arising from the sale of equity shares are exempt from taxation in India where an exemption from taxation in India is provided under a treaty between India and the country of which the seller is resident. Generally, Indian tax treaties do not limit India's ability to impose tax on capital gains. As a result, residents of other countries may be liable to pay tax in India as well as in their own jurisdiction on a gain on the sale of equity shares.

9. Any downgrading of India's sovereign rating by an independent agency or restrictions on ability of Indian companies to raise foreign capital may harm our ability to raise financing.

Any adverse revisions to India's credit ratings for domestic and international debt by international rating agencies may adversely impact our ability to raise additional financing, and the interest rates and other commercial terms at which such additional financing may be available. This could have an adverse effect on our business and future financial performance, our ability to obtain financing for capital expenditures and the trading price of our Equity Shares. Further, we are subject to exchange controls that regulate borrowing in foreign currencies, including those specified under the Foreign Exchange Management Act (the "FEMA") and the rules thereunder. Such regulatory restrictions limit our financing sources for our projects under development and hence could constrain our ability to obtain financing on competitive terms and refinance existing indebtedness. In addition, we cannot assure you that the required approvals for the same will be granted to us without onerous conditions, or at all. Limitations on foreign debt may adversely affect our business growth, results of operations and financial condition.

10. Foreign investors are subject to foreign investment restrictions under Indian law that limit our ability to attract foreign investors, which may adversely affect the trading price of the Equity Shares.

Under the foreign exchange regulations currently in force in India, transfers of shares between non-residents and residents are freely permitted (subject to certain restrictions) if they comply with the pricing guidelines and reporting requirements specified by the RBI. If the transfer of shares, which are sought to be transferred, is not in compliance with such pricing guidelines or reporting requirements or falls under any of the exceptions referred to above, then the prior approval of the RBI will be required. Additionally, shareholders who seek to convert the Indian Rupee proceeds from a sale of shares in India into foreign currency and repatriate that foreign currency from India will require a no objection/tax clearance certificate from the income tax authority. Additionally, the GoI may impose foreign exchange restrictions in certain emergency situations, including situations where there are sudden fluctuations in interest rates or exchange rates, where the GoI experiences extreme difficulty in stabilizing the balance of payments or where there are substantial disturbances in the financial and capital markets in India. These restrictions may require foreign investors to obtain the GoI's approval before acquiring Indian securities or repatriating the interest or dividends from those securities or the proceeds from the sale of those securities. We cannot assure you that any required approval from the RBI or any other GoI agency can be obtained on any particular terms, or at all.

SECTION III – INTRODUCTION

THE ISSUE

PRESENT ISSUE IN TERMS OF THIS RED HERRING PROSPECTUS	
Issue of Equity Shares of face value of ₹ 10/- each ⁽¹⁾⁽²⁾	Issue of up to 27,00,000* Equity Shares of face value of ₹10/- each fully paid-up of our Company.
Out of which:	
Issue Reserved for the Market Makers	Up to 1,38,000 Equity Shares aggregating to ₹ [●] Lakhs.
Net Issue to the Public	Up to 25,62,000 Equity Shares aggregating to ₹ [●] Lakhs.
Out of which*	
A. QIB Portion ⁽³⁾⁽⁴⁾⁽⁵⁾	Not more than 12,76,000 Equity Shares aggregating up to ₹ [●] lakhs.
Of which	
i) Anchor Investor Portion	Up to 7,68,000 Equity Shares aggregating up to ₹ [●] lakhs.
ii) Net QIB Portion (assuming Anchor Investor Portion is fully subscribed)	Up to 5,08,000 Equity Shares aggregating up to ₹ [●] lakhs.
Of which	
(a) Available for allocation to Mutual Funds only (5% of the Net QIB Portion)	Up to [●] Equity Shares of aggregating up to ₹ [●] lakhs
(b) Balance of QIB Portion for all QIBs including Mutual Funds	Up to [●] Equity Shares of aggregating up to ₹ [●] lakhs
B. Non-Institutional Portion	Not less than 3,86,000 Equity Shares aggregating up to ₹ [●] lakhs
Of which	
(a) One-third of the portion available to NIBs shall be reserved for applicants with an application size of more than two lots and up to such lots equivalent to not more than ₹10,00,000/-	Up to [●] Equity Shares aggregating up to ₹ [●] lakhs
(b) Two-third of the portion available to NIBs shall be reserved for applicants with an application size of more than ₹ 10,00,000/-	Up to [●] Equity Shares aggregating up to ₹ [●] lakhs
C. Individual Investor Portion	Not less than 9,00,000 Equity Shares aggregating up to ₹ [●] lakhs
Pre and Post – Issue Equity Shares	
Equity Shares outstanding prior to the Issue	75,40,000 Equity Shares of face value of ₹10 each
Equity Shares outstanding after the Issue	1,02,40,000 Equity Shares of face value of ₹10 each
Use of Net Proceeds by our Company	Please see the chapter titled “ <i>Objects of the Issue</i> ” on page 76 of this Red Herring Prospectus.

* Subject to finalisation of the Basis of Allotment. Number of shares may need to be adjusted for lot size upon determination of issue price.

Notes:

- 1) Public issue of upto 27,00,000 Equity Shares face value of Rs.10.00 each for cash at a price of Rs. [●] per Equity Share of our Company aggregating to Rs. [●] Lakhs. The Issue is being made in terms of Chapter IX of the SEBI (ICDR) Regulations, 2018, as amended from time to time. This Issue is being made by our company in terms of Regulation of 229(2) of SEBI (ICDR) Regulations read with Rule 19(2)(b)(i) of SCRR wherein not less than 25% of the post – issue paid up equity share capital of our company are being offered to the public for subscription. For further details please refer to section “*Issue Structure*” beginning on page 265 of this Red Herring Prospectus.
- 2) The Issue has been authorized by the Board of Directors vide a resolution passed at its meeting held on September 24, 2025 and by the Shareholder of our Company, vide a special resolution passed pursuant to Section 62(1)(c) of the Companies Act, 2013 at the Extra Ordinary General Meeting held on September 24, 2025.
- 3) The SEBI ICDR Regulations permit the issue of securities to the public through the Book Building Process, which states that, not less than 15% of the Net Issue shall be available for allocation on a proportionate basis to Non

Institutional Bidders and not less than 35% of the Net Issue shall be available for allocation on a proportionate basis to Individual Bidders and not more than 50% of the Net Issue shall be allotted on a proportionate basis to QIBs, subject to valid Bids being received at or above the Issue Price. Accordingly, we have allocated the Net Issue i.e., not more than 50% of the Net Issue to QIB and not less than 35% of the Net Issue shall be available for allocation to Individual Investors and not less than 15% of the Net Issue shall be available for allocation to non-institutional bidders. Further, (a) One-third of the portion available to NIBs shall be reserved for applicants with application size of more than two lots and up to such lots equivalent to not more than ₹ 10,00,000/-, and (b) Two-third of the portion available to NIBs shall be reserved for applicants with application size of more than ₹ 10,00,000/-. Provided that the unsubscribed portion in either of the sub-categories specified in clauses (a) or (b), could be allocated to applicants in the other sub-category of NIBs. The allocation to each NIB shall not be less than the minimum NIB Application Size, subject to availability of Equity Shares in the Non-Institutional Portion and the remaining available Equity Shares, if any, was available for allocation on a proportionate basis in accordance with the conditions specified in this regard in Schedule XIII of the SEBI ICDR Regulations.

- 4) Subject to valid Bids being received at or above the Issue Price, under subscription, if any, in any category, except in the QIB Portion, would be allowed to be met with spill-over from any other category or combination of categories of Bidders at the discretion of our Company in consultation with the Book Running Lead Managers and the Designated Stock Exchange, subject to applicable laws. In the event of over-subscription, allotment shall be made on a proportionate basis, subject to valid Bids received at or above the Issue Price. Allocation to investors in all categories, except the Individual Portion, shall be made on a proportionate basis subject to valid bids received at or above the Issue Price. The allocation to each Individual Investor shall not be less than the minimum Bid Lot, and subject to availability of Equity Shares in the Individual Portion, the remaining available Equity Shares, if any, shall be allocated on a proportionate basis.
- 5) Our Company may, in consultation with the Book Running Lead Manager, allocate up to 60% of the QIB Portion to Anchor Investors on a discretionary basis in accordance with the SEBI ICDR Regulations. Out of the Anchor Investor Portion, 40% shall be reserved, of which (i) 33.33% shall be available for allocation to domestic Mutual Funds, and (ii) 6.67% for life insurance companies and pension funds. .
- 6) In the event of under-subscription in the Anchor Investor Portion, the remaining Equity Shares shall be added to the QIB Portion. Further, 5% of the Net QIB Portion shall be available for allocation on a proportionate basis to Mutual Funds only, and the remainder of the QIB Portion shall be available for allocation on a proportionate basis to all QIB Bidders (other than Anchor Investors), including Mutual Funds, subject to valid Bids being received at or above the Issue Price. However, if the aggregate demand from Mutual Funds is less than 5% of the Net QIB Portion, the balance Equity Shares available for allotment in the Mutual Fund Portion will be added to the Net QIB Portion and allocated proportionately to the QIB Bidders (other than Anchor Investors) in proportion to their Bids. For further details, please refer section titled ***“Issue Procedure”*** beginning on page 270 of this Red Herring Prospectus.

SUMMARY OF OUR FINANCIAL STATEMENTS

RESTATED STATEMENT OF ASSETS AND LIABILITIES

(All amounts in ₹ Lakhs, except as otherwise stated)

Particulars	Annexure	As At		
		March 31, 2026	March 31, 2025	March 31, 2024
I. EQUITY AND LIABILITIES				
A. Shareholder's Funds				
a) Share Capital	A	754.00	29.00	29.00
b) Reserves and Surplus	B	624.83	940.93	656.76
Total (A)		1378.83	969.93	685.76
B. Non Current Liabilities				
a) Long-term Borrowings	C	67.96	139.44	170.54
b) Deferred tax liabilities (Net)	D	40.47	34.32	30.76
c) Other Long Term Liabilities		-	-	-
d) Long-term Provisions	E	16.18	20.96	16.92
Total (B)		124.61	194.72	218.22
C. Current Liabilities				
a) Short-term Borrowings	F	522.67	319.30	390.75
b) Trade Payables	G			
(i) total outstanding dues of micro enterprises and small enterprises; and		105.88	62.81	49.97
(ii) total outstanding dues of creditors other than micro enterprises and small enterprises.		258.49	296.71	298.76
c) Other Current Liabilities	H	49.01	157.20	87.34
d) Short-term Provisions	I	92.58	74.22	51.76
Total (C)		1028.64	910.24	878.58
Total Equity & Liabilities [A+B+C]		2532.08	2074.89	1782.56
II. ASSETS				
A. Non Current Assets				
a) Property, Plant and Equipment and Intangible Asset				
(i) Property, Plant and Equipment	J	575.09	604.85	612.86
(ii) Intangible Assets		-	-	-
(iii) Capital Work-In-Progress	K	2.54	-	1.09
(iv) Intangible Assets Under Development		-	-	-
b) Non Current Investments	L	6.26	6.26	6.26
c) Deferred Tax Assets (Net)		-	-	-
d) Long-term Loans and Advances	M	26.58	-	-
e) Other Non Current Assets	N	98.27	79.90	54.01
Total (A)		708.74	691.01	674.22
B. Current Assets				
a) Current Investments		-	-	-
b) Inventories	O	952.75	619.85	445.90
c) Trade Receivables	P	583.33	455.14	468.67
d) Cash and Bank Balances	Q	69.18	21.94	16.94
e) Short-term Loans and Advances	R	55.89	78.39	86.19
f) Other Current Assets	S	162.18	208.56	90.64
Total (B)		1823.34	1383.88	1108.34
Total Assets [A+B]		2532.08	2074.89	1782.56

Note:- The above statement should be read with the significant accounting policies and notes to restated summary, profits and losses and cash flows appearing in Annexures IV, II and III.

RESTATED STATEMENT OF PROFIT OR (LOSS)

(All amounts in ₹ Lakhs, except as otherwise stated)

	Particulars	Annexure	For the Year Ended		
			March 31, 2026	March 31, 2025	March 31, 2024
I	Revenue from Operations	T	5646.53	5030.32	4696.93
II	Other Incomes	U	101.56	81.01	61.84
III	Total Income (I+II)		5748.09	5111.33	4758.76
IV	Expenses:				
	(a) Cost of Material Consumed	V	4287.28	3976.13	3521.95
	(b) Purchase of Stock-in-Trade	W	342.70	136.15	300.96
	(c) Changes in inventories of finished goods work-in-progress and Stock-in-Trade	X	-299.35	-182.22	3.58
	(d) Employee Benefits Expenses	Y	113.29	122.88	101.03
	(e) Finance Costs	Z	104.62	88.23	62.44
	(f) Depreciation and Amortization Expense	AA	52.28	49.83	40.33
	(g) Other Expenses	AB	592.83	542.30	492.14
	Total Expenses (IV)		5193.64	4733.28	4522.42
V	Profit before Exceptional/ Extraordinary items and tax (I-IV)		554.45	378.05	236.34
VI	Exceptional Items	AC	-	3.50	-
VII	Profit before Extraordinary Items and tax (V-VI)		554.45	381.55	236.34
VII I	Extraordinary Items		-	-	-
IX	Profit before tax (VII-VIII)		554.45	381.55	236.34
X	Tax Expense				
	a) Current Tax	AI	139.40	93.83	62.27
	b) Deferred Tax	D	6.16	3.55	4.68
XI	Restated profit after tax for the period from continuing operations (IX-X)		408.90	284.17	169.39
XII	Profit/ (Loss) from Discontinuing operation		-	-	-
XII I	Tax expenses of discontinuing operations		-	-	-
XI V	Profit/(loss) from Discontinued operations (after tax) (XII-XIII)		-	-	-
XV	Restated Profit for the Period		408.90	284.17	169.39
XV I	Earnings Per Equity Shares:				
	(1) Basic (₹)	AF	5.42	3.77	2.25
	(2) Diluted (₹)	AF	5.42	3.77	2.25

Note: The above statement should be read with the significant accounting policies and notes to restated summary statements of assets and liabilities, and cash flows appearing in Annexures IV, I and III.

RESTATED STATEMENT OF CASH FLOWS

(All amounts in ₹ Lakhs, except as otherwise stated)

Particulars	For the Year Ended		
	March 31, 2026	March 31, 2025	March 31, 2024
CASH FLOW FROM OPERATING ACTIVITIES			
Net Profit before tax	554.45	381.55	236.34
Adjustment for :			
Interest on Deposits	-7.11	-5.43	-3.26
Dividend Income	-0.05	-0.05	-0.05
Depreciation & Amortization	52.28	49.83	40.33
Provision for Defined Benefits	-5.10	4.40	2.06
Bad Debts Written Off	-	0.03	21.54
Loss by Fire (Net of Insurance Claim Receivable)	-	-3.50	-
Unrealised Foreign Exchange (Gain) / Losses	9.21	2.40	-11.71
Interest on Borrowed Funds	100.58	84.31	60.95
Operating profit before working capital changes	704.25	513.54	346.20
Adjustment for :			
(Increase)/Decrease in Inventories	-332.90	-173.95	-45.88
(Increase)/Decrease in Trade Receivables	-137.41	11.10	1.04
(Increase)/Decrease in Short Term loans and advances	22.49	7.80	-26.91
(Increase)/Decrease in Other Current Assets	46.38	-114.42	-7.78
Increase/(Decrease) in Trade Payables	4.86	10.79	21.93
Increase/(Decrease) in Other Current Liabilities	-108.96	70.14	23.23
	-505.53	-188.54	-34.37
Cash generated from / (used in) operations	198.72	325.00	311.84
Income Tax Paid/(refund)	120.72	71.72	45.89
Net cash generated from/(used in) operating activities - (A)	78.00	253.28	265.94
CASH FLOW FROM INVESTING ACTIVITIES			
Purchase of Fixed Assets	-22.52	-40.73	-247.94
Expenditure on Capital Work-In-Progress	-2.54	-	-1.09
Dividend Income	0.05	0.05	0.05
Net (Investment) / Redemption of Deposits	-18.37	-25.89	-33.11
(Increase)/Decrease in Capital Advances	-26.58	-	0.30
Interest Income on Deposits	7.11	5.43	3.26
Net cash (used in) Investing Activities - (B)	-62.84	-61.14	-278.54
CASH FLOW FROM FINANCING ACTIVITIES			
Repayment of Short-term Borrowings	-	-71.45	-24.60
Proceeds from Short-term Borrowings	203.37	-	-
Proceeds from Long-term Borrowings	-	-	235.16
Repayment of Long-term Borrowings	-71.48	-31.10	-139.47
Interest & Finance Charges	-99.81	-84.59	-60.22
Net cash(used in) / from financing activities - (C)	32.08	-187.14	10.87
Net Increase/(decrease) in Cash & Cash Equivalents (A+B+C)	47.24	5.00	-1.73
Cash and cash equivalents at the beginning of the year	21.94	16.94	18.67
Cash and cash equivalents at the end of the year	69.18	21.94	16.94

Notes:

1. Components of cash and cash equivalents:

Cash on hand	13.56	6.01	1.67
Balances with scheduled banks in current accounts	39.44	0.40	0.35
Balance with scheduled Banks in deposit accounts	16.18	15.54	14.92
Total Cash and cash equivalents	69.18	21.94	16.94

2. Cash flows are reported using the Indirect method, whereby profit before tax is adjusted for the effects of transactions of a Non cash nature and any deferrals or accruals of past or future cash receipts or payments. The cash flows from regular revenue generating, financing and investing activities of the company are segregated.
3. Negative figures represent outflow.
4. The above statement should be read with the significant accounting policies and notes to restated summary statements of assets and liabilities, profits and losses as appearing in Annexures IV, I and II.

SUMMARY OF CONTINGENT LIABILITIES

The below table represents the summary of the Contingent Liabilities of our Company for the financial years ended on March 31, 2026, March 31, 2025 and March 31, 2024:

(All amounts in ₹ Lakhs, except as otherwise stated)

Particulars	As At		
	March 31, 2026	March 31, 2025	March 31, 2024
Contingent Liabilities			
(a) Claims against the company not acknowledged as debt;	-	-	-
(b) Guarantees excluding financial guarantees;	-	-	-
(c) Other money for which the company is contingently liable	2.35	4.78	4.50
Commitments			
(a) Estimated amount of contracts remaining to be executed on capital account and not provided for	62.26	-	-
(b) Uncalled liability on shares and other investments partly paid	-	-	-
(c) Other commitments	-	-	-
Total	64.61	4.78	4.50

Notes:-

1. The figures disclosed above are based on the restated summary statement of assets and liabilities of the Company.
2. The above statement should be read with the significant accounting policies and notes to restated summary statements of assets and liabilities, profits and losses and cash flows appearing in Annexures IV, I, II and III.

SUMMARY OF RELATED PARTY TRANSACTIONS

Following is the summary of the related party transactions entered by the Company *(based on Standalone Restated Financial Statements)* for the financial years ended on March 31, 2026, March 31, 2025 and March 31, 2024:

In accordance with the requirements of Accounting Standard - 18, name of the related party, related party relationship, transactions and outstanding balances including commitments where control exists and with whom transactions have taken place during reported periods, are reported as under:

A. Name of related parties and description of relation:

(i) Other Related Parties

Name of Company / Entity	Nature of Relationship
M/s Vidhi Engineers (Proprietorship of Ms. Sangeeta Rajesh Patil)	Proprietorship Firm of Director's Sister
Mr. Rajesh Patil	Director's Son-In-Law

(ii) Director & Key Managerial Personnel (KMP)

Designation	Name of KMP / Director
Chairman & Managing Director	Mr. Umakant Nivrutti Savadekar
Whole Time Director & CFO	Mrs. Ulka Umakant Savadekar
Non-Executive Director	Mrs. Vijaya Nivrutti Savdekar
Non-Executive Director	Mr. Nivrutti Sonu Savdekar
Company Secretary	Ms. Pooja Sharma

B. Related Party Transactions

Transactions with related parties are made on terms equivalent to those that prevail in arm's length transactions. Outstanding balances at the period-end are unsecured and interest free (except loan from Mr. Rajesh Patil). There have been no guarantees provided or received for any related party receivables or payables. The Company has not recorded any impairment of receivables relating to amounts owed by related parties as at reporting dates. This assessment is undertaken each financial period through examining the financial position of the related party and the market in which the related party operates. There are no commitments with related parties.

The following table provides the total amount of transactions that have been entered into with related parties for the relevant period:

(All amounts in ₹ Lakhs, except as otherwise stated)

Transaction Type / Party	For the Year Ended		
	March 31, 2026	March 31, 2025	March 31, 2024
Unsecured Loan Repaid			
Mr. Umakant Nivrutti Savadekar	-	0.31	0.23
Mrs. Ulka Umakant Savadekar	11.00	6.00	-
Mr. Nivrutti Sonu Savdekar	9.12	-	15.84
Mrs. Vijaya Nivrutti Savdekar	10.50	-	-
Mr. Rajesh Patil	-	40.00	-
Short term employee benefits^{^^}			
Mr. Umakant Nivrutti Savadekar	18.00	18.00	18.00
Mrs. Ulka Umakant Savadekar	9.00	9.00	9.00
Mrs. Vijaya Nivrutti Savdekar	1.20	1.20	1.20
Mr. Nivrutti Sonu Savdekar	1.80	1.80	1.80
Ms. Pooja Sharma ¹	1.27	-	-
Interest on Unsecured Loans			
Mr. Rajesh Patil	-	0.74	4.56
Renting Services Taken			
Mrs. Ulka Umakant Savadekar	1.20	1.20	1.20
Purchase of Property, Plant & Equipment			

M/s Vidhi Engineers, Pune	-	-	2.78
Purchase of Goods / Materials			
M/s Vidhi Engineers, Pune	14.89	26.24	-
Advance against Remuneration			
Mr. Umakant Nivrutti Savadekar	5.64	-	-
Advances for Purchase of Materials			
M/s Vidhi Engineers, Pune	3.84	12.80	-
Reimbursement of Expenses			
Mr. Nivrutti Sonu Savdekar	-	-	-
Mr. Umakant Nivrutti Savadekar	2.86	4.05	4.23
Mrs. Ulka Umakant Savadekar	0.17	0.51	-

* Company has disclosed the defined contribution plan in Note E-1 under Contribution to Provident funds and other funds. As the company makes contribution for all employees as a whole, it has been excluded from separate disclosure for KMP.
 ^^The remuneration does not include provision made for gratuity as they are determined on an actuarial basis for the company as a whole.

The receivables from and payables to related parties as at 31st March, 2026, 31st March, 2025 and 31st March, 2024 are set out below:

(All amounts in ₹ Lakhs, except as otherwise stated)

Related Party	As At		
	March 31, 2026	March 31, 2025	March 31, 2024
Payable To			
Against Remuneration			
Mr. Umakant Nivrutti Savadekar	-	-	-
Mrs. Ulka Umakant Savadekar	0.04	0.03	1.67
Mrs. Vijaya Nivrutti Savdekar	1.20	-	2.20
Mrs. Nivrutti Sonu Savdekar	0.15	-	0.34
Ms. Pooja Sharma	0.20	-	-
Against Unsecured Loans			
Mr. Umakant Nivrutti Savadekar	-	-	0.31
Mrs. Ulka Umakant Savadekar	3.16	14.16	20.16
Mrs. Vijaya Nivrutti Savdekar	2.53	13.03	13.03
Mrs. Nivrutti Sonu Savdekar	-	9.12	9.12
Mr. Rajesh Patil	-	-	40.00
Against Renting Services Taken			
Mrs. Ulka Savadekar	0.50	-	2.45
Against Reimbursement of Expenses			
Mr. Umakant Nivrutti Savadekar	1.00	-	-
Mrs. Ulka Umakant Savadekar	0.07		
Against Interest on Unsecured Loans			
Mr. Rajesh Patil	-	0.74	-
Receivable From			
Advances for Purchase of Materials			
M/s Vidhi Engineers, Pune	-	12.80	-

Notes:-

- Ms. Pooja Sharma has been appointed as Company Secretary of the Company with effect from 19th September, 2025.

Terms & Conditions:

Purchases:

The purchases of Goods / Services from related parties are made on terms equivalent to those that prevail in arm's length transactions and in the ordinary course of business. Purchase transactions are based on made on normal commercial terms and conditions and market rates.

Loans from related parties:

The Company had taken loans from related parties for business requirement. These loans are unsecured in nature and is payable on demand as described in Note F(b).

For further details, please refer to the *Annexure - AD – Restated Summary Statement of Related Party Transaction* of chapter titled *“Financial Information of the Company”* on page 205 of this Red Herring Prospectus.

GENERAL INFORMATION

Brief Summary:

Our Company was originally incorporated as “Phychem Technologies Private Limited”, a private limited company under the Companies Act, 1956, in Maharashtra, Mumbai, pursuant to a Certificate of Incorporation dated June 13, 2013, issued by the Registrar of Companies, Mumbai. Further, by way of a Special Resolution passed by the shareholders at the Extra-Ordinary General Meeting held on August 02, 2025, our Company was converted into a public limited company, and consequently, its name was changed from “Phychem Technologies Private Limited” to “Phychem Technologies Limited”. A fresh Certificate of Incorporation consequent upon conversion from private company to public company was issued by the Registrar of Companies, Central Processing Centre, on August 18, 2025. The Corporate Identity Number (CIN) of our Company is U36109MH2013PLC244466.

Umakant Nivrutti Savadekar, Ulka Umakant Savadekar, Nivrutti Sonu Savdekar and Vijaya Nivrutti Savdekar were the initial subscribers to the Memorandum of Association of our Company.

For further details please refer to chapter titled “**History and Corporate Structure**” beginning on page 135 of this Red Herring Prospectus.

CIN	U36109MH2013PLC244466
Registration No.	244466
Date of Incorporation	June 13, 2013
Registered Office	Phychem Technologies Limited Gat No. 172, Khatwad, Dindori, Nashik, Maharashtra, India, 422004 Tel. No.: +91-8830102385 Email: umakant@phychem.com Website: www.phychem.com
Designated Stock Exchange	SME Platform of BSE “BSE SME”
Address of the Registrar of Companies	Registrar of companies, Mumbai 100, Everest, Marine Drive Mumbai- 400002 Maharashtra, India Tel. No.: +91-022-22812627/22020295/22846954 Fax No.: +91- 022-22811977 Email: roc.mumbai@mca.gov.in Website: www.mca.gov.in

Board of Directors:

The Board of Directors of our Company as on the date of filing of this Red Herring Prospectus consists of:

Name of Directors	Designation	Address	DIN
Umakant Nivrutti Savadekar	Chairman & Managing Director	Plot No 19, Bhausaheb Hire Hou Soc, Hirawadi, Panchavati, Nashik, Maharashtra, India- 422003	06548672
Ulka Umakant Savadekar	Whole Time Director and CFO	Plot No 19, Bhausaheb Hire Hou Soc, Hirawadi, Panchavati, Nashik, Maharashtra, India- 422003	06547735
Nivrutti Sonu Savdekar	Non-Executive Director	Plot No 19, Yashodhan Bhausaheb Hirey Housing Sosayati, Hirawadi, Panchavati, Nashik, Maharashtra, India- 422003	06547751
Vijaya Nivrutti Savdekar	Non-Executive Director	Plot No 19, Yashodhan Bhausaheb Hire Sosayati, Hirawadi, Panchavati, Nashik, Maharashtra, India- 422003	06548683
Rajendra Hunajirao Talele	Independent Director	902, Spenta Ghodbunder Road, Thane, Sandozbaugh, Maharashtra- 400607	00305773
Charmi Monil Shah	Independent Director	A - 2002, Building No. 141, Gurukrupa Gangav, Vallabh Baug Lane Extention, Ghatkopar East, Mumbai, Maharashtra- 400075	11237486

For further details in relation to our directors, please refer to chapter titled “**Our Management**” on page 139 of this Red Herring Prospectus.

Chief Financial Officer	Company Secretary & Compliance Officer
Ulka Umakant Savadekar Phychem Technologies Limited Gat No. 172, Khatwad, Dindori, Nashik, Maharashtra, India- 422004 Tel. No.: +91- 9422776362 Email: cfo@phychem.com Website: https://www.phychem.com	Pooja Sharma Phychem Technologies Limited Gat No. 172, Khatwad, Dindori, Nashik, Maharashtra, India- 422004 Tel. No.: +91-9518720873 Email: cs@phychem.com Website: https://www.phychem.com

Investor Grievances:

Investors may contact our Company Secretary and Compliance Officer and/or the Registrar to the Issue and/or the Lead Manager, in case of any pre-issue or post-issue related problems, such as non-receipt of letters of allotment, credit of allotted Equity Shares in the respective beneficiary account or refund orders, etc. For all the Issue related queries and for redressal of complaints, bidders may also write to the Book Running Lead Managers.

All grievances in relation to the application through ASBA process may be addressed to the Registrar to the Issue, with a copy to the relevant Designated Intermediary with whom the ASBA Form was submitted, giving details such as the full name of the sole or First Applicant, ASBA Form number, Applicants DP ID, Client ID, PAN, number of Equity Shares applied for, date of submission of ASBA Form, address of Bidder, the name and address of the relevant Designated Intermediary, where the ASBA Form was submitted by the Bidder, ASBA Account number in which the amount equivalent to the Bid Amount was blocked and UPI ID used by the Individual Investors. Further, the Bidder shall enclose the Acknowledgment Slip from the Designated Intermediaries in addition to the documents or information mentioned hereinabove.

For all Issue related queries and for redressal of complaints, Applicants may also write to the Book Running Lead Manager. All complaints, queries or comments received by Stock Exchange/SEBI shall be forwarded to the Book Running Lead Manager, who shall respond to the same.

All grievances relating to the Anchor Investors may be addressed to the Registrar to the Issue, giving full details such as name of the sole or first Applicant, Bid cum Application Form number, Applicants DP ID, Client ID, PAN, date of the Anchor Investor Application Form, address of the Applicant, number of Equity Shares applied for, Bid Amount paid on submission of the Anchor Investor Application Form and the name and address of the relevant BRLM where the Anchor Investor Application Form was submitted by the Anchor Investor. For all Issue related queries and for redressal of complaints, investors may also write to the BRLM.

Details of Key Intermediaries pertaining to this Issue and our Company:

Book Running Lead Manager to the Issue	Legal Advisor to the Issue
Hem Securities Limited Address: 904, A Wing, Naman Midtown, Senapati Bapat Marg, Elphinstone Road, Lower Parel, Mumbai-400013, Maharashtra, India Tel No.: +91-22-4906 0000 Email: ib@hemsecurities.com Investor Grievance Email: redressal@hemsecurities.com Website: www.hemsecurities.com Contact Person: Roshni Lahoti SEBI Reg. No.: INM000010981	Mindspright Legal Address: 712-714, C-Wing, Trade World, Kamla City Mills Compound, Senapati Bapat Marg, Lower Parel (West), Mumbai – 400013, Maharashtra, India Tel: +91-22-42197000 Email: ipo@mindspright.co.in Contact Person: Richa Bhansali Website: https://mindspright.co.in
Registrar to the Issue	Statutory Auditor
MUFG Intime India Private Limited (Formerly Link Intime India Private Limited) Address: C-101, Embassy 247, L.B.S. Marg, Vikhroli (West), Mumbai 400083, Maharashtra, India Tel. No.: +91 8108114949 Email: phychemtechnologies.smeipo@in.mpms.mufg.com Website: www.in.mpms.mufg.com Contact Person: Shanti Gopalkrishnan SEBI Registration No.: INR000004058 CIN: U67190MH1999PTC118368	M/s Sanvy & Associates, Chartered Accountants Address: 1, Abhishikta Apartment, Near Ramdas Garden, Vise Mala, Nasik - 422005 Tel No.: +91- 9823617797 Firm Registration No.: 131547W Contact Person: Sahil Garud Membership No.: 144395 Email: sahilgarud@gmail.com Peer Review Certificate No.: 016736

Peer Review Auditor*	Banker to our Company
M/s Mansaka Ravi & Associates, Chartered Accountants Address: Unit No. 2010, Second Floor, C-Wing, Akshar Business Park, Phase -1, Plot No. 3, Sector-25, Vashi, Navi Mumbai - 400703, Maharashtra Tel No.: +91- 98297-53254 Email: ravi@ravimansaka.com Contact Person: CA Ravi Mansaka Membership No.: 410816 Firm Registration No.: 015023C Peer Review Certificate No.: 024869	Kotak Mahindra bank Limited Address: Mezzanine Basement, Neel Kamal House, Plot No-51, Thatte Nagar, Collage Road, Nashik, Maharashtra – 422005 Telephone: +91- 7020211814 E-mail ID: amit.unhawane@kotak.com Contact Person: Amit Unhawane
Syndicate Member	Bankers to the Issue/ Refund Banker/ Sponsor Bank
Hem Finlease Private Limited Address: 203, Jaipur Tower, M. I. Road, Jaipur-302001, Rajasthan, India. Tel No.: +91-141-4051000 Email Id: ashoks@hemsecurities.com Website: www.hemsecurities.com Contact Person: Ashok Soni SEBI Registration Number: INZ000167734	Kotak Mahindra Bank Limited Address : Intellion Square, 501, 5th Floor, A Wing, Infinity IT Park, Gen. A.K. Vaidya Marg, Malad – East, Mumbai 400097 Tel: 022-66056603 Email: cmsipo@kotak.com Contact Person: Sumit Panchal Website: www.kotak.com SEBI Registration Number: INBI00000927 CIN: L65110MH1985PLC038137

**In accordance with the SEBI (ICDR) Regulations, we have appointed M/s. Mansaka Ravi & Associates, Chartered Accountants, (FRN: 015023C) as Peer Review Auditor vide Board Resolution dated July 09, 2026 for restatement financial statements for year ended March 31, 2026, March 31, 2025 and March 31, 2024.*

Designated Intermediaries:

Self-Certified Syndicate Banks (SCSB's)

The list of SCSBs, as updated till date, is available on website of Securities and Exchange Board of India at below link.
<https://www.sebi.gov.in/sebiweb/other/OtherAction.do?doRecognisedFpi=yes&intmId=34>;
<https://www.sebi.gov.in/sebiweb/other/OtherAction.do?doRecognisedFpi=yes&intmId=35>
Investors are requested to refer the SEBI website for updated list of SCSBs and their designated branches.

Self-Certified Syndicate Banks eligible as Sponsor Banks for UPI

The list of Self Certified Syndicate Banks that have been notified by SEBI to act as Investors Bank or Issuer Bank for UPI mechanism are provide on the website of SEBI on
<https://www.sebi.gov.in/sebiweb/other/OtherAction.do?doRecognisedFpi=yes&intmId=41>

Syndicate SCSB Branches

In accordance with SEBI Circular No. SEBI/HO/CFD/DIL2/CIR/P/2019/76 dated June 28, 2019 and SEBI Circular No. SEBI/HO/CFD/DIL2/CIR/P/2019/85 dated July 26, 2019, Individual Investors Applying using the UPI Mechanism may apply through the SCSBs and mobile applications whose names appears on the website of the SEBI (<https://www.sebi.gov.in/sebiweb/other/OtherAction.do?doRecognisedFpi=yes&intmId=40>) and updated from time to time. A list of SCSBs and mobile applications, which are live for applying in public issues using UPI mechanism, is provided as 'Annexure A' for the SEBI circular number SEBI/HO/CFD/DIL2/CIR/P/2019/85 dated July 26, 2019, as amended.

Registered Brokers

Bidders can submit Bid cum Application Forms in the Issue using the stock brokers network of the Stock Exchanges, i.e., through the Registered Brokers at the Broker Centres. The list of the Registered Brokers eligible to accept ASBA forms, including details such as postal address, telephone number and email address, is provided on the website of the SEBI at (<https://www.sebi.gov.in/sebiweb/other/OtherAction.do?doRecognised=yes>), respectively, as updated from time to time.

Registrar and Share Transfer Agents

The list of the Registrar to Issue and Share Transfer Agents (RTAs) eligible to accept Bid cum Applications forms at the Designated RTA Locations, including details such as address, telephone number and e-mail address, are provided at <https://www.sebi.gov.in/sebiweb/other/OtherAction.do?doRecognisedFpi=yes&intmId=10>, as updated from time to time.

Collecting Depository Participants (CDP's)

The list of the CDPs eligible to accept ASBA Forms at the Designated CDP Locations, including details such as name and contact details, is provided on the websites of SEBI at <https://www.sebi.gov.in/sebiweb/other/OtherAction.do?doRecognisedFpi=yes&intmId=19> for NSDL CDPs and at <https://www.sebi.gov.in/sebiweb/other/OtherAction.do?doRecognisedFpi=yes&intmId=18> for CDSL CDPs, as updated from time to time. The list of branches of the SCSBs named by the respective SCSBs to receive deposits of the Bid cum Application Forms from the Designated Intermediaries will be available on the website of the SEBI (www.sebi.gov.in) and updated from time to time.

Brokers to the Issue

All members of the recognized stock exchanges would be eligible to act as Brokers to the Issue.

Expert Opinion

Our Company has not obtained any expert opinions other than as disclosed below:

Our Company has received written consent dated September 15, 2025 from M/s. Sanvy & Associates, Chartered Accountants, to include their name as required under section 26(1) of the Companies Act, 2013 read with SEBI ICDR Regulations, in this Red Herring Prospectus, and as an “expert” as defined under section 2(38) of the Companies Act, 2013 to the extent and in their capacity as our Statutory Auditors and such consent has not been withdrawn as of the date of this Red Herring Prospectus.

Our Company has received written consent dated July 10, 2026 from Mansaka Ravi & Associates, Chartered Accountants, to include their name as required under section 26(1) of the Companies Act, 2013 read with SEBI ICDR Regulations, in this Red Herring Prospectus, and as an “expert” as defined under section 2(38) of the Companies Act, 2013 to the extent and in their capacity as our Peer Review Auditors, and in respect of their (i) examination report, dated July 16, 2026 on the Restated Financial Information and such consent has not been withdrawn as of the date of this Red Herring Prospectus.

Our Company has received written consent dated September 22, 2025 from Sunil Bhor & Associates, Chartered Engineer, to include their name in this Red Herring Prospectus and be named as an “expert” as defined under Section 2(38) of the Companies Act, 2013 in respect of his certificate on the installed capacity of the Company in connection with the Issue and such consent has not been withdrawn as of the date of this Red Herring Prospectus.

The term “experts” and consent thereof does not represent an expert or consent within the meaning under the U.S. Securities Act.

Inter-se Allocation of Responsibilities

Since, Hem Securities Limited is the sole Book Running Lead Manager to this Issue, a statement of inter se allocation of responsibilities among Book Running Lead Manager is not applicable.

Appraisal and Monitoring Agency

As per regulation 262(1) of SEBI ICDR Regulations, the requirement of monitoring agency is not mandatory if the Issue size is up to ₹5,000 Lakh. Since the Issue size is below ₹5,000 Lakh, our Company has not appointed any monitoring agency for this Issue. However, as per section 177 of the Companies Act, the Audit Committee of our Company, would be monitoring the utilization of the proceeds of the Issue.

Green Shoe Option

No Green Shoe Option is applicable for this Issue.

Credit Rating

As this is an issue of Equity Shares, there is no credit rating for the Issue.

IPO Grading

Since the issue is being made in terms of Chapter IX of the SEBI (ICDR) Regulations, 2018 there is no requirement of appointing an IPO Grading agency.

Debenture Trustees

As this is an issue of Equity Shares, the appointment of Debenture trustees is not required.

Filing of Draft Red Herring Prospectus/ Red Herring Prospectus/Prospectus with the SEBI/ ROC

The Draft Red Herring Prospectus was filed and the Red Herring Prospectus is being filed with BSE SME platform situated at 25th Floor, Phiroze Jeejeebhoy Towers, Dalal Street, Fort, Mumbai - 400 001, Maharashtra, India.

The Draft Red Herring Prospectus was not filed with SEBI, nor SEBI has issued any observation on the Offer Document in terms of Regulation 246(2) of SEBI (ICDR) Regulations, 2018. Pursuant to Regulation 246(5) of SEBI (ICDR) Regulations, 2018 and SEBI Circular Number SEBI/HO/CFD/DIL1/CIR/P/2018/011 dated January 19, 2018, a copy of Red Herring Prospectus/ Prospectus along with the abridged prospectus will be filed online through SEBI Intermediary Portal at <https://siportal.sebi.gov.in>.

A copy of the Red Herring Prospectus along with the material contracts and documents required to be filed under Section 32 of the Companies Act, 2013 would be filed with the RoC at its office through the electronic portal at <http://www.mca.gov.in> and a copy of the Prospectus to be filed under Section 26 of the Companies Act, 2013 would be filed with the RoC at its office and through the electronic portal at <http://www.mca.gov.in>.

Book Building Process

Book Building, with reference to the Issue, refers to the process of collection of Bids on the basis of the Red Herring Prospectus within the Price Band. The Price Band and Employee Discount (if any) shall be determined by our Company in consultation with the Book Running Lead Manager in accordance with the Book Building Process, and advertised in all editions of the English national newspaper **Business Standard**, all editions of Hindi national newspaper **Business Standard** and Marathi Edition of Regional newspaper **Gavkari** where our registered office is situated at least two working days prior to the Bid/ Issue Opening date. The Issue Price shall be determined by our Company, in consultation with the Book Running Lead Manager in accordance with the Book Building Process after the Bid/ Issue Closing Date. Principal parties involved in the Book Building Process are:

- Our Company;
- The Book Running Lead Manager in this case being Hem Securities Limited,
- The Syndicate Member(s) who are intermediaries registered with SEBI/ registered as brokers with BSE and eligible to act as Underwriters. The Syndicate Member(s) will be appointed by the Book Running Lead Manager;
- The Registrar to the Issue and;
- The Designated Intermediaries and Sponsor bank

The SEBI ICDR Regulations have permitted the Issue of securities to the public through the Book Building Process, wherein allocation to the public shall be made as per Regulation 253 of the SEBI ICDR Regulations.

The Issue is being made through the Book Building Process wherein not more than 50% of the Net issue shall be available for allocation on a proportionate basis to QIBs, provided that our Company may in consultation with the BRLM allocate upto 60% of the QIB Portion to Anchor Investors on a discretionary basis in accordance with the SEBI (ICDR) Regulations (the “**Anchor Investor Portion**”), pursuant to the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) (Third Amendment) Regulations, 2025, 40% of the Anchor Investor Portion shall be reserved for, (i) 33.33% shall be available for allocation to domestic Mutual Funds and (ii) 6.67% shall be available for allocation to life insurance companies and pension funds, subject to valid Bids being received from domestic Mutual Funds, life insurance companies, and pension funds at or above the Anchor Investor Allocation Price. In the event of under-subscription under (ii) above, the allocation may be made to domestic Mutual Funds. In the event of under-subscription or non-allocation in the Anchor Investor Portion, the balance Equity Shares shall be added to the remaining QIB Portion (other than the Anchor Investor Portion) (“**Net QIB Portion**”). Further, 5% of the QIB Portion shall be available for allocation on a proportionate

basis to Mutual Funds only, and the remainder of the QIB Portion shall be available for allocation on a proportionate basis to all QIB Bidders, including Mutual Funds, subject to valid Bids being received at or above the issue Price. Further, not less than 15% of the Net issue shall be available for allocation on a proportionate basis to Non-Institutional Bidders (of which one third of the Non-Institutional Portion shall be reserved for Bidders with an application size of more than two lots and up to such lots equivalent to not more than ₹10 lakhs and two-thirds of the Non-Institutional Portion shall be reserved for Bidders with an application size exceeding ₹ 10 lakhs) and under-subscription in either of these two subcategories of Non-Institutional Portion may be allocated to Bidders in the other subcategory of Non-Institutional Portion, subject to valid Bids being received at or above the Issue Price and not less than 35% of the Net issue shall be available for allocation to Individual Investors who applies for minimum application size, in accordance with the SEBI Regulations, subject to valid Bids being received at or above the issue Price.

All potential Bidders may participate in the Issue through an ASBA process by providing details of their respective bank account which will be blocked by the SCSBs. All Bidders are mandatorily required to utilize the ASBA process to participate in the Issue. Under-subscription if any, in any category, except in the QIB Category, would be allowed to be met with spill over from any other category or a combination of categories at the discretion of our Company in consultation with the Book Running Lead Manager and the Designated Stock Exchange.

In accordance with the SEBI ICDR Regulations, Bidders are not allowed to withdraw or lower the size of their Bids (in terms of the quantity of the Equity Shares or the Bid Amount) at any stage. Except for Allocation to Individual Investors, Non-Institutional Investors, and the Anchor Investors, allocation in the issue will be on a proportionate basis. Further, Anchor Investors cannot withdraw their Bids after the Anchor Investor Bid/ issue Period. Allocation to the Anchor Investors will be on a discretionary basis

Subject to valid Bids being received at or above the issue Price, allocation to all categories in the Net issue, shall be made on a proportionate basis, except for Individual Investor Portion where allotment to each Individual Bidders shall not be less than the minimum lot, subject to availability of Equity Shares in Individual Investor Portion, and the remaining available Equity Shares, if any, shall be allotted on a proportionate basis. Under – subscription, if any, in any category, would be allowed to be met with spill – over from any other category or a combination of categories at the discretion of our Company in consultation with the Book Running Lead Manager and the Stock Exchange. However, under-subscription, if any, in the QIB Portion will not be allowed to be met with spill over from other categories or a combination of categories.

In terms of SEBI Circular No. CIR/CFD/POLICYCELL/11/2015 dated November 10, 2015 and the SEBI (Issue of Capital and Disclosure Requirements) Regulations, 2018, all the investors (except Anchor Investors) applying in a public Offer shall use only Application Supported by Blocked Amount (ASBA) process for application providing details of the bank account which will be blocked by the Self Certified Syndicate Banks (SCSBs) for the same. Further, pursuant to SEBI Circular No. SEBI/HO/CFD/DIL2/CIR/P/2018/138 dated November 01, 2018, Individual Investors applying in public Offer may use either Application Supported by Blocked Amount (ASBA) facility for making application or also can use UPI as a payment mechanism with Application Supported by Blocked Amount for making application. For details in this regards, specific attention are invited to the chapter titled **“Issue Procedure”** beginning on page 270 of the Red Herring Prospectus.

The process of Book Building under the SEBI ICDR Regulations is subject to change from time to time and the investors are advised to make their own judgment about investment through this process prior to making a Bid or application in the Issue.

For further details on the method and procedure for Bidding, please see section entitled **“Issue Procedure”** on page 270 of this Red Herring Prospectus.

Illustration of the Book Building and Price Discovery Process: For an illustration of the Book Building Process and the price discovery process, please refer to the chapter titled **“Issue Procedure”** on page 270 of this Red Herring Prospectus.

Steps to be taken by the Bidders for Bidding:

- Check eligibility for making a Bid (see section titled **“Issue Procedure”** on page 270 of this Red Herring Prospectus);
- Ensure that you have a demat account and the demat account details are correctly mentioned in the Bid cum Application Form;
- Ensure correctness of your PAN, DP ID and Client ID mentioned in the Bid cum Application Form. Based on these parameters, the Registrar to the Issue will obtain the Demographic Details of the Bidders from the Depositories.
- Except for Bids on behalf of the Central or State Government officials, residents of Sikkim and the officials appointed by the courts, who may be exempt from specifying their PAN for transacting in the securities market, for Bids of all

values ensure that you have mentioned your PAN allotted under the Income Tax Act in the Bid cum Application Form. The exemption for Central or State Governments and officials appointed by the courts and for investors residing in Sikkim is subject to the Depository Participant's verification of the veracity of such claims of the investors by collecting sufficient documentary evidence in support of their claims.

- Ensure that the Bid cum Application Form is duly completed as per instructions given in this Red Herring Prospectus and in the Bid cum Application Form;

Bid/ Issue Program:

Event	Indicative Dates
Bid/ Issue Opening Date	Monday, August 31, 2026
Bid/ Issue Closing Date	Wednesday, September 02, 2026
Finalization of Basis of Allotment with the Designated Stock Exchange(T+1)	Thursday, September 03, 2026
Initiation of Allotment / Refunds / Unblocking of Funds from ASBA Account or UPI ID linked bank account (T+2)	Friday, September 04, 2026
Credit of Equity Shares to Demat accounts of Allottees (T+2)	Friday, September 04, 2026
Commencement of trading of the Equity Shares on the Stock Exchange (T+3)	Monday, September 07, 2026

⁽¹⁾ Our Company in consultation with the Book Running Lead Manager may consider participation by Anchor Investors in accordance with the SEBI ICDR Regulations. The Anchor Investor Bid/Issue Period shall be one Working Day prior to the Bid/Issue Opening Date in accordance with the SEBI ICDR Regulations.

⁽²⁾ Our Company in consultation with the BRLM, consider closing the Bid/ Issue Period for QIBs one Working Day prior to the Bid/Issue Closing Date in accordance with the SEBI ICDR Regulations.

The above timetable is indicative and does not constitute any obligation on our Company or the Book Running Lead Manager. Whilst our Company shall ensure that all steps for the completion of the necessary formalities for the listing and the commencement of trading of the Equity Shares on the Stock Exchange are taken within 3 Working Days of the Bid/ Issue Closing Date, the timetable may change due to various factors, such as extension of the Bid/Issue Period by our Company, revision of the Price Band or any delays in receiving the final listing and trading approval from the Stock Exchange. The Commencement of trading of the Equity Shares will be entirely at the discretion of the Stock Exchange and in accordance with the applicable laws.

Bid Cum Application Forms and any revisions to the same will be accepted only between 10.00 A.M. to 5.00 P.M. (IST) during the Issue Period (except for the Bid/ Issue Closing Date). On the Bid/ Issue Closing Date, the Bid Cum Application Forms will be accepted only between 10.00 A.M. to 3.00 P.M. (IST) for Individual Investor and non-institutional investor. The time for applying for Individual Investor Applicant on Bid/Issue Closing Date maybe extended in consultation with the BRLM, RTA and BSE taking into account the total number of applications received up to the closure of timings.

Due to the limitation of time available for uploading the Bid Cum Application Forms on the Bid/Issue Closing Date, Bidders are advised to submit their applications one (1) day prior to the Bid/ Issue Closing Date and, in any case, not later than 3.00 P.M. (IST) on the Bid/ Issue Closing Date. Any time mentioned in this Red Herring Prospectus is IST. Bidders are cautioned that, in the event a large number of Bid Cum Application Forms are received on the Bid/Issue Closing Date, some Bid Cum Application Forms may not get uploaded due to the lack of sufficient time. Such Bid Cum Application Forms that cannot be uploaded will not be considered for allocation under this Issue. Applications will be accepted only on Working Days, i.e., Monday to Friday (excluding any public holidays). Neither our Company nor the BRLM is liable for any failure in uploading the Bid Cum Application Forms due to faults in any software/hardware system or otherwise.

In accordance with SEBI ICDR Regulations, none of the bidders are allowed to withdraw or lower the size of their Application (in terms of the quantity of the Equity Shares or the Application amount) at any stage Allocation to Individual Investor Applicants, in this Issue will be on a proportionate basis.

In case of discrepancy in the data entered in the electronic book vis-à-vis the data contained in the physical Bid Cum Application Form, for a particular Applicant, the details as per the file received from Stock Exchange may be taken as the final data for the purpose of Allotment. In case of discrepancy in the data entered in the electronic book vis-à-vis the data contained in the physical or electronic Bid Cum Application Form, for a particular ASBA Applicant, the Registrar to the Issue shall ask the relevant SCSBs/ RTAs / DPs / stock brokers, as the case may be, for the rectified data.

Underwriting

The Company and the Book Running Lead Manager to the Issue hereby confirm that the Issue will be 100% Underwritten by the Underwriter Hem Securities Limited.

Pursuant to the terms of the Underwriting Agreement dated December 18, 2025 entered into by Company, Underwriter, the obligations of the Underwriter are subject to certain conditions specified therein. The Details of the Underwriting commitments are as under:

Details of the Underwriter	No. of shares underwritten	Amount Underwritten (₹ in Lakhs)	% of Total Issue Size Underwritten
Hem Securities Limited Address: 904, A Wing, Naman Midtown, Senapati Bapat Marg, Elphinstone Road, Lower Parel, Mumbai-400013, Maharashtra, India Tel No.: +91-22-4906 0000 Email: ib@hemsecurities.com Investor Grievance Email: redressal@hemsecurities.com Website: www.hemsecurities.com Contact Person: Rohit Sharma SEBI Reg. No.: INM000010981	27,00,000	[•]	100%

**Includes upto 1,38,000 Equity Shares of the Market Maker Reservation Portion which are to be subscribed by the Market Maker, Hem Finlease Private Limited in its own account in order to claim compliance with the requirements of Regulation 261 of the SEBI (ICDR) Regulations, 2018, as amended.*

In the opinion of the Board of Directors of our Company, the resources of the above-mentioned Underwriter are sufficient to enable them to discharge their respective obligations in full.

Change in Statutory Auditors during the last three (3) years

Except as stated below, there have been no changes in our Company's auditors in the last three (3) years:

Details of Statutory Auditor	Date of Change	Reason
Suyog Kadam & Associates Chartered Accountants Address: 48-49, Sitaram Complex, vadge Mala Near Hotel Shiva, Dindori Rd, Mhasrul, Nashik, Maharashtra-422004 Tel No.: +91- 9890430904 Email Id: casuyogkadam@gmail.com Firm Registration No.: 139176W	July 28, 2025	Resignation due to pre-occupation
Sanvy & Associates Chartered Accountants Address: 1, Abhishikta Apartment, Near Ramdas Garden, Vise Mala, Nasik - 422005 Tel No.: +91- 9823617797 Firm Registration No.: 131547W Membership No.: 144395 Email: sahilgarud@gmail.com	August 02, 2025	To ensure better corporate governance and appointment of Peer Reviewed Auditor, the company changed its statutory Auditors.

Withdrawal of the Issue

Our Company in consultation with the BRLM, reserve the right to not to proceed with the Issue at any time before the Bid/ Issue Opening Date without assigning any reason thereof.

If our Company withdraws the Issue any time after the Bid/ Issue Opening Date but before the allotment of Equity Shares, a public notice within 2 (two) working days of the Bid/ Issue Closing Date, providing reasons for not proceeding with the Issue shall be issued by our Company. The notice of withdrawal will be issued in the same newspapers where the pre- Issue advertisements have appeared and the Stock Exchange will also be informed promptly. The BRLM, through the Registrar to the Issue, will instruct the SCSBs to unblock the ASBA Accounts within 1 (one) working Day from the day of receipt of such instruction.

If our Company withdraws the Issue after the Bid/ Issue Closing Date and subsequently decides to proceed with an Issue of the Equity Shares, our Company will have to file a fresh Draft Red Herring Prospectus with the stock exchange where the Equity Shares may be proposed to be listed.

Notwithstanding the foregoing, the Issue is subject to obtaining (i) the final listing and trading approvals of the Stock Exchange with respect to the Equity Shares issued through the Red Herring Prospectus, which our Company will apply for only after Allotment; and (ii) the Filing of Red Herring Prospectus/ Prospectus with RoC.

Details of the Market Making arrangement for this Issue

Our company may, in consultation with the Book Running Lead Manager, shall allot at least 5.00% of the Issue to the Market Maker under the Market Maker Reservation Portion as per the Regulation 261(4) of the SEBI ICDR Regulations. Our Company and the BRLM has entered into Market Making Agreement dated December 18, 2025 with the following Market Maker, to fulfil the obligations of Market Making for this issue:

Name	Hem Finlease Private Limited
Correspondence Address	203, Jaipur Tower, M I Road, Jaipur, Rajasthan 302001, India
Tel No.	+91 -141-4051000
E-mail	ib@hemsecurities.com
Website	www.hemsecurities.com
Contact Person	Ashok Soni
SEBI Registration No.	INZ000167734
BSE Market Maker Registration No.	SMEMM0674109092020

In accordance with Regulation 261 of the SEBI ICDR Regulations, we have entered into an agreement with the Book Running Lead Manager and the Market Maker (duly registered with BSE to fulfil the obligations of Market Making) dated December 18, 2025 to ensure compulsory Market Making for a minimum period of three years from the date of listing of equity shares offered in this Issue.

Hem Finlease Private Limited, registered with SME Platform of BSE Limited (BSE SME) will act as the Market Maker and has agreed to receive or deliver of the specified securities in the market making process for a period of three years from the date of listing of our Equity Shares or for a period as may be notified by any amendment to SEBI ICDR Regulations.

The Market Maker shall fulfil the applicable obligations and conditions as specified in the SEBI (ICDR) Regulations, and its amendments from time to time and the circulars issued by the BSE and SEBI regarding this matter from time to time.

Following is a summary of the key details pertaining to the Market making arrangement:

- The Market Maker(s) (individually or jointly) shall be required to provide a 2-way quote for 75% of the time in a day. The same shall be monitored by the stock exchange. Further, the Market Maker(s) shall inform the exchange in advance for each and every black out period when the quotes are not being offered by the Market Maker(s).
- The prices quoted by Market Maker shall be in compliance with the Market Maker Spread Requirements and other particulars as specified or as per the requirements of the BSE SME and SEBI from time to time.
- The minimum depth of the quote shall be ₹1,00,000/-. However, the investors with holdings of value less than ₹ 1,00,000/- shall be allowed to offer their holding to the Market Maker(s) (individually or jointly) in that scrip provided that he sells his entire holding in that scrip in one lot along with a declaration to the effect to the selling broker.
- The Market Maker shall not sell in lots less than the minimum contract size allowed for trading on the SME platform of BSE (in this case currently the minimum trading lot size is [●] equity shares; however, the same may be changed by the SME platform of BSE from time to time).
- After a period of three (3) months from the market making period, the Market Maker would be exempted to provide quote if the Shares of Market Maker in our company reaches to 25% of Issue Size. Any Equity Shares allotted to Market Maker under this Issue over and above 25% of Issue Size would not be taken in to consideration of computing the threshold of 25% of Issue Size. As soon as the Shares of Market Maker in our Company reduces to 24% of Issue Size, the Market Maker will resume providing 2-way quotes.

- There shall be no exemption/ threshold on downside. However, in the event the Market Maker exhausts his inventory through market making process, BSE may intimate the same to SEBI after due verification.
- Execution of the order at the quoted price and quantity must be guaranteed by the Market Maker(s), for the quotes given by him.
- There would not be more than five Market Makers for a script at any point of time and the Market Makers may compete with other Market Makers for better quotes to the investors.
- On the first day of the listing, there will be pre-opening session (call auction) and there after the trading will happen as per the equity market hours. The circuits will apply from the first day of the listing on the discovered price during the pre-open call auction.
- The Market maker may also be present in the opening call auction, but there is no obligation on him to do so.
- There will be special circumstances under which the Market Maker may be allowed to withdraw temporarily/fully from the market – for instance due to system problems, any other problems. All controllable reasons require prior approval from the Exchange, while *force-majeure* will be applicable for non-controllable reasons. The decision of the Exchange for deciding controllable and non-controllable reasons would be final.
- The Market Maker(s) shall have the right to terminate said arrangement by giving a 3 (three) months' notice or on mutually acceptable terms to the Merchant Banker, who shall then be responsible to appoint a replacement Market Maker(s) and execute a fresh arrangement. In case of termination of the above mentioned Market Making agreement prior to the completion of the compulsory Market Making period, it shall be the responsibility of the BRLM to arrange for another Market Maker in replacement during the term of the notice period being served by the Market Maker but prior to the date of releasing the existing Market Maker from its duties in order to ensure compliance with the requirements of regulation 261(1) of the SEBI (ICDR) Regulations, 2018, as amended. Further our Company and the BRLM reserve the right to appoint other Market Makers either as a replacement of the current Market Maker or as an additional Market Maker subject to the total number of Designated Market Makers does not exceed five or as specified by the relevant laws and regulations applicable at that particulars point of time. The Market Making Agreement is available for inspection at our office from 10.00 A.M. to 5.00 P.M. on working days.
- **Risk containment measures and monitoring for Market Makers:** SME portal of BSE will have all margins, which are applicable on BSE main board viz., Mark-to-Market, Value-At-Risk (VAR) Margin, Extreme Loss Margin, Special Margins and Base Minimum Capital etc. BSE can impose any other margins as deemed necessary from time-to-time.
- **Punitive Action in case of default by Market Makers:** BSE SME Exchange will monitor the obligations on a real time basis and punitive action will be initiated for any exceptions and/or non-compliances. Penalties/ fines may be imposed by the Exchange on the Market Maker, in case he is not able to provide the desired liquidity in a particular security as per the specified guidelines. These penalties/ fines will be set by the Exchange from time to time. The Exchange will impose a penalty on the Market Maker in case he is not present in the market (offering two-way quotes) for at least 75% of the time. The nature of the penalty will be monetary as well as suspension in market making activities/ trading membership. The Department of Surveillance and Supervision of the Exchange would decide and publish the penalties/ fines/ suspension for any type of misconduct/ manipulation/ other irregularities by the Market Maker from time to time.
- **Price Band and Spreads:** The price band shall be 20% and the market maker spread (difference between the sell and the buy quote) shall be within 10% or as intimated by Exchange from time to time.
- Pursuant to SEBI Circular number CIR/MRD/DSA/31/2012 dated November 27, 2012, limits on the upper side for market makers during market making process has been made applicable, based on the Issue size and as follows:

Issue Size	Buy quote exemption threshold (including mandatory initial inventory of 5% of the Issue Size)	Re-Entry threshold for buy quote (including mandatory initial inventory of 5% of the Issue Size)
Up to ₹20 Crore	25%	24%
₹20 to ₹50 Crore	20%	19%
₹50 to ₹80 Crore	15%	14%
Above ₹80 Crore	12%	11%

The SEBI Circular bearing reference no: CIR/MRD/DP/ 02/2012 dated January 20, 2012, has laid down that for issue size up to ₹ 250 crores, the applicable price bands for the first day shall be:

- i. In case equilibrium price is discovered in the Call Auction, the price band in the normal trading session shall be 5% of the equilibrium price.
- ii. In case equilibrium price is not discovered in the Call Auction, the price band in the normal trading session shall be 5% of the issue price.

Additionally, the securities of the Company will be placed in SPOS and would remain in Trade for Trade settlement for first 10 days from commencement of trading. The following spread will be applicable on the SME platform.

S. No.	Market Price Slab (in ₹)	Proposed Spread (in % to sale price)
1.	Up to 50	9
2.	50 to 75	8
3.	75 to 100	6
4.	Above 100	5

All the above-mentioned conditions and systems regarding the Market Making Arrangement are subject to change based on changes or additional regulations and guidelines from SEBI and Stock Exchange from time to time.

CAPITAL STRUCTURE

Set forth below are the details of the Equity Share Capital of our Company as on the date of this Red Herring Prospectus.
(₹ in Lakhs, except share data)

Sr. No.	Particulars	Aggregate Value at Face Value	Aggregate Value at Issue Price*
A	Authorized Share Capital 1,50,00,000 Equity Shares of face value of ₹ 10/- each	1500.00	-
B	Issued, Subscribed & Paid-up Share Capital prior to the Issue 75,40,000 Equity Shares of face value of ₹10/- each	754.00	-
C	Present Issue in terms of this Red Herring Prospectus* Upto 27,00,000 Equity Shares of face value of ₹ 10/-each at a Premium of ₹ [●] per share ^{(1) (2)}	270.00	[●]
	<i>Which comprises of:</i>		
	Reservation for Market Maker Portion 1,38,000 Equity Shares of face value of ₹10/- each at a premium of ₹[●] per Equity Share reserved as Market Maker Portion	13.80	[●]
D	Net Issue to Public Net Issue to Public of 25,62,000 Equity Shares of face value of ₹10/- each at a premium of ₹[●] per Equity Share to the Public	256.20	[●]
E	Issued, Subscribed and Paid-up Equity Share Capital after the Issue 10,240,000 Equity Shares of face value of ₹10/- each	1024.00	
F	Securities Premium Account		
	Before the Issue (as on date of this Red Herring Prospectus)	Nil	
	After the Issue	[●]	

*To be updated upon finalization of the Issue Price.

- The Present Issue of upto 27,00,000 Equity Shares of face value of ₹10/- each in terms of this Red Herring Prospectus has been authorized pursuant to a resolution of our Board of Directors dated September 24, 2025 and by special resolution passed under Section 62(1)(c) of the Companies Act, 2013 at an Extra-Ordinary General Meeting of the members held on September 24, 2025.

Under subscription, if any, in any of the categories except Qualified Institutional Buyers, would be allowed to be met with spill-over from any of the other categories or a combination of categories at the discretion of our Company in consultation with the BRLM and Designated Stock Exchange. Such inter-se spill over, if any, would be affected in accordance with applicable laws, rules, regulations and guidelines.

Classes of Shares: -

Our Company has only one class of share capital i.e. Equity Shares of face value of ₹ 10/- each only. All the issued Equity Shares are fully paid-up. Our Company has no outstanding convertible instruments as on the date of this Red Herring Prospectus.

NOTES TO THE CAPITAL STRUCTURE:

1. Changes in Authorised Equity Share Capital of our Company:

Sr. No.	Particulars of increase	Cumulative No. of Equity Shares	Face Value of Equity Share	Cumulative Authorized Share Capital (₹ in lakhs)	Date of Meeting	Whether AGM/EGM
1.	On incorporation	10,000	10	1.00	Upon incorporation	N.A.
2.	Increase in authorised Share Capital of the Company from Rs. 1.00 lakhs to Rs. 31.00 lakhs	3,10,000	10	31.00	May 22, 2017	EGM

Sr. No.	Particulars of increase	Cumulative No. of Equity Shares	Face Value of Equity Share	Cumulative Authorized Share Capital (₹ in lakhs)	Date of Meeting	Whether AGM/EGM
3.	Increase in authorised Share Capital of the Company from Rs. 31.00 lakhs to Rs. 1500.00 lakhs	1,50,00,000	10	1500.00	August 30, 2025	EGM

2. Equity Share Capital History of our Company:

a) The following table sets forth details of the history of the Paid-up Equity Share capital of our Company:

Date of Allotment of Equity Shares	No. of Equity Shares allotted	Face Value (₹)	Issue Price (₹) (including Premium)	Consideration Cash/ Other than Cash	Nature of Allotment	Cumulative No. of Equity Shares	Cumulative Securities Premium (₹)	Cumulative Paid-Up Capital (₹)
On incorporation	10,000	10	10	Cash	Subscription to MOA ⁽ⁱ⁾	10,000	Nil	1,00,000
June 07, 2017	2,80,000	10	10	Cash	Right Issue ⁽ⁱⁱ⁾	2,90,000	Nil	29,00,000
September 20, 2025	72,50,000	10	-	Other than Cash	Bonus Issue ⁽ⁱⁱⁱ⁾	75,40,000	Nil	7,54,00,000

All the above-mentioned shares are fully paid up since the date of allotment.

i. *Initial Subscribers to the Memorandum of Association subscribed 10,000 Equity Shares of Face Value of ₹ 10/- each, details of which are given below:*

S. No.	Name of Subscribers	Number of Shares Subscribed
1.	Umakant Nivrutti Savadekar	5,000
2.	Ulka Umakant Savadekar	1,000
3.	Nivrutti Sonu Savdekar	900
4.	Vijaya Nivrutti Savdekar	3,100
	Total	10,000

ii. *Right issue of 2,80,000 Equity Shares of Face Value of ₹10/- each fully paid up, in the ratio of 28:1 i.e. 28 (Twenty-eight) equity shares for every 1 (One) equity shares details of which are given below:*

S. No.	Name of Allottees	Number of Shares Allotted
1.	Umakant Nivrutti Savadekar	1,40,000
2.	Ulka Umakant Savadekar	45,000
3.	Nivrutti Sonu Savdekar	45,000
4.	Vijaya Nivrutti Savdekar	50,000
	Total	2,80,000

iii. *Bonus Issue of 72,50,000 Equity Shares of Face Value of ₹ 10/- each fully paid up in the ratio of 25:1 i.e. (25) equity shares for every 1 (One) equity shares as per the details mentioned below:*

S. No.	Name of Allottees	Number of Shares Allotted
1.	Umakant Nivrutti Savadekar	36,97,500
2.	Ulka Umakant Savadekar	25,37,500
3.	Nivrutti Sonu Savdekar	2,17,425
4.	Vijaya Nivrutti Savdekar	72,500
5.	Sae Umakant Savadekar	3,62,500
6.	Gargi Umakant Savadekar	3,62,500

7.	Vidya Anil Patil	25
8.	Sandhya Devendra Zope	25
9.	Sangita Rajesh Patil	25
	Total	72,50,000

b) Preference Share Capital

As on the date of this Red Herring Prospectus, our Company does not have any Preference Share Capital.

3. Issue of Equity Shares for consideration other than cash

Except as set out below we have not issued Equity Shares for consideration other than cash:

Date of Allotment	Number of Equity Shares	Face Value (₹)	Issue Price (₹)	Reason for Allotment	Benefits Accrued to our Company	Name of Allottees	No. of Shares Allotted
September 20, 2025	72,50,000	10	Nil	Bonus in the ratio of 25:1 i.e. 25 Equity Share for every 1 Equity Shares held	Capitalization of Reserves & Surplus*	Umakant Nivrutti Savadekar	36,97,500
						Ulka Umakant Savadekar	25,37,500
						Nivrutti Sonu Savdekar	2,17,425
						Vijaya Nivrutti Savdekar	72,500
						Saee Umakant Savadekar	3,62,500
						Gargi Umakant Savadekar	3,62,500
						Vidya Anil Patil	25
						Sandhya Devendra Zope	25
						Sangita Rajesh Patil	25
Total							72,50,000

*Above allotment of shares has been made out of Reserve & Surplus available for distribution to shareholders and no part of revaluation reserve has been utilized for the purpose.

4. Details of Allotment made in the last two years preceding the date of Red Herring Prospectus:

Except as mentioned in point 2 (iii) above, we have not issued any Equity Share in the last two years preceding the date of Red Herring Prospectus

- No Equity Shares have been allotted pursuant to any scheme approved under sections 230-234 of the Companies Act, 2013 or under the erstwhile corresponding provisions of the Companies Act, 1956.
- Our Company has not issued any shares pursuant to an Employee Stock Option Scheme.
- Except for the Bonus Issue made on September 20, 2025 for 72,50,000 Equity Shares of face value of ₹10/- each as mentioned in point no. 2 (iii) above, no Equity shares have been issued at price below the Issue price within last one year from the date of the Red Herring Prospectus.
- We have not revalued our assets since inception and have not issued any Equity Shares (including bonus shares) by capitalizing any revaluation reserves.
- The issuer company is in compliance with the Companies Act, 2013 with respect to issuance of securities since inception till the date of filing of Drat Red Herring Prospectus.

10. Shareholding Pattern of the Company

The table below represents the shareholding pattern of our Company in accordance with Regulation 31 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as on the date of this Red Herring Prospectus:

I - Our Shareholding Pattern:

C a t e g o r y	Category of shareholder	Nos . of sha re hol der s	No. of fully paid- up equity shares held	No. of Par tly pai d- up equ ity sha res hel d	No. of sha res und erly ing Dep osito ry Rec eipts	Total nos. shares held	Sharehold ing as a % of total no. of shares (calculated as per SCRR, 1957) As a % of (A+B+C2)	Number of Voting Rights held in each class of securities*				No. of Shar es Und erly ing Outs tandi ng conv ertib le	Sharehold ing, as a % assuming full conversion of convertible securities (as a percentage of diluted share capital) As a % of (A+B+C2)	Number of Locked in shares		Number of Shares pledged or otherwise encumber ed		Number of equity shares held in dematerial ized form
								No of Voting Rights			Total as a % of (A+B + C)			N o. (a Share s held (b)	As a % of total Share s held (b)	N o. (a Share s held (b)	As a % of total Share s held (b)	
								Class Equity Shares of ₹10/- each^	Cl as s eg : y	Total								
I	II	III	IV	V	VI	VII = IV+V+VI	VIII	IX				X	XI=VII+X	XII		XIII		XIV
(A)	Promoters & Promoter Group	26	75,40,000	-	-	75,40,000	100%	75,40,000	-	75,40,000	100%	-	100%	-	-	-	75,40,000	
(B)	Public	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
(C)	Non- promoter- Non Public	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
(C1)	Shares underlying DRs	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
(C2)	Shares held by Emp. Trusts	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Total	26	75,40,000	-	-	75,40,000	100%	75,40,000	-	75,40,000	100%	-	100%	-	-	-	75,40,000	

Notes-

- As on date of this Red Herring Prospectus 1 Equity share holds 1 vote. We have only one class of Equity Shares of face value of ₹ 10/- each. We have entered into tripartite agreement with CDSL & NSDL.
- Our Company will file the shareholding pattern in the form prescribed under Regulation 31 of the SEBI (Listing Obligations and Disclosure Requirements), Regulations, 2015, one day prior to the listing of the Equity shares. The shareholding pattern will be uploaded on the Website of the Stock Exchange before commencement of trading of such Equity Shares.

11. List of Shareholders of the Company holding 1% or more of the paid- up Share Capital of the Company: -

a) As on the date of filing of this Red Herring Prospectus: -

Sr. No.	Names of Shareholder	Shares Held (Face Value of ₹ 10 each)	% Pre-Issue paid up Share Capital *
1.	Umakant Nivrutti Savadekar	37,18,633	49.32
2.	Ulka Umakant Savadekar	25,38,999	33.67
3.	Nivrutti Sonu Savdekar	2,26,122	3.00
4.	Vijaya Nivrutti Savdekar	75,400	1.00
5.	Saee Umakant Savadekar	3,77,000	5.00
6.	Gargi Umakant Savadekar	3,77,000	5.00
	Total	75,39,922	100.00

** the % has been calculated based on existing (pre-issue) Paid up Capital of the Company*

b) Ten days prior to the date of filing of this Red Herring Prospectus: -

Sr. No.	Names of Shareholder	Shares Held (Face Value of ₹ 10 each)	% Pre-Issue paid up Share Capital *
1.	Umakant Nivrutti Savadekar	37,18,633	49.32
2.	Ulka Umakant Savadekar	25,38,999	33.67
3.	Nivrutti Sonu Savdekar	2,26,122	3.00
4.	Vijaya Nivrutti Savdekar	75,400	1.00
5.	Saee Umakant Savadekar	3,77,000	5.00
6.	Gargi Umakant Savadekar	3,77,000	5.00
	Total	75,39,922	100.00

** the % has been calculated based on existing (pre-issue) Paid up Capital of the Company*

c) One Year prior to the date of filing of this Red Herring Prospectus: -

Sr. No.	Names of Shareholder	Shares Held (Face Value of ₹ 10 each)	% Pre-Issue paid up Share Capital *
1.	Umakant Nivrutti Savadekar	1,47,900	51.00
2.	Ulka Umakant Savadekar	1,01,500	35.00
3.	Nivrutti Sonu Savdekar	8,697	3.00
4.	Vijaya Nivrutti Savdekar	17,400	6.00
5.	Saee Umakant Savadekar	14,500	5.00
	Total	2,89,997	100.00

**Details of shares held on July 31, 2025 and percentage held has been calculated based on the paid-up capital of our Company as on July 31, 2025.*

d) Two Year prior to the date of filing of this Red Herring Prospectus:

Sr. No.	Names of Shareholders	Shares Held (Face Value of ₹ 10 each)	% Pre-Issue paid up Share Capital *
1.	Umakant Nivrutti Savadekar	1,45,000	50.00
2.	Ulka Umakant Savadekar	46,000	15.86
3.	Nivrutti Sonu Savdekar	45,900	15.83
4.	Vijaya Nivrutti Savdekar	53,100	18.31
	Total	2,90,000	100.00

**Details of shares held on July 31, 2024 and percentage held has been calculated based on the paid-up capital of our Company as on July 31, 2024*

12. Our Company has not made any Initial Public Offer of specified securities in the preceding two years from the date of filing of this Red Herring Prospectus.

13. Except for the allotment of equity shares pursuant to the Initial Public Offer, there will be no further issue of capital, whether by way of issue of bonus shares, preferential allotment, Right issue or in any other manner during the period commencing from the date of the Red Herring Prospectus until the Equity Shares of our Company have been listed or application money unblocked on account of failure of Issue. Further, except for the allotment of equity shares pursuant to the issue and the Pre-ipo Placement, if any our Company does not intend to alter its capital structure within six months from the date of opening of the Issue, by way of split/ consolidation of the denomination of Equity Shares. However, our Company may further issue equity shares (including issue of securities convertible into Equity Shares) whether preferential or otherwise after the date of the listing of equity shares to finance an acquisition, merger or joint venture or for regulatory compliance or such other scheme of arrangement or any other purpose as the Board of Directors may deem fit, if an opportunity of such nature is determined by the Board of Directors to be in the interest of our Company.

14. Capital Buildup in respect of Shareholding of our Promoters

As on the date of this Red Herring Prospectus, Our Promoters, Umakant Nivrutti Savadekar, Ulka Umakant Savadekar, Nivrutti Sonu Savdekar and Vijaya Nivrutti Savdekar and collectively holds 65,59,154 Equity Shares of face value of ₹10/ each of our Company. None of the Equity Shares held by our Promoters are subject to any pledge.

Set forth below is the build-up of the shareholding of our Promoters in our Company since incorporation.

Date of Allotment and made fully paid up/ Transfer	No. of Equity Shares	Face Value Per Share (₹)	Issue/ Acquisition/ Transfer Price (₹)	Consideration	Nature of Issue	Pre-Issue Shareholding %	Post-Issue Shareholding %
(A) Umakant Nivrutti Savadekar							
June 13, 2013	5,000	10	10	Cash	Upon Incorporation	0.07%	0.05%
June 07, 2017	1,40,000	10	10	Cash	Rights Issue	1.86%	1.37%
July 29, 2025	2900	10	Nil	Nil	Acquisition of shares by way of gift ⁽ⁱ⁾	0.04%	0.03%
September 20, 2025	36,97,500	10	Nil	other than cash	Bonus in the ratio of 25:1	49.04%	36.11%
August 01, 2026	-1,26,767	10	52	Cash	Transfer of share ⁽ⁱⁱⁱ⁾	-1.68%	-1.24%
Total (A)	37,18,633					49.32%	36.31%
(B) Ulka Umakant Savadekar							
June 13, 2013	1,000	10	10	Cash	Upon Incorporation	0.01%	0.01%
June 07, 2017	45,000	10	10	Cash	Rights Issue	0.60%	0.44%
July 29, 2025	55,500	10	Nil	Nil	Acquisition of shares by way of gift ⁽ⁱ⁾	0.74%	0.54%
September 20, 2025	25,37,500	10	Nil	other than cash	Bonus in the ratio of 25:1	33.65%	24.78%
August 01, 2026	-1,00,001	10	52	Cash	Transfer of share ⁽ⁱⁱⁱ⁾	-1.33%	-0.98%
Total (B)	25,38,999					33.67%	24.79%
(C) Nivrutti Sonu Savdekar							
June 13, 2013	900	10	10	Cash	Upon Incorporation	0.01%	0.01%
June 07, 2017	45,000	10	10	Cash	Rights Issue	0.60%	0.44%
July 29, 2025	-37,203	10	Nil	Nil	Transfer of shares by way of gift ⁽ⁱ⁾	-0.49%	--0.36%
September 20, 2025	2,17,425	10	Nil	other than cash	Bonus in the ratio of 25:1	2.88%	2.12%
Total (C)	2,26,122					3.00%	2.21%
(D) Vijaya Nivrutti Savdekar							
June 13, 2013	3,100	10	10	Cash	Upon Incorporation	0.04%	0.03%
June 07, 2017	50,000	10	10	Cash	Rights Issue	0.66%	0.49%
July 29, 2025	-35,700	10	Nil	Nil	Transfer of shares by way of gift ⁽ⁱ⁾	-0.47%	-0.35%
August 21, 2025	-14500	10	Nil	Nil	Transfer of shares by way of gift ⁽ⁱⁱ⁾	-0.19%	-0.14%

September 20, 2025	72,500	10	Nil	other than cash	Bonus in the ratio of 25:1	0.96%	0.71%
Total (D)	75,400					1.00%	0.74%
Total (A+B+C+D)	65,59,154					86.99%	64.05%

Note: None of the Shares has been pledged by our Promoters.

(i) Details of acquisition and transfer by way of gift of shares dated July 29, 2025.

Sr. No.	Date of Transfer	Name of Transferor	No. of Shares	Name of Transferee
1.	July 29, 2025	Nivrutti Sonu Savdekar	2,900	Umakant Nivrutti Savadekar
			34,303	Ulka Umakant Savadekar
2.		Vijaya Nivrutti Savdekar	21,197	Ulka Umakant Savadekar
			14,500	Saeer Umakant Savadekar
			1	Vidya Anil Patil
			1	Sandhya Devendra Zope
			1	Sangita Rajesh Patil
Total			72,903	

(ii) Details of transfer by way of gift of 14500 shares dated August 21, 2025.

Sr. No.	Date of Transfer	Name of Transferor	No. of Shares	Name of Transferee
1	August 21, 2025	Vijaya Nivrutti Savdekar	14,500	Gargi Umakant Savadekar
Total			14,500	

(iii) Details of transfer of 2,26,768 shares dated August 01, 2026.

Sr. No.	Date of Transfer	Name of Transferor	No. of Shares	Name of Transferee
1	August 01, 2026	Umakant Nivrutti Savadekar	9,615	Niranajan Ramakant Kolhe
2			9,615	Divya Raithatha
3			9,615	Kinnary Raithatha
4			3,846	Vishwas Keshav Purohit
5			1,923	Yogesh Ashok Jadhav
6			1,923	Sachin Ashok Jadhav
7			21,000	Sharad Dattatray Jachak
8			9,615	Girish Nandu Khadke
9			21,154	Nikhil Omprakash Tapadia
10			21,154	Sachin Madhav Tarte
11			3,846	Dhanraj Sonu Savadekar
12			3,846	Ajit Dattatray Kale
13			9,615	Santosh Ramchandra Doifode
		Total	1,26,767	
14	August 01, 2026	Ulka Umakant Savadekar	19,231	Sandip Attarde
15			19,231	Jagruti Sandeep Attarde
16			46,154	Rajani Prakash Attarde
17			15,385	Prakash Hari Attarde
Total			1,00,001	
Grand Total			2,26,768	

15. The average cost of acquisition of or subscription of shares by our Promoters is set forth in the table below:

Sr. No.	Name of the Promoters	No. of Shares held	Average cost of Acquisition (in ₹)
1	Umakant Nivrutti Savadekar	37,18,633	0.05
2	Ulka Umakant Savadekar	25,38,999	0.00
3	Nivrutti Sonu Savdekar	2,26,122	0.38
4	Vijaya Nivrutti Savdekar	75,400	0.38

16. Shareholding of Promoters & Promoter Group

Following are the details of pre and post Issue shareholding of persons belonging to the category “Promoters and Promoter Group”:

Sr. No	Names	Pre IPO		Post IPO	
		Shares Held (Face Value of ₹ 10 each)	%	Shares Held (Face Value of ₹ 10 each)	%
	Promoters				
1.	Umakant Nivrutti Savadekar	37,18,633	49.32%	37,18,633	36.31%
2.	Ulka Umakant Savadekar	25,38,999	33.67%	25,38,999	24.79%
3.	Nivrutti Sonu Savdekar	2,26,122	3.00%	2,26,122	2.21%
4.	Vijaya Nivrutti Savdekar	75,400	1.00%	75,400	0.74%
	Sub Total (A)	65,59,154	86.99%	65,59,154	64.05%
	Promoter Group				
5.	Saeed Umakant Savadekar	3,77,000	5.00%	3,77,000	3.68%
6.	Gargi Umakant Savadekar	3,77,000	5.00%	3,77,000	3.68%
7.	Vidya Anil Patil	26	Negligible	26	Negligible
8.	Sandhya Devendra Zope	26	Negligible	26	Negligible
9.	Sangita Rajesh Patil	26	Negligible	26	Negligible
10.	Sandip Attarde	19,231	0.26%	19,231	0.19%
11.	Jagruti Sandeep Attarde	19,231	0.26%	19,231	0.19%
12.	Rajani Prakash Attarde	46,154	0.61%	46,154	0.45%
13.	Prakash Hari Attarde	15,385	0.20%	15,385	0.15%
14.	Dhanraj Sonu Savadekar	3,846	0.05%	3,846	0.04%
15.	Girish Nandu Khadke	9,615	0.13%	9,615	0.09%
16.	Ajit Dattatray kale	3,846	0.05%	3,846	0.04%
	Sub Total (B)	8,71,386	11.56%	8,71,386	8.51%
	Grand Total (A+B)	74,30,540	98.55%	74,30,540	72.56%

17. Except as provided below, no Equity Shares were acquired/ purchased/ sold by the Promoters and Promoter Group, Directors and their immediate relatives within six months immediately preceding the date of filing of this Red Herring Prospectus.

Date of Allotment/ Transfer	Name of Shareholders	No. of Equity Share (Face Value of ₹ 10 each)	% of Pre issue Capital	Subscribed/ Acquire/ Transfer	Category of Allottees (Promoters/ Promoter Group/ Director)
August 01, 2026	Umakant Nivrutti Savadekar	(1,26,767)	(1.68)%	Transfer of Shares	Director and Promoter
	Ulka Umakant Savadekar	(1,00,001)	(1.33)%	Transfer of Shares	Director and Promoter
	Sandip Attarde	19,231	0.26%	Transfer of Shares	Promoter Group
	Jagruti Sandeep Attarde	19,231	0.26%	Transfer of Shares	Promoter Group
	Rajani Prakash Attarde	46,154	0.61%	Transfer of Shares	Promoter Group
	Prakash Hari Attarde	15,385	0.20%	Transfer of Shares	Promoter Group
	Dhanraj Sonu Savadekar	3,846	0.05%	Transfer of Shares	Promoter Group
	Girish Nandu Khadke	9,615	0.13%	Transfer of Shares	Promoter Group
	Ajit Dattatray kale	3,846	0.05%	Transfer of Shares	Promoter Group

18. None of our Promoters, Promoter Group, our Directors and their relatives has entered into any financing arrangement or financed the purchase of the Equity Shares of our Company by any other person during the period of six months immediately preceding the date of filing of the Red Herring Prospectus.

19. Details of Promoter’s Contribution Locked-in for Three Years

Pursuant to Regulation 236 and 238 of SEBI (ICDR) Regulations, 2018, an aggregate of 20% of the post issue capital held by our Promoters shall be considered as Promoter’s Contribution (“**Minimum Promoter’s Contribution**”) and shall be locked-in for a period of three years from the date of allotment of Equity shares issued pursuant to this Issue. The lock in

of Minimum Promoter's Contribution would be created as per applicable law and procedure and details of the same shall also be provided to the Stock Exchange before listing of the Equity Shares.

As on the date of this Red Herring Prospectus, our Promoters collectively hold 65,59,154 Equity Shares of face value of ₹10/- each constituting 64.05 % of the Post-Issued, subscribed and paid-up Equity Share Capital of our Company, which are eligible for the Promoter's contribution.

Our Promoters, Umakant Nivrutti Savadekar and Ulka Umakant Savadekar have given written consent to include 21,10,000 Equity Shares of face value of ₹10/- each held by them and subscribed and held by them as part of Minimum Promoter's Contribution constituting 20.61 % of the post issue Equity Shares of our Company. The price per share for determining securities ineligible for minimum promoters' contribution, shall be determined after adjusting the same for corporate actions such as share split, bonus issue, etc. undertaken by the issuer. Further, they have agreed not to sell or transfer or pledge or otherwise dispose of in any manner, the Promoter's contribution, for a period of three years from the date of allotment in the Issue.

Date of Allotment/ transfer and made fully paid up	No. of Equity Shares locked-in*	Face Value Per Share (₹)	Issue/ Acquisition/ Transfer Price (₹)	Nature of transaction	Post-Issue Shareholding %	Lock in Period
Umakant Nivrutti Savadekar						
September 20, 2025	10,55,000	10.00	0	Bonus in the ratio of 25:1	10.30%	3 years
Ulka Umakant Savadekar						
September 20, 2025	10,55,000	10.00	0	Bonus in the ratio of 25:1	10.30%	3 years
Total	21,10,000				20.61%	

*Assuming full subscription to the Issue.

The minimum Promoter's contribution has been brought in to the extent of not less than the specified minimum lot and from persons defined as **"Promoter"** under the SEBI (ICDR) Regulations. All Equity Shares, which are being locked in are not ineligible for computation of Minimum Promoter's Contribution as per Regulation 237 of the SEBI (ICDR) Regulations and are being locked in for 3 years as per Regulation 238(a) of the SEBI (ICDR) Regulations i.e. for a period of three years from the date of allotment of Equity Shares in this issue.

No Equity Shares proposed to be locked-in as Minimum Promoter's Contribution have been issued out of revaluation reserve or for consideration other than cash and revaluation of assets or capitalization of intangible assets, involved in such transactions.

Eligibility of Share for "Minimum Promoter's Contribution in terms of clauses of Regulation 237(1) of SEBI (ICDR) Regulations, 2018

Reg. No.	Promoter's Minimum Contribution Conditions	Eligibility Status of Equity Shares forming part of Promoter's Contribution
237(1) (a) (i)	Specified securities acquired during the preceding three years, if they are acquired for consideration other than cash and revaluation of assets or capitalization of intangible assets is involved in such transaction	The Minimum Promoter's contribution does not consist of such Equity Shares which have been acquired for consideration other than cash and revaluation of assets or capitalization of intangible assets. Hence Eligible
237 (1) (a) (ii)	Specified securities acquired during the preceding three years, resulting from a bonus issue by utilization of revaluation reserves or unrealized profits of the issuer or from bonus issue against Equity Shares which are ineligible for minimum promoter's contribution	The minimum Promoter's contribution does not consist of such Equity Shares. Hence Eligible
237 (1) (b)	Specified securities acquired by promoters during the preceding one year at a price lower than the price at which specified securities are being offered to public in the initial public offer	The minimum Promoter's contribution does not consist of such Equity Shares. Hence Eligible.

Reg. No.	Promoter's Minimum Contribution Conditions	Eligibility Status of Equity Shares forming part of Promoter's Contribution
237(1) (c)	Specified securities allotted to promoter during the preceding one year at a price less than the issue price, against funds brought in by them during that period, in case of an issuer formed by conversion of one or more partnership firms, where the partners of the erstwhile partnership firms are the promoters of the issuer and there is no change in the management: Provided that specified securities, allotted to promoters against capital existing in such firms for a period of more than one year on a continuous basis, shall be eligible	The minimum Promoter's contribution does not consist of such Equity Shares. <u>Hence Eligible.</u>
237 (1) (d)	Specified securities pledged with any creditor.	Our Promoters have not Pledged any shares with any creditors. Accordingly, the minimum Promoter's contribution does not consist of such Equity Shares. <u>Hence, Eligible.</u>

Details of Promoter's Contribution Locked-in for One Year and Two Years

In terms of Regulation 238(b) of the SEBI (ICDR) Regulations, 2018, in addition to the Minimum Promoter's contribution which is locked in for three years held by the promoters, as specified above, the 50% of pre-issue Equity Share share capital constituting 22,24,576 Equity Shares of face value of ₹10/- each shall be locked in for a period of one year and remaining 50% of pre-issue Equity Shares constituting 22,24,577 Equity Shares of face value of ₹10/- each shall be locked-in for a period of two years from the date of allotment of Equity Shares in this Issue.

Details of pre-issue equity shares held by persons other than the promoters locked-in for One Year

In terms of Regulation 239 of the SEBI (ICDR) Regulations, 2018, the entire pre-issue capital held by persons other than the promoters' holding constituting 9,80,846 Equity Shares of face value of ₹10/- each shall be locked in for a period of one year from the date of allotment of Equity Shares in this Issue.

Inscription or recording of non-transferability

In terms of Regulation 241 of the SEBI (ICDR) Regulations, 2018, the Equity Shares which are subject to lock-in shall carry inscription '**non-transferable**' along with the duration of specified non-transferable period mentioned in the face of the security certificate. The shares which are in dematerialized form, if any, shall be locked-in by the respective depositories. The details of lock-in of the Equity Shares shall also be provided to the Designated Stock Exchange before the listing of the Equity Shares.

Other requirements in respect of lock-in:

- In terms of Regulation 242 of the SEBI (ICDR) Regulations, the locked in Equity Shares held by the Promoters as specified above, can be pledged with any scheduled commercial bank or public financial institution or a systemically important non-banking finance company or a housing finance company as collateral security for loan granted by such bank or institution provided that the pledge of Equity Shares is one of the terms of the sanction of the loan. Provided that securities locked in as minimum promoter's contribution may be pledged only if, in addition to fulfilling the above requirements, the loan has been granted by such bank or institution, for the purpose of financing one or more of the objects of the Issue.
- There shall be a lock-in of 90 days on 50% of the Equity Shares allotted to the Anchor Investors from the date of Allotment, and a lock-in of 30 days on the remaining 50% of the Equity Shares allotted to the Anchor Investors from the date of Allotment.
- In terms of Regulation 243 of the SEBI (ICDR) Regulations, the Equity Shares held by persons other than the Promoters prior to the Issue may be transferred to any other person holding the Equity Shares which are locked in as per Regulation 239 of the SEBI (ICDR) Regulations, subject to continuation of the lock-in in the hands of the transferees for the remaining period and compliance with the SEBI (Substantial Acquisition of Shares and Takeovers) Regulations, 2011, as applicable.

- d) Further in terms of Regulation 243 of the SEBI (ICDR) Regulations, the specified securities held by the promoters and locked-in as per regulation 238 may be transferred to another promoters or any person of the promoter group or a new promoters or a person in control of the issuer subject to continuation of the lock-in in the hands of the transferees for the remaining period and compliance with SEBI (Substantial Acquisition of Shares and Takeovers) Regulations, 2011, as applicable.
20. Neither, we nor our Promoters, Directors and the BRLM to this Issue have entered into any buyback and/ or standby arrangements and/ or similar arrangements for the purchase of our Equity Shares from any person.
 21. As on the date of this Red Herring Prospectus, the entire Issued Share, Subscribed and Paid-up Share Capital of our Company is fully paid up. Since the entire issue price in respect of the issue is payable on application, all the successful applicants will be allotted fully paid- up Equity shares.
 22. The BRLM i.e. Hem Securities Limited and their associates do not hold any Equity Shares in our Company as on the date of filing of this Red Herring Prospectus.
 23. As on the date of this Red Herring Prospectus, we do not have any Employees Stock Option Scheme / Employees Stock Purchase Scheme and we do not intend to allot any shares to our employees under Employee Stock Option Scheme/ Employee Stock Purchase Plan from the proposed issue. As and when, options are granted to our employees under the Employee Stock Option Scheme, our Company shall comply with the SEBI (Share Based Employee Benefits) Regulations, 2014.
 24. We have 26 (Twenty six) shareholders as on the date of filing of this Red Herring Prospectus.
 25. As on the date of filing of this Red Herring Prospectus, there are no outstanding warrants, options or rights to convert debentures, loans or other instruments which would entitle Promoters or any shareholders or any other person any option to acquire our Equity Shares after this Initial Public Offer.
- Our Company has not raised any bridge loan against the proceeds of the Issue.
26. As on the date of this Red Herring Prospectus, none of the shares held by our Promoters/ Promoter Group are subject to any pledge.
 27. We hereby confirm that there will be no further issue of capital whether by way of issue of bonus shares, preferential allotment, rights issue or in any other manner except for this issue (IPO) during the period commencing from the date of the Red Herring Prospectus until the Equity Shares offered have been listed or application money unblocked on account of failure of Issue.
 28. None of our Equity Shares has been issued out of revaluation reserve created out of revaluation of assets.
 29. An over-subscription to the extent of 10% of the Issue, subject to the maximum post issue paid up capital of ₹ 25 Cr., can be retained for the purpose of rounding off to the nearest integer during finalizing the allotment, subject to minimum allotment, which is the minimum application size in this Issue. Consequently, the actual allotment may go up by a maximum of 10% of the Issue, as a result of which, the post-issue paid up capital after the Issue would also increase by the excess amount of allotment so made. In such an event, the Equity Shares held by the Promoters and subject to 3-year lock- in shall be suitably increased; so as to ensure that 20% of the post Issue paid-up capital is locked in.
 30. Under-subscription, if any, in any category, except in the QIB Portion, would be allowed to be met with spill over from any other category or a combination of categories at the discretion of our Company, in consultation with the BRLM and the Designated Stock Exchange. Such inter-se spill over, if any, would be affected in accordance with applicable laws, rules, regulations and guidelines. Under-subscription, if any, in the QIB Category will not be allowed to be met with spill over from any category or combination thereof.
 31. Allocation to all categories shall be made on a proportionate basis subject to valid applications received at or above the Issue Price. Under subscription, if any, in any of the categories, would be allowed to be met with spill-over from any of the other categories or a combination of categories at the discretion of our Company in consultation with the BRLM and Designated Stock Exchange i.e. BSE. Such inter-se spill over, if any, would be affected in accordance with applicable laws, rules, regulations and guidelines.
 32. In case of over-subscription in all categories the allocation in the issue shall be as per the requirements of Regulation 253 of SEBI (ICDR) Regulations, 2018 and its amendments from time to time.

33. At any given point of time there shall be only one denomination of the Equity Shares, unless otherwise permitted by law.
34. Our Company shall comply with such disclosure and accounting norms as may be specified by BSE, SEBI and other regulatory authorities from time to time.
35. There are no Equity Shares against which depository receipts have been issued.
36. Other than the Equity Shares, there is no other class of securities issued by our Company.
37. There are no safety net arrangements for this public issue.
38. As per RBI regulations, OCBs are not allowed to participate in this issue.
39. Our Promoters and Promoter Group will not participate in this Issue.
40. This Issue is being made through Book Building Method.
41. In terms of Rule 19(2)(b)(i) of the Securities Contracts (Regulation) Rules, 1957, as amended, (the SCRR) the Issue is being made for at least 25% of the post-issue paid-up Equity Share capital of our Company. Further, this Issue is being made in terms of Chapter IX of the SEBI (ICDR) Regulations, 2018, as amended from time to time No payment, direct or indirect in the nature of discount, commission, allowances or otherwise shall be made either by us or our Promoters to the persons who receive allotments, if any, in this issue.

No person connected with the Issue shall offer any incentive, whether direct or indirect, in the nature of discount, commission, and allowance, or otherwise, whether in cash, kind, services or otherwise, to any Applicant.

42. We shall ensure that transactions in Equity Shares by the Promoters and members of the Promoter Group, if any, between the date of filing the Red Herring Prospectus with the RoC and the Issue Closing Date are reported to the Stock Exchanges within 24 hours of such transactions being completed.

OBJECTS OF THE ISSUE

This Issue includes a fresh Issue of up to 27,00,000 Equity Shares of face value of ₹ 10 each aggregating [●] lakhs of our Company at an issue Price of Rs. [●] per Equity Share.

Fresh Issue

Our Company proposes to utilize the Proceeds from Fresh Issue up to ₹ [●] lakhs, after deducting the Issue related expenses to the extent payable by our Company with respect to the Fresh Issue, towards funding the following objects:

1. Repayment in full or in part, of certain of our outstanding borrowings
2. Funding the capital expenditure towards procurement of plant and machinery
3. Funding to meet working capital requirements
4. General Corporate Purpose.

(Collectively referred as the “Objects”)

We believe that listing will enhance our corporate image and visibility of brand name of our Company. We also believe that our Company will receive the benefits from listing of Equity Shares on the BSE SME. It will also provide liquidity to the existing shareholders and will also create a public trading market for the Equity Shares of our Company. The main objects clause of our Memorandum enables our Company to undertake its existing activities.

Net Proceeds

The details of the Net Proceeds are set forth below:

Particulars	Amount (₹ in Lakhs)
Gross Proceeds of the Issue	[●]
Less: Issue related expenses in relation to Issue	[●]
Net Proceeds	[●] ⁽¹⁾

⁽¹⁾ To be determined after finalisation of the Issue Price and updated in the Prospectus prior to filing with the RoC.

Requirement of Funds and Utilization of Net Proceeds

The Net Proceeds are proposed to be used in accordance with the details as set forth below:

Sr. No	Particulars	Amount (₹ in Lakhs)
1.	Repayment in full or in part, of certain of our outstanding borrowings	250.00
2.	Funding the capital expenditure towards procurement of plant and machinery	514.91
3.	Funding to meet working capital requirements	300.00
4.	General Corporate Purpose*	[●]
	Total	[●]

** To be finalized upon determination of the Issue Price and updated in the Prospectus prior to filing with the RoC. The amount utilized for general corporate purposes shall not exceed 15% of amount being raised by our Company through this Issue or ₹ 10 crores, whichever is lower.*

Our fund requirements and deployment thereof are based on internal management estimates of our current business plans and have not been appraised by any bank or financial institution. These are based on current conditions and are subject to change in light of changes in external circumstances or costs or in other financial conditions, business strategy, as discussed further below.

Means of Finance

We intend to finance our Objects of the issue through Net Issue Proceeds which is as follows:

Particulars	Amt (₹ in Lakhs)
Net issue Proceeds	[●]
Total	[●]

Since, the entire fund requirement is to be funded from the proceeds of the issue, there is no requirement to make firm arrangements of finance under Regulation 230(1)(e) of the SEBI ICDR Regulations through verifiable means towards at least 75% of the stated means of finance, excluding the amounts to be raised through the proposed issue.

In case of any increase in the actual utilization of funds earmarked for the Objects, such additional funds for a particular activity will be met by way of means available to our Company, including from internal accruals. If the actual utilization towards any of the Objects is lower than the proposed deployment such balance will be used for future growth opportunities including funding existing objects, if required. In case of delays in raising funds from the issue, our Company may deploy certain amounts towards any of the abovementioned Objects through a combination of Internal Accruals or Unsecured Loans (Bridge Financing) and in such case the Funds raised shall be utilized towards repayment of such unsecured Loans or recouping of Internal Accruals. However, we confirm that no bridge financing has been availed as on date, which is subject to being repaid from the issue Proceeds.

As we operate in competitive environment, our Company may have to revise its business plan from time to time and consequently our fund requirements may also change. Our Company's historical expenditure may not be reflective of our future expenditure plans. Our Company may have to revise its estimated costs, fund allocation and fund requirements owing to various factors such as economic and business conditions, increased competition and other external factors which may not be within the control of our management. This may entail rescheduling or revising the planned expenditure and funding requirements, including the expenditure for a particular purpose at the discretion of the Company's management.

Details of Utilization of Net Proceeds

The details of utilization of the Net Proceeds are set forth herein below:

1. Repayment in full or in part, of certain of our outstanding borrowings

Our Company has entered into various borrowing arrangements with banks including borrowings in the form of Term Loan and Cash Credit. For details of our outstanding financial indebtedness, see '**Statement of Financial Indebtedness**' on page 217. As at July 31, 2026, we had outstanding term loan from Small Industries Development Bank of India (SIDBI) of Rs. 77.48 lakhs and outstanding Cash credit facilities from Kotak Mahindra Bank Limited of Rs. 292.37 lakhs.

We propose to utilize an estimated amount of ₹ 250.00 lakhs from the Net Proceeds to repay in full or in part of certain of our outstanding borrowings, listed below and availed from the lender by our Company. Pursuant to the terms of the financing arrangements, prepayment of certain borrowings may attract prepayment charges as prescribed by the respective lender. Such prepayment charges, as applicable, will be funded from the internal accruals of our Company. We believe that such repayment will help reduce our outstanding indebtedness and debt servicing costs and enable utilization of our internal accruals for further investment in our business growth and expansion. The details of the borrowings availed by our Company, which are proposed to be fully or partially repaid from the Net Proceeds are mentioned below:

(₹ In lakhs)

Name of Lender	Purpose	Sanctioned Amount (Rs in Lakhs)	Rate of interest	Date of Sanction	Primary & Collateral Security	Re-Payment Schedule	Moratorium	Outstanding amount as on , July 31, 2026
Small Industries Development Bank of India (SIDBI)	For Expansion by way of Purchase of Plant & Machinery	43.64	SIDBI MCLR + 0.35%	19-07-2024	Refer Note-1	60 months	0	26.12
	Procurement of Solar Roof Top System	106.52	Repo Rate + 1.20%	26-09-2023	Refer Note-2	54 months	6 months	51.36
Kotak Mahindra Bank Limited	Cash Credit- for Business Operations	430.00	2.90% p.a + RPRR (i.e. 5.25%), so effective Rate is 8.15%	04-06-2026	Refer Note-3	Repayable on demand	0	292.37

Primary & Collateral Security

Notes:

1. Primary Security :

First Charge by way of Hypothecation in favour of SIDBI of all movable including the Plant & Machinery, furniture, fixture & fittings, office equipments and other movable acquired under the scheme.

Collateral Securities:

- Deposit of Duly Discharged Fixed Deposits Receipts issued by SIDBI for an amount of Rs. 11 Lakhs
- Extension of Existing Fixed Deposit of Rs. 26.65 Lakhs with SIDBI (held as security of other loan from SIDBI)
- Extension of First Charge by way of Hypothecation in favour of SIDBI on all the movables of the Company including the Plant & Machinery, equipment, machinery, spares, tools & accessories, office equipment, computers, furniture & fixture, misc. fixed assets acquired under other/existing loans from SIDBI.
- Extension of First Charge by way of Hypothecation in favour of SIDBI on Pulveriser System PMMI 800S along with Spare set of Segment for roto moulding application and Up-Silon-58 Co-Rotating twin screw extruder with accessories.

Personal Guarantees: Irrevocable, unconditional joint and several personal guarantees from Shri Nivrutti Sonu Savdekar, Smt Ulka Umakant Savadekar, Shri Umakant Nivrutti Savadekar and Smt Vijaya Nivrutti Savdekar.

2. Primary Security:

First Charge by way of Hypothecation in favour of SIDBI of the Plant, Machinery, Equipment, tools, spares, accessories and all other assets of the Borrower which have been or proposed to be acquired under the project / scheme.

Collateral Securities:

Deposit of Duly Discharged Fixed Deposits Receipts issued by SIDBI for an amount of Rs. 26.65 Lakhs

Personal Guarantees: Irrevocable, unconditional joint and several personal guarantees from Shri Nivrutti Sonu Savdekar, Smt Ulka Umakant Savadekar, Shri Umakant Nivrutti Savadekar and Smt Vijaya Nivrutti Savdekar.

3. Primary Security:

Extension of First and exclusive charge on all existing and future receivables, current assets, movable assets and moveable fixed assets of the Borrower.

Collateral Securities:

Exclusive Equitable Mortgage over following properties:

- a) Gat No.172, Ground Floor, “M/s. Phychem Technology Pvt Ltd”, Near Nashik Dindori Road, At Post Khatwad, Tal, Dindori Dist. Nashik 422004.
- b) Gat No. 980 (East part-common undivided part), N.H.-6, Bhusawal road, Nashirabad shivar, Taluka Jalgaon Dist Jalgaon-412005.

Co-Borrowers: Shri Nivrutti Sonu Savdekar, Smt Ulka Umakant Savadekar, Shri Umakant Nivrutti Savadekar, Smt Vijaya Nivrutti Savdekar are co-borrowers in all credit facilities taken from KMBL.

Note: In accordance with Clause 9(A)(2)(b) of Part A of Schedule VI of the SEBI ICDR Regulations which requires a certificate from the auditor certifying the utilization of loan for the purposed availed, our Company has obtained the requisite certificate from ou Statutory Auditor by way of their certificate dated August 06, 2026.

2. Funding the capital expenditure towards procurement of plant and machinery

Our Company is engaged in manufacturing of rotational moulding (roto molding) compounds, which serve as a key raw material for producing a wide range of hollow plastic products through the rotational molding process. These compounds are supplied in powder or granulated form to rotational moulding manufacturers, enabling them to produce durable and application-specific plastic products across diverse end-use industries. We intend to purchase rotational moulding machine, pulverizing machine and extruder to manufacture roto moulded products and compounds at our existing manufacturing facility. The upgraded rotational moulding machine will increase our existing capacity of custom moulding with increased productivity. Further our current the production process is impacted by significant downtime during the Mixing / Blending and Grinding / Pulverizing stages when switching between different compounds. This particularly affects the turnaround time between manufacturing different products. The new pulverising and extruder machine shall reduce such downtime, thereby streamlining batch transitions and improving overall throughput.

The detailed break-up of the estimated cost towards procurement of plant and machinery to be installed at our existing factory is set forth below:

(₹ In lakhs)

Sr. No	Description	Specification	Vendor name	Date of Quotation	Validity	Quantity	Total Value
Rotational Moulding Machine							
1.	Duroline Series Rotational Moulding Machine	Duroline Series Rotational Moulding Machine Model VI-4-3200x3200 with three straight arms and one L-Arm.	Vinodrai Engineers Pvt. Ltd.	July 08, 2026	October 07, 2026	1	187.76
Pulverising Machine							
2.	Pulverising Machine	New Pulverizing System Orenda AF H1D420	Orenda Pulverizers Tech (CY) Ltd	July 08, 2026	October 09, 2026	1	163.30*
Extruder							
3.	Twin Screw Extruder	71 mm Twin Screw Extruder, Feeder, Loader and Die Face cutter 500 kg/Hr Output, Crammer Feeder and Spiral Hopper Loader	Uniplast Engineering	July 15, 2026	October 14, 2026	1	47.50
Electrical Transformer							
4.	3 Phase distribution transformer with On Line Tap Changer	1000 KVA, 11000V/433V, Copper wound, 3 Phase Dist. Transformer duly filled with Oil (With On Line Tap Changer). Outdoor Type With Buchholz relay, Oil and Winding	Soham Elemech & Engineers	July 14, 2026	October 13, 2026	1	15.50

		Temperature Indicators.					
Plastic Extrusion Machinery							
5.	Plastic Extrusion Machinery & Equipment	RRCP 65/33 Roto PE Coloring Granulation Plant & Equipment's	R R Plast Extrusion Private Limited	July 16, 2026	October 15, 2026	1	43.86
Electric Distribution Panel							
6.	Electric Distribution Panel	1600A ACB PDB Panel, 400 KVAR APFC Panel, 1600AFP ACB Feeder Panel	Unicos System	July 16, 2026	October 15, 2026	1	14.75
Lab Equipment							
7.	Accelerated Weathering Tester with equipments & Accessories	QUV w/ Spray, SOLAR EYE Irradiance Control, and Dual Touchscreen Display, Lamps and Irradiance Smart Sensor	Khusboo Scientific Private Limited	January 16, 2026	September 30, 2026	1	21.50
8.	Color Assessment Cabinet – Standard light Source	Light source: D65, TL84, F, UV, CWF, TL83	Testron Trading L.L.C.	July 16, 2026	October 15, 2026	1	1.14**
9.	Density Balance	Capacity: 210g Resolution: 1mg				1	0.72**
10.	Environmental Stress Crack Tester and Test tube and Specimen support	Capacity: 45 test specimens Test temp: 50°C and 100°C (including 3 sets of test tubes and specimen supports)				1	8.48**
11.	Spectrophotometer	Geometry: D/8 (diffuse illumination, 8° direction reception, SCI/SCE measurement)				1	2.76**
12	Bench-top Single Column Universal Testing Machine	Maximum testing force: 1000N Software (FOC) Computer and Printer (FOC) Tensile Fixture (width 50mm) (FOC)				1	8.64**

		50N Sensor (FOC)					
						Total	515.91
						Advance already paid – Internal Accruals	1.00
						Balance to be funded from IPO	514.91

*The Quotations were received in Euro. Conversion rate: 1 Euro = ₹109.30 as on July 13, 2026.

**The Quotations were received in US Dollar. Conversion rate: 1 Dollar = ₹95.83 as on July 13, 2026

Reference: <https://www.rbi.org.in/scripts/ReferenceRateArchive.aspx>

Notes:

- We have considered the above quotations for the budgetary estimate purpose and have not placed orders for them. The actual cost of procurement and actual supplier/dealer may vary.
- Quotation received from the vendor mentioned above is valid as on the date of this Red Herring Prospectus. However, we have not entered into any definitive agreements with any of the vendor and there can be no assurance that the same vendor would be engaged to eventually supply the machineries or at the same costs.
- The machinery models and quantity to be purchased are based on the present estimates of our management. The Management shall have the flexibility to revise such estimates (including but not limited to change of vendor or any modification/addition/deletion of machineries) at the time of actual placement of the order. In such case, the Management can utilize the surplus of proceeds, if any, arising at the time of actual placement of the order, to meet the cost of such other machinery or utilities, as required. Furthermore, if any surplus from the proceeds remains after meeting the total cost of machineries and utilities for the aforesaid purpose, the same will be used for our general corporate purposes, subject to limit of 15% of the amount raised by our Company through this issue or Rs 10 crores whichever is lower.
- We are not acquiring any second-hand machinery.
- The quotations relied upon by us in arriving at the above cost are valid for a specific period of time and may lapse after the expiry of the said period. Consequent upon which, there could be a possible escalation in the cost of machineries proposed to be acquired by us at the actual time of purchase, resulting in increase in the estimated cost. Further, cost will be escalated on account of freight expenses, installation charges, packaging & forwarding, custom duty etc. Such cost escalation would be met out of our internal accruals.
- Our Promoters, Directors and Key Managerial Personnel, do not have any interest in the entity from whom we have obtained quotations, in relation to such proposed object.

3. Funding to meet working capital requirements

The operations of the company is expected to grow which will lead to additional working capital requirements. We fund a majority of our working capital requirements in the ordinary course of business from banks facilities and internal accruals. Our Company requires additional working capital for funding its incremental working capital requirements and releasing the internal accruals deployed in working capital. Our Company proposes to utilize ₹300.00 lakhs of the Net Proceeds in Fiscal 2027 towards our Company's working capital requirements. The incremental and proposed working capital requirements and key assumptions with respect to the determination of the same are mentioned below:

Details of Estimation of Working Capital requirement are as follows:

(₹ in Lakhs)

S. No.	Particulars	Actual (Restated)			Estimated
		Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027
I	Current Assets				
	a) Inventories	445.90	619.85	952.75	1,104.60
	b) Trade Receivables	468.67	455.14	583.33	879.93
	c) Short-term Loans and Advances	86.19	78.39	55.89	211.04
	d) Other Current Assets	90.64	208.56	162.18	190.88
	Total (A)	1,091.40	1,361.94	1,754.16	2,386.45
II	Current Liabilities				
	a) Trade Payables	348.73	359.52	364.37	402.00
	b) Other Current Liabilities	87.34	157.20	49.01	142.65
	c) Short Term Provisions	51.76	74.22	92.58	25.94
	Total (B)	487.82	590.94	505.97	570.60
III	Total Working Capital Gap (I-II)	603.58	771.00	1,248.19	1,815.85
IV	Funding Pattern				
	Short Term Borrowings	305.19	250.36	522.67	5.70
	Internal Accruals	298.39	520.64	725.52	1510.15
	IPO Proceeds		NA		300.00

Assumptions for working capital requirements

The following table sets forth the details of the holding period (with days rounded to the nearest whole number) considered for the financial years ended on March 31, 2024, March 31, 2025 and March 31, 2026, as well as estimations for financial year ended March 31, 2027.

Particulars	Unit	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027
		Audited	Audited	Audited	Estimated
Trade Receivables	Days	36	33	38	40
Trade Payables	Days	33	32	29	25
Inventories	Days	35	45	62	50

Justification:

Sr No	Particulars	Justification
1	Trade Receivables	The historical holding days of trade receivables has been ranging from 33 days to 38 days during Fiscal 2024 to Fiscal 2026. As per the current credit terms and prevalent trend of the industry & in order to expand company's operations, the holding level for trade receivables is anticipated at 40 days during Fiscal 27 of total revenue from operations. The projected increase in trade receivables days is a strategic decision aimed at fostering higher sales growth. We intend to provide our customers with extended credit periods, allowing them more time to settle their invoices. By offering this flexibility, we expect to stimulate increased sales volume and foster stronger customer relationships.
2	Trade Payables	Past trend of trade payable holding days has been in the range of 29 days to 33 days approximately during Fiscal 2024 to Fiscal 2026. However, with additional working capital funding, our Company intends to reduce trade payable to 25 days during Fiscal 27 to avail competitive purchase price to increase overall profitability of our Company. By reducing the time it takes to settle our payables, we aim to negotiate more favorable terms and conditions with our suppliers, enabling us to access competitive pricing for the raw materials we procure. Timely settlements not only solidify our long-term relationships with suppliers but also ensure the continuity of our supply chain.
3	Inventories	Inventories include raw materials and finished goods. The historical holding days of inventories has been in range of 35 days to 62 days during Fiscal 2024 to Fiscal 2026. As we are intending to expand our operations, it will require higher levels of inventory to achieve operational efficiency. The Company estimates inventories holding days to be around 50 days in Fiscal 27. Further in order to avoid any supply chain disruption the company expects to maintain such inventory levels, ensuring that there is a sufficient buffer to meet operational and customer requirements.

General Corporate Purpose

Our management, in accordance with the policies of our Board, will have flexibility in utilizing the proceeds earmarked for general corporate purposes. We intend to deploy the balance Issue proceeds aggregating Rs. [●] towards the general corporate purposes to drive our business growth. In accordance with the policies set up by our Board, we have flexibility in applying the remaining Net Proceeds, for general corporate purpose including but not restricted to, meeting operating expenses, initial development costs for projects other than the identified projects, and the strengthening of our business development and marketing capabilities, meeting exigencies, which the Company in the ordinary course of business may not foresee or any other purposes as approved by our Board of Directors, subject to compliance with the necessary provisions of the Companies Act, 2013. We confirm that any issue related expenses shall not be considered as a part of General Corporate Purpose. Further in case, our actual Issue expenses turn to be lesser than the estimated Issue expenses of ₹ [●] lakhs, such surplus amount shall be utilized for General Corporate Purpose in such a manner that the amount for general corporate purposes, as mentioned in the Red Herring Prospectus, shall not exceed 15% of the amount raised by our Company through this Issue or Rs. 10 crores whichever is lower.

Issue Related Expenses

The total estimated Issue Expenses are Rs. [●], which is [●] % of the total Issue Size. The details of the Issue Expenses are tabulated below:

Activity	(Rs. in Lakh) *	As a % of Estimates Issue Expenses	As a % of Issue Size
Lead Manager Fees including underwriting commission	[●]	[●]	[●]
Fees Payable to Registrar to the Issue	[●]	[●]	[●]
Fees Payable for Advertising and Publishing Expenses	[●]	[●]	[●]
Fees Payable to Regulators including Stock Exchanges	[●]	[●]	[●]
Payment for Printing & Stationery, Postage, etc.	[●]	[●]	[●]
Fees Payable to Auditor, Legal Advisors and other Professionals like: Chartered Engineer, Industry service provider	[●]	[●]	[●]
Others including Fees payable for Marketing & distribution expenses Selling Commission, Brokerage, Processing Fees	[●]	[●]	[●]
Total	[●]	[●]	[●]

Issue expenses will be finalized on determination of issue Price and incorporated at the time of filing of the Prospectus. Issue expenses are estimates and are subject to change.

(1) Amounts will be finalised and incorporated in the Prospectus on determination of issue Price. Issue expenses include applicable taxes, where applicable. issue expenses are estimates and are subject to change.

(2) Selling commission payable to the SCSBs on the portion for Individual Bidders. Non-Institutional Bidders, which are directly procured by the SCSBs, would be as follows

Portion for Individual Bidders*	0.10 % of the Amount Allotted* (plus applicable taxes)
Portion for Non-Institutional Bidders*	0.10 % of the Amount Allotted* (plus applicable taxes)

*Amount allotted is the product of the number of Equity Shares Allotted and the issue Price. The selling commission payable to the SCSBs will be determined on the basis of the bidding terminal ID as captured in the Bid Book of BSE

(3) No uploading/processing fees shall be payable by our Company to the SCSBs on the applications directly procured by them. Processing fees payable to the SCSBs on the portion for Individual Bidders and Non-Institutional Bidders which are procured by the members of the Syndicate/ sub-Syndicate/ Registered Broker/ CRTAs/ CDPs and submitted to SCSB for blocking, would be as follows:

Portion for Individual Bidders	₹10/- per valid Bid cum Application Form (plus applicable taxes)
Portion for Non-Institutional Bidders	₹10/- per valid Bid cum Application Form (plus applicable taxes)

Notwithstanding anything contained above the total processing fee payable under this clause will not exceed ₹1Lakh (plus applicable taxes) and in case if the total processing fees exceeds ₹1Lakh (plus applicable taxes) then processing fees will be paid on pro-rata basis.

(4) The processing fees for applications made by Individual Bidders using the UPI Mechanism would be as follows:

Members of the Syndicate/ RTAs/ CDPs (uploading charges)	₹10/-per valid application (plus applicable taxes)
Sponsor Bank - Kotak Mahindra Bank Limited	Nil up to 15000 applications free and post that ₹6.00 per valid Bid cum Application Form* (plus applicable taxes) The Sponsor Bank shall be responsible for making payments to the third parties such as remitter bank, NPCI and such other parties as required in connection with the performance of its duties under the SEBI circulars, the Syndicate Agreement and other applicable laws.

*For each valid application by respective Sponsor Bank

Notwithstanding anything contained above in this clause the total Uploading charges/ Processing fees payable to Members of the Syndicate/ RTAs/ CDPs for applications made by Individual Bidders (up to two lots), Non-Institutional Bidders (for an application size of more than two lots and up to ₹500,000) using the UPI Mechanism and in case if the total uploading charges/ processing fees exceeds ₹1Lakh (plus applicable taxes) then uploading charges/ processing fees using UPI Mechanism will be paid on pro-rata basis.

(5) Selling commission on the portion for Individual Bidders, and Non-Institutional Bidders which are procured by members of the Syndicate (including their sub-Syndicate Members), Registered Brokers, CRTAs and CDPs or for using 3-in-1 type accounts- linked online trading, demat & bank account provided by some of the Registered Brokers which are Members of the Syndicate (including their Sub-Syndicate Members) would be as follows:

Portion for Individual Bidders	0.10 % of the Amount Allotted* (plus applicable taxes)
Portion for Non-Institutional Bidders	0.010 % of the Amount Allotted* (plus applicable taxes)

*Amount Allotted is the product of the number of Equity Shares Allotted and the Issue Price

Uploading charges payable to Members of the Syndicate (including their sub-Syndicate Members), CRTAs and CDPs on the applications made by Individual Bidders using 3-in-1 accounts and Non-Institutional Bidders which are procured by them and submitted to SCSB for blocking or using 3-in-1 accounts, would be as follows: ₹10/- plus applicable taxes, per valid application bid by the Syndicate (including their sub-Syndicate Members), CRTAs and CDPs.

Bidding charges payable to the Registered Brokers, CRTAs/ CDPs on the portion for Individual Bidders and Non-Institutional Bidders which are directly procured by the Registered Brokers or CRTAs or CDPs and submitted to SCSB for processing, would be as follows:

Portion for Individual Bidders*	₹10/- per valid application (plus applicable taxes)
Portion for Non-Institutional Bidders*	₹10/- per valid application (plus applicable taxes)

* Based on valid applications

Notwithstanding anything contained above the total uploading/ bidding charges payable under this clause will not exceed ₹1Lakh (plus applicable taxes) and in case if the total uploading/ bidding charges exceeds ₹1Lakh (plus applicable taxes) then uploading charges will be paid on pro-rata basis.

The Selling Commission payable to the Syndicate/ Sub-Syndicate Members will be determined on the basis of the application form number/ series, provided that the application is also bid by the respective Syndicate/ Sub-Syndicate Member. For clarification, if a Syndicate ASBA application on the application form number/ series of a Syndicate/ Sub-Syndicate Member, is bid by an SCSB, the Selling Commission will be payable to the SCSB and not the Syndicate/ Sub-Syndicate Member. Bidding Charges payable to members of the Syndicate (including their sub-Syndicate Members), CRTAs and CDPs on the portion for Individual Bidders and Non-Institutional Bidders which are procured by them and submitted to SCSB for blocking, would be as follows: ₹10/- plus applicable taxes, per valid application bid by the Syndicate (including their sub-Syndicate Members), CRTAs and CDPs.

The selling commission and bidding charges payable to Registered Brokers the CRTAs and CDPs will be determined on the basis of the bidding terminal ID as captured in the Bid Book of BSE

All such commissions and processing fees set out above shall be paid as per the timelines in terms of the Syndicate Agreement and Escrow and Sponsor Bank Agreement. Further, the processing fees for applications made by UPI Bidders using the UPI Mechanism may be released to the remitter banks (SCSBs) only after such banks provide a written confirmation on compliance with SEBI Circular No: SEBI/HO/CFD/DIL2/P/CIR/2021/570 dated June 2, 2021 read with SEBI Circular No: SEBI/HO/CFD/DIL2/CIR/P/2021/2480/1/M dated March 16, 2021.

Proposed Schedule of Implementation:

The proposed year wise break up of deployment of funds and Schedule of Implementation of Net issue Proceeds is as under:

Particulars	Amount in lakhs
	Fiscal 2027
Repayment in full or in part, of certain of our outstanding borrowings	250.00
The total estimated cost towards procurement of plant and machinery	514.91
Funding to meet working capital requirements	300.00
General Corporate Purpose	[●]
Total	

Appraisal

None of the Objects have been appraised by any bank or financial institution or any other independent third-party organization. The funding requirements of our Company and the deployment of the proceeds of the Issue are currently

based on available quotations and management estimates. The funding requirements of our Company are dependent on a number of factors which may not be in the control of our management, including but not limited to variations in interest rate structures, changes in our financial condition and current commercial conditions of our Business and are subject to change in light of changes in external circumstances or in our financial condition, business or strategy.

Shortfall of Funds

Any shortfall in meeting the fund requirements will be met by way of internal accruals and or unsecured Loans.

Bridge Financing Facilities

Our Company has not raised any bridge loans from any bank or financial institution as on the date of this Red Herring Prospectus, which are proposed to be repaid from the Net Proceeds. However, depending upon business requirements, our Company may consider raising bridge financing facilities, including through secured or unsecured loans. If any bridge financing is availed to fund any of the objects mentioned above, then the same would be repaid out of the IPO proceeds and such utilization (towards repayment of Bridge Loan) shall be construed to be done for the specific object itself.

Monitoring Utilization of Funds

As the size of the offer will not exceed Rs. 5,000 Lakhs, the appointment of Monitoring Agency would not be required as per Regulation 262(1) of the SEBI ICDR Regulations. Our Board and the management will monitor the utilization of the Net Issue Proceeds through our audit committee. Pursuant to Regulation 32 of the SEBI Listing Regulations, our Company shall on half-yearly basis disclose to the Audit Committee the Application of the proceeds of the Issue. On an annual basis, our Company shall prepare a statement of funds utilized for purposes other than stated in the Red Herring Prospectus and place it before the Audit Committee. Such disclosures shall be made only until such time that all the proceeds of the issue have been utilized in full.

Interim Use of Proceeds

Pending utilization of the Issue proceeds of the issue for the purposes described above, our Company will deposit the Net Proceeds with scheduled commercial banks included in schedule II of the RBI Act, 1934, as amended, as may be approved by our Board.

Our Company confirms that it shall not use the Net Proceeds for buying, trading or otherwise dealing in shares of any listed company or for any investment in the equity markets or investing in any real estate product or real estate linked products.

Variation in Objects

In accordance with Section 27 of the Companies Act, 2013, our Company shall not vary the objects of the Issue without our Company being authorized to do so by the Shareholders by way of a special resolution. In addition, the notice issued to the Shareholders in relation to the passing of such special resolution shall specify the prescribed details as required under the Companies Act and shall be published in accordance with the Companies Act, 2013 and other applicable laws and the rules there under. As per the current provisions of the Companies Act, our Promoters or controlling Shareholders would be required to provide an exit opportunity to such shareholders who do not agree to the proposal to vary the objects, at such price, and in such manner, as may be prescribed by SEBI, in this regard.

Other confirmations

There are no material existing or anticipated transactions with our Promoters, our Directors, our Company's key Managerial personnel, SMPs, in relation to the utilization of the Net Proceeds. No part of the Net Proceeds will be paid by us as consideration to our Promoters, our directors or key managerial personnel or SMP except in the normal course of business and in compliance with the applicable laws.

BASIS FOR ISSUE PRICE

Investors should read the following summary with the section titled “Risk Factors”, the details about our Company under the section titled “Our Business” and its financial statements under the section titled “Financial Information of the Company” beginning on page 21, 107 and 159 respectively of the Red Herring Prospectus. The trading price of the Equity Shares of Our Company could decline due to these risks and the investor may lose all or part of his investment.

Price Band/ Issue Price shall be determined by our Company in consultation with the Book Running Lead Manager on the basis of the assessment of market demand for the Equity Shares through the Book Building Process and on the basis of the qualitative and quantitative factors as described in this section. The face value of the Equity Shares is ₹ 10/- each and the Issue Price is [●] times of the face value at the lower end of the Price Band and [●] times of the face value at the upper end of the Price Band.

For the purpose of making an informed investment decision, the investors should also refer “Risk Factors”, “Our Business” and “Restated Financial Statement” beginning on page 21, 107 and 159 respectively of this Red Herring Prospectus.

QUALITATIVE FACTORS

We believe the following business strengths allow us to successfully compete in the industry:

- a) Wide range of products finding diverse application in roto moulding industry
- b) Long standing relationships with diversified customers across geographies
- c) In-house manufacturing facility with equipped machines and processes
- d) Focus on Quality, Environment, Health and Safety
- e) Experienced Promoters and Management with extensive domain knowledge

For a detailed discussion on the qualitative factors which form the basis for computing the price, please refer to sections titled “Our Business” beginning on page 107 of this Red Herring Prospectus.

QUANTITATIVE FACTORS

The information presented below relating to our Company is based on the Restated Financial Statements. For details, please refer section titled “Financial Information of the Company” on page 159 of this Red Herring Prospectus.

Some of the quantitative factors which may form the basis for calculating the Issue Price are as follows:

1. Basic & Diluted Earnings per share (EPS) (Face value of ₹ 10 each):

As per the Restated Financial Statements:

Sr. No	Period	Basic & Diluted (₹)	Weights
1.	Financial Year 2023-2024	2.25	1
2.	Financial Year 2024-2025	3.77	2
3.	Financial Year 2025-2026	5.42	3
	Weighted Average	4.34	6

Notes:

- i. The figures disclosed above are based on the Restated Financial Statements of the Company.
- ii. The face value of each Equity Share is ₹10.00.
- iii. Earnings per Share has been calculated in accordance with **Accounting Standard 20 – “Earnings per Share”** issued by the Institute of Chartered Accountants of India.
- iv. The above statement should be read with Significant Accounting Policies and the Notes to the Restated Financial Statements as appearing in Annexure IV.
- v. Basic Earnings per Share = Net Profit/(Loss) after tax, as restated attributable to equity shareholders/ Weighted average number of equity shares outstanding during the year.
- vi. Diluted Earnings per Share = Net Profit/(Loss) after tax, as restated attributable to equity shareholders/ Weighted average number of diluted potential equity shares outstanding during the year.

2. Price Earning (P/E) Ratio in relation to the Price Band of ₹ [●] to ₹ [●] per Equity Share of Face Value of ₹ 10/- each fully paid up

Particulars	(P/E) Ratio at the Floor Price	(P/E) Ratio at the Cap Price
P/E ratio based on the Basic & Diluted EPS, as restated for Financial Year 2025-2026	[●]	[●]
P/E ratio based on the Weighted Average EPS, as restated.	[●]	[●]

3. Average Return on Return on Net worth (RoNW)*

Sr. No	Period	RoNW (%)	Weights
1	Financial Year 2023-2024	24.70%	1
2	Financial Year 2024-2025	29.30%	2
3	Financial Year 2025-2026	29.66%	3
	Weighted Average	28.71%	6

Note:

- The RoNW has been computed by dividing net profit after tax with restated Net worth as at the end of the year
- Weighted average = Aggregate of year-wise weighted RoNW divided by the aggregate of weights i.e. (RoNW x Weight) for each year/ Total of weights.

4. Net Asset Value (NAV) per Equity Share:

(₹ in lakhs)

Sr. No.	NAV per Equity Share	Outstanding at the end of the year
1.	As at March 31, 2024	9.09
2.	As at March 31, 2025	12.86
3.	As at March 31, 2026	18.29
	NAV per Equity Share after the Issue	
	I. Floor Price	[●]
	II. Cap Price	[●]
	Issue Price	[●]

Notes: -

- NAV per share = Restated Net worth at the end of the year divided by Weighted average number of equity shares outstanding at the end of the year.
- Net worth is computed as the sum of the aggregate of paid-up equity share capital, all reserves created out of the profits, securities premium account received in respect of equity shares.
- Issue Price per Equity Share will be determined by our Company in consultation with the Book Running Lead Manager.

5. Comparison of Accounting Ratios with Industry Peers:

There are no listed companies in India that are engaged in a business similar to that of our company accordingly it is not possible to provide an industry comparison in relation to our company.

6. Key Performance Indicators

The KPIs disclosed below have been used historically by our Company to understand and analyze the business performance, which in result, help us in analyzing the growth of our company.

The KPIs disclosed below have been approved by a resolution of our Audit Committee dated July 16, 2026 and the members of the Audit Committee have verified the details of all KPIs pertaining to our Company. Further, the members of the Audit Committee have confirmed that there are no KPIs pertaining to our Company that have been disclosed to any investors at any point of time during the three years period prior to the date of filing of this Red Herring Prospectus. Further, the KPIs herein have been certified by Mansaka Ravi & Associates, Chartered Accountants, by their certificate dated July 16, 2026. The KPIs of our Company have been disclosed in the sections titled **“Our Business”** and **“Management’s Discussion and Analysis of Financial Condition and Results of Operations – Key Performance Indicators”** on pages 107 and 222 respectively. We have described and defined the KPIs, as applicable, in **“Definitions and Abbreviations”** on page 1 of this Red Herring Prospectus..

Our Company confirms that it shall continue to disclose all the KPIs included in this section on a periodic basis, at least once in a year (or any lesser period as determined by the Board of our Company), for a duration of one year after the date of listing of the Equity Shares on the Stock Exchange or till the complete utilization of the proceeds of the Fresh Issue as per the disclosure made in the Objects of the Issue Section, whichever is later or for such other duration as may be required under the SEBI ICDR Regulations. Further, the ongoing KPIs will continue to be certified by a member of an expert body as required under the SEBI ICDR Regulations.

Key Performance Indicators of our Company

(Rs. In Lakhs except percentages and ratios)

Key Financial Performance	FY 2025-26	FY 2024-25	FY 2023-24
Revenue from operations ⁽¹⁾	5646.53	5030.32	4696.93
EBITDA ⁽²⁾	608.66	436.87	275.78
EBITDA Margin ⁽³⁾	10.78%	8.68%	5.87%
PAT ⁽⁴⁾	408.90	284.17	169.39
PAT Margin ⁽⁵⁾	7.24%	5.65%	3.61%
Net Worth ⁽⁶⁾	1378.83	969.93	685.76
RoNW(%) ⁽⁷⁾	29.66%	29.30%	24.70%
RoCE (%) ⁽⁸⁾	32.73%	31.99%	23.27%

Notes:

- (1) 'Revenue from Operations' means the Revenue from Operations as appearing in the Restated Financial Statements
- (2) 'EBITDA' is calculated as Profit before tax + Depreciation + Interest Expenses - Other Income
- (3) 'EBITDA Margin' is calculated as EBITDA divided by Revenue from Operations
- (4) 'PAT' is calculated as Profit before tax – Tax Expenses.
- (5) 'PAT Margin' is calculated as PAT for the year divided by revenue from operations.
- (6) 'Net worth means Equity share capital + Reserves and surplus (including, Securities Premium, General Reserve and surplus in statement of profit and loss).
- (7) 'Return on Net Worth' is ratio of Restated Profit after Tax and Net Worth.
- (8) 'Return on Capital Employed' is calculated as EBIT divided by capital employed, which is defined as shareholders' equity plus total borrowings {current & non-current} and deferred tax.

Explanation for KPI metrics

KPI	Explanations
Revenue from Operations	Revenue from Operations is used by our management to track the revenue profile of the business and in turn helps to assess the overall financial performance of our Company and volume of our business
EBITDA	EBITDA provides information regarding the operational efficiency of the business
EBITDA Margin (%)	EBITDA Margin (%) is an indicator of the operational profitability and financial performance of our business
PAT	Profit after tax provides information regarding the overall profitability of the business.
PAT Margin (%)	PAT Margin (%) is an indicator of the overall profitability and financial performance of our business.
Net Worth	Net worth is used by the management to ascertain the total value created by the entity and provides a snapshot of current financial position of the entity.
Return on Net Worth (%)	Return on Net worth provides how efficiently our Company generates profits from shareholders' funds.
RoCE (%)	RoCE provides how efficiently our Company generates earnings from the capital employed in the business.

7. Set forth below are the details of comparison of key performance of indicators with our listed industry peers:

There are no listed companies in India that is engaged in only in the business of manufacturing of rotational molding (roto molding) compounds . Accordingly, it is not possible to provide a comparison of key performance indicators of industry with our Company.

8. Weighted average cost of acquisition

- a) The price per share of our Company based on the primary/ new issue of shares (equity / convertible securities)

There has been no issuance of Equity Shares, other than Equity Shares issued pursuant to a bonus issue on September 20, 2025 during the 18 months preceding the date of this Red Herring Prospectus, where such issuance is equal to or more than 5% of the fully diluted paid-up share capital of the Company (calculated based on the pre-Issue capital before such transaction(s) and excluding employee stock options granted but not vested), in a single transaction or multiple transactions combined together over a span of 30 days. ("Primary Issue"):

- b) The price per share of our Company based on the secondary sale / acquisition of shares (equity shares)

There have been no secondary sale/ acquisitions of Equity Shares, where the promoters, members of the promoter group, having the right to nominate director(s) in the board of directors of the Company are a party to the transaction (excluding gifts of shares), during the 18 months preceding the date of this Red Herring Prospectus, where either acquisition or sale is equal to or more than 5% of the fully diluted paid up share capital of the Company (calculated based on the pre-issue capital before such transaction/s and excluding employee stock options granted but not vested), in a single transaction or multiple transactions combined together over a span of rolling 30 days. ("Secondary Transaction").

- c) Since there are no such transactions to report to under (a) and (b) therefore, information based on last 5 primary or secondary transactions (secondary transactions where Promoter / Promoter Group entities or shareholder(s) having the right to nominate director(s) in the Board of our Company, are a party to the transaction), not older than 3 years prior to the date of this Red Herring Prospectus irrespective of the size of transactions, is as below:

Secondary Transactions:

Except as disclosed below, there have been no secondary transactions by the promoters, members of the promoter group or shareholder(s) having the right to nominate director(s) in the board of our company are a party to the transaction, in the last 3 years preceding the date of the Red Herring Prospectus:

S.No.	Date of Transfer	Name of Transferors	Name of Transferee	Number of Equity Shares	Percentage of pre-issue share capital of the company	Transfer Price per Equity Share (Rs.)	Total Consideration (in Rs. Lakh)
1.	August 01, 2026	Umakant Nivrutti Savadekar	Sharad Dattatray Jachak	21,000	0.28%	52	10,92,000
2.			Nikhil Omprakash Tapadia	21,154	0.28%	52	11,00,008
3.			Sachin Madhav Tarte	21,154	0.28%	52	11,00,008
	TOTAL			63,308			32,92,016
4.	August 01, 2026	Ulka Umakant Savadekar	Sandip Attarde	19,231	0.26%	52	10,00,012
5.			Rajani Prakash attarde	46,154	0.61%	52	24,00,008
	TOTAL			65,385			34,00,020
	GRAND TOTAL			1,28,693			66,92,036

Weighted average cost of acquisition, floor price and cap price

Types of transactions	Weighted average cost of acquisition (₹ per Equity Shares)	Floor price* (i.e. ₹ [●])	Cap price* (i.e. ₹ [●])
Weighted average cost of acquisition of primary / new issue as per paragraph 8(a) above.	NA^	NA^	NA^
Weighted average cost of acquisition for secondary sale / acquisition as per paragraph 8(b) above.	NA^^	NA^^	NA^^

Weighted average cost of acquisition for secondary sale / acquisition as per paragraph 8(c) above.	52	[●]	[●]

[^]There were no primary/ new issue of shares (equity/ convertible securities) as mentioned in paragraph 8(a) above, in last 18 months from the date of this Red Herring Prospectus.

^{^^}There were no secondary transaction of shares as mentioned in paragraph 8(b) above, in last 18 months from the date of this Red Herring Prospectus.

* To be updated at Prospectus stage.

Explanation for Issue Price/ Cap Price being [●] times of WACA of primary issuances/ secondary transactions of Equity Shares (as disclosed above) along with our Company's KPIs and financial ratios for Fiscals 2026, 2025 and 2024 and in the view of the external factor which may have influenced the pricing of the issue:

[●]*

*To be included upon finalization of the Price Band.

Phychem Technologies Limited is a Book Built Issue and the pre-Issue and price band advertisement for the same shall be published 2 working days before opening of the Issue in all editions of the English national newspaper Business Standard ,all editions of Hindi national newspaper Business Standard, and Marathi Edition of Regional newspaper Gavkari where the registered office of the company is situated each with wide circulation.

The Issue Price of ₹ [●] times of the face value of the Equity Shares

The Issue Price of ₹ [●] shall be determined by our Company in consultation with the BRLM in accordance with the SEBI ICDR Regulations, and on the basis of market demand from investors for Equity Shares, as determined through the Book Building Process, and is justified in view of the above qualitative and quantitative parameters. Investors should read the above mentioned information along with **“Our Business”, “Risk Factors” and “Restated Financial Statements”** on pages 107, 21 and 159 respectively, to have a more informed view. The trading price of the Equity Shares of our Company could decline due to the factors mentioned in **“Risk Factors”** or any other factors that may arise in the future and you may lose all or part of your investment.

STATEMENT OF SPECIAL TAX BENEFITS

To,
The Board of Directors,
Phychem Technologies Limited
Gat No. 172,
At Post-Khatwad, Tal-Dindori, Nashik,
Maharashtra, India, 422004

Sub: Statement of Tax Benefits ('The Statement') available to Phychem Technologies Limited ("The Company"), and its shareholders prepared in accordance with the requirement in Schedule VI-Clause 9L of Securities and Exchange Board of India (Issue of Capital Disclosure Requirements) Regulations 2018, as amended ("The Regulation")

Dear Sirs,

We hereby report that the enclosed annexure prepared by the management of **Phychem Technologies Limited** states the special tax benefits available to the Company and the shareholders of the Company under the Income-Tax Act, 2025 as amended by the Finance Act 2026, the Customs Act, 1962, the Central Goods and Services Tax Act, 2017, the Integrated Goods and Services Tax Act, 2017, the Union Territory Goods and Services Tax Act, 2017, respective State Goods and Services Tax Act, 2017 (collectively the "GST Act") presently in force in India. Several of these benefits are dependent on the Company or its shareholders fulfilling the conditions prescribed under the relevant provisions of the Act. Hence, the ability of the Company or its shareholders to derive the tax benefits is dependent upon fulfilling such conditions which, based on business imperatives which the Company may face in the future, the Company may or may not choose to fulfill.

The benefits discussed in the enclosed Annexure cover only special tax benefits available to the Company do not cover any general tax benefits available to the Company. Further, the preparation of enclosed statement and the contents stated therein is the responsibility of the Company's management. We are informed that, this Statement is only intended to provide general information to the investors and is neither designed nor intended to be a substitute for professional tax advice. In view of the individual nature of the tax consequences and the changing tax laws, each investor is advised to consult his or her own tax consultant with respect to the specific tax implications arising out of their participation in the proposed initial public offering of Equity shares ("the Issue") by the Company.

We do not express any opinion or provide any assurance as to whether:

- a) The Company or its shareholders will continue to obtain these benefits in future; or
- b) The conditions prescribed for availing the benefits have been/would be met.

The contents of the enclosed statement are based on information, explanations and representations obtained from the Company and on the basis of our understanding of the business activities and operations of the Company.

Our views are based on facts and assumptions indicated to us and the existing provisions of tax law and its interpretations, which are subject to change or modification from time to time by subsequent legislative, regulatory, administrative, or judicial decisions. Any such changes, which could also be retrospective, could have an effect on the validity of our views stated herein.

We assume no obligation to update this statement on any events subsequent to its issue, which may have a material effect on the discussions herein. This report including enclosed annexure are intended solely for your information and for the inclusion in the Draft offer document/ offer document or any other issue related material in connection with the proposed initial public offer of the Company and is not to be used, referred to or distributed for any other purpose without our prior written consent.

This statement has been prepared solely in connection with the Proposed Issue by the Company under the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018, as amended.

ANNEXURE TO THE STATEMENT OF SPECIAL TAX BENEFITS

The information provided below sets out the special tax benefits available to the Company and the Equity Shareholders under the Income Tax Act, 2025 as amended by the Finance Act, 2026 presently in force in India. It is not exhaustive or comprehensive and is not intended to be a substitute for professional advice. Investors are advised to consult their own tax consultant with respect to the tax implications of an investment in Equity Shares particularly in view of the fact that certain recently enacted legislation may not have a direct legal precedent or may have a different interpretation on the benefits, which an investor can avail.

A. SPECIAL DIRECT AND INDIRECT TAX BENEFITS TO THE COMPANY:

1. Under Direct Tax Laws

There are no special tax benefits available to the company under Direct Tax Laws including Income Tax Act, 2025 as amended by the Finance Act, 2026.

2. Under Indirect-tax Laws including Central Goods & Service Tax Act, 2017

Benefits under the Central Goods and Services Tax Act, 2017, respective State Goods and Services Tax Act, 2017, Integrated Goods and Services Tax Act, 2017 and The Union Territory Goods and Services Tax Act, 2017 (read with relevant rules prescribed thereunder)

Under the Goods and Services Tax ("GST") regime, all supplies of goods and services which qualify as exports are classified as Zero-rated supplies. Zero rated supplies are eligible for claim of GST refund under any of the two mechanisms, at the option of the Company.

The Company can either effect zero-rated supplies under Bond/ Letter of Undertaking (LUT) without payment of GST and claim refund of accumulated Input Tax Credit or effect zero-rated supplies on payment of Integrated Goods and Services Tax and claim refund of the tax paid thereof as per provisions of section 54 of Central Goods and Services Tax Act, 2017. Thus, the option of claiming refund of GST on zero rated supplies is available to the Company.

B. SPECIAL DIRECT AND INDIRECT TAX BENEFITS TO THE SHAREHOLDERS:

1. Under Direct Tax Laws

There are no Special Tax Benefits available to the Shareholders of the Company under Direct Tax Laws including Income Tax Act, 2025 as amended by the Finance Act, 2026.

2. Under Indirect Tax Laws

There are no Special Tax Benefits available to the Shareholders under indirect tax laws including Central Goods & Service Tax Act, 2017

NOTES:

1. The above Annexure of special tax benefits sets out the provisions of Tax Laws in a summary manner only and is not a complete analysis or listing of all potential tax consequences of the purchase, ownership and disposal of shares.
2. The above Annexure covers only the special tax benefits under the Act, read with the relevant rules, circulars and notifications and does not cover any benefit under any other law in force in India. This Annexure also does not discuss any tax consequences, in the country outside India, of an investment in the shares of an Indian company.
3. The above Annexure of special tax benefits is as per the current direct tax laws relevant for the Tax Year 2026-27. Several of these benefits are dependent on the Company or its shareholders fulfilling the conditions prescribed under the relevant provisions of the Tax Laws.
4. In respect of non-residents, the tax rates and consequent taxation mentioned above will be further subject to any benefits available under the relevant Double Taxation Avoidance Agreement, if any, entered into between India and the country in which the non-resident has fiscal domicile.
5. Section 115BAA was inserted in the Income-tax Act, 1961 pursuant to the Taxation Laws (Amendment) Act,

2019, granting an option to domestic companies to pay income tax at the rate of 22%, subject to fulfilment of the conditions prescribed therein. After considering surcharge at the rate of 10% and health and education cess at the rate of 4%, the effective tax rate is approximately **25.168%**.

With effect from April 1, 2026, the corresponding provisions are contained in **Section 200 of the Income-tax Act, 2025**. Section 200 provides an option to a domestic company to compute its income tax liability at the rate of 22%, subject to computation of its total income in accordance with the conditions specified thereunder. The surcharge applicable to a company opting for Section 200 is 10%, irrespective of the amount of total income, and health and education cess is applicable at the prescribed rate. Accordingly, the effective tax rate, based on the presently applicable surcharge and cess, is approximately 25.168%.

The Company has exercised the option under Section 115BAA of the Income-tax Act, 1961 from the Fiscal Year 2024-25 onwards. The said option corresponds to Section 200 of the Income-tax Act, 2025 for tax years beginning on or after April 1, 2026.

A company exercising the option under Section 115BAA of the Income-tax Act, 1961 or Section 200 of the Income-tax Act, 2025, as applicable, is required to compute its total income without claiming, inter alia, the following specified exemptions, deductions and allowances:

- a. deduction in respect of profits and gains derived by eligible units established in a Special Economic Zone;
- b. additional depreciation in respect of new plant and machinery;
- c. specified investment-linked deductions and allowances, including deductions relating to investment in notified backward areas, tea, coffee or rubber development accounts and site restoration funds;
- d. specified deductions in respect of expenditure on scientific research;
- e. deductions in respect of specified businesses and agricultural extension projects;
- f. deductions in respect of expenditure on notified skill development projects;
- g. deductions under Chapter VIII of the Income-tax Act, 2025, other than the deductions specifically permitted under Section 200, including the corresponding deductions relating to employment of new employees and certain inter-corporate dividends;
- h. set-off of any loss carried forward or depreciation from an earlier tax year, to the extent such loss or depreciation is attributable to any exemption, deduction or allowance not permissible under the concessional tax regime; and
- i. set-off of any loss or unabsorbed depreciation deemed under the provisions relating to amalgamation, demerger, business reorganisation or succession, to the extent such loss or depreciation is attributable to any exemption, deduction or allowance not permissible under the concessional tax regime.

Under Section 200 of the Income-tax Act, 2025, the total income is specifically required to be computed without deductions under Sections 45(2), 47(1)(b), Chapter VIII other than Sections 146 and 148, and the provisions specified in Section 205(1)(a) to (g). Further, losses and depreciation attributable to such deductions cannot be set off and are deemed to have been given full effect, with no further deduction being available in subsequent tax years.

A company that has validly exercised the option under Section 115BAA of the Income-tax Act, 1961 was not subject to Minimum Alternate Tax under Section 115JB of that Act. Correspondingly, the Minimum Alternate Tax provisions contained in Section 206 of the Income-tax Act, 2025 do not apply to a company that has exercised the option under Section 200.

Further, the option exercised under Section 200 is required to be exercised in the prescribed manner on or before the due date for furnishing the return of income. Once exercised, the option applies to subsequent tax years and cannot subsequently be withdrawn. Failure to satisfy the prescribed conditions in any tax year would render the option invalid for that tax year and subsequent tax years.

6. This Annexure is intended only to provide general information to the investors and is neither designed nor intended to be a substitute for professional tax advice. In view of the individual nature of tax consequences, each investor is advised to consult his or her tax advisor with respect to specific tax consequences of his/her investment in the shares of the Company.
7. For the purpose of reporting here, we have not considered the general tax benefits available to the company or shareholders.

8. The above statement covers only certain relevant direct tax law benefits and indirect tax law benefits or benefit. No assurance is given that the revenue authorities/ courts will concur with the views expressed herein. The views are based on the existing provisions of law and its interpretation, which are subject to changes from time to time. We do not assume responsibility to update the views consequent to such changes. We shall not be liable to any claims, liabilities or expenses relating to this assignment except to the extent of fees relating to this assignment, as finally judicially determined to have resulted primarily from bad faith or intentional misconduct. We will not be liable to any other person in respect of this statement.

Yours faithfully,

For Mansaka Ravi & Associates
Chartered Accountants,
FRN: 015023C

(CA Ravi Mansaka)
Partner
M. No. 410816

Place: Navi Mumbai
Date: July 17, 2026
UDIN: 26410816OOAOYH9875

SECTION IV- ABOUT THE COMPANY

INDUSTRY OVERVIEW

The information in this section has been extracted from various websites and publicly available documents from various industry sources. The data may have been re-classified by us for the purpose of presentation. Neither we nor any other person connected with the issue has independently verified the information provided in this section. Industry sources and publications, referred to in this section, generally state that the information contained therein has been obtained from sources generally believed to be reliable but their accuracy, completeness and underlying assumptions are not guaranteed and their reliability cannot be assured, and, accordingly, investment decisions should not be based on such information.

Investors should note that this is only a summary of the industry in which we operate and does not contain all information that should be considered before investing in the Equity Shares. Before deciding to invest in the Equity Shares, prospective investors should read this Red Herring Prospectus, including the information in “Our Business” and “Financial Information” beginning on pages 107 and 159 respectively of this Red Herring Prospectus. An investment in the Equity Shares involves a high degree of risk. For a discussion of certain risks in connection with an investment in the Equity Shares, see “Risk Factors” beginning on page 21 of this Red Herring Prospectus.

GLOBAL ECONOMIC GROWTH – FRAGILE AND DIVERGING

1.1 Since the last version of the Economic Survey was published, the global economy has been subjected to multiple upheavals. The most disruptive amongst these disturbances was the imposition of tariffs by the USA on imports from its trade partners. The long promised reciprocal tariffs, announced in April 2025, initially sparked concerns about lower growth and higher inflation in the global economy which have proven to be transient in the short run. This was due to multiple reasons. Trade agreements between the US and certain trading partners have considerably lowered the US’s effective tariff rate. According to the IMF’s World Economic Outlook (WEO), October 2025, US households and businesses increased their spending ahead of expected tariff hikes. In some instances, delays in tariff implementation allowed businesses to postpone raising prices and frontload their exports. As a result, global economic activity has remained relatively stable in the short term. This is reflected in the IMF’s projections of growth and inflation for advanced economies (AEs) and emerging market and developing economies (EMDEs) made at various points in time between January 2025 and January 2026 (Table I.1). Growth in EMDEs for the year 2025 is eventually higher than the levels projected in April 2025, while that in AEs is projected to be better than initially feared, primarily driven by strong growth in the US. For the year 2025, inflation in AEs is expected to have remained stubbornly higher by 40 basis points compared to initial projections, while that in EMDEs is expected to have declined further (Table I.1).

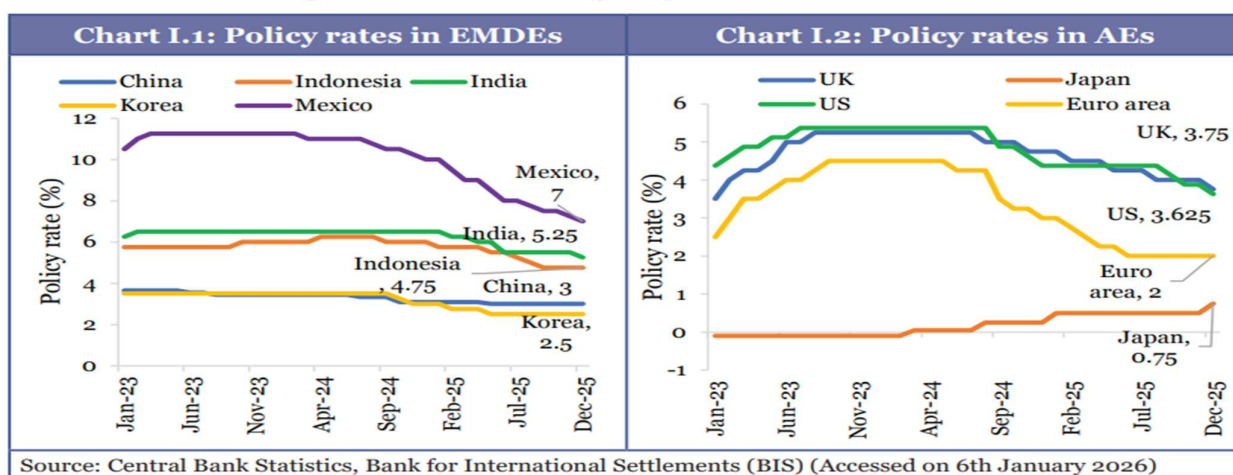
Table I.1: Revisions in IMF's global growth and inflation projections vis-a-vis Jan' 25 forecasts

Growth outlook stabilises after Apr '25 downward revisions									
Growth forecasts – 2025 (percent)					Growth forecasts – 2026 (percent)				
	Jan '25	Apr '25	Oct '25	Jan '26		Jan '25	Apr '25	Oct '25	Jan '26
AE	1.9	1.4	1.6	1.7	AE	1.8	1.5	1.6	1.8
EMDE	4.2	3.7	4.2	4.4	EMDE	4.3	3.9	4.0	4.2
Global	3.3	2.8	3.2	3.3	Global	3.3	3	3.1	3.3
Growth: Green = upward revision, Red = downward revision									
Inflation expected to remain stubborn in AEs									
Inflation forecasts – 2025 (percent)					Inflation forecasts – 2026 (percent)				
	Jan '25	Apr '25	Oct '25	Jan '26		Jan '25	Apr '25	Oct '25	Jan '26
AE	2.1	2.5	2.5	2.5	AE	2.0	2.2	2.2	2.2
EMDE	5.6	5.5	5.3	5.2	EMDE	4.5	4.6	4.7	4.8
Global	4.2	4.3	4.2	4.1	Global	3.5	3.6	3.7	3.8
Inflation: Green = downward revision, Red = upward revision									
Source: IMF World Economic Outlook (WEO) Jan 2025 to Jan 2026									
Note: The colour coding is based on deviation from the Jan 2025 forecasts.									

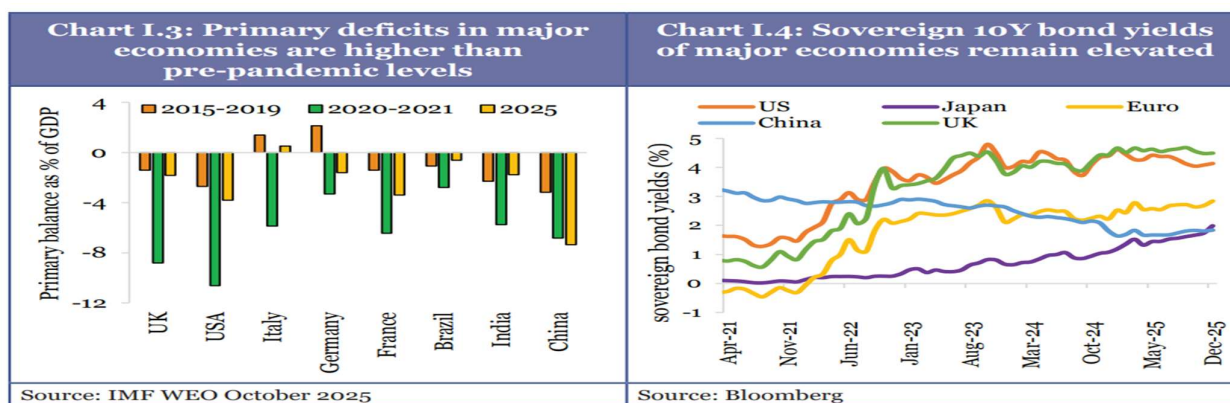
1.2. These aggregated statistics, however, hide emerging frailties in economic activity within and across countries. Growth in the US has remained strong, primarily driven by investment in artificial intelligence (AI). Total IT investment, which also includes spending by businesses on equipment and software to facilitate AI use, has accounted for nearly half of GDP

growth in recent quarters, helping to mitigate the negative effects of trade tariffs on growth.¹ This strong growth has been accompanied by inflation remaining stubbornly above the 2 per cent target and a rising unemployment rate. While inflation in Europe is broadly trending towards the European Central Bank's target, growth in the region's economies has been mixed. Forecasts by the European Commission² indicate that growth rates in Germany, Italy, and France are expected to remain moderate, while Spain is anticipated to outperform. In Asia, the Chinese economy continues to face deflationary pressures amid headwinds stemming from the crisis in its property sector, indicating tepid domestic demand, even as Chinese merchandise exports remain a key driver of its growth. Growth in the Japanese economy remains moderate, while inflation continues to exceed the Bank of Japan's (BOJ) target of 2 per cent.

1.3. Globally, the shift from aggressive monetary policy tightening to a neutral or accommodative stance is still underway. However, the aforementioned variance in growth-inflation dynamics has led to divergent trajectories of central bank policy rates across these economies (Charts I.1 and I.2). This has implications for capital flows as fund houses trot the globe in search of higher yields.

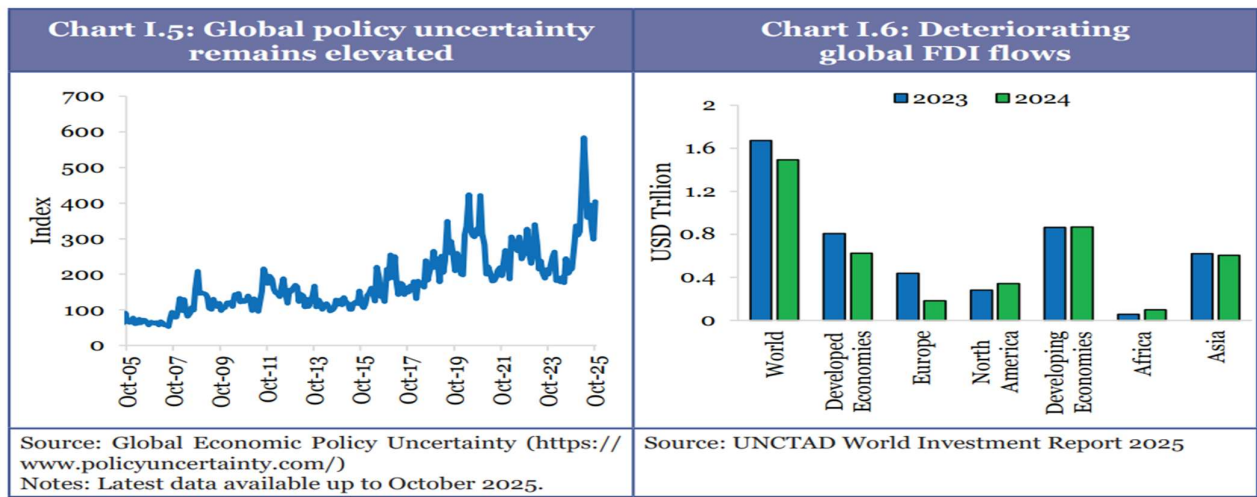


1.4. Amidst ongoing weaknesses in growth and inflation, fiscal policies in major economies stay expansionary. While the projected primary deficits for 2025 are generally smaller than the record deficits of 2020 and 2021, when substantial fiscal stimulus was used to address the pandemic impact, they are still significantly higher than pre-pandemic levels, except in Brazil and India (Chart I.3). Long-term borrowing costs for the world's biggest economies have stayed elevated as investors question the ability of governments to cover massive budget deficits. These pressures are showing in elevated bond yields across major AEs, particularly in the ultra-long tenure segment (Chart I.4). Earlier in May 2025, 30-year bond yields reached a peak of 5.15 per cent in the US, approaching levels last seen in 2007. Those in Japan exceeded the highest on record in data since 1999, with auctions in both countries drawing tepid demand. Longdated bonds in the UK, Germany and Australia also faced selling pressure.³



1.5. Global economic uncertainty remains elevated compared to historical trends (Chart I.5), primarily on account of fragmentation in geopolitical relationships and lower visibility on policy continuity. This, coupled with the aforementioned macroeconomic developments, has led to a deterioration in global foreign direct investment (FDI) flows. As per the United

Nations Conference on Trade and Development’s (UNCTAD) World Investment Report 2025⁴, FDI flows in 2024, barring those in certain conduit economies, declined by 11 per cent YoY (Chart I.6). Capital flows are also increasingly being shaped by the surge in demand across the AI supply chain in a few countries. While FDI flows in most developed countries fell, they rose by 19.7 per cent in the US. Among the top 10 highest-value greenfield projects announced in 2024, four were in semiconductor manufacturing, with three of them located in the United States.⁵ Data centre development is also expanding rapidly, driven by growing digital demand and strategic industrial policies.



1.6. The global economy has entered a phase in which geopolitical considerations exert a much stronger influence than they did in the 2010s. Rapidly evolving country alignments and supply chains, as well as technological developments, necessitate supplementing traditional economic assessments with a geopolitical perspective. In this context, Box I.1 elaborates on the resurgence of economic statecraft and the implications for our development strategy.

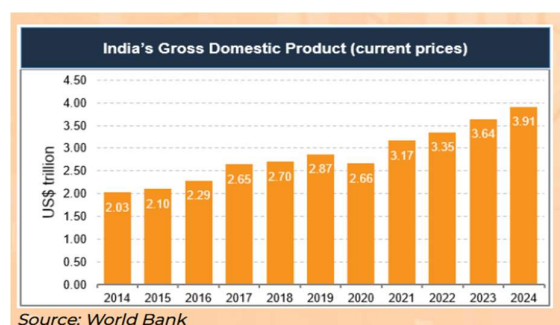
1.7. Against this global backdrop, this chapter reviews the performance of the Indian economy as reflected in the First Advance Estimates for FY26. It analyses the demand and supply side drivers of growth during the first half of FY26, supplemented by an assessment of high-frequency indicators for the third quarter. The chapter then examines key macroeconomic fundamentals, including trends in inflation, financial sector conditions, fiscal policy, external stability, and labour market developments. It concludes with an assessment of the near-term outlook for the economy as it heads into FY27.

(Source: <https://www.indiabudget.gov.in/economicsurvey/doc/echapter.pdf>)

OVERVIEW OF THE INDIAN ECONOMY:

India’s economic momentum remains strong, underpinned by resilient domestic demand and sustained macroeconomic stability. In FY 2025–26, Real GDP (GDP at Constant Prices) is estimated to reach Rs. 3,22,58,000 crore, rising from Rs. 2,99,89,000 crore in FY 2024–25, reflecting a robust growth of 7.6%. At current prices, Nominal GDP is projected to reach Rs. 3,45,47,000 crore (US\$ 3.91 trillion) in FY 2025–26, from Rs. 3,18,07,000 crore (US\$ 3.60 trillion) in the previous year, registering a growth of 8.6%. On the production side, Real Gross Value Added (GVA) is estimated at Rs. 2,94,40,000 crore, up from Rs. 2,73,36,000 crore in FY 2024–25, indicating a growth of 7.7%, while Nominal GVA is expected to expand to Rs. 3,13,61,000 crore (US\$ 3.55 trillion) from Rs. 2,88,54,000 crore (US\$ 3.26 trillion), marking a growth of 8.7%. In Q3 FY26, Real GDP is estimated at Rs. 84,54,000 crores against Rs. 78,41,000 crores in Q3 FY25, while Nominal GDP rose to Rs. 90,91,000 crores from Rs. 83,46,000 crores, showing continued quarterly momentum. Collectively, these trends highlight India’s position as one of the fastest-growing major economies, supported by broad-based expansion across sectors.

Market Overview



India is home to 126 unicorns, with six new startups achieving unicorn status in 2025. India's current account deficit widened in Q3 FY 2025–26 (October–December), primarily due to a higher merchandise trade deficit. The deficit stood at Rs. 1.18 lakh crore (US\$ 13.2 billion), compared with Rs. 0.95 lakh crore (US\$ 11.3 billion) in the same quarter last year. The merchandise trade deficit increased to Rs. 8.34 lakh crore (US\$ 93.6 billion) from Rs. 6.70 lakh crore (US\$ 79.3 billion) in Q3 FY25, while the services surplus improved to Rs. 5.12 lakh crore (US\$ 57.5 billion) from Rs. 4.32 lakh crore (US\$ 51.2 billion) during the same period.

Recent Developments

India is primarily a domestic demand-driven economy, with consumption and investments contributing to 70% of the economic activity. With India's economy showing resilient growth, supported by strong domestic demand, policy reforms, and a healthy investment pipeline, several new projects and developments are underway across key sectors. According to World Bank, India must continue to prioritise lowering inequality while also putting growth-oriented policies into place to boost the economy. In view of this, there have been some developments that have taken place in the recent past. Some of them are mentioned below.

- On the FDI front, according to the Department for Promotion of Industry and Internal Trade (DPIIT), India's cumulative FDI inflow stood at US\$ 1.14 trillion between April 2000–December 2025; with major share of FDI equity inflow, coming from Singapore at Rs. 13,72,320 crore (US\$ 192.53 billion) with a total share of 25%, followed by Mauritius at Rs. 11,34,884 crore (US\$ 185.02 billion) with 24%, the USA at Rs. 5,60,990 crore (US\$ 78.45 billion) with 10%, the Netherlands at Rs. 3,82,995 crore (US\$ 55.60 billion) with 7%, and Japan at Rs. 3,11,507 crore (US\$ 47.59 billion) with 6%.
- As of March 27, 2026, India's foreign exchange reserves stood at Rs. 65,20,745 crore (US\$ 688.05 billion).
- In Q1 CY2026 (January–March), India recorded 316 Private Equity (PE)–Venture Capital (VC) deals valued at Rs. 82,660 crore (US\$ 9.1 billion), reflecting continued investor participation despite global geopolitical uncertainties and temporary supply chain disruptions linked to the ongoing West Asia conflict. In Q1 CY2025, PE-VC investments stood at Rs. 1,01,320 crore (US\$ 11.7 billion), highlighting the strong base of investment activity in the previous year. In March 2026 alone, investments were valued at Rs. 35,310 crore (US\$ 3.8 billion), compared with Rs. 40,660 crore (US\$ 4.7 billion) in March 2025.
- During FY 2025–26, Foreign Portfolio Investor (FPI) activity in India reflected portfolio rebalancing and selective capital allocation across asset classes amid evolving global market conditions. While investors adopted a calibrated approach towards equity markets, debt instruments continued to attract strong inflows of Rs. 25,807 crore (US\$ 2.92 billion), supported by stable macroeconomic fundamentals, policy continuity and India's improving bond market attractiveness. FPIs also channelled Rs. 2,699 crore (US\$ 0.31 billion) into mutual fund schemes, indicating sustained preference for diversified and professionally managed market exposure. Alternative Investment Funds (AIFs) also recorded inflows, while cumulative FPI investments in India stood at Rs. 14,84,403 crore (US\$ 168.00 billion) by the end of FY 2025–26, underlining long-term foreign investor confidence in India's growth story. Domestic Institutional Investors (DIIs) continued to play a stabilising role in the equity cash market during FY 2025–26 (April–December 2025), recording net purchases of around Rs. 5.99 lakh crore (US\$ 66.55 billion), with strong participation from mutual funds, insurance companies and pension funds supporting market resilience.
- India's manufacturing sector remained in expansionary territory in March 2026, with the seasonally adjusted HSBC India Manufacturing Purchasing Managers' Index (PMI) at 53.9, following a strong 56.9 in February 2026. The index continued to stay above the neutral 50-mark, reflecting sustained growth in overall business conditions and healthy momentum across the manufacturing sector. New orders and output continued to rise, supported by steady domestic demand and inventory building, while firms also increased employment and input purchases to strengthen contingency stocks.
- India's consumer price inflation remained well-anchored in March 2026, reflecting a stable price environment across the economy. Headline inflation, based on the All-India Consumer Price Index (CPI), stood at 3.40% year-on-year, compared with 3.21% in February 2026, indicating manageable price pressures across both rural and urban regions. Rural inflation was recorded at 3.63%, while urban inflation stood at 3.11% during the month.

- India's GST collections continued to demonstrate strong revenue resilience, supported by steady economic activity and improved compliance levels. Total Net GST revenue in March 2026 stood at Rs. 1.78 lakh crore (US\$ 20.14 billion), registering a year-on-year growth of 8.2% compared with Rs. 1.64 lakh crore (US\$ 18.49 billion) in March 2025. On a cumulative basis, yearly net GST collections reached Rs. 19.35 lakh crore (US\$ 219.03 billion) in FY 2025–26, reflecting a year-on-year growth of 7.1% over Rs. 18.07 lakh crore (US\$ 204.46 billion) in FY 2024–25.
- India's aviation sector continued to witness steady growth in passenger traffic during FY 2025–26 (April–March). Total passengers handled stood at 420.09 million, compared with 412.09 million in FY 2024–25, registering a growth of 1.9%.
- The government is focusing on renewable energy sources and has achieved a major clean energy milestone by generating 50% of its power from renewable sources, five years ahead of its 2030 target. India is committed to achieving its Net Zero Emissions ambition by 2070 through a five-pronged strategy, 'Panchamrit'. Moreover, India ranked 3rd in the renewable energy country attractiveness index.
- India secured 38th position out of 139 economies in the Global Innovation Index 2025. India rose from 81st position in 2015 to 38th position in 2024. India ranks in 3rd position in the global number of scientific publications.
- India's industrial activity continued to witness steady expansion in March 2026, with the Index of Industrial Production (IIP) growing by 4.1% year-on-year, supported by sustained momentum across key sectors. The manufacturing sector recorded a 4.3% increase, while mining expanded by 5.5%, reflecting strength in core industrial segments. Electricity generation also remained positive at 0.8%, contributing to overall industrial performance. The IIP index rose to 173.2 in March 2026, up from 166.3 in March 2025, indicating continued expansion in India's industrial base. Within manufacturing, 14 out of 23 industry groups recorded growth, with key contributors including basic metals, motor vehicles and machinery & equipment, highlighting broad-based industrial activity.
- The government has set a calibrated wheat procurement target of 343.35 lakh metric tonnes (LMT) for the 2026–27 rabi marketing season, ensuring efficient stock management and smooth market operations. As per the latest data, total wheat procurement has reached 31.87 lakh metric tonnes (LMT) as of end-April 2026, reflecting the ongoing progress of procurement across key producing states.

Government Initiatives

- Over the years, the Indian government has introduced many initiatives to strengthen the nation's economy. The Indian government has been effective in developing policies and programmes that are not only beneficial for citizens to improve their financial stability but also for the overall growth of the economy. Over recent decades, India's rapid economic growth has led to a substantial increase in its demand for exports. Besides this, a number of the government's flagship programmes, including Make in India, Start-up India, Digital India, the Smart City Mission, and the Atal Mission for Rejuvenation and Urban Transformation, are aimed at creating immense opportunities in India. In this regard, some of the initiatives taken by the government to improve the economic condition of the country are mentioned below:
- On March 17, 2026, the Union Cabinet approved the 'Mission for Aatmanirbharta in Pulses' with an outlay of Rs. 11,440 crores (US\$ ~1.27 billion) to achieve self-sufficiency in pulses by 2030–31.
- On February 28, 2026, Prime Minister Narendra Modi inaugurated Micron Technology's Semiconductor Assembly, Test and Packaging (ATMP) facility in Sanand, Gujarat, marking the commencement of commercial production.
- On February 20, 2026, the Government of Gujarat signed an MoU with Larsen & Toubro VYOMA to develop a 250 MW green AI-ready data centre campus at Dholera SIR with an investment of Rs. 25,000 crores (US\$ ~3 billion).
- On January 2, 2026, the Government launched two key interventions under the Export Promotion Mission to strengthen MSME exports, including a 2.75% interest subvention on pre- and post-shipment credit and collateral guarantee support of up to 85% through CGTMSE.
- Under the Startup India initiative, the Government continues to strengthen the start-up ecosystem through targeted funding, seed support, and credit guarantees. As of October 2025, women-led start-ups received investments and financial support of over Rs. 3,157 crore (US\$ 0.38 billion) through the Fund of Funds for Startups, Startup India Seed Fund Scheme, and Credit Guarantee Scheme, reinforcing inclusive entrepreneurship and early-stage innovation across sectors.

- The Ministry of Labour & Employment signed an MoU with Zomato on October 14, 2025, to enhance employment opportunities through the National Career Service (NCS) portal. Under the agreement, Zomato will list around 2.5 lakh job opportunities annually, supporting the growth of the gig economy and promoting formal, technology-enabled livelihoods across India.
- The Production Linked Incentive (PLI) programme has continued to strengthen India's manufacturing base and enhance domestic value addition across priority sectors. As of December 2025, realised investments under PLI schemes reached Rs. 2,16,000 crore (US\$ 24.44 billion), leading to incremental production and sales of Rs. 20,41,000 crore (US\$ 230.93 billion) and generating over 14.39 lakh jobs (direct and indirect).
- In August 2025, Prime Minister Mr. Narendra Modi launched two major agriculture schemes worth Rs. 35,440 crore (US\$ 4 billion), the PM Dhan-Dhaanya Krishi Yojana and the Mission for Aatmanirbharta in Pulses, aimed at boosting self-reliance, productivity, and farmers' income. He also inaugurated and laid foundation stones for projects worth over Rs. 6,200 crore (US\$ 709 million) across agriculture, animal husbandry, fisheries, and food processing sectors.
- On July 5, 2025, the Union Cabinet approved the Rs. 1,00,000 crore (US\$ 11.72 billion) Research, Development and Innovation (RDI) Scheme, launching long-term, low- or zero-interest funding via a special purpose fund under the ANRF to jump-start India's R&D ecosystem and support deep-tech and startup innovation.
- In March 2025, the Government announced several measures to boost industrial growth and investments, including initiatives such as Make in India, Start-up India, PM GatiShakti, and Production Linked Incentive (PLI) Schemes. The Cabinet Committee on Economic Affairs also approved 12 new projects worth Rs. 28,602 crore (US\$ 325.02 million) under the National Industrial Corridor Development Programme (NICDP), spanning 10 states, to strengthen India's manufacturing base and attract investments.

(Source: <https://www.ibef.org/economy/indian-economy-overview>)

PLASTIC INDUSTRY

Introduction

The Department of Chemicals and Petro-Chemicals is implementing the Scheme for Setting up of Plastic Parks under the umbrella scheme of New Scheme of Petrochemicals, to support setting up need-based Plastic Parks, with requisite state-of-the-art infrastructure, enabling common facilities through cluster development approach, to consolidate the capacities of the domestic downstream plastic processing industry. The objective is to consolidate and synergize the capacities of downstream plastic processing industry to help increase investment, production and export in the sector as well as generate employment. Under the scheme, the government of India provides grant funding up to 50% of the project cost subject to a ceiling of Rs.40 crore per project.

A plastic park is an industrial zone specifically designed for plastic-related businesses and industries. It aims to consolidate and synergize the capacities of the plastic processing industry, promoting investment, production, and exports while generating employment. These parks also focus on achieving environmentally sustainable growth through waste management and recycling initiatives.

Plastic Parks have emerged as an integral part of India's strategy for managing plastic waste, promoting recycling, and supporting the chemical industry. 10 Plastic Parks have been approved so far in different States.



Background and Objectives

India stands 12th in the world export of plastics, as per the 2022 World Bank estimates. It has grown exponentially from 2014, when it was worth just 8.2 million thousand USD, as compared to the 2022 estimates, where it reached 27 million thousand USD. This growth has been a result of the constant efforts by the Indian government to promote the production and export of plastics, like setting up Plastic Parks.

The Indian plastics industry was large but highly fragmented with dominance of tiny, small and medium units and thus lacks the capacity to tap this opportunity. The Department of Chemicals & Petrochemicals formulated this scheme with a view to synergize and consolidate the capacities through cluster development and enhance India's plastic production and export capabilities. The scheme has the following objectives:

1. Increase the competitiveness, polymer absorption capacity and value addition in the domestic downstream plastic processing industry through adaptation of modern, research and development led measures.
2. Increase investments in the sector through additions in capacity and production, creating quality infrastructure and other facilitation to ensure value addition and increase in exports.
3. Achieve environmentally sustainable growth through innovative methods of waste management, recycling, etc.
4. Adopt a cluster development approach to achieve the above objectives owing to its benefits arising due to optimization of resources and economies of scale

Indian Plastic Industry and Environment Sustainability

The Government of India has taken several steps to ensure that the development of the plastic industry is environmentally sustainable and aligned with global sustainability standards.

1. The Extended Producer Responsibility (EPR) Regulations for plastic packaging mandate targets for minimum level of reuse, recycling and use of recycled content. This ensures accountability for waste collection, recycling, and reuse. Certain single-use plastics have been banned, with a focus on reducing plastic waste. The regulations also mandate to utilize minimum amount of recycled material in packaging products.

2. The Hazardous Waste Management Rules seek to ensure proper disposal of hazardous chemicals and promote waste minimization and resource recovery.

3. The Government promotes the adoption of circular economy principles in the plastic industry, including recycling and the use of biodegradable alternatives. In order to promote the latest technologies and products for circular economy, the Department supports and encourages industry in organizing discussions and exhibitions to showcase the latest technologies and machinery for waste management, recycling and up-cycling as well as the innovative products made from recycled material.

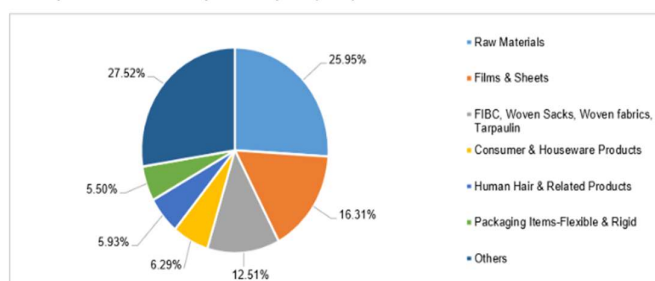
4. India engages with international organizations such as the World Trade Organization (WTO) and the United Nations Environment Programme (UNEP) to enable compliance with global sustainability standards. Further, India actively participates in meetings of the International Organization for Standardization (ISO) which formulates international standards for plastic products.

(Source: <https://www.pib.gov.in/PressNoteDetails.aspx?NoteId=154190&ModuleId=3&reg=3&lang=1>)

Introduction

The Indian plastic industry is one of the leading sectors in the country's economy. The history of the plastic industry in India dates to 1957 with the production of polystyrene. Since then, industry has made substantial progress and has grown rapidly. The industry is present across the country and has more than 2,500 exporters. It employs more than 5 million people in the country and constitutes 30,000 processing units; among these, 85-90% belong to small and medium enterprises. India manufactures various products such as plastics and linoleum, houseware products, cordage, fishnets, floor coverings, medical items, packaging items, plastic films, pipes, raw materials, etc. The country majorly exports plastic raw materials, films, sheets, woven sacks, fabrics, and tarpaulin. The government aims to push the industry's economic activity towards a target of Rs. 10,00,000 crore (US\$ 126 billion) in the next four-five years.

India's product-wise share of plastics exports (FY25)



Source: The Plastics Export Promotion Council of India (PLEXCONCIL)

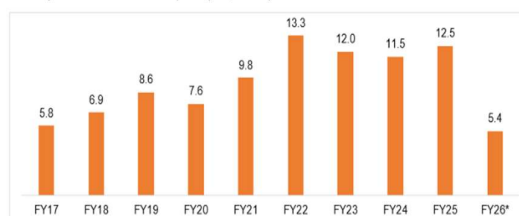
The Indian plastic industry is currently a significant economic sector valued at approximately US\$ 26.61 billion in 2025, with projections to grow to US\$ 44.59 billion by 2030 at a CAGR of roughly 10.9%. 10 Plastic Parks have been approved in the country by The Department of Chemicals and Petrochemicals. Among these, six plastic parks have received final approval from the following states – Madhya Pradesh (two parks), Assam (one park), Tamil Nadu (one park), Odisha (one park), and Jharkhand (one park). These parks are intended to boost employment and attain environmentally sustainable growth.

Export Trend

In FY26 (until August 2025), India's plastic exports stood at US\$ 5.4 billion. During this period, the exports of FIBC woven sacks woven fabrics & tarpaulin and Packaging items - flexible rigid - grew by 24.1% and 10.2%, respectively, over the same period last year.

The cumulative exports of plastics and related materials during FY25 were valued at US\$ 5.8 billion. This was an 11.54% increase from FY24 exports valued at US\$ 5.2 billion. Plastic raw materials were the largest exported category and constituted US\$ 3,090 million of the total exports in FY25; it recorded a growth of approximately 6.99% over FY24 exports of US\$ 2,888 million. Plastic films and sheets were the second largest category, comprising US\$ 2,016 million of the total exports, registering an increase of approximately 15.6% over the FY24 exports of US\$ 1,744 million.

India's plastics and linoleum exports (US\$ billion)



Note: *Until August 2025

Source: DGI&S, PLEXCONCIL

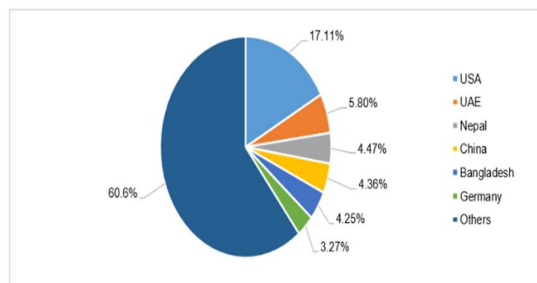
In August 2025, the exports of plastics and linoleum from India were valued at US\$ 1,094 million. During the same period, medical items of plastics; FRP & composites; packaging items; cordage fishnets & monofilaments and floor coverings, leathercloth, & laminates recorded strong growth. The cumulative exports for FY26 (April-August 2025) increased by 6.61% YoY to US\$ 5.3 billion.

Export Destinations

India exports plastic to more than 200 countries in the world. The top five consumer and houseware product importing countries are the USA, Germany Japan, the UK, and France. India largely exports plastic and related products to the USA, the UAE, Nepal, China, Bangladesh, Germany, Vietnam, Saudi Arabia, Italy, etc.

The total value of exports to the USA, the largest consumer of the Indian plastic industry, stood at US\$ 985.54 million in FY25, marking a significant YoY increase of 16.63% from US\$ 845.08 million for FY24. The UAE was the second largest consumer of plastic export products from India and the total value of exports stood at US\$ 334.22 million in FY25. The USA and the UAE constituted 17.11%, and 5.80%, of the total plastic exports in FY25.

Country-wise share in exports of plastic products during FY25



Source: PLEXCONCIL, Commerce Dashboard

Duty-free access to the UK market offers a strong opportunity for India to tap into the high demand for plastics, films, sheets, pipes, packaging, tableware, and kitchenware, where India has manufacturing strength. This access allows India to compete effectively with major UK import sources like Germany, China, and the USA. The plastics industry is projected to grow 15% annually, targeting exports worth USD 186.97 million by 2030.

Government Initiatives

The Plastic Export Promotion Council (PLEXCONCIL) has set a target to increase the plastic exports of the country to US\$ 25 billion by 2027. There are multiple plastic parks that are being set up in the country in a phased manner that will help improve the plastic manufacturing outputs of the country. Under the plastic park schemes, the Government of India provides funds of up to 50% of the project costs or a ceiling cost of Rs. 40 crore (US\$ 5 million) per project.

Government initiatives like “Digital India”, “Make in India”, and “Skill India” will also boost India’s Plastic industry. For instance, under the “Digital India” program, the government aims to reduce the import dependence on products from other countries, which will lift the local plastic part manufacturers.

The government also launched a program for building Centres of Excellence (CoEs) to develop the existing petrochemical technology and promote the research environment pertaining to the sector in the country. This will aid in promoting and developing new applications of polymers and plastics in the country. Additionally, about 23 Central Institute of Plastics Engineering & Technology (CIPET) have been approved to accelerate financial and technological collaboration for promoting skills in the chemicals and petrochemicals sector.

Governing Body

The Plastic Export Promotion Council (PLEXCONCIL)

PLEXCONCIL was established by the Ministry of Commerce and Industry in 1955. The main objective of this non-profit organization is to highlight India as a reliable supplier of high-quality products. PLEXCONCIL is the apex body of the plastics industry in the country and represents more than 2,500 exporters who manufacture and trade plastics products ranging from plastic raw materials to semi-finished and finished items.



(Source: <https://www.ibef.org/exports/plastic-industry-india>)

Due to the enormous potential of the Indian market, local businesses have been encouraged to develop their technical skills, meet high-quality requirements, and expand their capabilities across a wide range of sectors of the growing plastics industry.

There have been phenomenal advancements in the petrochemical industry, and combined with the progress in the plastic machinery sector, they have helped forward the plastic processing industry immensely. This has made it easier for plastic processors to increase their capacity to serve both the domestic and international markets. Currently, the Indian plastic processing industry comprises approximately 30,000 units that use injection molding, blow molding, extrusion, and calendaring to create a wide range of products. Plastic material is becoming increasingly important across various industries, and per capita consumption is rising quickly. Traditional materials are being quickly replaced by plastic technology, processing equipment, expertise, and cost-effective manufacturing. The ability to serve international markets results from the skills developed in most of this industry's areas combined with inherent abilities. The Indian plastics industry has advanced significantly over the past few decades, becoming one of the nation's most significant sectors with a considerable base.

The consumption of plastics in India has significant regional variation, with Western India accounting for 47%, Northern India for 23%, and Southern India for 21%. The end-use sectors of automotive, packaging (including bulk packaging), plastics applications, electronic appliances, etc., account for the majority of consumption in Northern India and are located mostly in Uttar Pradesh and Delhi-NCR. However, other regions, including Rajasthan, Punjab, Haryana, Uttarakhand, J&K, and Himachal Pradesh, are anticipated to see growth in plastic processing due to increasing feedstock supply and a greater focus on the manufacturing sector.

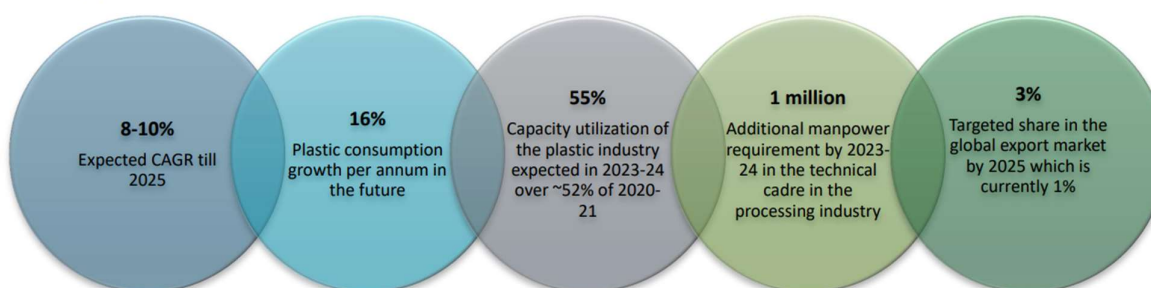
The use of plasticulture can significantly reduce costs, which can result in increased crop quality and yield. Applications of plasticulture provide advantages in terms of conservation of water, water use efficiency and fertiliser use efficiency. Each application can significantly reduce water use by 30% to 100%. The total loss of water due to seepage may be reduced to zero in the case of agricultural ponds walled with plastic film, which is very advantageous. Additionally, effective fertiliser usage may reduce expenses, which is again beneficial to farmers.

The plastics industry is currently home to about 50,000 industries, most of which are micro, small, and medium-sized enterprises (MSMEs). These enterprises contribute Rs. 3.5 lakh crore (US\$ 42.89 billion) to India's economy and employ more than 50,000 people. The country recycles plastic at a rate of 60%, which is higher than that of developed nations. The "Make in India," "Skill India," "Swachh Bharat," and "Digital India" initiatives of the government are increasing plastic production, and by 2027, it is expected that the plastics industry will generate Rs. 10 lakh billion (US\$ 122.54 billion) annual revenue, with two lakh tonnes of exports.

(Source: <https://www.ibef.org/research/case-study/india-s-plastic-industry>)

Statistical Snapshot- Future Projections for India

The plastic industry in India is poised to grow and contribute to employment, demand and development in the coming years.



(Source: [https://nqr.gov.in/sites/default/files/Annexure%204 About%20the%20Sector%20 Indian%20Plastic%20Industry.pdf](https://nqr.gov.in/sites/default/files/Annexure%204%20About%20the%20Sector%20Indian%20Plastic%20Industry.pdf))

Smt. Mercy Epao, Joint Secretary of the Union Ministry of Micro, Small and Medium Enterprises also expressed the support of the Ministry of MSME for this cause, pointing out that a large number of enterprises from the plastic industry came under their department as well. She said that with the vision of doubling exports, and as part of their 100 days program, the Ministry has decided to set up a state of the art export center at Hyderabad. She also urged stakeholders to call on the benefits extended by the Ministry, adding that many more technology centers were under way.

AIPMA Governing Council Chairman Shri Arvind Mehta highlighted the support extended to the event by several ministries of the central government, including the Ministry of Environment, Forest and Climate Change, the Ministry of

Housing and Urban Affairs, Swachh Bharat Mission, the Ministry of Commerce and Industry, the Ministry of Micro, Small and Medium Enterprises (MSME Ministry), and the Ministry of Chemicals and Fertilizers.

India's plastic recycling industry is rapidly growing, and is expected to reach \$6.9 billion by 2033. Government initiatives and a robust existing recycling rate of approximately 60% highlight the country's commitment to managing plastic waste, adding that this conference will address critical issues in plastic waste management.

The conclave, jointly organized by the All India Plastics Manufacturers' Association (AIPMA) and the Chemicals and Petrochemicals Manufacturers' Association (CPMA), focuses on the rising use of plastic, its impact on the environment and also on the steps needed for solutions. Various businesses and experts from across the country will grace the conclave over the four days.

Aligned with India's zero waste goal, the GCPRS showcases innovative recycling technologies, sustainable options like biodegradable and compostable plastics, and efficient waste management solutions. The event serves as a platform for industry leaders, startups, and environmental experts to demonstrate their latest advancements and share insights on achieving sustainability in the plastic industry.

The conclave is particularly significant for businesses and companies involved in the plastic recycling industry, machinery manufacturers, plastic waste management businesses, biopolymer and compostable product manufacturers, raw material suppliers, startup entrepreneurs, and experts in testing and standards.

(Source: <https://www.pib.gov.in/PressReleaseIframePage.aspx?PRID=2030702>)

OUR BUSINESS

Some of the information contained in the following discussion, including information with respect to our plans and strategies, contain forward-looking statements that involve risks and uncertainties. You should read the section “Forward-Looking Statements” for a discussion of the risks and uncertainties related to those statements and also the section “Risk Factors” for a discussion of certain factors that may affect our business, financial condition or results of operations. Our actual results may differ materially from those expressed in or implied by these forward-looking statements. Our fiscal year ends on March 31 of each year, so all references to a particular fiscal are to the Twelve-month period ended March 31 of that year. In this section, a reference to the “Phychem”, “Company” or “we”, “us” or “our” means Phychem Technologies Limited.

All financial information included herein is based on our “Financial information of the Company” included on page 159 of this Red Herring Prospectus.

We are engaged in the manufacturing of rotational molding (roto molding) compounds, which serve as a key raw material for producing a wide range of hollow plastic products through the rotational molding process. Our product portfolio primarily comprises customized polyethylene-based compounds, formulated using Linear Low-Density Polyethylene (LLDPE), High-Density Polyethylene (HDPE), and other specialty additives. These compounds are supplied in powder or granulated form to rotational molding manufacturers, enabling them to produce durable and application-specific plastic products across diverse end-use industries.

Roto molding compounds form a critical input in the manufacturing of plastic products such as water, fuel and chemical storage tanks, portable sanitation units, furniture, industrial containers, and other customized hollow plastic parts. Our manufacturing process involves blending, pelletizing and pulverization, followed by quality control to ensure uniform particle size, optimal melt flow, and consistent performance in end-use applications.

We cater to a diverse base of customers across various industries such as building and construction, water management, agriculture, automotive, and consumer products etc. Our formulation and manufacturing capabilities enable us to deliver foam compound, stone effect, flame-retardant, anti-static and custom-colored compound depending on client needs. Additionally, we also undertake the production of custom-moulded tanks catering to diverse end-use applications. Further, we provide jobwork services such as rotolining (internal lining of tanks and equipment for enhanced chemical resistance and durability) and toll pulverising (custom grinding of polymers into powder form as per client specifications). Our manufacturing facility is situated at Gat No-172, Khatwad, Tal – Dindori, Dist - Nashik, Maharashtra, India-422004.

Our facility has its own laboratory and a quality control department that adheres to safety standards. We are an “ISO 9001:2015 – Quality Management System” certified company and also recognized as a One Star Export House by the Ministry of Commerce and Industry, in recognition of our consistent export performance. Our company is also a member of “The Plastics Export Promotion Council” (PLEXCONCIL), established under Foreign Trade Policy 2009–14 by the Department of Commerce.

We are exporting to countries like: Bahrain, Bangladesh, Cameroon, Guinea, Guinea-Bissau, Iraq, Kuwait, Lithuania, Mauritius, Nepal, Nigeria, Oman, Poland, Russia, Saint Lucia, Saudi Arabia, Slovenia, South Africa, Taiwan, Thailand, Turkey and U.A.E. etc.

We also generate revenue from distribution of various products and chemicals used in rotational moulding industry. We are authorized distributor of specific type of chemicals and compounds like: paints and coatings imported from UK, Polypropylene Compound imported from Thailand and speciality release agents imported from USA. Similarly, we are authorized distributor of various tools and equipment used in rotational moulding industry like: Rotational Moulding process control equipment imported from Northern Ireland, plastic welding machine imported from Canada and Flash-It Ancillary Tools imported from Derbyshire, UK.

Our revenue from operations from manufacturing, services and trading activities in the last three financial year is as under: (Rs. In lakhs)

Particulars	2025-26	% of total sales	2024-25	% of total sales	2023-24	% of total sales
Manufacturing	5229.31	92.61%	4,878.30	96.98%	4,454.73	94.84%
Services	11.58	0.21%	38.50	0.77%	11.97	0.25%
Trading	405.65	7.18%	113.52	2.26%	230.23	4.90%
Total	5646.53	100.00%	5030.32	100.00%	4696.93	100.00%

Our Company is led by our Promoter, Umakant Nivrutti Savadekar who hold the degree of Bachelor of Engineering (Mechanical Engineering) and Master of Technology (Nano science & Technology) with an overall work experience of around 20 years in the rotational moulding industry. Our experience and exposure in the roto moulding industry allow us to deal with various types of formulation widely used in various end use applications.

Key Performance Indicators of our Company

<i>(₹ In Lakhs except percentages and ratios)</i>			
Key Financial Performance	FY 2025-26	FY 2024-25	FY 2023-24
Revenue from operations ⁽¹⁾	5646.53	5030.32	4696.93
EBITDA ⁽²⁾	608.66	436.87	275.78
EBITDA Margin ⁽³⁾	10.78%	8.68%	5.87%
PAT ⁽⁴⁾	408.90	284.17	169.39
PAT Margin ⁽⁵⁾	7.24%	5.65%	3.61%
Net Worth ⁽⁶⁾	1378.83	969.93	685.76
RoNW ⁽⁷⁾	29.66%	29.30%	24.70%
RoCE ⁽⁸⁾	32.73%	31.99%	23.27%

Notes:

- (1) 'Revenue from Operations' means the Revenue from Operations as appearing in the Restated Financial Statements
- (2) 'EBITDA' is calculated as Profit before tax + Depreciation + Interest Expenses - Other Income
- (3) 'EBITDA Margin' is calculated as EBITDA divided by Revenue from Operations
- (4) 'PAT' is calculated as Profit before tax – Tax Expenses.
- (5) 'PAT Margin' is calculated as PAT for the year divided by revenue from operations.
- (6) 'Net worth means Equity share capital + Reserves and surplus (including, Securities Premium, General Reserve and surplus in statement of profit and loss).
- (7) 'Return on Net Worth' is ratio of Restated Profit after Tax and Net Worth.
- (8) 'Return on Capital Employed' is calculated as EBIT divided by capital employed, which is defined as shareholders' equity plus total borrowings {current & non-current} and deferred tax.

OUR COMPETITIVE STRENGTHS

Wide range of products finding diverse application in roto moulding industry.

Our Company offers a wide range of roto moulding compounds like: Color Powders, Polyethylene (PE) Foam compound, ESF granuals, Stone effect compound, Permanent antistatic compound, Super Tuff HDPE Compound / Powder Flexible Compounds, Flame retardant compound and Rotolining Compound. These compounds add varied features in the roto moulded products such as enhanced UV stability and long-term outdoor durability, thermal or acoustic insulation, adding stiffness and structural rigidity to products, natural or stone-like aesthetic solutions, incorporating antistatic properties, flame-retardant properties etc. Our ability to manufacture colour compounds further provides us flexibility to customize the customer requirements to that extent. These compounds find applications in various product categories made out of plastic molding like: water, fuel and chemical storage tanks, portable sanitation units, furniture, industrial containers, and other customized hollow plastic parts like: playground equipment, pallets, fish tubs, nursery planters etc. Additionally, we also undertake the production of custom-moulded tanks catering to diverse end-use applications. Further, we provide jobwork services such as rotolining (internal lining of tanks and equipment for enhanced chemical resistance and durability) and toll pulverising (custom grinding of polymers into powder form as per client specifications). Moreover, we are authorized distributor of specific type of chemicals and compounds like: paints and coatings, Polypropylene Compound and speciality release agents. Similarly, we are authorized distributor of various tools and equipment used in rotational moulding industry like: Rotational Moulding process control equipment, plastic welding machine, and Flash-It Ancillary Tools.

Our revenue from operations from various product categories in the last three financial year is as under:

<i>(Rs. In lakhs)</i>						
Particulars	FY 25-26	% of total sales	FY 24-25	% of total sales	FY 23-24	% of total sales
(A) Manufacturing						
(a) Rotomoulding compound						
Color Powders	2,571.99	45.55%	2,265.71	45.04%	1,773.76	37.76%
Stone effect compound	1,301.44	23.05%	1,124.25	22.35%	1,016.97	21.65%

Polyethylene (PE) Foam compound	861.17	15.25%	1,037.68	20.63%	1,186.28	25.26%
Super Tuff HDPE Compound	161.99	2.87%	150.67	3.00%	194.63	4.14%
Flexible Compounds	117.04	2.07%	95.46	1.90%	28.78	0.61%
ESF granules	48.11	0.85%	24.97	0.50%	25.06	0.53%
Rotolining Compound	2.13	0.04%	8.27	0.16%	5.72	0.12%
Permanent antistatic compound	5.38	0.10%	0.13	0.00%	12.01	0.26%
Flame retardant compound	0.09	0.00%	0.12	0.00%	48.48	1.03%
Total (a)	5069.34	89.78%	4,707.28	93.58%	4,291.70	91.37%
(b) Other Manufacturing						
Custom molded tanks	159.97	2.83%	171.03	3.40%	163.03	3.47%
Total (A) (a+b)	5,229.31	92.61%	4,878.30	96.98%	4,454.73	94.84%
(B) Services						
Technical Services	6.36	0.11%	18.99	0.38%	0.00	0.00%
Toll Pulverising	5.21	0.09%	15.67	0.31%	9.41	0.20%
Rotolining	0.00	0.00%	3.84	0.08%	2.56	0.05%
Total (B)	11.58	0.21%	38.5	0.77%	11.97	0.25%
(C) Trading						
Polypropylene Compound (PP Compound Powder)	79.21	1.40%	61.09	1.21%	55.76	1.19%
Paints, Coating and Other Auxiliary products	10.16	0.18%	4.68	0.09%	8.22	0.17%
Speciality release agents	19.88	0.35%	4.07	0.08%	1.04	0.02%
Rotational Moulding process control equipment	3.90	0.07%	3.40	0.07%	0.00	0.00%
Other Trading*	292.49	5.18%	40.28	0.80%	165.22	3.52%
Total (C)	405.64	7.18%	113.52	2.25%	230.23	4.90%
Total (D=A+B+C)	5646.53	100.00%	5030.32	100.00%	4696.93	100.00%

*Other Trading includes sales of Polymer Products, Custom Molded Tanks, Moulds, Mechanical and Industrial spares and Components and Consumables.

Thus due to the nature of varied applications, our products are widely used in various industries like: Building & Construction, Automobile, Marine, Furniture, Toys, Agriculture, Chemical, Sewage Treatment and Waste Processing, Railway. Our diversification of revenue across multiple industries allows us to prevent any possible customer concentration in any of our product categories. In addition, our diversified product portfolio helps counter seasonal trends and addresses different business cycles across industries where our products are used. With our track record and wide product portfolio, we have been able to retain our existing customers and have also been able to attract new customers.

Long standing relationships with diversified customers across geographies

We have developed long-term relationships with various companies that has helped us expand our product offerings, processes and geographical reach. The experience and strong client relationships built by our management plays a vital role in creating, maintaining, and expanding our Company's customer base. Our reputation of timely delivery and quality of products has helped us retain our clients and is instrumental in expanding our customers across diversified geographies. Our marketing team also plays an important role in the development of new products based on their study and feedback on latest industrial needs. During the Fiscal 2026, we sold our products to around 24 global customers and to around 265 domestic customers.

Our customer relationships are built with consistent supply of quality products at competitive costs. Our success lies in the strength of our relationship with our customers who have been associated with our company for a long period of time. The long-term relationships signify a foundation built on trust, reliability, and a consistent track record of delivering significant value. Such associations often translate into repeat business, referrals, and additional opportunities for growth and collaboration. As we have secured orders from our renowned customers in the past, and have been able to deliver successfully on these mandates, we believe that we are well positioned to capitalize on this opportunity and to take advantage of future orders placed by them. Our product quality and customization efforts help us to receive repeat orders. During the last 3 years we have received repeat orders from about 142 number of customers.

During the Fiscal 2026, our largest customer contributed approximately 15.73% of our revenue from operations. For the Fiscal 2026, 2025 and 2024 our top 10 customers contributed approximately 52.99%, 49.30% and 50.83% of our revenue

from operations respectively. These enduring customer relationships also have helped us expand our product offerings and geographic reach. During the Fiscal 2026, 2025 and 2024, we derived 76.68%, 71.79% and 68.98% of our revenue from operations in India and 23.32%, 28.21% and 31.02% of our revenue from operations from export. The Geographical breakup of our revenue from operations during the last 3 financial years is tabulated below:

(Rs. in Lakhs)

Locations	2025-26	% of total	2024-25	% of total	2023-24	% of total
Domestic						
Maharashtra	3,083.06	54.60%	2,529.74	50.29%	2,095.54	44.62%
Karnataka	246.16	4.36%	188.58	3.75%	196.20	4.18%
Gujarat	164.78	2.92%	124.08	2.47%	171.51	3.65%
Bihar	144.63	2.56%	101.96	2.03%	138.26	2.94%
Delhi	96.81	1.71%	18.18	0.36%	12.04	0.26%
Rajasthan	93.70	1.66%	101.89	2.03%	102.84	2.19%
Uttarakhand	76.57	1.36%	0.56	0.01%	0.00	0.00%
Odisha	67.63	1.20%	56.24	1.12%	48.94	1.04%
Jharkhand	58.02	1.03%	56.17	1.12%	40.47	0.86%
Uttar Pradesh	36.69	0.65%	75.98	1.51%	60.79	1.29%
Punjab	31.83	0.56%	26.42	0.53%	68.68	1.46%
Madhya Pradesh	28.50	0.50%	89.54	1.78%	42.72	0.91%
Kerala	2.06	0.04%	30.24	0.60%	54.21	1.15%
Others	199.33	3.53%	211.91	4.21%	207.81	4.42%
Domestic	4,329.75	76.68%	3,611.50	71.79%	3,240.02	68.98%
Export						
Guinea	450.37	7.98%	350.97	6.98%	370.77	7.89%
Mauritius	259.05	4.59%	230.70	4.59%	224.51	4.78%
Cameroon	189.62	3.36%	269.44	5.36%	252.83	5.38%
Guinea Bissau	76.68	1.36%	80.48	1.60%	35.47	0.76%
Poland	61.81	1.09%	27.72	0.55%	191.88	4.09%
Kuwait	39.61	0.70%	75.01	1.49%	38.47	0.82%
Myanmar (Burma)	38.17	0.68%	100.13	1.99%	94.06	2.00%
Lithuania	24.01	0.43%	54.75	1.09%	74.36	1.58%
Bangladesh	0.00	0.00%	90.00	1.79%	91.22	1.94%
Others	177.46	3.14%	139.62	2.78%	83.34	1.77%
Export	1,316.78	23.32%	1,418.82	28.21%	1,456.91	31.02%
Grand Total	5,646.53	100.00%	5,030.32	100.00%	4,696.93	100.00%

The strength in having such a geographically spread customer base lies in the mitigation of risks associated with overdependence on a single market. This strategic approach enhances the company's adaptability to market fluctuations and macro-economic changes, encouraging a more effective response to dynamic business environments.

In-house manufacturing facility with equipped machines and processes.

Our manufacturing facility is equipped with compound manufacturing machines and rotational moulding and roto lining machines like: Air Receiver, Analytical Balance HR250A, Bag closing machine heavy, Color Mixer, Cooling Tower, Crane, Cutter Machine, Cutting Elements, Die Face Cutter Machine, Extruder , Feeder, Freezer Box, Gear Box, Hopper Loader , Hot air oven, Hydraulic ground level truck loader, Hydraulic hand pallet truck, Imact tester, Inverter with Battery, Melt Flow Index Tester, Mold m s for naca, Mould SS200Ltr, MS & SS Air Knife, Process filter, Pulverizer, Rmu Breaker, Ro Plant 500 Lph, Rotational Molding Machine, Rotor For SM Mill 300, Scale, Single Station Pressure Tester, Transformer 100KVA , Trolley, Vending Machine III TS, Welding Machine, Hopper Dryer to deliver quality products. We currently operate three fully functional rotational moulding machines at our manufacturing facility located in Nashik, Maharashtra. Our production setup is supported by in-house quality control systems, ensuring that every batch meets quality standards. The plant is designed to handle a wide range of product types and volumes, offering flexibility to cater to both large-scale and customized orders. With growing demand and continuous product development, we are actively exploring opportunities to expand our manufacturing capacity and upgrade our infrastructure.

Focus on Quality, Environment, Health and Safety

Our business is focused on emphasizing on quality, environment, health and safety. We believe that maintaining quality for our products is critical to our continued growth. Our products undergoes various quality checks at various stages

including random sampling check and quality check internally. We adhere to quality standards as prescribed by our customers to meet the desired requirement; hence we get repetitive orders from our customers.

We are accredited with quality certifications like: ISO 9001:2015 for Quality Management System. In addition, our facility is a zero liquid discharge facility holding ZED Bronze certificate. We have also installed Cooling Towers & Reverse Osmosis (RO) system in our Plant. We work to ensure a safe and healthy workplace and therefore, we employ safety procedures in our manufacturing facility like: installation of comprehensive safety equipment such as fire extinguishers and usage of protective gear including safety shoes, safety glasses, and gloves etc.

Also, we have installed 177kw of solar panels on the roof so as to power our own operations through renewable energy sources. This will further reduce the carbon footprint by adopting clean energy. With a focus on sustainable manufacturing practices our company embodies its commitment to building a sustainable future for generations to come.

Experienced Promoters and Management with extensive domain knowledge

We have an experienced and qualified management team led by our Promoter, Managing Director and Chairman, Umakant Nivrutti Savadekar who holds the degree of Bachelor of Engineering (Mechanical Engineering) and Master of Technology (Nano science & Technology) with an overall work experience of around 21 years in the rotational moulding industry. He is also a secretary of star (Association of Asian Rotomolders). Our Promoter, WholeTime Director and CFO, Ulka Umakant Savadekar holds the degree of Bachelor of Commerce, Diploma in electrical engineering and Master of Business Administration (Finance) with an overall work experience of around 13 Years in roto moulding industry and our Promoter and Whole Time Director, Nivrutti Sonu Savdekar holds the degree of Bachelor of Education (B.Ed) with an overall work experience of around 13 years in the roto moulding industry. Our promoter and non-executive director Vijaya Nivrutti Savdekar holds the degree of Bachelor of Arts with an overall work experience of around 13 years in the roto moulding industry.

Our experienced promoter and management team enables us to capture market opportunities, formulate and execute business strategies, manage client expectations, and proactively manage changes in market conditions. Their advisory services and inputs are a value addition to our performance, compliance and overall operations. They are instrumental in establishing and maintaining relationships with our customers. We further believe that our qualified management and employee base have enabled us to extend our operating capabilities, improve the technical quality of our products and facilitate our growth in the industry

OUR BUSINESS STRATEGIES

Continue to focus on manufacturing by expanding our product portfolio.

We seek to leverage our capabilities, including our manufacturing facilities and quality control practices, to further expand our product portfolio in the existing segments and also enter new product development. We believe that by developing new formulations and variants of our products, we can successfully expand our product offerings to larger customer base. Recently our company has forayed in development of nylon based compounds. We have purchased a batch of requisite raw materials for the same and intend to successfully commercialize the new nylon compound products. We intend to continue to focus on our ability to customize our products according to the specific requirements of our customers and broaden our portfolio and focus on sustainable solutions.

Continue to reduce operating costs and improve operational efficiencies

We intend to focus on keeping our operating costs low, which we believe is critical for remaining profitable. We intend to continue enhancing our operational efficiencies, to increase economies of scale, better absorb our fixed costs, reduce our other operating costs and strengthen our competitive position. We would focus on improving capacity utilization at our production facilities, through increase in our overall production volumes. We will continue to seek to manage our supply chain costs through optimal inventory levels, economic orders and other measures. Economies of scale will also enable us to continuously improve our operational efficiencies. We believe our focus on developing cost-reduction strategies and implementing more sustainable methods in our operations will enable us to reduce our costs. We believe that our investments in strengthening our team and upgrading our systems and processes will enable us to achieve our growth objectives while improving our profitability and attain operational efficiencies.

Continue to expand our customer base in India and in international markets

As of March 31, 2026, our product portfolio is sold in around 21 countries and in 24 states in India. We believe that the long-standing relationships that we have enjoyed with our customers over the years has helped us grow. In addition, we have sales and marketing team and business development team that is dedicated to taking new orders, quoting rates and aids in understanding the requirements of our customers. We intend to focus on increasing our wallet share with existing customers. We have built long-standing relationship with our customers through various strategic endeavors, which we intend to leverage by selling baskets of products to the same customers.

In addition, we intend to continue to leverage our existing sales and marketing network and diversified product portfolio. In order to expand our footprint, we have also registered ourselves for 'Rotoplas 2026' and Plastivision India 2027' scheduled to be conducted by the end of FY 26 and in FY 27 respectively

We plan to strengthen our market domestically to other Indian states and expand our exports and diversify geographically to mitigate risks. By solidifying our domestic presence and exploring international opportunities, we aim to enhance our market reach and customer accessibility.

Increasing our manufacturing capacity to focus on the growing demand of our core products:

As on the date of this Red Herring Prospectus, we have one manufacturing facility situated at, Khatwad Tal, Dindori Dist, Nashik, Maharashtra for the production of our products. We intend to expand our manufacturing operations by purchasing new machineries to increase our production capacity. We intend to purchase rotational moulding machine, pulverizing machine, extruder to manufacture roto moulded products and compounds at our existing manufacturing facility. The upgraded rotational moulding machine will increase our existing capacity of custom moulding with increased productivity. Further our current the production process is impacted by significant downtime during the Mixing / Blending and Grinding / Pulverizing stages when switching between different compounds. This particularly affects the turnaround time between manufacturing different products. The new pulverising and extruder machine shall reduce such downtime, thereby streamlining batch transitions and improving overall throughput. We propose to utilize the additional capacity for manufacturing a range of existing as well as new nylon compound products. We intend to utilize net proceeds to the extent of Rs 514.91 lakhs towards such capital expenditure for procurement of these machineries. For details, please refer to the chapter **"Objects of the issue"** on page 76 of this DRHP.

Our Products Portfolio



The following table lists our current products, along with their descriptions as well as their end use industry.:

Sr. No.	Product	Description	End User Industry
ROTO MOULDING COMPOUND			
1	Color Powders	Our color powders are formulated using polyethylene or polypropylene base materials. Depending on the final application of our products on the roto moulds, we customize our color powders for enhanced UV stability and long-term outdoor durability. We offer customized blends of color	Color Powders are widely used for manufacturing products such as overhead tanks, portable sanitation units, road safety barrier automobile fuel tanks, air ducts, mudguards, toolboxes, plastic flower pots, storage containers, chemical tanks, pallets, bins, outdoor chairs, tables, stools, planters, decorative panels, decorative lamp covers and other designer molded items, septic tanks, bio-toilets, waste bins, Dustbins, sludge storage tanks, and other

		powders as per the customers' requirement.	waste handling containers, playground equipment, outdoor furniture, park accessories, toy parts, and other moulded items.
2	Polyethylene (PE) Foam compound	PE foam compounds are primarily used to provide insulation in roto moulded products. These compounds form an insulating layer within the product, offering either thermal or acoustic insulation depending on the application.	PE Foam Compounds are widely used in the Insulated Tank and Storage Solutions industry for manufacturing rotomolded products. It finds its application in products like foam insulated water tanks, Fish tubs, Pallets, Plastic Refrigeration Products.
3.	ESF granules	PE foam material is also offered in granulated form. LLDPE Easy Shot Foam (ESF) Granules are polyethylene-based raw materials designed for the efficient production of lightweight, closed-cell foamed products.	ESF granules are widely used in intricate products like foam insulated water tanks, Fish tubs, Pallets , Plastic Refrigeration Products.
4.	Stone effect compound	These compounds provide a natural, stone-like aesthetic to plastic planters, furniture, and other roto moulded products. With infrastructure development in full swing across India there is a growing demand for products that combine durability with high-end design and aesthetics.	Stone effect compound are used to manufacture molded products like: plastic planters, plastic fountains and garden furniture.
5	Permanent antistatic compound	Static electricity buildup on the surface of plastic products can lead to sparks and can damage sensitive components in the electronics industry. Therefore, incorporating antistatic properties in plastic products used in these sectors is critical. These antistatic compounds are designed to produce roto moulded products with antistatic surfaces. These compounds ensure safety and reliability in high-risk environments.	Permanent antistatic compound are used to manufacture molded products like consumer goods for electronic application like fans, coolers, air blowers.
6	Super Tuff HDPE Compound	Super Tuff HDPE gives better performance than regular LLDPE color powders.	Super tuff HDPE is developed for products like chemical tanks and hydraulic tanks, fuel tanks where tuff performance is required.
7	Flexible Compounds	Flexy Tuff compound is designed for products that demand high strength. Flexy Tuff delivers toughness and performance in the demanding environments.	It is ideal for applications such as construction site garbage chutes used in high-rise buildings, where the material must withstand the impact of heavy debris dropped from significant heights. This grade is also used in the manufacturing of specialized vehicle bumpers that require enhanced durability and shock resistance.
8	Flame retardant compound	Regulatory authorities now mandate the use of flame-retardant polymers in roto moulded products for applications in consumer goods. These specialized polymers help slow the spread of fire caused by burning plastics, providing valuable escape time for individuals in emergency situations.	Flame retardant compound are used to manufacture moulded products like houseware utility and petware products.
9	Rotolining Compound	Rotolining compound is a grade of polyethylene developed for the rot lining purpose. This powder compound has property of sticking to the metal. Also has a very good chemical resistance properties.	This grade is specially used by in industrial equipments.

OTHER MANUFACTURING			
10	Custom molded tanks	Many companies use roto moulded products as part of their final assemblies but prefer not to manufacture these components in-house. Instead, they purchase the same from manufacturers known as custom moulders. With our experience in the rotational moulding process, we also offer custom moulding solutions.	Currently we provide custom moulded tanks such as water tanks, fuel tanks and chemical tanks.

Our company also holds authorized distributorships for the following products:

- 1. Paints, Coating and Other Auxiliary products (Color inks, marker and stamps):** We are authorized Distribution Partner of all India Region for Lysis Technologies Ltd., Hordle, UK for Paints, Coatings and other Auxiliary products designed and/or produced by the company for the Rotational Moulding Industry. The specialized color inks are used for permanent labeling on roto molded plastic products. These inks ensure permanent labeling that withstands weather exposure. The Ink can also be used to decorate plastic surfaces with special effects, or to print batch numbers and identification codes directly on the product. Marking with the Logos, date stamps, hazard warnings, regulatory info, sequential numbering are easily realised with a simple stamping process.
- 2. Speciality release agents (Mold release agent):** We are the authorized Distribution Partner of all India region for Axel Plastics Inc, Monroe, USA for Speciality release agents for Rotational Molding Market segment. In the rotational molding process, once the product is cooled inside the mold, it must release easily from the mold surface without sticking. To achieve this, a mold release agent is applied to the mold surface prior to moulding. These chemical forms a thin, uniform layer that facilitates smooth and effortless product removal, improving cycle efficiency and surface quality.
- 3. Rotational Moulding process control equipment:** We are the authorized Distribution Partner of all India region for 493K Limited, Northern Ireland UK for supply Rotational Moulding process control equipment for Rotational Molding Market segment. This is an advanced electronic device used to measure the thickness of molded plastic products without the need for cutting or damaging the actual part. It operates on a magnetic principle, offering accurate, non-destructive measurement. Thickness testing machine is supplied to various companies in the Molding Industry.
- 4. Polypropylene Compound (PP Compound Powder):** We are the authorized Distribution Partner of Salee Colour Plc, Thailand for supply Polypropylene Compound for Rotational Molding Industry. This Polypropylene Compound Powder has superior mechanical properties, chemical resistance & higher temperature capability that allows for its use in applications in infrastructure, automotive, furniture, material handling and transport panels.

Our company also offers following job work services:

- 1. Rotolining :** Rotolining is a process in which a plastic coating is applied to the inner walls of metal tanks, vessels, or pipelines. This lining acts as a protective barrier, safeguarding the metal surfaces from chemical attack and water-induced corrosion. It enhances the durability, safety, and service life of industrial equipment used in corrosive environments.
- 2. Toll pulverising:** - Some of the companies don't have the pulverising facility at their factory or have less capacity of pulverising. Companies like this send the granules to our company to convert it to powder, this service is called toll pulverising.

Roto moulded Compounds are widely used across various industries. Some end use applications include as under:

				
Nursery planters	Outdoor Furniture's	Play-ground Equipment	Water storage tanks	Diesel Tank

				
Portable sanitation	Underground Septic Tank	Road Safety Equipment's	Dustbin	Agricultural Spray Tanks

OUR MANUFACTURING FACILITY

OUR FACTORY



MANUFACTURING PLANT

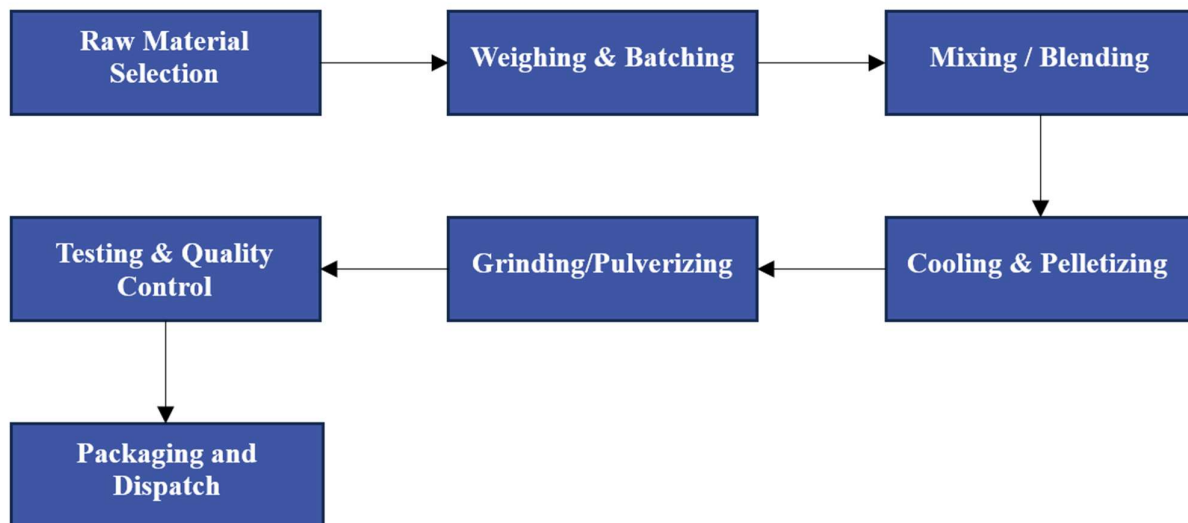





MANUFACTURING PROCESS FLOW CHART

ROTO MOULDING COMPOUNDS

A common manufacturing process flow for roto moulding compounds is elaborated below. While formulations and processing parameters differ per product, the core flow is largely shared, particularly for polyethylene-based systems.



Raw Material Selection

Inputs like: Base resins (e.g., LLDPE, HDPE) are selected. Functional additives like: Color masterbatches, Plasblak, Antistatic agents, Flame retardants, Blowing agents (for foam), UV stabilizers, Antioxidant etc are selected. We source and verify raw materials based on technical datasheets and specifications.

Weighing & Batching

We use Digital weigh scales with which materials are weighed as per formulation (recipe) using a bill of material (BOM). Precision is critical for consistency and performance, especially for, Color uniformity, Antistatic performance, Flame retardancy etc.

Mixing / Blending

We usually follow two common process here:

A. Compounding – In this step, base polymers are melt-blended with additives such as colorants, stabilizers, flame retardants, foam compounds, antistatic or supertuff compounds, flexible or filled systems in a twin-screw or single-screw extruder to create a homogeneous compound with consistent properties tailored for rotomoulding or rotolining applications.

B. Dry Blending - high shear mixing is done for pre-coloured powders or simple additive dispersions. This process is used when melt blending is not required.

Finally, Homogeneous polymer compound (Extrudates) is obtained from extrusion.

Cooling & Pelletizing

Extrudates are cooled in water bath and cut into pellets or granules. This makes it easy to handle, store, and reprocess if needed.

Grinding / Pulverizing

Pellets are grounded at room temperature. The target mesh size is typically 20–35, chosen based on the mold's complexity and flow requirements to ensure uniform powder distribution, efficient melting, and a high-quality surface finish in the final product. Grinding/Pulversing is done in Controlled parameters to obtain required Particle size distribution (PSD), Bulk density and Flowability.

Testing & Quality Control

Quality checks like: MFI (Melt Flow Index), Particle size, Color consistency etc are conducted to ensure the material meets processing and performance standards required for rotomoulding and rotolining applications. Detailed test reports are documented for batch, providing traceability and assurance that the material complies with the specified quality standards and client requirements.

Packaging and Dispatch

Packed in 25 kg woven bags and labeled with - Batch no., product name, Color code / additive type, Safety and handling info. Final product is stored in dry place.

INFRASTRUCTURE FACILITIES

Availability of Raw Material

The raw materials we use in our manufacturing process are primarily sourced from third party suppliers in India and are also imported in fiscal 2026 from Canada, Malaysia, Thailand and UK. Our raw materials include LLDPE, HDPE, Functional additives like: Color masterbatches, Plasblak, Antistatic agents, Flame retardants, Blowing agents (for foam), UV stabilizers, Antioxidant etc. Our imported purchases account for 6.78%, 3.37% and 6.61% of our total purchases for the period ended on Fiscal 2026, 2025 and 2024.

Details of our domestic and international purchases are as under:

(₹ in Lakhs)

Particulars	2025-26	% of total purchase	2024-25	% of total purchase	2023-24	% of total purchase
Domestic	4347.49	93.22%	3,965.68	96.63%	3,616.29	93.39%
Import	316.04	6.78%	138.32	3.37%	256.07	6.61%
Total	4663.53	100.00%	4,104.00	100.00%	3,872.36	100.00%

Power - The requirement of power in our manufacturing facility is met through Maharashtra State Electricity Distribution Co. Ltd. In our continued efforts toward sustainability and cost-efficiency, we have installed solar panels at our factory premises, which supplement our power requirements through renewable energy.

Water - Our current water consumption at our manufacturing facility is are sourced from borewell.

Collaborations/ Tie Ups/ Joint Ventures

Except as disclosed in this Red Herring Prospectus and normal course of business, we do not have any collaborations/ Ties Ups/Joints Ventures as on date.

Capacity and Capacity Utilization Below are the details of the installed and the utilized capacity of our company:

Product details	2025-26	2024-25	2023-24
1. ROTO MOULDING COMPOUND	Qty in Mt	Qty in Mt	Qty in Mt
Installed annual Capacity	6000	6000	4100
Actual Annual production	3927	3596	3126
Capacity Utilization (%)	65.45	59.93	76.24
2. Custom Moulded Tanks	No of tanks	No of tanks	No of tanks
Installed annual capacity	2000	2000	2000
Actual annual production	1829	1720	1844
Capacity Utilization (%)	91.45	86.00	92.20

**The information related to the Capacity installed and capacity utilization is based on the certificate received from Sunil Bhor & Associates, Chartered Engineers vide their certificate dated July 08, 2026.*

Plant & Machinery

The major plant & machinery installed at our factory are: Air Receiver, Analytical Balance HR250A, Bag closing machine heavy, Color Mixer, Cooling Tower, Crane, Cutter Machine, Cutting Elements, Die Face Cutter Machine, Extruder , Feeder, Freezer Box, Gear Box, Hopper Loader , Hot air oven, Hydraulic ground level truck loader, Hydraulic hand pallet truck, Imact tester, Inverter with Battery, Melt Flow Index Tester, Mold m s for naca, Mould SS200Ltr, MS & SS Air Knife, Process filter, Pulverizer, Rmu Breaker, Ro Plant 500 Lph, Rotational Molding Machine, Rotor For SM Mill 300, Scale, Single Station Pressure Tester, Transformer 100KVA , Trolley, Vending Machine III TS, Welding Machine, Hopper Dryer to deliver quality products.

Sales and Marketing

Our products primarily cater to the business-to-business segment. We sell directly to majority of our customers which allows us to understand the specifications of our customers. As a B2B manufacturer, our channels of marketing are such that we need to reach and target our clients of various industries. Our team is responsible for the marketing of our products, negotiating prices, procuring repeat orders and ensuring timely dispatch and deliveries. Our sales team has built long-term relationships with a number of our customers. Our customer acquisition strategy includes participation in domestic and international exhibitions and conference, active presence through our company website and social media platforms, showcasing our expertise via presentations, hosting workshops and webinars, conducting personal visits, and leveraging industry references and word-of-mouth. We have in the past participated in ARMO 2023 Conference organized in Poznan by ROTOPOL Association and British Plastics Federation. These channels collectively enable us to expand our market reach and maintain a competitive edge. Further, our Promoter, Umakant Nivrutti Savadekar, served as the President of the Society of Asian Rotomoulders (STAR) for the calendar years 2020 and 2021. Thus his association and networking in the industry plays a pivotal role in expanding our operations.

Competition

Our competition varies by market, geographic areas and type of product. As a result, to remain competitive in our markets, we must continuously strive to reduce our costs of production, transportation and distribution and improve our operating efficiencies. There are various large and small manufactures that develop similar products that we sell. These players in the industry may have greater financial resources, technology, greater market penetration and operations in diversified geographies and product portfolios, which may allow them to better respond to market and technological trends. We compete with various companies in organised and unorganised structure.

Human Resource:

We have in our team skilled and unskilled personnel who are abreast with our manufacturing activities. They are committed & dedicated to maintain the specified standard, quality & safety of our products. As on June 30, 2026 we have deployed 33 permanent employees.

For the month of June 2026, our Company has deposited amount of Rs. 1.17 lacs with the Employee Provident Fund Organisation for its 32 Employees covered under Employees' Provident Fund also For the month of June 2026 our Company has deposited amount of Rs 0.10 lacs with the Employees State Insurance Corporation for its 26 employees covered under Employees State Insurance Corporation.

Insurance

Operating our business involves many risks, which, if not insured, could adversely affect our business and results of operations. We maintain insurance coverage that we consider customary in the industry against certain of the operating risks. Our insurance policies include vehicle insurance, Bharat Sookshma Udyam Suraksha Policy for our factory and Solar Panels & Inverters, Export Specific Buyer Policy for cover of multiple shipments and Keyman insurance policy. We believe that our current level of insurance is adequate for our business and consistent with industry practice. Moreover, our company suffered loss of goods in a marine cargo accident in FY 24-25, however the same was covered with Marine Insurance Policy and the insurance claim covering the damage was recovered from insurance company and there have been no outstanding claims as on the date of this DRHP. We may not be able to obtain insurance coverage in the future to cover all risks inherent in our business, or insurance, if available, may be at rates that we do not consider to be commercially reasonable. For further details, kindly refer the section on **“Risk Factors”** beginning on page 21 of this Red Herring Prospectus. Our insurance coverage may not adequately protect us against all material hazards, which may affect our business, results of operations and financial condition.

Immovable Properties

Details of our immovable property are as per below:

Sr. No.	Details of the Property	Actual Use	Owned/Leased
1.	Gat No-172, Khatwad Tal - Dindori Dist - Nashik, Maharashtra, India-422004	Registered Office and Factory	Leased

Details of Intellectual property

Sr. No.	Trademark	Class	Nature of Trademark	Application date	Allocated till	Application number	Status
1		35	Device	18-09-2025	N.A.	7245365	Formalities Chk Pass
2		40	Device	18-09-2025	N.A.	7245366	Formalities Chk Pass
3	PHYCHEM	1	Word	18-09-2025	N.A.	7245363	Formalities Chk Pass

KEY INDUSTRY REGULATIONS AND POLICIES

*The following description is a summary of the relevant regulations and policies as prescribed by the Government of India, and the respective bye laws framed by the local bodies, and others incorporated under the laws of India. The information detailed in this Chapter has been obtained from the various legislations, including rules and regulations promulgated by the regulatory bodies and the bye laws of the respective local authorities that are available in the public domain. The statements produced below are based on the current provisions of Indian law, and the judicial and administrative interpretations thereof, which are subject to change or modification by subsequent legislative, regulatory, administrative or judicial decisions and may not be exhaustive, and are only intended to provide general information to investors and is neither designed nor intended to be a substitute for professional legal advice. We are subject to a number of Central and State legislations which regulate substantive and procedural aspects of the business. Additionally, the business activities of our Company require sanctions, approval, license, registration etc. from the concerned authorities, under the relevant Central and State legislations and local bye-laws. For details of Government and Other Approvals obtained by the Company in compliance with these regulations, see section titled “**Government and Other Approvals**” of this Red Herring Prospectus. The following is an overview of some of the important laws, policies and regulations which are pertinent to our business as a player in the business of manufacturing polymer pipes and fittings products for commercial purpose.*

INDUSTRY SPECIFIC REGULATIONS

THE LEGAL METROLOGY ACT, 2009

The Legal Metrology Act provides that the units of weights and measures must be in accordance with the metric system based on the international system of units, and prohibits quotations made otherwise. The Legal Metrology (General) Rules, 2011, which came into force on April 1, 2011, also provides detailed specifications of standard weights and measures and the standard equipment. The Legal Metrology (Packaged Commodities) Rules, 2011, which also came into force on April 1, 2011, provide the specification with respect to price, origin, expiry date and other details which are required to be mentioned on the label of products. The Legal Metrology Rules are ancillary to the Legal Metrology Act and set out to define various manufacturing and packing terminology. The Rules require a declaration of 'country of origin' or 'country of manufacture' or 'country of assembly' on the imported products. It lays out specific prohibitions where manufacturing, packing, selling, importing, distributing, delivering, offering for sale would be illegal and requires that any form of advertisement where the retail sale price is given must contain a net quantity declaration. Circumstances which are punishable are also laid out.

The Legal Metrology Act regulates the trade and commerce in weights and measures, and provides for the appointment of a director, controller and other legal metrology officers, and empowers them to undertake inspection or forfeiture to ensure compliance with its provisions. It provides for imposition of penalty on use of non-standard, or unverified weights and measures, and for making any transaction, deal or contract in contravention of the standards weights and measures. The Legal Metrology Act allows companies to nominate a person who will be held responsible for the breach of provisions of this legislation.

THE LEGAL METROLOGY (PACKAGED COMMODITIES) RULES, 2011, WITH AMENDMENTS UP TO DECEMBER 2024

The Legal Metrology Rules are ancillary to the Legal Metrology Act and set out to define various manufacturing and packing terminology. The Rules require a declaration of 'country of origin' or 'country of manufacture' or 'country of assembly' on the imported products. It lays out specific prohibitions where manufacturing, packing, selling, importing, distributing, delivering, offering for sale would be illegal and requires that any form of advertisement where the retail sale price is given must contain a net quantity declaration. The Amendment Rules issued in 2024 ensure consumer protection, transparency, and compliance for manufacturers, importers, and e-commerce entities. Key updates include unit sale price declarations, QR code requirements, and revised labelling norms to enhance market regulation. These rules aim to foster a healthier marketplace for consumers by ensuring that standardized and ethical practices are followed with respect to packaging and sale of goods and laying down strict penalties in cases of violations of manner of labelling and packaging.

THE MICRO, SMALL AND MEDIUM ENTERPRISES DEVELOPMENT ACT, 2006

The Micro, Small and Medium Enterprises Development Act, 2006 provides the legal framework for the promotion, development, and competitiveness of micro, small, and medium enterprises in India. The Act defines the classification of enterprises based on investment and turnover, and lays down provisions for facilitating credit flow, infrastructure support, and capacity building. It also establishes mechanisms for resolution of delayed payments to MSMEs, including the right to receive interest on delayed payments. The Act empowers state and central governments to frame policies and schemes to

enhance the growth and sustainability of the MSME sector. Compliance with this Act ensures accountability and protection of enterprises engaged in trade and industry. Further, it mandates the constitution of Facilitation Councils for expeditious dispute resolution. The Act plays a key role in strengthening the MSME ecosystem which is critical to India's economic growth.

BUREAU OF INDIAN STANDARDS ACT, 2016 READ WITH BUREAU OF INDIAN STANDARDS RULES, 2018

The BIS Act provides for the establishment of the National Standards Body of India for the standardisation, marking and quality certification of goods. Functions of the bureau include, inter alia, (a) recognizing as an Indian standard, any standard established for any article or process by any other institution in India or elsewhere; (b) specifying a standard mark which shall be of such design and contain such particulars as may be prescribed to represent a particular Indian standard; and (c) conducting such inspection and taking such samples of any material or substance as may be necessary to see whether any article or process in relation to which the standard mark has been used conforms to the Indian Standard or whether the standard mark has been improperly used in relation to any article or process with or without a license. A person may apply to the bureau for grant of license or certificate of conformity, if the articles, goods, process, system or service conforms to an Indian Standard.

Further, the Ministry, vide notification no. G.S.R. 584(E) dated June 25, 2018, has notified the BIS Rules. The BIS Rules have been notified in supersession of the Bureau of Indian Standards Rules, 1987, in so far as they relate to Chapter IV A of the said rules, and in supersession of the Bureau of Indian Standards Rules, 2017, except in relation to things done or omitted to be done before such supersession. According to the BIS Rules, the Bureau shall establish Indian Standards in relation to any goods, article, process, system, or service, review of Indian standards, adoption of standards as Indian standards and for publishing of Indian standards and shall reaffirm, amend, revise or withdraw Indian Standards so established, as may be necessary.

THE FACTORIES ACT, 1948

The Factories Act, 1948 is a comprehensive legislation enacted to regulate labour welfare, occupational safety, health, and working conditions in factories across India. It prescribes requirements relating to cleanliness, ventilation, lighting, drinking water, safety of machinery, and provisions for preventing accidents and occupational hazards. The Act governs working hours, overtime, leave, and employment of women and young persons, thereby safeguarding the rights of workers. It mandates the appointment of welfare officers, medical facilities, and canteens in certain cases, along with ensuring periodic inspections and compliance reporting. Authorities under the Act are empowered to enforce penalties in cases of non-compliance or unsafe practices. By prescribing uniform standards, the Act seeks to balance industrial growth with worker protection and social justice.

STATE SPECIFIC LEGISLATIONS

MAHARASHTRA LABOUR WELFARE FUND ACT, 1953

The Maharashtra Labour Welfare Fund Act, 1953 was enacted to provide for the constitution of a Labour Welfare Fund dedicated to financing measures aimed at promoting the welfare of workers in the state. The Act mandates contributions from employers, employees, and in certain cases, the state government, to create a common pool of resources. These funds are utilised for activities such as educational facilities, medical aid, housing, recreation, vocational training, and social security schemes for workers and their families. The Act also establishes the Maharashtra Labour Welfare Board as the authority to administer and manage the Fund, ensuring that welfare initiatives reach the intended beneficiaries. By mandating periodic contributions and empowering the Board to frame schemes, the legislation plays a pivotal role in improving the living standards and working conditions of labour in Maharashtra.

MAHARASHTRA LABOUR WELFARE FUND RULES, 1953

The Maharashtra Labour Welfare Fund Rules, 1953 provide the procedural framework for implementing the provisions of the Maharashtra Labour Welfare Fund Act, 1953. These rules outline the manner of collection and payment of contributions by employers and employees, maintenance of registers and records, and submission of returns to the Labour Welfare Board. They also prescribe forms, timelines, and compliance requirements to ensure transparency and accountability in the administration of the Fund. The Rules empower authorities to inspect establishments, verify records, and enforce recovery in case of defaults. By operationalising the Act, they ensure that the contributions collected are systematically channelled towards welfare activities that enhance the quality of life of workers. Together with the Act, the Rules establish a robust mechanism for institutionalising labour welfare measures in the state of Maharashtra.

MAHARASHTRA STATE TAX ON PROFESSIONS, TRADES, CALLINGS AND EMPLOYMENTS ACT, 1975

The Maharashtra State Tax on Professions, Trades, Callings and Employments Act, 1975 provides the legal framework for the levy and collection of profession tax in the state of Maharashtra. The Act mandates that every person engaged in professions, trades, callings, or employments, including individuals, firms, companies, and other entities, is liable to pay tax to the state government, subject to prescribed monetary limits and exemptions. Employers are required to deduct profession tax from the salaries and wages of employees and deposit the same with the government within stipulated timelines. The Act also lays down provisions for registration of employers and enrolment of other liable persons, along with filing of returns, assessments, and penalties for non-compliance. The revenue collected under this Act is utilised by the state for welfare and development purposes. By institutionalising profession tax, the Act ensures a steady source of state revenue while enforcing accountability and compliance among employers and professionals.

MAHARASHTRA FACTORIES RULES, 1963

The Maharashtra Factories Rules, 1963 were framed under the Factories Act, 1948 to provide detailed procedures and guidelines for implementing the provisions of the parent Act within the state of Maharashtra. These Rules prescribe standards relating to health, safety, and welfare of workers, covering aspects such as cleanliness, ventilation, lighting, drinking water, sanitation, and medical facilities. They also specify safety measures for handling machinery, hazardous substances, and dangerous operations, along with requirements for periodic inspections and reporting. The Rules govern working hours, leave, employment of women and young persons, and the appointment of welfare officers, safety officers, and medical staff in certain factories. They further lay down procedures for licensing and registration of factories, maintenance of records, and submission of statutory returns. By operationalising the Factories Act, 1948 at the state level, the Rules ensure uniform enforcement, safeguard labour rights, and promote safe and healthy working environments in Maharashtra's industrial establishments.

THE MAHARASHTRA WELFARE OFFICERS (DUTIES, QUALIFICATIONS AND CONDITIONS OF SERVICE) RULES, 1966

The Maharashtra Welfare Officers (Duties, Qualifications and Conditions of Service) Rules, 1966 were framed under the Factories Act, 1948 to regulate the appointment, duties, and service conditions of Welfare Officers in factories across Maharashtra. The Rules mandate that factories employing a prescribed number of workers must appoint qualified Welfare Officers to look after the welfare, safety, and overall well-being of employees. They prescribe the minimum educational qualifications, training requirements, and experience criteria for such officers, ensuring professional competence in managing labour welfare. The Rules clearly define the duties of Welfare Officers, including maintaining harmonious industrial relations, implementing welfare schemes, assisting workers in securing statutory benefits, and promoting health, safety, and social security measures. They also provide for conditions of service, such as working hours, status, authority, and disciplinary provisions, thereby safeguarding the independence and effectiveness of the role. By institutionalising the role of Welfare Officers, the Rules ensure that worker welfare remains a structured and integral component of industrial operations in Maharashtra.

THE MAHARASHTRA SAFETY OFFICERS (DUTIES QUALIFICATIONS AND CONDITIONS OF SERVICE) RULES, 1982

The Maharashtra Safety Officers (Duties, Qualifications and Conditions of Service) Rules, 1982 were framed under the Factories Act, 1948 to regulate the appointment, roles, and service conditions of Safety Officers in factories across Maharashtra. The Rules mandate that factories employing a specified number of workers or engaged in hazardous processes must appoint qualified Safety Officers to oversee workplace safety and accident prevention. They lay down the minimum educational qualifications, technical expertise, and experience required for such officers to ensure professional competence in industrial safety management. The Rules define the duties of Safety Officers, including conducting safety inspections, ensuring compliance with statutory safety norms, investigating accidents, training workers in safe practices, and promoting a culture of safety within the factory. They also outline conditions of service, including authority, reporting structure, and responsibilities, to maintain the independence and effectiveness of the role. By institutionalising the appointment of Safety Officers, these Rules strengthen occupational safety standards and help reduce industrial hazards in Maharashtra's factories.

THE INDUSTRIAL DISPUTES (MAHARASHTRA) RULES, 1957

The Industrial Disputes (Maharashtra) Rules, 1957 were framed under the Industrial Disputes Act, 1947 to provide a detailed procedural framework for the resolution of industrial disputes within the state of Maharashtra. These Rules regulate the functioning of conciliation officers, labour courts, and industrial tribunals, and prescribe procedures for filing

statements of claim, written replies, and evidence in dispute matters. They lay down timelines, formats, and record-keeping requirements to ensure systematic handling of disputes relating to employment, working conditions, retrenchment, layoffs, strikes, and lockouts. The Rules also cover the recognition of trade unions, representation of workers and employers, and conduct of proceedings before adjudicating authorities. Additionally, they provide for the maintenance of registers, submission of returns, and powers of inspection to ensure compliance with statutory obligations. By operationalising the Industrial Disputes Act, 1947 at the state level, these Rules facilitate timely and fair settlement of industrial conflicts, thereby promoting industrial peace and protecting the rights of both workers and employers in Maharashtra.

THE MAHARASHTRA FIRE PREVENTION AND LIFE SAFETY MEASURES ACT

The Maharashtra Fire Prevention and Life Safety Measures Act, 2006 was enacted to provide a comprehensive legal framework for ensuring fire safety and protecting human life and property in the state of Maharashtra. The Act mandates the adoption of fire prevention and life safety measures in buildings, premises, and public places, in accordance with prescribed standards and codes. It requires the approval of building plans from fire authorities, periodic inspection of fire safety installations, and issuance of No Objection Certificates (NOC) for compliance. The Act empowers designated authorities to enforce corrective actions, order evacuation, or seal unsafe premises in cases of non-compliance. It also places responsibility on owners, occupiers, and developers to maintain functional fire safety systems such as alarms, extinguishers, hydrants, and evacuation facilities. Penalties are prescribed for violations, negligence, or obstruction of enforcement. By institutionalising fire safety norms, the Act seeks to minimise fire hazards, enhance preparedness, and safeguard life and property across the state.

THE MAHARASHTRA INDUSTRIAL DEVELOPMENT ACT, 1961

The Maharashtra Industrial Development Act, 1961 was enacted to provide for the orderly development and regulation of industries in the state through the establishment of industrial areas and estates. The Act led to the creation of the Maharashtra Industrial Development Corporation (MIDC) as the nodal agency for planning, acquiring, and developing land for industrial use, along with provision of necessary infrastructure such as roads, water supply, drainage, power, and communication facilities. It empowers the state government and MIDC to acquire land, regulate industrial locations, and lease or transfer plots to entrepreneurs for industrial purposes. The Act also provides for the establishment of service facilities, amenities, and common utilities to support industrial growth and balanced regional development. Provisions are included for recovery of dues, regulation of use of industrial plots, and enforcement of compliance. By institutionalising a structured mechanism for industrial infrastructure development, the Act has played a pivotal role in promoting Maharashtra as a leading industrial hub in India.

THE MAHARASHTRA STAMP ACT, 1958

The purpose of the Maharashtra Stamp Act, 1958 (the “Stamp Act”) was to streamline and simplify transactions of immovable properties and securities by the State Government. The Stamp Act provides for the imposition of stamp duty at the specified rates on instruments listed in Schedule IA of the Stamp Act. Stamp duty is payable on all instruments/documents evidencing a transfer or creation or extinguishment of any right, title or interest in immoveable property. However, under the Constitution of India, the states are also empowered to prescribe or alter the stamp duty payable on such documents executed within the state

ENVIRONMENT RELATED LEGISLATIONS

THE ENVIRONMENT (PROTECTION) ACT, 1986 (“EPA”) READ WITH THE ENVIRONMENT (PROTECTION) RULES, 1986 AND ENVIRONMENTAL IMPACT ASSESSMENT NOTIFICATION, 2006

The EPA has been enacted for the protection and improvement of the environment. It stipulates that no person carrying on any industry, operation or process shall discharge or emit or permit to be discharged or emit any environmental pollutant in excess of such standards as may be prescribed. Further, no person shall handle or cause to be handled any hazardous substance except in accordance with such procedure and after complying with such safeguards as may be prescribed. EPA empowers the Central Government to take all measures necessary to protect and improve the environment such as laying down standards for emission or discharge of pollutants, providing for restrictions regarding areas where industries may operate and generally to curb environmental pollution. Penalties for violation of the EPA include fines up to ₹10.00 lakhs or imprisonment of up to five years, or both. As per the Environment Protection Rules, every person who carries on an industry, operation or process requiring consent under Water Act or Air Act or both or authorization under the Hazardous Wastes Rules is required to submit to the concerned state pollution control board an environmental audit report for that financial year in the prescribed form.

AIR (PREVENTION AND CONTROL OF POLLUTION) ACT, 1981

The Air Act aims to prevent, control and abate air pollution, and stipulates that no person shall, without prior consent of the relevant state pollution control board, establish or operate any industrial plant which emits air pollutants in an air pollution control area. Such person also cannot discharge or cause or permit to be discharged the emission of any air pollutant in excess of the standards laid down by the State Boards. The central pollution control board and the state pollution control boards constituted under the Water Act perform similar functions under the Air Act as well. Pursuant to the provisions of the Air Act, any person establishing or operating any industrial plant within an air pollution control area, must obtain the consent of the relevant state pollution control board prior to establishing or operating such industrial plant

WATER (PREVENTION AND CONTROL OF POLLUTION) ACT, 1974

The Water Act aims at prevention and control of water pollution as well as restoration of water quality through the establishment of a central PCB and state PCBs. Under the provisions of the Water Act, any individual, industry, or institution discharging industrial or domestic wastewater or establishing any treatment or disposal system or the using of any new or altered outlet for the discharge of sewage is required to obtain the consent of the applicable state PCB, which is empowered to establish standards and conditions that are required to be complied with. The consent to operate is granted for a specific period after which the conditions stipulated at the time of granting consent are reviewed by the state PCB. Even before the expiry of the consent period, the state PCB is authorized to carry out random checks on any industry to verify if the standards prescribed are being complied with by the industry. In the event of non-compliance, the state PCB after serving notice to the concerned industry may close the mine or withdraw water supply to the industry or cause magistrates to pass injunctions to restrain such polluters.

NATIONAL ENVIRONMENTAL POLICY, 2006

This Policy seeks to extend the coverage, and fill in gaps that still exist, in light of present knowledge and accumulated experience. This policy was prepared through an intensive process of consultation within the Government and inputs from experts. It does not displace, but builds on the earlier policies. It is a statement of India's commitment to making a positive contribution to international efforts. This is a response to our national commitment to a clean environment, mandated in the Constitution in Articles 48 A and 51 A (g), strengthened by judicial interpretation of Article 21. The dominant theme of this policy is that while conservation of environmental resources is necessary to secure livelihoods and well-being of all, the most secure basis for conservation is to ensure that people dependent on particular resources obtain better livelihoods from the fact of conservation, than from degradation of the resource. Following are the objectives of the National Environmental Policy:

1. *Conservation of Critical Environmental Resources*
2. *Intra-generational Equity: Livelihood Security for the Poor*
3. *Inter-generational Equity*
4. *Integration of Environmental Concerns in Economic and Social Development*
5. *Efficiency in Environmental Resource Use*
6. *Environmental Governance*
7. *Enhancement of resources for Environmental Conservation.*

THE NOISE POLLUTION (REGULATION & CONTROL) RULES, 2000

The Noise Pollution (Regulation and Control) Rules, 2000, were established under the Environment (Protection) Act, 1986, to regulate and control noise levels in public places to protect human health and well-being. These rules define acceptable noise limits for different areas, including industrial, commercial, residential, and silence zones, and specify the permissible noise levels during day and night. They also outline the responsibilities of authorities, such as the District Magistrate and Police Commissioner, in enforcing these standards. The rules mandate the use of sound level meters for measuring noise levels and provide guidelines for the use of loudspeakers, public address systems, and other noise-emitting devices. By setting clear regulations and enforcement mechanisms, the Noise Pollution (Regulation and Control) Rules, 2000, aim to maintain ambient air quality standards concerning noise and mitigate the adverse effects of noise pollution on public health and the environment.

HAZARDOUS AND OTHER WASTES (MANAGEMENT AND TRANSBOUNDARY MOVEMENT) RULES, 2016 (AND AMENDMENTS THERETO)

The Hazardous Waste Rules regulate the management, treatment, storage and disposal of hazardous waste. Under the Hazardous Waste Rules, "hazardous waste", inter alia, means any waste which by reason of characteristics such as physical,

chemical, biological, reactive, toxic, flammable, explosive or corrosive, causes danger or is likely to cause danger to health or environment, whether alone or in contact with other wastes or substances. Every occupier and operator of a facility generating hazardous waste must obtain authorization from the relevant state pollution control board. Further, the occupier, importer or exporter is liable for damages caused to the environment or third party resulting from the improper handling and management and disposal of hazardous waste and must pay any financial penalty that may be levied by the respective state pollution control board

THE PLASTIC WASTE MANAGEMENT RULES, 2016

The Plastic Waste Management (PWM) Rules, 2016, were established by the Ministry of Environment, Forest, and Climate Change to address the growing issue of plastic waste in India. These rules mandate the responsibilities of various stakeholders, including local bodies, gram panchayats, waste generators, retailers, and street vendors, in managing plastic waste. The PWM Rules emphasize the principle of Extended Producer Responsibility (EPR), which requires producers, importers, and brand owners to take responsibility for the collection and recycling of plastic waste generated from their products. The rules also prohibit the manufacture and use of certain plastic products, such as carry bags and sachets, that are less than 50 microns in thickness. Additionally, the PWM Rules promote the use of plastic waste for road construction and energy recovery, thereby encouraging sustainable waste management practices. By setting clear guidelines and responsibilities, the Plastic Waste Management (PWM) Rules, 2016, aim to reduce plastic pollution and promote environmental sustainability in India.

LABOUR RELATED LEGISLATIONS

Labour Codes

In order to rationalise and reform labour laws in India, the Government of India has framed four labour codes which (barring certain provisions) have been brought into effect, through a notification, from November 21, 2025, namely:

1. The Code on Wages, 2019

The Code on Wages, 2019 consolidates laws relating to wages, subsuming the Payment of Wages Act, 1936, the Minimum Wages Act, 1948, the Payment of Bonus Act, 1965 and the Equal Remuneration Act, 1976. The Code provides for a new definition of 'wages' and minimum wages to be notified for all employees in all industries, based on the categories of employees and/or geographical locations and other conditions of service, which shall be equal to or above the rate of floor wages set by the Central Government, and further mandates fixation of wage period and timely wage payment. It also requires that pay parity should be ensured for all genders, provides for payment of annual bonus, and normal working hours to be prescribed, with the requirement to pay overtime at twice the normal pay rates in the event an employee works beyond the normal working hours.

2. The Industrial Relations Code, 2020

The Industrial Relations Code, 2020 consolidates and amends laws relating to trade unions, conditions of employment in industrial establishments and undertakings, and industrial disputes, subsuming the Trade Unions Act, 1926, the Industrial Employment (Standing Orders) Act, 1946 and the Industrial Disputes Act, 1947. The key provisions include (i) recognition of negotiating union and negotiating council; (ii) specific recognition of fixed-term employment with equal benefits including parity in wages, working hours and allowances with permanent workers; (iii) definitions of key terms including 'employee' and 'worker'; (iv) conditions for lay-offs, retrenchment and closure, including increase in the headcount threshold from 100 to 300 workers for applicability of certain special provisions to factories, mines and plantations; (v) constitution of a grievance redressal committee with equal employer and employee representation; (vi) mandatory notice requirements for strikes and lock-outs in all industrial establishments; (vii) provision of notice to workers prior to change in certain conditions of service; (viii) prohibition of identified unfair labour practices; (ix) adoption and certification of standing orders; and (x) dispute resolution through conciliation, labour courts and industrial tribunals.

3. The Occupational Safety, Health and Working Conditions Code, 2020

The Occupational Safety, Health and Working Conditions Code, 2020 consolidates occupational safety, health and working conditions laws, consolidating several central labour laws including the Factories Act, 1948, the Contract Labour (Regulation and Abolition) Act, 1970, the Inter-State Migrant Workmen (Regulation of Employment and Conditions of Service) Act, 1979, and the Building and Other Construction Workers (Regulation of Employment and Conditions of Service) Act, 1996, amongst others. The Occupational Safety Code provides for definitions of key terms including 'contract labour', 'contractor', 'principal employer' and 'establishment'; annual leave with wages; prescription of working hours and rest intervals; special provisions on employment of women in night shifts; and prescription of health and safety obligations and provision of welfare facilities. It also provides for a common registration to be obtained by establishments (including factories and commercial

establishments), a licence for contractors supplying contract labour, and scope for prescription of requirement for factories to obtain specific licences.

4. The Code on Social Security, 2020

The Code on Social Security, 2020 subsumes several social security-related legislations including the Employee's Compensation Act, 1923, the Employees' State Insurance Act, 1948, the Employees' Provident Funds and Miscellaneous Provisions Act, 1952, the Employment Exchanges (Compulsory Notification of Vacancies) Act, 1959, the Maternity Benefit Act, 1961 and the Payment of Gratuity Act, 1972. The Code on Social Security, 2020 consolidates social security laws and governs social security organisations and benefits, including provident fund, pension, employees' deposit-linked insurance, employees' state insurance coverage and benefits including sickness benefit and disablement benefit, compensation to be paid to employees for workplace injuries and occupational diseases, maternity benefits, gratuity payments including to fixed-term employees, and prescription of social security benefits for unorganised workers, gig workers and platform workers.

The above-mentioned labour codes are not intended to subsume state-specific laws. Further, notwithstanding the introduction of the new labour codes, anything done or any action taken under the enactments repealed shall be in force to the extent they are not contrary to the provisions of the above-mentioned labour codes.

Other Applicable Labour Legislations

In addition to the aforementioned material legislations which are applicable to our Company, other labour and employment-related legislations that may be applicable to the operations of our Company include:

- Apprentices Act, 1961 and Apprenticeship Rules, 1992;
- Bonded Labour System (Abolition) Act, 1976;
- Child and Adolescent Labour (Prohibition and Regulation) Act, 1986 and Child and Adolescent Labour (Prohibition and Regulation) Rules, 1988;
- Contract Labour (Regulation and Abolition) Act, 1970;
- Employee's Compensation Act, 1923, as amended by the Employee's Compensation (Amendment) Act, 2017;
- Employment Exchanges (Compulsory Notification of Vacancies) Act, 1959;
- Employees' Provident Funds and Miscellaneous Provisions Act, 1952;
- Employees' State Insurance Act, 1948;
- Equal Remuneration Act, 1976;
- Industrial Disputes Act, 1947 and Industrial Disputes (Central) Rules, 1957;
- Industrial Employment (Standing Orders) Act, 1946;
- Labour Laws (Exemption from Furnishing Returns and Maintaining Registers by certain Establishments) Act, 1988, as amended by the Labour Laws (Exemption from Furnishing Returns and Maintaining Registers by certain Establishments) Amendment Act, 2014;
- Maternity Benefit Act, 1961;
- Minimum Wages Act, 1948;
- Payment of Bonus Act, 1965;
- Payment of Gratuity Act, 1972;
- Payment of Wages Act, 1936;
- Public Liability Insurance Act, 1991;
- Right of Persons with Disabilities Act, 2016;
- Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013.

TAX RELATED LEGISLATIONS

INCOME TAX ACT, 2025

The Income Tax Act, 2025 (“**Income Tax Act**”) (effective from 1 April 2026) replaces the Income Tax Act, 1961 and is applicable to every domestic as well as foreign company whose income is chargeable to tax in India, based on its residential status and nature of income. The Income Tax Act continues to govern all major heads of income such as business income, capital gains, and other sources, while introducing a simplified structure and the concept of a single “tax year,” instead of financial year and Assessment year thereby easing compliance and reporting for companies. Every company is mandatorily required to file its income tax return within the prescribed due date for each tax year, along with maintaining proper books of accounts and supporting documentation for accurate computation of income.

Further, companies are required to comply with key provisions relating to Tax Deducted at Source (TDS), advance tax payments, and Minimum Alternate Tax (MAT). The Income Tax Act also emphasized on digital compliance, including

faceless assessments and electronic filings, ensuring greater transparency and efficiency. Additionally, enhanced disclosure requirements relating to financial transactions, foreign assets, and digital or virtual assets have been incorporated.

GOODS AND SERVICE TAX (GST) ACT, 2017

Goods and Services Tax (GST) is levied on supply of goods or services or both jointly by the Central and State Governments. It was introduced as The Constitution (One Hundred and First Amendment) Act 2017 and is governed by the GST Council. GST provides for imposition of tax on the supply of goods or services and will be levied by central on intra-state supply of goods or services and by the States including Union territories with legislature/ Union Territories without legislature respectively. A destination-based consumption tax GST would be a dual GST with the central and states simultaneously levying tax with a common base. The GST law is enforced by various acts viz. Central Goods and Services Act, 2017 (CGST), State Goods and Services Tax Act, 2017 (SGST), Union Territory Goods and Services Tax Act, 2017 (UTGST), Integrated Goods and Services Tax Act, 2017 (IGST) and Goods and Services Tax (Compensation to States) Act, 2017 and various rules made thereunder.

Every person liable to take registration under these Acts shall do so within a period of 30 days from the date on which he becomes liable to registration. The Central/State authority shall issue the registration certificate upon receipt of application. The Certificate shall contain fifteen-digit registration numbers known as Goods and Service Tax Identification Number (GSTIN). In case a person has multiple business verticals in multiple locations in a state, a separate application will be made for registration of each and every location. The registered assessee is then required to pay GST as per the rules applicable thereon and file the appropriate returns as applicable thereon. GST has replaced following indirect taxes and duties at the central and state levels.

INDIAN STAMP ACT, 1899

The Indian Stamp Act, 1899 is a fiscal legislation that governs the imposition of stamp duty on instruments recording transactions. It ensures the legality and evidentiary value of documents such as agreements, conveyances, leases, share transfers, bonds, and other instruments. Payment of proper stamp duty is mandatory, and unstamped or inadequately stamped instruments are inadmissible as evidence in courts unless rectified. The Act empowers the government to collect revenue through stamp duty while regulating commercial and property transactions. Stamp duty rates vary across states, as state governments have the authority to prescribe duties on certain instruments. Companies are required to ensure that all corporate documents such as share certificates, debentures, and transfer deeds are duly stamped. Non-payment or evasion of stamp duty attracts penalties and may render the instrument void. Thus, the Act plays a crucial role in both revenue collection and maintaining the authenticity of legal and commercial documentation.

THE CUSTOMS ACT, 1962

The Customs Act, 1962 provides the legal framework for the levy and collection of customs duties on goods imported into or exported from India and for regulating the movement of goods across the country's borders. The Act empowers customs authorities to assess, collect, and refund duties, and to prevent smuggling and other illegal trade practices. It lays down procedures for import and export, including filing of bills of entry and shipping bills, warehousing of goods, and clearance for home consumption or export. Provisions are included for search, seizure, confiscation, and imposition of penalties in cases of violation. The Act also enables the Central Government to issue notifications granting exemptions, fix tariff values, and frame rules for effective administration. By establishing a comprehensive mechanism for controlling and facilitating international trade, the Customs Act, 1962 seeks to safeguard revenue, ensure compliance with trade laws, and promote legitimate commerce while curbing unlawful activities at India's frontiers.

THE CUSTOMS TARIFF ACT, 1975

The Customs Tariff Act, 1975 provides the statutory framework for determining the rates of customs duties on goods imported into or exported from India. It classifies goods under specific tariff headings and prescribes basic customs duty, export duty, and other applicable levies as per the Harmonised System of Nomenclature (HSN). The Act empowers the Central Government to modify tariff rates, impose safeguard or anti-dumping duties, and grant exemptions or concessions through notifications to protect domestic industry or comply with international trade obligations. It also facilitates the levy of additional duties such as countervailing duty and special additional duty in certain circumstances. By laying down a structured system for classification and valuation of goods, the Act enables uniform assessment of customs duties and supports trade policy measures. Together with the Customs Act, 1962, it ensures effective revenue collection, protects indigenous industries, and promotes fair and transparent international trade practices.

CUSTOMS REGULATIONS

All imports into India are subject to duties under the Customs Act, 1962 at the rates specified under the Customs Tariff Act, 1975. However, the Indian Government has the power to exempt certain specified goods from excise duty by notification.

CUSTOMS VALUATION RULES, 2007

The Customs Valuation Rules, 2007, framed under the Customs Act, 1962, lay down the methodology for determining the value of imported goods for the purpose of levying customs duty. The primary basis of valuation is the “transaction value,” i.e., the actual price paid or payable for the goods when sold for export to India, including certain additions such as commissions, royalty or license fees, cost of transport, insurance, and loading/unloading charges up to the place of import. If the transaction value cannot be determined (due to related-party transactions, doubtful invoices, or lack of reliable data), alternative methods are applied in a sequential order - transaction value of identical goods, transaction value of similar goods, deductive value, computed value, and finally the residual method as a last resort. These rules are critical to ensure uniformity, transparency, and prevention of under-invoicing or over-invoicing in international trade. For companies engaged in importing polymers, additives, or equipment, correct customs valuation is essential to avoid penalties, disputes, or delays in clearance, and compliance is verified by customs authorities through documentation such as invoices, bills of lading, and contracts.

GENERAL STATUTORY LEGISLATIONS

COMPANIES ACT, 2013 (“COMPANIES ACT”)

The Companies Act, 2013, has replaced the Companies Act, 1956 in a phased manner. The Act received the assent of President of India on August 29, 2013. The Companies Act deals with incorporation of companies and the procedure for incorporation and post incorporation. The conversion of private company into public company and vice versa is also laid down under the Companies Act, 2013. The procedure related to appointment of Directors. The procedure relating to winding up, voluntary winding up, appointment of liquidator also forms part of the Act. Further, Schedule V (read with sections 196 and 197), Part I lays down the conditions to be fulfilled for the appointment of a managing or whole-time director or manager. It provides the list of Acts under which if a person is prosecuted, he cannot be appointed as the director or Managing Director or Manager of a Company. The provisions relating to remuneration of the director’s payable by the companies is under Part II of the said schedule.

COMPETITION ACT, 2002

The Competition Act, 2002 prohibits anti-competitive agreements, abuse of dominant positions by enterprises and regulates combinations in India. The Competition Act also established the Competition Commission of India (the CCI) as the authority mandated to implement the Competition Act. The provisions of the Competition Act relating to combinations were notified recently on March 4, 2011, and came into effect on June 1, 2011. Combinations which are Likely to cause an appreciable adverse effect on competition in a relevant market in India are void under the Competition Act. A combination is defined under Section 5 of the Competition Act as an acquisition, merger or amalgamation of enterprise(s) that meets certain asset or turnover thresholds. There are also different thresholds for those categorized as Individuals and Group. The CCI may enquire into all combinations, even if taking place outside India, or between parties outside India, if such combination is Likely to have an appreciable adverse effect on competition in India. Effective June 1, 2011, all combinations have to be notified to the CCI within 30 days of the execution of any agreement or other document for any acquisition of assets, shares, voting rights or control of an enterprise under Section 5(a) and (b) of the Competition Act (including any binding document conveying an agreement or decision to acquire control, shares, voting rights or assets of an enterprise); or the board of directors of a company (or an equivalent authority in case of other entities approving a proposal for a merger or amalgamation under Section 5(c) of the Competition Act. The obligation to notify a combination to the CCI falls upon the acquirer in case of an acquisition, and on all parties to the combination jointly in case of a merger or amalgamation. Further, the Competition (Amendment) Act, 2023, which came into effect in September 2024, marks a major overhaul of India’s competition law framework.

INDIAN CONTRACT ACT, 1872

The Contract Act is the legislation which lays down the general principles relating to formation, performance, and enforceability of contracts. The rights and duties of parties and the specific terms of agreement are decided by the contracting parties themselves, under the general principles set forth in the Contract Act. The Contract Act also provides

for circumstances under which contracts will be considered as ‘void’ or ‘voidable’. The Contract Act contains provisions governing certain special contracts, including indemnity, guarantee, bailment, pledge, and agency.

SPECIFIC RELIEF ACT, 1963

The Specific Relief Act, 1963 is complimentary to the provisions of the Contract Act and the Transfer of Property Act, as the Act applies both to movable property and immovable property. The Act applies in cases where the Court can order specific performance of a contract. Specific relief can be granted only for purpose of enforcing individual civil rights and not for the mere purpose of enforcing a civil law. Specific performance means Court will order the party to perform his part of agreement, instead of imposing on him any monetary liability to pay damages to other party.

SALE OF GOODS ACT, 1930

The Sale of Goods Act, 1930 regulates contracts relating to the sale and purchase of goods in India. It defines and governs the rights, duties, and liabilities of buyers and sellers arising out of such contracts. The Act lays down essential elements of a valid contract of sale, including transfer of ownership, conditions and warranties, performance of contract, and remedies for breach.

For companies engaged in manufacturing and trading, compliance with the provisions of this Act is vital while entering into supply agreements, purchase orders, and sales contracts. It ensures clarity on aspects such as delivery, quality, price, risk, and passing of property. The Act also provides remedies in case of non-performance or defective goods, thereby protecting commercial interests. Further, the Act supplements the Indian Contract Act, 1872 and continues to be relevant in modern trade, ensuring certainty and fairness in commercial transactions.

THE INSOLVENCY AND BANKRUPTCY CODE, 2016

The Insolvency and Bankruptcy Code (IBC), 2016, was enacted by the Indian government to consolidate and amend the laws relating to insolvency and bankruptcy of companies, partnerships, and individuals. The primary objective of the IBC is to provide a time-bound resolution process for insolvency, thereby maximizing the value of the debtor's assets and promoting entrepreneurship. The Code introduces a streamlined institutional framework, including the Insolvency and Bankruptcy Board of India (IBBI), insolvency professionals, information utilities, and adjudicatory authorities like the National Company Law Tribunal (NCLT) and its appellate body, the NCLAT. The IBC outlines a two-step process for corporate insolvency: the Insolvency Resolution Process, which involves the active participation of creditors in assessing the viability of the debtor's business, and Liquidation, where the debtor's assets are sold to repay creditors if revival is not feasible. The Code also provides for individual insolvency resolution and bankruptcy.

THE REGISTRATION ACT, 1908 (“REGISTRATION ACT”)

The Registration Act was passed to consolidate the enactments relating to the registration of documents. The main purpose for which the Registration Act was designed to ensure information about all deals concerning land so that correct land records could be maintained. The Registration Act is used for proper recording of transactions relating to other immovable property also. The Registration Act provides for registration of other documents also, which can give these documents more authenticity. Registering authorities have been provided in all the districts for this purpose.

CONSUMER PROTECTION ACT, 2019 (“CONSUMER PROTECTION ACT”) AND RULES MADE THEREUNDER

The Consumer Protection Act was designed and enacted to provide simpler and quicker access to redress consumer grievances. It seeks, amongst other things, to promote and protect the interests of consumers against deficiencies and defects in goods or services and secure the rights of a consumer against unfair trade practices, which may be practiced by manufacturers, service providers and traders. The definition of “consumer” under the Consumer Protection Act includes persons engaged in offline or online transactions through electronic means or by tele-shopping or direct-selling or multi-level marketing. It provides for the establishment of consumer disputes redressal forums and commissions for the purposes of redressal of consumer grievances. In addition to awarding compensation and/or passing corrective orders, the forums and commissions under the Consumer Protection Act, in cases of misleading and false advertisements, are empowered to impose imprisonment for a term which may extend to two years and fine which may extend to ten lakhs.

In line with the Consumer Protection Act, the Ministry of Consumer Affairs, Food and Public Distribution, Government of India (“Ministry of Consumer Affairs”) has also notified the Consumer Protection (E-Commerce) Rules, 2020 (“E-Commerce Rules”) on July 23, 2020, which provide a framework to regulate the marketing, sale and purchase of goods and services online. The E-Commerce Rules govern e-commerce entities which own, operate, or manage, a digital or

electronic facility or platform for electronic commerce, but does not include a seller offering his goods or services for sale on a marketplace e-commerce entity. The Ministry of Consumer Affairs has also released draft amendments to the E-Commerce Rules for public comments. The aforesaid draft amendments require e-commerce entities to, amongst other things, register themselves with the Department for Promotion of Industry and Internal Trade, and appoint a chief compliance officer, a nodal contact person and a resident grievance officer. Additionally, the draft amendments prohibit e-commerce entities from misleading users by manipulating search results, prohibit flash sales and abuse of dominant position, and mandate e-commerce entities to identify sponsored listings of products and services with clear and prominent disclosures.

TRANSFER OF PROPERTY ACT, 1882

The Transfer of Property Act, 1882 (“TPA”) governs the transfer of property in India by act of parties, whether movable or immovable, and lays down the legal principles, conditions, and formalities applicable to such transfers. The Act covers various modes of transfer, including sale, mortgage, lease, exchange, and gift, and prescribes the rights, obligations, and liabilities of transferors and transferees. It also defines and regulates concepts such as vested and contingent interests, conditions precedent and subsequent, and priorities among competing interests. In the healthcare context, the provisions of the TPA are relevant to transactions involving acquisition, leasing, or transfer of immovable property for establishing, expanding, or operating hospital and healthcare facilities, ensuring that such dealings are legally valid and enforceable.

CODE OF CIVIL PROCEDURE, 1908

The Code of Civil Procedure, 1908 is a procedural law related to the administration of civil proceedings in India. The Civil Procedure Code consolidates and amends the law relating to the procedure of the Courts of Civil jurisdiction. The Code of Civil Procedure is an adjective law it neither creates nor takes away any right. It is intended to regulate the procedure to be followed by Civil Courts. The Civil Procedure Code consists of two parts. 158 Sections form the first part, and the rules and orders contained in Schedule I form the second part. The object of the Code generally is to create jurisdiction while the rules indicate the mode in which the jurisdiction should be exercised. The Code does not affect any special or local laws, nor does it supersede any special jurisdiction or power conferred or any special form of procedure prescribed by or under any other law for the time being in force. The Code is the general law so that in case of conflict between the Code and the special law the latter prevails over the former. Where the special law is silent on a particular matter the Code applies, but consistent with the special enactment. The law of criminal procedure is intended to provide a mechanism for the enforcement of criminal law. Without the proper procedural law, the substantive criminal law which defines offences and provides punishment for them would be almost worthless.

BHARTIYA NYAYA SANHITA, 2023

This act supersedes the Indian Penal Code, 1860, this comprehensive legal framework addresses various facets of criminal law, including offenses, penalties, defenses, and procedural guidelines. The Bhartiya Nyaya Sanhita Act largely retains provisions from the Indian Penal Code, 1860, but also introduced new offences including but not limited to cybercrimes, environmental violations, and removed invalidated offences that were earlier there, and enhances penalties for certain offences. Notably, community service replaced the sedition as a form of punishment and terrorism is also explicitly recognizes as an offence. The Bhartiya Nyaya Sanhita Act streamlines legal procedures, ensuring faster trials and emphasizes on witness protection and evidence collection.

BHARTIYA NAGRIK SURAKSHA SANHITA ACT, 2023

This act superseded the Code of Criminal Procedure, 1973 and became the main legislation on procedure for administration of substantive criminal law in India, this act received assent from the president of India on December 25, 2023 and came into effect from July 01, 2024. The Bhartiya Nagrik Suraksha Sanhita Act, introduces specific timelines for investigation and trial, ensures timely FIR registration for complaints submitted through electronic communication, mandates forwarding medical examination reports of rape victims within seven days, and empowers courts to conduct trial in absentia against proclaimed offenders. Additionally, the Act emphasizes prompt judgment pronouncement and requires audio-video recording of search and seizure during investigations. Notably, proceeds of crime can be attached by the court and distributed among victims. The Bhartiya Nagrik Suraksha Sanhita Act aims to expedite proceedings and enhance transparency in the criminal justice system.

BHARTIYA SAKSHYA ADHINIYAM ACT, 2023

This act superseded the Indian Evidence Act, 1872, this act modernizes evidence handling within the Indian legal system, addressing digital evidence and other contemporary issues. This act focuses on procedural aspect of law, governing how

rights may be enforced before a court of law. This act introduces changes related to electronic evidence definitions and admissibility procedures. This act received presidential assent on December 25, 2023, and came into effect from July 01, 2024, this act has omitted certain terms which were earlier present in the Indian Evidence Act and the major change was to include electronic evidence as part of the definition of documentary records and also included the possibility of giving oral evidence electronically.

ARBITRATION & CONCILIATION ACT, 1996

The Arbitration and Conciliation Act, 1996 is an act to consolidate and amend the law relating to domestic arbitration, international commercial arbitration, and enforcement of foreign arbitral awards as also to define the law relating to conciliation and for matters connected therewith or incidental thereto. It aims at streamlining the process of arbitration and facilitating conciliation in business matters. The Act recognizes the autonomy of parties in the conduct of arbitral proceedings by the arbitral tribunal and abolishes the scope of judicial review of the award and minimizes the supervisory role of Courts. A significant feature of the Act is the appointment of arbitrators by the Chief Justice of India or Chief Justice of High Court. The Chief Justice may either appoint the arbitrator himself or nominate a person or Institution to nominate the arbitrator. The autonomy of the arbitral tribunal has further been strengthened by empowering them to decide on jurisdiction and to consider objections regarding the existence or validity of the arbitration agreement.

NEGOTIABLE INSTRUMENTS ACT, 1881

In India, cheques are governed by the Negotiable Instruments Act, 1881, which is largely a codification of the English Law on the subject. The Act provides effective legal provision to restrain people from issuing cheques without having sufficient funds in their account or any stringent provision to punish them in the event of such cheque not being honoured by their bankers and returned unpaid. Section 138 of the Act creates statutory offence in the matter of dishonour of cheques on the ground of insufficiency of funds in the account maintained by a person with the banker which is punishable with imprisonment for a term which may extend to two year or with fine which may extend to twice the amount of the cheque, or with both.

THE DIGITAL PERSONAL DATA PROTECTION ACT, 2023 (DPDP ACT)

The DPDP Act, 2023 is India's first comprehensive legislation that governs the processing of digital personal data. It applies to data collected online, or offline data that is later digitized, within the territory of India, and even to processing outside India if it involves offering goods or services to individuals in India. The Act defines key roles such as Data Fiduciaries (entities that decide the purpose and means of data processing), Data Principals (individuals to whom the data relates), and Data Processors (who process data on behalf of a fiduciary). Personal data under the Act can only be processed based on consent or under certain circumstances of "deemed consent," such as legal obligations or emergencies. It empowers individuals with rights including access, correction, erasure, grievance redressal, and the right to nominate a representative in case of death or incapacity. At the same time, the Act imposes several obligations on data fiduciaries, such as ensuring purpose limitation, data minimization, storage limitation, and implementation of appropriate security safeguards. Special provisions exist for processing children's data, requiring verifiable parental consent and prohibiting behavioral tracking or targeted advertising. The Act permits cross-border data transfers unless restricted by the Central Government. Compliance is overseen by the Data Protection Board of India, which functions as an adjudicatory body to handle disputes and impose penalties that can go up to ₹250 crore.

THE DIGITAL PERSONAL DATA PROTECTION (DPDP) RULES, 2025

The DPDP Rules, 2025 is a comprehensive framework for the responsible handling of digital personal data in India. These rules are applicable to any entity, whether based in India or abroad, that processes the personal data of individuals located in India. This includes data collected directly in digital form or converted into digital format after being collected offline. The rules are designed to ensure that personal data is processed in a lawful, transparent, and secure manner. However, they do not apply to data processed by individuals for personal or domestic purposes, or to information that has been made publicly available by the individual or under legal obligation. Certain exemptions are also provided for specific sectors, such as education and healthcare, particularly when processing children's data for safety or welfare purposes. Overall, the DPDP Rules aim to build trust in digital systems by enforcing accountability and giving individuals greater control over their data, making it essential for all organizations handling such data to understand and comply with these regulations.

THE INFORMATION TECHNOLOGY (IT) ACT, 2000

The IT Act, 2000 is the cornerstone of cyber law in India, enacted to provide legal recognition to electronic transactions, digital signatures, and electronic governance. It lays down the framework for regulating cyber activities, including penalties

for cybercrimes such as hacking, identity theft, cyber terrorism, and data breaches, while also addressing the liability of intermediaries like internet service providers and social media platforms. Over the years, the Act has been amended to keep pace with technological advancements and emerging cyber threats. A significant update came with the Information Technology (Amendment) Bill, 2023, which aimed to decriminalize certain minor offenses under the IT Act to promote ease of doing business and reduce the compliance burden on startups and small enterprises. This amendment replaced several provisions that earlier involved imprisonment with monetary penalties, thereby shifting the focus from punishment to deterrence through civil liabilities. It also increased penalties for non-compliance with data protection norms and encouraged a digital-first approach in government-business interactions.

INTELLECTUAL PROPERTY RELATED LEGISLATIONS

TRADEMARKS ACT, 1999

The Trademarks Act governs the statutory protection of trademarks and prevention of the use of fraudulent marks in India. It provides for the application and registration of trademarks in India. It also provides for exclusive rights to marks such as brand, label, and heading and to obtain relief in case of infringement for commercial purposes as a trade description. Under the provisions of the Trademarks Act, an application for trademark registration may be made with the Controller General of Patents, Designs and Trademarks by any person or persons claiming to be the proprietor of a trademark, whether individually or as joint applicants, and can be made on the basis of either actual use or intention to use a trademark in the future. Once granted, a trademark registration is valid for 10 years unless cancelled, subsequent to which, it can be renewed. If not renewed, the mark lapses and the registration is required to be restored to gain protection under the provisions of the Trademarks Act. The Trademarks Act prohibits registration of deceptively similar trademarks and provides penalties for infringement, falsifying or falsely applying for trademarks. Further, pursuant to the notification of the Trademarks (Amendment) Act, 2010, simultaneous protection of trademark in India and other countries has been made available to owners of Indian and foreign trademarks. It also seeks to simplify the law relating to the transfer of ownership of trademarks by assignment or transmission and to bring the law in line with international practices.

COPYRIGHT ACT, 1957

The Copyright Act, 1957 governs the protection of original literary, artistic, musical, dramatic works, cinematograph films, and sound recordings in India. It grants creators exclusive rights to reproduce, distribute, adapt, and communicate their works to the public. The Act also safeguards the moral rights of authors, ensuring recognition and protection against distortion of their creations. Copyright registration is optional but serves as strong legal evidence. In case of infringement, both civil and criminal remedies are available, including damages, injunctions, and penalties. The Act has been updated to address digital challenges, software protection, and online content use. It plays a vital role in promoting creativity and ensuring fair use while preventing unauthorized exploitation.

THE PATENTS ACT, 1970

The Patents Act, 1970 governs the grant and regulation of patents in India. It provides inventors exclusive rights to make, use, sell, and license their inventions for a limited period, typically 20 years. The Act covers new inventions that are novel, involve an inventive step, and are capable of industrial application, while excluding certain subject matters like abstract theories, business methods, and traditional knowledge. Patent rights encourage innovation by rewarding inventors while balancing public interest. The Act also includes provisions for compulsory licensing in cases of public need or non-working of patents. Infringement attracts civil remedies such as injunctions and damages. With amendments, the Act has been aligned with TRIPS obligations and promotes technological growth in India.

THE DESIGN ACT, 2000

The Design Act, which came into force in May 2001, along with the rules made thereunder consolidate and amend the law relating to protection of designs. A design refers to the features of shape, configuration, pattern, ornamentation or composition of lines or colors applied to any article, in two or three dimensional or both forms, by an industrial process or means, whether manual, mechanical or chemical, separate or combined which in the finished article appeal to and is judged solely by the eye. In order to register a design, it must be new or original and must not be disclosed to the public anywhere in India or any other country by publication in tangible form or by use or in any other way prior to the filing date. A design should be significantly distinguishable from known designs or combination of known designs in order for it to be registered. A registered design is valid for a period of 10 years after which the same can be renewed for a second period of five years, before the expiration of the original period of 10 years. After such period, the design is made available to the public by placing it in the public domain.

OTHER LAWS

MUNICIPALITY LAWS

Pursuant to the Seventy Fourth Amendment Act, 1992, the respective State Legislatures in India have the power to endow the Municipalities (as defined under Article 243Q of the Constitution of India) with the power to implement schemes and perform functions in relation to matters listed in the Twelfth Schedule to the Constitution of India which includes regulation of public health. The respective States of India have enacted laws empowering the Municipalities to regulate public health including the issuance of a health trade license for operating eating outlets and implementation of regulations relating to such license along with prescribing penalties for non-compliance.

FOREIGN INVESTMENT AND TRADE REGULATIONS

FOREIGN INVESTMENT REGULATIONS

Foreign Investment in India is governed by the provisions of Foreign Exchange Management Act, 1999, as amended, along with the rules, regulations and notifications made by the Reserve Bank of India thereunder, and the consolidated FDI Policy, effective from October 15, 2020, issued by the DPIIT, and any modifications thereto or substitutions thereof, issued from time to time (the “**FDI Policy**”).

THE FOREIGN TRADE (REGULATION AND DEVELOPMENT) ACT, 1992 AND THE RULES FRAMED THEREUNDER (“FTA”)

The FTA is the main legislation concerning foreign trade in India. The FTA, read along with Foreign Trade (Regulation) Rules, 1993, provides for the development and regulation of foreign trade by facilitating imports into, and augmenting exports from, India and for matters connected therewith or incidental thereto. As per the provisions of the FTA, the Government:- (i) may make provisions for facilitating and controlling foreign trade; (ii) may prohibit, restrict and regulate exports and imports, in all or specified cases as well as subject them to exemptions; (iii) is authorised to formulate and announce an export and import policy and also amend the same from time to time, by notification in the Official Gazette; (iv) is also authorised to appoint a 'Director General of Foreign Trade' for the purpose of the FTA, including formulation and implementation of the Export-Import (“**EXIM**”) Policy. The FTA prohibits anybody from undertaking any import or export except under an Importer-Exporter Code number (“**IEC**”) granted by the Director General of Foreign Trade pursuant to Section 7 of the FTA. Hence, every entity in India engaged in any activity involving import/export is required to obtain an IEC unless specifically exempted from doing so. Failure to mention IEC number attracts a penalty of not less than ₹10,000 and not more than five times the value of the goods or services or technology in respect of which any contravention is made or is attempted to be made, whichever is made. The IEC shall be valid until it is cancelled by the issuing authority.

FOREIGN EXCHANGE MANAGEMENT ACT, 1999 (“FEMA”) AND REGULATIONS FRAMED THEREUNDER.

Foreign investment in India is governed primarily by the provisions of the FEMA which relates to regulation primarily by the RBI and the rules, regulations and notifications there under, and the policy prescribed by the Department of Promotion of Industry and Internal Trade. As laid down by the FEMA Regulations no prior consents and approvals are required from the Reserve Bank of India, for Foreign Direct Investment under the ‘automatic route’ within the specified sectoral caps. In respect of all industries not specified as FDI under the automatic route, and in respect of investment in excess of the specified sectoral limits under the automatic route, approval may be required from the FIPB and/or the RBI. The RBI, in exercise of its power under the FEMA, has notified the Foreign Exchange Management (Transfer or Issue of Security by a Person Resident Outside India) Regulations, 2000 (“**FEMA Regulations**”), as amended from time to time to prohibit, restrict or regulate, transfer by or issue security to a person resident outside India and Foreign Exchange Management (Export of Goods and Services) Regulations, 2000 for regulation on exports of goods and services.

FOREIGN TRADE POLICY

The Foreign Trade Policy provides that no export or import can be made by a person without an IEC unless such person is specifically exempted. The policy provides for all exports and imports made shall be governed by the Foreign Trade Policy, unless otherwise specified. FTP provides for handbook of procedures laying down the procedure to be followed by an exporter or importer or by any Licensing/Regional Authority or by any other authority for purposes of implementing provisions of FT (D&R) Act, the Rules and the Orders made there under and provisions of FTP. Under the Foreign Trade (Development and Regulation) Act, 1992, the Central Government is empowered to periodically formulate the Export Import Policy (the EXIM Policy) and amend it thereafter whenever it deems fit. All exports and imports must be in

compliance with the EXIM Policy. The iron and steel industry has been extended various schemes for the promotion of exports of finished goods and imports of inputs. The major schemes available are the Duty Exemption and Remission Scheme and the Export Promotion of Capital Goods (EPCG) Scheme. The Duty Exemption Scheme enables duty free imports of inputs required for the production of exports by obtaining an advance license. The Duty Remission Scheme enables post export replenishment/remission of duty on inputs used in the export product. This scheme consists of a Duty Free Import Authorisation Scheme (DFIA), the Duty Drawback Scheme (DBK) and the Duty Entitlement Pass Book (the DEPB). DFIA enables duty free replenishment of inputs used in manufacture of exports. Under the DEPB Scheme, exporters on the basis of notified entitled rates are granted duty credit, which would entitle them to import goods, except capital goods, without duty.

EXPORT PROMOTION CAPITAL GOODS SCHEME (“THE EPCG SCHEME”)

The EPCG Scheme provides that importers can benefit from reduced duties on the import of capital goods provided that they fulfil an export obligation to export a prescribed amount of their goods manufactured or services rendered (such amount being a multiple of the duty saved) within a specified period. Export obligations can be fulfilled by physical exports or by way of “deemed exports”, which are transactions deemed to be exports.

HISTORY AND CORPORATE STRUCTURE

Brief History and Background of our Company:

Our Company was originally incorporated as “Phychem Technologies Private Limited”, a private limited company under the Companies Act, 1956, in Maharashtra, Mumbai, pursuant to a Certificate of Incorporation dated June 13, 2013, issued by the Registrar of Companies, Mumbai. Further, by way of a Special Resolution passed by the shareholders at the Extra-Ordinary General Meeting held on August 02, 2025, our Company was converted into a public limited company, and consequently, its name was changed from “Phychem Technologies Private Limited” to “Phychem Technologies Limited”. A fresh Certificate of Incorporation consequent upon conversion from private company to public company was issued by the Registrar of Companies, Central Processing Centre, on August 18, 2025. The Corporate Identity Number (CIN) of our Company is U36109MH2013PLC244466.

Umakant Nivrutti Savadekar, Ulka Umakant Savadekar, Nivrutti Sonu Savdekar and Vijaya Nivrutti Savdekar and were the initial subscribers to the Memorandum of Association of our Company.

Address of the Registered Office:

Registered Office and Factory	Gat No. 172, Khatwad, Dindori, Nashik, Maharashtra, India – 422004

Changes in the Registered Office of the Company since incorporation:

Except as disclosed below, there has not been any change in our Registered Office since inception of the Company till the date of the Red Herring Prospectus.

Effective Date	From	To	Reason for Change
June 30, 2025	Plot No. 19, Bhahusaheb Hirey Society, Hirawadi, Panchavati, Nashik, Maharashtra, India – 422003	Gat No. 172, Khatwad, Dindori, Nashik, Maharashtra, India – 422004	For operational reasons

Main Objects of our Company as per the Memorandum of Association:

The main objects of our Company as contained in our Clause III (A) of Memorandum of Association of our Company are as follows:

To carry on the business of manufacturing, Processing, assembling, fabricating, dismantling, reengineering, reconstructing, buying, selling, exporting, importing, trading or dealing in India or abroad in compounding plastic material in the form of powder or granules & moulding of plastic article by the process of plastics extrusion for blowmoulding, injection moulding, rotational moulding, rotomoulding & other related activities.

Amendments to the Memorandum of Association

Set out below are the amendments that have been made to our Memorandum of Association, since inception of the Company till the date of the Red Herring Prospectus.

Date of Meeting	Type of Meeting	Nature of Amendments
May 22, 2017	EGM	Clause V of the Memorandum of Association was amended to reflect increase in the authorized share capital of the Company from ₹1.00 Lakh divided into 10,000 Equity Shares of face value of ₹10/- each to ₹31.00 Lakhs divided into 3,10,000 Equity Shares of face value of ₹10/- each.
August 01, 2025	EGM	Memorandum of Association of the Company by merging the Objects of the Company mentioned under Clause III (C) – “Other Objects” with Clause III (B) – “Objects Incidental or Ancillary to the attainment of the Main Objects of the Company and consequently changing the object numbering as may be appropriate; In accordance with the Table A of the Schedule I of the Act, the Clause III (A) and III (B) of the Memorandum of Association of the Company, be renamed as under: Clause 3 (a) – The objects to be pursued by the Company on its incorporation are:

Date of Meeting	Type of Meeting	Nature of Amendments
		Clause 3 (b) – Matters which are necessary for furtherance of the objects specified in Clause 3 (a) are: To replace the existing Clause IV with the text prescribed under Schedule I of the Companies Act, 2013 to be read hereinafter as: Clause 4 - The Liability of the members is limited and this liability is limited to the amount unpaid, if any, on the shares held by them.
August 02, 2025	EGM	Company was converted from Private Limited Company to Public Limited Company.
August 30, 2025	EGM	Increase in the authorized share capital of the Company from ₹31.00 Lakhs divided into 3,10,000 Equity Shares of ₹ 10/- each to ₹1500.00 Lakhs divided into 1,50,00,000 Equity Shares of ₹10/- each.

Adoption of new set of Articles of Association of the Company:

Our Company has adopted a new set of Articles of Association in accordance with the applicable provisions of the Companies Act 2013, at the Extraordinary General Meeting of the Company held on August 30, 2025.

Major events and milestones of our Company:

The Table below sets forth some of the major events in the history of our company:

Year	Key Events/ Milestone/ Achievements
2013	Incorporation of the Company in the name of "Phychem Technologies Private Limited"
2021	Got accredited with ISO 9001:2015 for Manufacture Plastic Granules and Powders.
2023	Awarded with One Star Export House
2025	Change the name to 'Phychem Technologies Limited' pursuant to Conversion of the Company from Private Limited to Public Limited.
2025	Crossed Revenue of ₹50 crores.

Changes in activities of our Company during the last five (5) Years:

There has not been any change in the activity of our Company during the last five (5) years preceding the date of this Red Herring Prospectus.

Our Holding Company:

As on the date of the Red Herring Prospectus, our Company is not a subsidiary of any company.

Our Subsidiary Company:

As on the date of this Red Herring Prospectus, our Company has no Subsidiary Company.

Our Associate and Joint ventures:

Our Company does not have any Associate Company and Joint Ventures as on the date of this Red Herring Prospectus.

Details regarding material acquisitions or divestments of business/ undertakings, mergers, amalgamation, any revaluation of assets, etc.:

Our Company has not made any material acquisitions or divestments of business/ undertakings mergers, amalgamation, any revaluation of assets, etc. in the last 10 years preceding the date of this Red Herring Prospectus.

Injunction or Restraining Order:

There are no injunctions/ restraining orders that have been passed against the Company.

Number of shareholders of our Company:

Our Company has 26 (Twenty six) shareholders as on the date of this Red Herring Prospectus. For further details on the shareholding pattern of our Company, please refer to the chapter titled “*Capital Structure*” beginning on page 64 of the Red Herring Prospectus.

Capacity/ Facility Creation, Location of Plants:

For details pertaining to capacity/ facility creation, location of plant refer section “*Our Business*” on page 107 of this Red Herring Prospectus.

Details of launch of key products, entry in new geographies or exit from existing markets:

For details pertaining to launch of key services, entry in new geographies or exit from existing markets, please refer chapter titled “*Our Business*” on page 107 of this Red Herring Prospectus.

Changes in the Management:

For details of change in Management, please see chapter titled “*Our Management*” on page 139 of the Red Herring Prospectus.

Agreement with key managerial personnel or Directors or Promoters or Senior Management or any other employee of the Company:

There are no agreements entered into by key managerial personnel or Directors or Promoters or Senior Management or any other employee, either by themselves or on behalf of any other person, with any shareholder or any other third party with regard to compensation or profit sharing in connection with dealings in the securities of the Company.

Shareholders Agreements:

There are no subsisting shareholder’s agreements among our shareholders in relation to our Company, to which our Company is a party or otherwise has notice of the same as on the date of the Red Herring Prospectus.

Collaboration Agreements:

As on date of this Red Herring Prospectus, Our Company is not a party to any collaboration agreements.

Other Material Agreement:

Our Company has not entered into any other subsisting material agreements other than in the ordinary course of business of our Company, as on the date of this Red Herring Prospectus

Strategic or Financial Partners:

Except as disclosed in this Red Herring Prospectus, Our Company does not have any strategic or financial partners as on the date of this Red Herring Prospectus.

Time and Cost Overruns in Setting up Projects:

There has been no time/ cost overrun in setting up projects by our Company.

Defaults or Rescheduling of Borrowings with Financial Institutions/ Banks:

There have been no defaults or rescheduling of borrowings with any financial institutions/ banks as on the date of the Red Herring Prospectus.

Other Agreements:

(i) Non-Compete Agreement:

Our Company has not entered into any Non-compete Agreement as on the date of filing of this Red Herring Prospectus.

(ii) Joint Venture Agreement:

Our Company has not entered into any Joint Venture Agreement as on the date of filing of this Red Herring Prospectus.

OUR MANAGEMENT

Board of Directors:

As of the date of this Red Herring Prospectus, we have 6 (Six) Directors on our Board, which includes 1 (One) Managing Director, 1 (One) Whole Time Director, 2 (Two) Non-Executive Director, and 2 (Two) Independent Directors, out of which, Board of Directors comprises of one (1) woman directors. The present composition of our Board and its committees is in accordance with the corporate governance requirements prescribed under the Companies Act and the SEBI Listing Regulations.

The following table sets forth the details regarding the Board of Directors of our Company as on the date of filing of this Red Herring Prospectus:

Name, Designation, DIN, Date of Birth, Age, Address, Occupation, Qualification, Current Term, Date of Appointment	Other Directorships
Umakant Nivrutti Savadekar Designation: Chairman and Managing Director Age: 49 years Date of Birth: February 25, 1977 Address: Plot No 19, Bhausahab Hire Hou Soc, Hirawadi, Panchavati, Nashik, Maharashtra, India- 422003 Experience: 21 years Occupation: Business Qualification: Master of Technology (Nano science & Technology) and Bachelor of Engineering (Mechanical Engineering) Current Term: For a period of 3 years w.e.f August 30, 2025, liable to retire by rotation Period of Directorship: Since June 13, 2013 DIN: 06548672	Nil
Ulka Umakant Savadekar Designation: Whole Time Director and CFO Age: 47 years Date of Birth: July 20, 1979 Address: Plot No 19, Bhausahab Hire Hou Soc, Hirawadi, Panchavati, Nashik, Maharashtra, India- 422003 Experience: 13 Years Occupation: Business Qualification: Master of Business Administration, Bachelor of Commerce, Diploma in electrical engineering Current Term: For a period of 3 years w.e.f August 30, 2025, liable to retire by rotation	Nil

Name, Designation, DIN, Date of Birth, Age, Address, Occupation, Qualification, Current Term, Date of Appointment	Other Directorships
Period of Directorship: Since June 13, 2013 DIN: 06547735	
Nivrutti Sonu Savdekar Designation: Non-executive Director Age: 83 years Date of Birth: August 01, 1943 Address: Plot No 19, Yashodhan Bhausaheb Hirey Housing Sosayati, Hirawadi, Panchavati, Nashik, Maharashtra, India- 422003 Experience: 13 years Occupation: Business Qualification: Bachelor of Education (B.Ed) Current Term: For a period of 3 years w.e.f August 30, 2025, liable to retire by rotation Period of Directorship: Since June 13, 2013 DIN: 06547751	Nil
Vijaya Nivrutti Savdekar Designation: Non-executive Director Age: 77 years Date of Birth: June 01, 1949 Address: Plot No 19, Yashodhan Bhausaheb Hirey Housing Sosayati, Hirawadi, Panchavati, Nashik, Maharashtra, India- 422003 Experience: 13 years Occupation: Business Qualification: Bachelor of Arts Current Term: For a period of 3 years w.e.f August 30, 2025, liable to retire by rotation Period of Directorship: Since June 13, 2013 DIN: 06548683	Nil
Charmi Monil Shah Designation: Independent Director Age: 36 Years	Companies: 1. Samson Maritime Limited 2. Dhara Rail Projects Limited

Name, Designation, DIN, Date of Birth, Age, Address, Occupation, Qualification, Current Term, Date of Appointment	Other Directorships
Date of Birth: December 08, 1989 Address: A - 2002, Building No. 141, Gurukrupa Gangav, Vallabh Baug Lane Extention, Ghatkopar East, Mumbai, Maharashtra- 400075 Experience: 12 years Occupation: Service Qualification: Bachelor of Commerce Current Term: For a period of ensuing Annual General Meeting. DIN: 11237486	
Rajendra Hunajirao Talele Designation: Independent Director Age: 53 Years Date of Birth: September 14, 1971 Address: 902, Spenta, Ghodbunder Road, Sandozbaugh, Thane, Maharashtra- 400607 Experience: 31 years Occupation: Business Qualification: Master of Pharmacy and Bachelor of Pharmacy Current Term: For a period of 5 consecutive years with effect from August 30, 2025 and not liable to retire by rotation DIN: 00305773	Companies: 1. Eviasearch Tech Private Limited LLP: 1. Spenta Solutions LLP

Brief Profile of Directors:

1. **Umakant Nivrutti Savadekar** aged 49 years is the Promoter, Managing Director & Chairman of our Company. He has been on the board of our company since incorporation i.e. 2013. He has completed Bachelor of Engineering (Mechanical Engineering) in the year 1998 and Master of Technology (Nano science & Technology) in the year 2013 with an overall experience of around 21 years in rotomoulding industry. He is pursuing PhD in “Investigation of Graphene Nanocomposites for Rotational moulding applications” at BITS Pilani, Goa. He is also a secretary of star (Association of Asian Rotomolders) and was honored with the Speaker Appreciation Award at the Annual Conference 2020. He plays a significant role in the growth of the company. He is responsible for manufacturing operations, procurement and sales and marketing activities of the Company. Under his leadership, our Company has been successful in expanding its product portfolio and customer base.
2. **Ulka Umakant Savadekar** aged 47 years is the Promoter, Whole Time Director & CFO of our Company. She has been on the board of our company since incorporation i.e. 2013. She has completed Bachelor of Commerce in the year 2008 from University of Pune, Diploma in electrical engineering in the year 2002 from Maharashtra State Board Of Technical Education and Master of Business Administration in the year 2011 from North Maharashtra University, Jalgaon. She has an experience of around 13 years in the rotomoulding industry. She looks after Finance and compliance activities of the company.
3. **Nivrutti Sonu Savdekar** aged 83 years is the Promoter and Non-Executive Director of our Company. He has been on the board of the company since incorporation i.e. 2013. He has completed Bachelor of Education (B.Ed) from University of Poona in the year 1970. Further, he received National awards for teachers from Ministry of Human

resource development in the year 1995. He has a past experience in teaching sector and an experience of around 12 years in the rotomoulding industry.

4. **Vijaya Nivrutti Savdekar** aged 77 years is the Promoter and Non- Executive Director of our Company. She has been on the board of the company since incorporation i.e. 2013. She has completed Bachelor of Arts in the year 1972 from University of Poona. She was honored with Samajsudharak Savitribai Phule Adarsh Shikshika Award from Maharashtra Government in the year 2005 for her services in the field of education. She has a past experience in teaching sector and an experience of around 13 years in the rotomoulding industry.
5. **Charmi Monil Shah** aged 36 years is an Independent Director of our Company. She completed Bachelor of Commerce from University of Mumbai in the year 2010. She has experience of around 12 Years in the field of Accounts and Finance.
6. **Rajendra Hunajirao Talele** aged 53 years is an Independent Director of our Company. He completed Bachelor of Pharmacy from University of Poona in the year 1991. Further he completed his Master of Pharmacy from University of Poona in the year 1993. He has experience of around 31 Years in the field of Pharmaceutical and Drug Development industry.

Confirmations:

As on the date of this Red Herring Prospectus:

- a) None of our Directors is or was a director of any listed company during the last five years preceding the date of this Red Herring Prospectus, whose shares have been or were suspended from being traded on the BSE or the NSE, during the term of their directorship in such company.
- b) None of our Directors is or was a director of any listed company which has been or was delisted from any stock exchange during the tenure of their directorship in such company.
- c) None of our Directors are categorized as a wilful defaulter or a fraudulent borrower, as defined under Regulation 2(1)(III) of Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018.
- d) None of our Directors is declared a fugitive economic offender under section 12 of the Fugitive Economic Offenders Act, 2018.
- e) None of our Directors have been debarred from accessing capital markets by the Securities and Exchange Board of India. Additionally, none of our directors are or were, associated with any other company which is debarred from accessing the capital market by the Securities and Exchange Board of India.

Nature of any family relationship between our Directors

The following Directors of the Company are related to each other within the meaning of Section 2 (77) of the Companies Act, 2013. Details of which are as follows:

Sr. No.	Name of the Director	Relationship with other Directors
1.	Umakant Nivrutti Savadekar	Husband of Ulka Umakant Savadekar and Son of Nivrutti Sonu Savdekar and Vijaya Nivrutti Savdekar.
2.	Ulka Umakant Savadekar	Wife of of Umakant Nivrutti Savadekar
3.	Nivrutti Sonu Savdekar	Husband of Vijaya Nivrutti Savdekar and Father of Umakant Nivrutti Savadekar
4.	Vijaya Nivrutti Savdekar	Wife of Nivrutti Sonu Savdekar and Mother of Umakant Nivrutti Savadekar

Arrangements with major Shareholders, Customers, Suppliers or Others:

We have not entered into any arrangement or understanding with our major shareholders, customers, suppliers or others, pursuant to which any of our directors were selected as Directors or members of the senior management.

Service Contracts:

The Directors of our Company have not entered into any service contracts with our company which provides for benefits upon termination of their employment.

Details of Borrowing Powers of Directors:

Pursuant to a special resolution passed at an Extraordinary General Meeting of our Company held on August 30, 2025 and pursuant to provisions of Section 180(1)(c) and other applicable provisions, if any, of the Companies Act, 2013 and rules made thereunder, the Board of Directors of the Company have been authorized to borrow monies from time to time, any sum or sums of money on such security and on such terms and conditions as the Board may deem fit, notwithstanding that the money to be borrowed together with the money already borrowed by our Company may exceed in the aggregate, its paid up capital and free reserves and security premium (apart from temporary loans obtained/ to be obtained from bankers in the ordinary course of business), provided that the outstanding principal amount of such borrowing at any point of time shall not exceed in the aggregate of ₹ 100.00 (Rupees Hundred Crore Only).

Compensation of our Managing Director & Whole-Time Director

The compensation payable to our Directors will be governed as per the terms of their appointment and shall be subject to the provisions of Sections 2(54), 188, 196, 197, 198 and 203 and any other applicable provisions, if any of the Companies Act, 2013 read with Schedule V thereto and the rules made there under (including any statutory modification(s) or re-enactment thereof or any of the provisions of the Companies Act, 1956 for the time being in force).

The following compensation has been approved for:

A. Managing Director and Whole Time Directors

Particulars	Umakant Nivrutti Savadekar	Ulka Umakant Savadekar
Appointment/ Change in Designation	Appointed as Director w.e.f. June 13, 2013 Re-designated as Chairman and Managing Director w.e.f. August 30, 2025	Appointed as Director w.e.f. June 13, 2013 Re-designated as Whole time Director and CFO w.e.f. August 30, 2025
Current Designation	Chairman and Managing Director	Whole time Director and CFO
Terms of Appointment	For consecutive 3 years with effect from August 30, 2025 up to August 30, 2028	For consecutive 3 years with effect from August 30, 2025 up to August 30, 2028
Remuneration	Upto Rs. 60.00 Lakh per annum and the board shall be entrusted to revise either by enhancement or reduction in the said remuneration from time to time as board deem fit in line with the provisions of schedule V of the Act.	Upto Rs. 60.00 Lakh per annum and the board shall be entrusted to revise either by enhancement or reduction in the said remuneration from time to time as board deem fit in line with the provisions of schedule V of the Act.
Compensation paid in FY 25-26	Rs. 18.00 Lakhs per annum	Rs. 9.00 Lakhs per annum

Bonus or Profit-Sharing Plan for our Directors:

We have no bonus or profit-sharing plan for our directors.

Sitting Fees:

The Articles of Association of our Company provides for the payment of sitting fees to the Directors (other than Managing Director & Whole-time Directors), not exceeding ₹ 1.00 Lakhs, as may be fixed by the Board of Directors from time to time, for attending a meeting of the Board and Committees thereof. Our Board of Directors have resolved at their meeting held on September 19, 2025 for the payment of an amount not exceeding ₹ 1.00 Lakhs as sitting fees to all the Non-executive Directors (including Independent Director) for attending each such meeting of the Board and Committee thereof.

Shareholding of our Directors as on the date of this Red Herring Prospectus:

Sr. No.	Name of the Director	No. of Shares Held	Holding in %
1.	Umakant Nivrutti Savadekar	37,18,633	49.32%

Sr. No.	Name of the Director	No. of Shares Held	Holding in %
2.	Ulka Umakant Savadekar	25,38,999	33.67%
3.	Nivrutti Sonu Savdekar	2,26,122	3.00%
4.	Vijaya Nivrutti Savdekar	75,400	1.00%
	Total	65,59,154	86.99%

None of the Independent Directors of the Company holds any Equity Shares of Company as on the date of this Red Herring Prospectus.

As on the date of the filing of this Red Herring Prospectus, we do not have any Subsidiary Company as defined under Section 2(6) of the Companies Act, 2013

Our Articles of Association do not require our directors to hold any qualification Equity Shares in the Company.

INTEREST OF DIRECTORS

All the Directors may be deemed to be interested to the extent of remuneration and reimbursement of expenses paid to them. Our directors may also be regarded as interested to the extent of their shareholding and dividend payable thereon, if any, and to the extent of Equity Shares, if any held by them in our Company or held by their relatives. Further our directors are also interested to the extent of unsecured loans, if any, given by them to our Company or by their relatives. Further, our directors may have extended personal guarantees in respect of financial facilities availed by the company and for the details of Personal Guarantee given by our directors please refer to **“Statement of Financial Indebtedness”** on page 217 of this Red Herring Prospectus.

Except as stated otherwise in this Red Herring Prospectus, our Company has not entered into any contract, agreements or arrangements during the preceding two years from the date of the Red Herring Prospectus in which the Directors are interested directly or indirectly and no payments have been made to them in respect of the contracts, agreements or arrangements which are proposed to be entered into with them.

Except as stated in this section **“Our Management”** or the section titled **“Financial information of the Company – Annexure AD - Related Party transaction”** beginning on page 139 and 205 respectively of this Red Herring Prospectus, and except to the extent of shareholding in our Company, our Directors do not have any other interest in our business.

Interest in the property of Our Company:

Except as mentioned below our directors do not have any interest in any property acquired by our Company during the period of two years before filing of this Red Herring Prospectus or proposed to be acquired by us as on date of this Red Herring Prospectus.

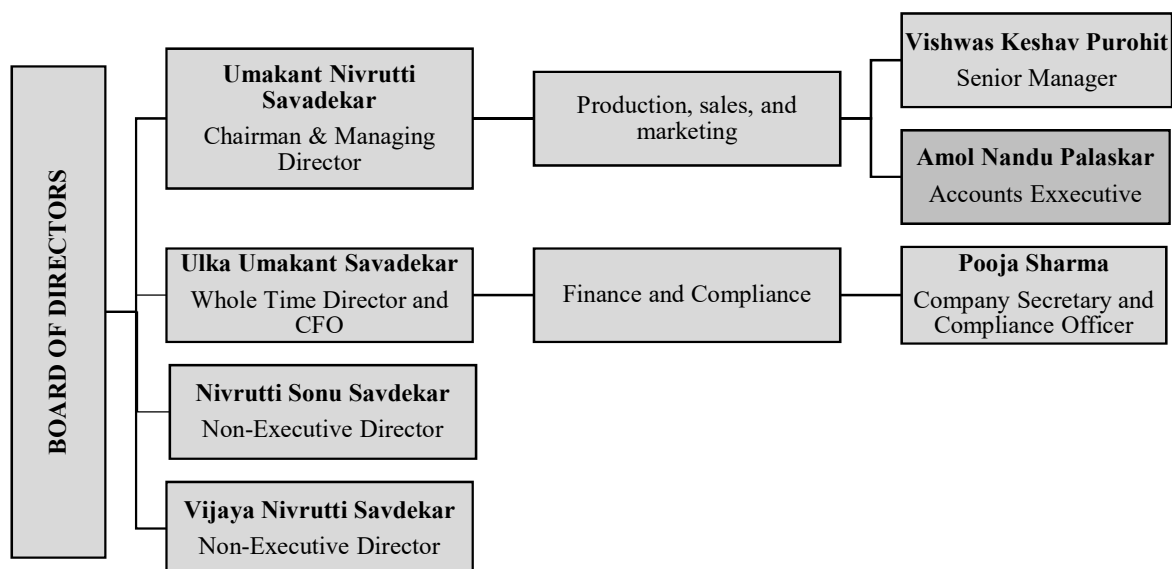
- Our Registered Office situated at Gat No-172, Khatwad Tal - Dindori Dist - Nashik, Maharashtra, India-422004 is taken on rent vide lease deed dated November 06, 2015 from our Whole time director and CFO, Ulka Umakant Savadekar.

Changes in Board of Directors in Last 3 Years:

S. No.	Name of Directors	Date of Event	Nature of Event	Reasons for Change
1	Umakant Nivrutti Savadekar	August 30, 2025	Re-designated as Chairman & Managing Director	To ensure better Corporate Governance and compliance with the Companies Act, 2013
2	Ulka Umakant Savadekar	August 30, 2025	Re-designated as Whole Time Director and CFO	
3	Nivrutti Sonu Savdekar	August 30, 2025	Re-designated as Non-Executive Director	
4	Vijaya Nivrutti Savdekar	August 30, 2025	Re-designated as Non-Executive Director	
5	Niranjan Ramakant Kolhe	August 30, 2025	Appointed as Independent Director	
6	Rajendra Hunajirao Talele	August 30, 2025	Appointed as Independent Director	
7	Niranjan Ramakant Kolhe	July 18, 2026	Cessation as Independent Director	
8	Charmi Monil Shah	July 18, 2026	Appointed as Independent Director	

ORGANISATION STRUCTURE

The following chart depicts our Management Organization Structure:



COMPLIANCE WITH CORPORATE GOVERNANCE

In addition to the applicable provisions of the Companies Act, 2013, provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 as amended and SEBI (ICDR) Regulations, 2018 in respect of corporate governance will be applicable to our Company immediately upon the listing of our Company's Equity Shares on Stock Exchanges. The requirements pertaining to constitution of the committees such as the Audit Committee, Stakeholders Relationship Committee and Nomination and Remuneration Committees have been complied with. Our Board undertakes to take all necessary steps to continue to comply with all the requirements of Listing Regulations and the Companies Act, 2013.

Our Board has been constituted in compliance with the Companies Act, 2013 and in accordance with the best practices in corporate governance. Our Board functions either as a full board or through various committees constituted to oversee specific operational areas. The executive management provides our Board detailed reports on its performance periodically.

Our Board of Directors consist of Six (6) Directors out of which Two (2) are Executive Directors out of which One (1) is women director, Two(2) Non-executive directors out of which One (1) is women director, Two (2) Independent Directors out of which one (1) is a Women Director on the Board. The constitution of our Board is in compliance with the provisions of section 149 of the Companies Act, 2013.

Our Company has constituted the following committees:

1. Audit Committee

The Company has re-constituted an Audit Committee, vide Board Resolution dated July 20, 2026 as per the applicable provisions of the Section 177 of the Companies Act, 2013 read with rule 6 of the companies (Meeting of board and its power) Rules, 2014 and Regulation 18 of SEBI Listing Regulations. The Audit Committee comprises following members:

Name of the Director	Status in Committee	Nature of Directorship
Charmi Monil Shah	Chairperson	Independent Director
Rajendra Hunajirao Talele	Member	Independent Director
Umakant Nivrutti Savadekar	Member	Managing Director

The Company Secretary of the Company shall act as a Secretary to the Audit Committee. The Chairman of the Audit Committee shall attend the Annual General Meeting of the Company to furnish clarifications to the shareholders on any matter relating to accounts. The scope and function of the Audit Committee and its terms of reference shall include the following:

A. Tenure of the committee:

The Audit Committee shall continue to be in function as a committee of the Board until otherwise resolved by the Board, to carry out the functions of the Audit Committee as approved by the Board.

B. Meetings of the Committee:

The committee shall meet at least four times in a year and not more than one hundred and twenty days shall elapse between any two meetings. The quorum for the meeting shall be either two members or one third of the members of the committee, whichever is higher but there shall be presence of two Independent Directors at each meeting.

C. Power of the Committee:

The Audit Committee shall have powers, including the following:

- a) to investigate any activity within its terms of reference;
- b) to seek information from any employee;
- c) to obtain outside legal or other professional advice;
- d) to secure attendance of outsiders with relevant expertise, if it considers necessary as may be prescribed under the Companies Act, 2013 (together with the rules thereunder) and SEBI Listing Regulations; and
- e) To have full access to information contained in records of Company.

D. Role of the Committee:

The Role of Audit Committee together with its powers as per Part C of Schedule II of SEBI Listing Regulation and Companies Act, 2013 shall be as under:

The role of the Audit Committee shall include the following:

- 1) Overseeing the Company's financial reporting process and disclosure of its financial information to ensure that its financial statements are correct, sufficient and credible;
- 2) Recommending to the Board for the appointment, re-appointment, replacement, remuneration and terms of appointment of the statutory auditors of the Company;
- 3) Reviewing and monitoring the statutory auditor's independence and performance, and effectiveness of audit process;
- 4) Approving payments to the statutory auditors for any other services rendered by the statutory auditors;
- 5) Reviewing, with the management, the annual financial statements and auditor's report thereon before submission to the Board for approval, with particular reference to:
 - a. Matters required to be included in the Director's Responsibility Statement to be included in the Board's report in terms of clause (c) of sub-section 3 of Section 134 of the Companies Act;
 - b. Changes, if any, in accounting policies and practices and reasons for the same;
 - c. Major accounting entries involving estimates based on the exercise of judgment by management;
 - d. Significant adjustments made in the financial statements arising out of audit findings;
 - e. Compliance with listing and other legal requirements relating to financial statements;
 - f. Disclosure of any related party transactions; and
 - g. Qualifications and modified opinions in the draft audit report.
- 6) Reviewing, with the management, the quarterly, half-yearly and annual financial statements before submission to the Board for approval;
- 7) Reviewing, with the management, the statement of uses/ application of funds raised through an issue (public issue, rights issue, preferential issue, etc.), the statement of funds utilized for purposes other than those stated in the offer document/ prospectus/ notice and the report submitted by the monitoring agency monitoring the utilization of proceeds of a public or rights issue, and making appropriate recommendations to the Board to take up steps in this matter. This also includes monitoring the use/application of the funds raised through the proposed initial public offer by the Company;

- 8) Approval or any subsequent modifications of transactions of the Company with related parties and omnibus approval for related party transactions proposed to be entered into by the Company subject to such conditions as may be prescribed;
- 9) Scrutiny of inter-corporate loans and investments;
- 10) Valuation of undertakings or assets of the Company, wherever it is necessary;
- 11) Evaluation of internal financial controls and risk management systems;
- 12) Establishing a vigil mechanism for directors and employees to report their genuine concerns or grievances;
- 13) Reviewing, with the management, the performance of statutory and internal auditors, and adequacy of the internal control systems;
- 14) Reviewing the adequacy of internal audit function if any, including the structure of the internal audit department, staffing and seniority of the official heading the department, reporting structure coverage and frequency of internal audit;
- 15) Discussing with internal auditors on any significant findings and follow up thereon;
- 16) Reviewing the findings of any internal investigations by the internal auditors into matters where there is suspected fraud or irregularity or a failure of internal control systems of a material nature and reporting the matter to the Board;
- 17) Discussing with statutory auditors before the audit commences, about the nature and scope of audit as well as post-audit discussion to ascertain any area of concern;
- 18) Looking into the reasons for substantial defaults in the payment to the depositors, debenture holders, shareholders (in case of non-payment of declared dividends) and creditors;
- 19) Reviewing the functioning of the whistle blower mechanism;
- 20) Approving the appointment of the chief financial officer or any other person heading the finance function or discharging that function after assessing the qualifications, experience and background, etc. of the candidate;
- 21) Reviewing the utilization of loans and/ or advances from/investment by the holding company in any subsidiary exceeding ₹1,000 million or 10% of the asset size of the subsidiary, whichever is lower including existing loans / advances / investments;
- 22) Considering and commenting on the rationale, cost-benefits and impact of schemes involving merger, demerger, amalgamation etc., on the Company and its shareholders;
- 23) Such roles as may be delegated by the Board and/or prescribed under the Companies Act, 2013 and SEBI Listing Regulations or other applicable law; and
- 24) Carrying out any other functions as is mentioned in the terms of reference of the audit committee or containing into SEBI (LODR) Regulations 2015.

Further, the Audit Committee shall mandatorily review the following information:

- 1) Management's discussion and analysis of financial condition and results of operations;
- 2) statement of significant related party transactions (as defined by the audit committee), submitted by management;
- 3) management letters / letters of internal control weaknesses issued by the statutory auditors;
- 4) internal audit reports relating to internal control weaknesses;
- 5) the appointment, removal and terms of remuneration of the chief internal auditor shall be subject to review by the audit committee; and
- 6) statement of deviations:
 - a. quarterly statement of deviation(s) including report of monitoring agency, if applicable, submitted to stock exchange(s) in terms of Regulation 32(1) of the SEBI ICDR Regulations;
 - b. Annual statement of funds utilized for purposes other than those stated in the offer document/prospectus/notice in terms of Regulation 32(7) of the SEBI ICDR Regulations.

2. Nomination and Remuneration Committee

Our Company has reconstituted a Nomination and Remuneration Committee vide Board Resolution dated July 20, 2026 as per the applicable provisions of the Schedule V and other applicable provisions of the Companies Act, 2013 read with rule 6 of the companies (Meeting of board and its power) rules, 2014 and Regulation 19 of SEBI Listing Regulations. The Nomination and Remuneration Committee comprises following members:

Name of the Director	Status in Committee	Nature of Directorship
Charmi Monil Shah	Chairperson	Independent Director
Rajendra Hunajirao Talele	Member	Independent Director
Nivrutti Sonu Savdekar	Member	Non- Executive Director

The scope and function of the Committee and its terms of reference shall include the following:

A. Tenure of the committee:

The Nomination and Remuneration Committee shall continue to be in function as a committee of the Board until otherwise resolved by the Board.

B. Meetings of the committee:

The committee shall meet as and when the need arises, subject to at least one meeting in a year. The quorum for the meeting shall be one third of the total strength of the committee or two members, whichever is greater, including at least one independent director in attendance.

C. Scope and terms of reference:

The terms of reference of the Nomination and Remuneration Committee as per Regulation 19 and Part D of Schedule II of SEBI Listing Regulations and Companies Act, 2013 shall be as under:

- 1) formulating the criteria for determining qualifications, positive attributes and independence of a director and recommend to the Board a policy relating to the remuneration of the directors, key managerial personnel and other employees;
- 2) For the appointment of an independent director, the committee shall evaluate the balance of skills, knowledge and experience on the Board and on the basis of such evaluation, prepare a description of the role and capabilities required of an independent director. The person recommended to the board of directors of the Company for appointment as an independent director shall have the capabilities identified in such description. For the purpose of identifying suitable candidates, the Committee may:
 - a. use the services of external agencies, if required;
 - b. consider candidates from a wide range of backgrounds, having due regard to diversity; and
 - c. Consider the time commitments of the candidates.
- 3) formulation of criteria for evaluation of the performance of independent directors and the Board;
- 4) devising a policy on diversity of our Board;
- 5) identifying persons, who are qualified to become directors or who may be appointed in senior management in accordance with the criteria laid down, recommending to the Board their appointment and removal and carrying out evaluation of every director's performance;
- 6) determining whether to extend or continue the term of appointment of the independent director, on the basis of the report of performance evaluation of independent directors;
- 7) recommending remuneration of executive directors and any increase therein from time to time within the limit approved by the members of our Company;
- 8) recommending remuneration to non-executive directors in the form of sitting fees for attending meetings of the Board and its committees, remuneration for other services, commission on profits;
- 9) recommending to the Board, all remuneration, in whatever form, payable to senior management;
- 10) performing such functions as are required to be performed by the compensation committee under the SEBI (Share Based Employee Benefits and Sweat Equity) Regulations, 2021, as amended;
- 11) engaging the services of any consultant/professional or other agency for the purpose of recommending compensation structure/policy;
- 12) analyzing, monitoring and reviewing various human resource and compensation matters;
- 13) reviewing and approving compensation strategy from time to time in the context of the then current Indian market in accordance with applicable laws;
- 14) framing suitable policies and systems to ensure that there is no violation, by an employee of any applicable laws in India or overseas, including:
 - a. The SEBI (Prohibition of Insider Trading) Regulations, 2015, as amended; or
 - b. The SEBI (Prohibition of Fraudulent and Unfair Trade Practices relating to the Securities Market) Regulations, 2003, as amended; and
- 15) Performing such other functions as may be delegated by the Board and/or prescribed under the SEBI Listing Regulations, Companies Act, each as amended or other applicable law.

3. Stakeholders Relationship Committee

Our Company at its Board Meeting held on July 20, 2026 has approved the re-constitution of the Stakeholders Relationship Committee in compliance with the provisions of the Section 178(5) and all other applicable provisions of the Companies Act, 2013 read with the Rules framed thereunder and Regulation 20 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015. The constituted Stakeholders Relationship Committee comprises the following:

Name of the Director	Status in Committee	Nature of Directorship
Vijaya Nivrutti Savdekar	Chairperson	Non-Executive Director
Charmi Monil Shah	Member	Independent Director
Ulka Umakant Savadekar	Member	Whole time Director

The Company Secretary of our Company shall act as a Secretary to the Stakeholder Relationship Committee. The scope and function of the Stakeholder Relationship Committee and its terms of reference shall include the following:

- B. Tenure:** The Stakeholder Relationship Committee shall continue to be in function as a committee of the Board until otherwise resolved by the Board, to carry out the functions of the Stakeholder Relationship Committee as approved by the Board.
- C. Meetings:** The Stakeholder Relationship Committee shall meet at least once in a year, and shall report to the Board on a quarterly basis regarding the status of redressal of the complaints received from the shareholders of the Company. The quorum for the meeting shall be one third of the total strength of the committee or two members, whichever is higher.
- D. Scope and terms of reference:** The terms of reference of the Stakeholders Relationship Committee as per Regulation 20 and Part D of Schedule II of SEBI Listing Regulations, 2015 and Companies Act, 2013 shall be as under:
1. Resolving the grievances of the security holders of the listed entity including complaints related to transfer/transmission of shares, non-receipt of annual report, non-receipt of declared dividends, issue of new/duplicate certificates, general meetings etc.;
 2. Review of measures taken for effective exercise of voting rights by shareholders;
 3. Review of adherence to the service standards adopted by the listed entity in respect of various services being rendered by the Registrar & Share Transfer Agent;
 4. Review of the various measures and initiatives taken by the listed entity for reducing the quantum of unclaimed dividends and ensuring timely receipt of dividend warrants/ annual reports/ statutory notices by the shareholders of the company;
 5. Allotment, transfer of shares including transmission, splitting of shares, changing joint holding into single holding and vice versa, issue of duplicate shares in lieu of those torn, destroyed, lost or defaced or where the space at back for recording transfers have been fully utilized;
 6. Formulation of procedures in line with the statutory guidelines to ensure speedy disposal of various requests received from shareholders from time to time;
 7. To issue duplicate share or other security(ies) certificate(s) in lieu of the original share/security(ies) certificate(s) of the Company.;
 8. Non-receipt of share certificate(s), non-receipt of declared dividends, non-receipt of interest/ dividend warrants, non-receipt of annual report and any other grievance/ complaints with Company or any officer of the Company arising out in discharge of his duties;
 9. Oversee the performance of the Registrar & Share Transfer Agent and also review and take note of complaints directly received and resolved them;
 10. Oversee the implementation and compliance of the Code of Conduct adopted by the Company for prevention of Insider Trading for Listed Companies as specified in the Securities & Exchange Board of India (Prohibition of insider Trading) Regulations, 2015 as amended from time to time;
 11. Any other power specifically assigned by the Board of Directors of the Company from time to time by way of resolution passed by it in a duly conducted Meeting; and
 12. Such roles as may be delegated by the Board and/ or prescribed under the Companies Act, 2013 and SEBI Listing Regulations or other applicable law.

Policy on Disclosures & Internal procedure for prevention of Insider Trading:

The provisions of Regulation 8 and 9 of the Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015 will be applicable to our Company immediately upon the listing of its Equity Shares on the Stock Exchange. We shall comply with the requirements of the Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015 on listing of our Equity Shares on stock exchange. Further, Board of Directors have approved and adopted in Board meeting held on September 26, 2025 the policy on insider trading in view of the proposed public issue. Our Board is responsible for setting forth policies, procedures, monitoring and adherence to the rules for the preservation of price sensitive information and the implementation of the Code of Conduct for Prevention of Insider Trading conduct under the overall supervision of the Board.

KEY MANAGERIAL PERSONNEL & SENIOR MANAGEMENT

Our Company is supported by a team of professionals having exposure to various operational aspects of our business. A brief detail about the Key Managerial Personnel & Senior Management of our Company is provided below:

Name, Designation, Educational Qualification & Term of office	Age (years)	Year/period of joining	Compensation paid for F.Y. ended 2025-26 (₹ in Lakhs)	Overall experience	Previous employment
Umakant Nivrutti Savadekar Designation: Chairman and Managing Director Educational Qualification: Master of Technology (Nano science & Technology) and Bachelor of Engineering (Mechanical Engineering) Term of office: For consecutive 3 years commencing from August 30, 2025 up to August 30, 2028	48	2013	18.00	21 years	-
Ulka Umakant Savadekar Designation: Whole Time Director and CFO Educational Qualification: Master of Business Administration, Bachelor of Commerce, Diploma in electrical engineering Term of office: For consecutive 3 years commencing from August 30, 2025 up to August 30, 2028	46	2013	9.00	13 years	-
Pooja Sharma Membership No. – A60216 Designation: Company Secretary and Compliance Officer Educational Qualification– Company Secretary and Law Graduate	33	2025	1.27	3 Years	Namdhari Seeds Private Limited
Vishwas Keshav Purohit Designation: Senior Manager Educational Qualification– Higher secondary	33	2016	3.64	10 Years	-
Amol Nandu Palaskar Designation: Accounts executive Educational Qualification– Bachelors of Commerce (Honours)	54	2018	3.87	8 Years	-

BRIEF PROFILE OF KEY MANAGERIAL PERSONNEL

Key Managerial Personnel

Umakant Nivrutti Savadekar - Please refer to section “**Brief Profile of our Directors**” beginning on page 144 of this Red Herring Prospectus for details.

Ulka Umakant Savadekar - Please refer to section “**Brief Profile of our Directors**” beginning on page 144 of this Red Herring Prospectus for details.

Nivrutti Sonu Savdekar - Please refer to section “**Brief Profile of our Directors**” beginning on page 144 of this Red Herring Prospectus for details.

Vijaya Nivrutti Savdekar - Please refer to section “**Brief Profile of our Directors**” beginning on page 144 of this Red Herring Prospectus for details.

Pooja Sharma is the Company Secretary and Compliance Officer of our Company. She is a qualified Company Secretary and an associate member of the Institute of Company Secretaries of India from the year 2019. She is currently responsible for the overall Corporate Governance and secretarial Compliances of our Company

Senior Management Personnel

Vishwas Keshav Purohit is the Senior Manager of our Company. He has completed his Higher secondary education from Maharashtra State Board of Secondary in the Year 1989. He has been associated with the company since 2016 and has over 10 years of experience in the rotomoulding industry. He is responsible for sales and marketing activities and overall operational processes of the company.

Amol Nandu Palaskar is the Accounts executive of our Company. He has completed his Bachelors of Commerce (Honours) from University of Pune, in the Year 2013. He has been associated with the company since 2018 and has over 8 years of experience in the field of rotomoulding industry. He is responsible for Finance management, Payroll processing and vendor payments of the company.

We confirm that:

- All the persons named as our Key Managerial Personnel and Senior Management above are the permanent employees of our Company.
- There is no understanding with major shareholders, customers, suppliers or any others pursuant to which any of the above-mentioned Key Managerial Personnel and Senior Management have been recruited.
- None of our KMPs except Umakant **Nivrutti** Savadekar and Ulka Umakant Savadekar are also part of the Board of Directors.
- In respect of all above mentioned Key Managerial Personnel and Senior Management there has been no contingent or deferred compensation accrued for the financial year ended March 31, 2026.
- Except for the terms set forth in the appointment letters, the Key Managerial Personnel and Senior Management have not entered into any other contractual arrangements or service contracts (including retirement and termination benefits) with the issuer.
- Our Company does not have any bonus/ profit sharing plan for any of the Key Managerial Personnel and Senior Management.
- None of the Key Managerial Personnel and Senior Management hold any shares of our Company as on the date of filing of this Red Herring Prospectus except as under:

Sr. No.	Name of the KMP's	No. of Shares held
1.	Umakant Nivrutti Savadekar	37,18,633
2.	Ulka Umakant Savadekar	25,38,999
	Total	62,57,632

Sr. No.	Name of the SMP's	No. of Shares held
1.	Vishwas Keshav purohit	3,846
	Total	3,846

- Presently, we do not have Employee Stock Option Plan (ESOP)/ Employee Stock Purchase Scheme (ESPS) for our employees.
- The turnover of KMPs is not high, compared to the Industry to which our company belongs.

Nature of any family relationship between Key Managerial Personnel (KMP) & and Senior Management

Except as stated below, none of our KMP's, and Senior Management are related to each other.

Sr. No.	Name of the Director/ KMP	Relationship with other Directors/ KMPs
1	Umakant Nivrutti Savadekar	Husband of Ulka Umakant Savadekar Son of Nivrutti Sonu Savdekar and Vijaya Nivrutti Savdekar
2	Ulka Umakant Savadekar	Wife of Umakant Nivrutti Savadekar
3	Nivrutti Sonu Savdekar	Father of Umakant Nivrutti Savadekar Husband of Vijaya Nivrutti Savdekar

4	Vijaya Nivrutti Savdekar	Mother of Umakant Nivrutti Savdekar Wife of Nivrutti Sonu Savdekar

Payment of benefits to officers of Our Company (*non-salary related*)

Except as disclosed in this Red Herring Prospectus and any statutory payments made by our Company to its officers, our Company has not paid any sum, any non-salary related amount or benefit to any of its officers or to its employees including amounts towards super-annuation, ex-gratia/ rewards.

Except statutory benefits upon termination of employment in our Company or superannuation, no officer of our Company is entitled to any benefit upon termination of such officer's employment in our Company or superannuation. Contributions are made by our Company towards the Provident fund, Gratuity fund and Employee State Insurance.

Changes in the Key Managerial Personnel or Senior Management Personnel in last three years:

There have been no changes in the Key Managerial Personnel or Senior Management Personnel of our Company during the last 3 (three) year except as stated below:

Sr. No	Name of Directors/ KMP's/SMP	Designation and period	Appointment/ Cessation/ Re-designation	Reasons
1.	Umakant Nivrutti Savdekar	Re-designated as Chairman and Managing Director of the Company w.e.f. August 30, 2025	Re-designation	To comply with the provisions of the Companies Act, 2013 and to ensure better Corporate Governance
2.	Ulka Umakant Savdekar	Re-designated as Whole time Director and CFO of the Company w.e.f. August 30, 2025	Re-designation	
3.	Pooja Sharma	Appointed as Company Secretary and Compliance Officer w.e.f. September 19, 2025	Appointment	

Interest of our Key Managerial Personnel and Senior Managerial Personnel

Apart to the extent of remuneration allowed and reimbursement of expenses incurred by them for or on behalf of the Company, none of our Key Managerial Personnel and Senior Managerial Personnel are interested in our Company. For details, please refer section titled "*Financial information of the Company – Annexure AD - Related Party Transactions*" beginning on page 205 of this Red Herring Prospectus.

Details of the Service Contracts with the Key Managerial Personnel and Senior Managerial Personnel

Except for the terms set forth in the appointment letters, the Key Managerial Personnel and Senior Managerial Personnel have not entered into any other contractual arrangements with our Company for provision of benefits or payments of any amount upon termination of employment.

Loans given/ availed by Directors/ Key Managerial Personnel and Senior Managerial Personnel of our Company

For details of unsecured loan taken from or given to our Directors/ KMPs/ SMPs and for details of transaction entered by them in the past please refer to "*Annexure AD – Related Party Transactions*" page 205 of this Red Herring Prospectus.

Employee Stock Option Plan ('ESOP')/ employee stock purchase scheme ('ESPS Scheme') to Employees

Presently, we do not have any ESOP/ ESPS Scheme for our employees.

OUR PROMOTERS & PROMOTER GROUP

A. OUR PROMOTERS:

The Promoters of our Company are:

1. Umakant Nivrutti Savadekar
2. Ulka Umakant Savadekar
3. Nivrutti Sonu Savdekar
4. Vijaya Nivrutti Savdekar

As on date of this Red Herring Prospectus, our Promoters, in aggregate, hold 65,59,154 Equity shares of face value of ₹10/- each of our Company, representing 86.99% of the pre-issue paid-up Equity Share capital of our Company. For details of the build-up of the Promoters' shareholding in our Company, see ***“Capital Structure – History of the Equity Share Capital held by our Promoters”***, on pages 67 of this Red Herring Prospectus.

Brief Profile of our Promoters are as under:

	Umakant Nivrutti Savadekar– Chairman and Managing Director Umakant Nivrutti Savadekar, aged 49 years, is one of our Promoters and is also the Chairman and Managing Director on our Board. For further details, i.e., his date of birth, residential address, educational qualifications, experience in business, business and financial activities, positions/posts held in the past and other directorships, see <i>“Our Management –Brief profile of Directors”</i> on page 144 . Other ventures of our Promoters - Except as mentioned below and as set out in the chapter titled <i>‘Our Management’</i>, our Promoters are not involved with any other venture, as a shareholder/ stakeholder, proprietor, partner, promoters or director. Partnership: 1. M/s Alkemy India His permanent account number is AWRPS7347B. For details of his shareholding, please see <i>“Capital Structure”</i> on page 64.
	Ulka Umakant Savadekar -Whole-Time Director and CFO Ulka Umakant Savadekar, aged 47 years, is one of our Promoters and is also the Whole-Time Director and CFO on our Board. For further details, i.e., her date of birth, residential address, educational qualifications, experience in business or employment, business and financial activities, positions/posts held in the past and other directorships, see <i>“Our Management –Brief profile of Directors”</i> on page 144. Other ventures of our Promoters - Except as mentioned below and as set out in the chapter titled <i>‘Our Management’</i>, our Promoters are not involved with any other venture, as a shareholder/ stakeholder, proprietor, partner, promoters or director. Partnership: 1. M/s Alkemy India His permanent account number is BPCPS3798K. For details of his shareholding, please see <i>“Capital Structure”</i> on page 64.
	Nivrutti Sonu Savdekar-Non-executive Director

	Nivrutti Sonu Savdekar, aged 83 years, is one of our Promoters and is also the Non-executive Director on our Board. For further details, i.e., his date of birth, residential address, educational qualifications, experience in business or employment, business and financial activities, special achievements, positions/posts held in the past and other directorships, see <i>“Our Management –Brief profile of Directors”</i> on page 144. Other ventures of our Promoters - Except as set out in the chapter titled <i>‘Our Management’</i>, our Promoters are not involved with any other venture, as a shareholder/ stakeholder, proprietor, partner, promoters or director. His permanent account number is ACVPS3464P. For details of his shareholding, please see <i>“Capital Structure”</i> on page 64
	Vijaya Nivrutti Savdekar- Non-executive Director Vijaya Nivrutti Savdekar, aged 77 years, is one of our Promoters and is also the Non-executive Director on our Board. For further details, i.e., her date of birth, residential address, educational qualifications, experience in business or employment, business and financial activities, special achievements, positions/posts held in the past and other directorships, see <i>“Our Management –Brief profile of Directors”</i> on page 144. Other ventures of our Promoters - Except as set out in the chapter titled <i>‘Our Management’</i>, our Promoters are not involved with any other venture, as a shareholder/ stakeholder, proprietor, partner, promoters or director. His permanent account number is ABYPS9619J. For details of his shareholding, please see <i>“Capital Structure”</i> on page 64

Confirmations/ Declarations:

In relation to our Promoters, our Company confirms that the PAN, Bank Account Numbers, Passport Number, Aadhaar Card Number and Driving License number shall be submitted to BSE at the time of filing of this Red Herring Prospectus.

Undertaking/ Confirmations:

None of our Promoters or Promoter Group or Group Companies or person in control of our Company have been:

- Prohibited or debarred from accessing or operating in the capital market or restrained from buying, selling or dealing in securities under any order or direction passed by SEBI or any other authority or
- Refused listing of any of the securities issued by such entity by any stock exchange, in India or abroad.
- No material regulatory or disciplinary action is taken by any stock exchange or regulatory authority in the past one year in respect of our Promoters, Group Companies and Companies promoted by the promoters of our company.
- There are no defaults in respect of payment of interest and principal to the debenture/ bond/ fixed deposit holders, banks, FIs by our Company, our Promoters, Group Companies and Companies promoted by the promoters during the past three years.
- Our Company or any of our Promoters or Group Companies or Directors are not declared as ‘Wilful Defaulter’ or ‘Fraudulent Borrower’ by the lending banks or financial institution or consortium, in terms of RBI master circular dated July 01, 2016.
- The litigation record, the nature of litigation, and status of litigation of our Company, Promoters, Group companies and Companies promoted by the Promoters are disclosed in chapter titled ***“Outstanding Litigations and Material Developments”*** beginning on page 232 of this Red Herring Prospectus.

- None of our Promoters, person in control of our Company are or have ever been a promoter, director or person in control of any other company which is debarred from accessing the capital markets under any order or direction passed by the SEBI or any other authority.

Interest of our Promoters:

i. Interest in promotion and shareholding of Our Company:

Our Promoters are interested in the promotion of our Company and also to the extent of their shareholding and shareholding of their relatives, from time to time, for which they are entitled to receive dividend payable, if any, and other distribution in respect of the Equity Shares held by them and their relatives. As on the date of this Red Herring Prospectus, our Promoters, Umakant Nivrutti Savadekar, Ulka Umakant Savadekar, Nivrutti Sonu Savdekar and Vijaya Nivrutti Savdekar collectively hold 65,59,154 Equity Shares of face value of ₹10/- each in our Company i.e., 86.99% of the pre issue paid up Equity Share Capital of our Company. Our Promoters may also be deemed to be interested to the extent of the remuneration, as per the terms of their appointment and reimbursement of expenses payable to them and unsecured loan taken from them, if any. For details, please refer to “*Annexure AD– Related Party Transactions*” beginning on page 205 of this Red Herring Prospectus.

For details regarding the shareholding of our Promoters in our Company, please see “*Capital Structure*” on page 64 of this Red Herring Prospectus.

ii. Interest in the property of Our Company:

Except for the as stated below our Promoters do not have any other interest in any property acquired by our Company in a period of two years before filing of this Red Herring Prospectus or proposed to be acquired by us as on date of this Red Herring Prospectus:

1. Our Registered Office and factory situated at Gat No. 172, at Post - Khatwad, Tal - Dindori, Khatwad, Nashik, Dindori, Maharashtra, India, 422004 is taken on lease vide lease deed dated November 06, 2015 from our Promoter, Ulka Umakant Savadekar.

iii. In transactions for acquisition of land, construction of building and supply of machinery

None of our Promoters are interested in any transaction for the acquisition of land, construction of building or supply of machinery.

iv. Other Interests in our Company

For transactions in respect of loans and other monetary transactions entered in past please refer **Annexure AD** on “*Related Party Transactions*” on page 205 forming part of “*Financial Information of the Company*” of this Red Herring Prospectus.

Payment or Benefits to our Promoters and Promoter Group during the last 2 years:

For details of payments or benefits paid to our Promoters and promoter group, please refer to the paragraph “*Compensation of our Directors*” in the chapter titled “*Our Management*” beginning on page 146 also refer **Annexure AD** “*Related Party Transactions*” on page 205 forming part of “*Financial Information of the Company*” and Paragraph on “*Interest of our Promoters*” in chapter titled “*Our Promoters and Promoter Group*” on page 159 of this Red Herring Prospectus.

Companies/ Firms with which our Promoters have disassociated in the last (3) three years:

Our promoters have not disassociated themselves from any of the Company, Firms or other entities during the last three years preceding the date of this Red Herring Prospectus.

Other ventures of our Promoters:

Save and except as disclosed in this section titled “*Our Promoters & Promoter Group*” beginning on page 153 of this Red Herring Prospectus, there are no ventures promoted by our Promoters in which they have any business interests/ other interests.

Litigation details pertaining to our Promoters:

For details on litigations and disputes pending against the Promoters and defaults made by the Promoters please refer to the section titled “*Outstanding Litigations and Material Developments*” beginning on page 232 of this Red Herring Prospectus.

Material Guarantees:

Except as stated in the “*Statement of financial indebtedness*” and “*Restated financial information*” of the company beginning on page 217 and 159 of this Red Herring Prospectus respectively, our Promoters have not given any material guarantee to any third party with respect to the Equity Shares as on the date of this Red Herring Prospectus.

Experience of Promoters in the line of business:

Our Promoter, Umakant Nivrutti Savadekar holds an experience of around 21 years in the roto moulding industry and our promoters Ulka Umakant Savadekar, Nivrutti Sonu Savdekar and Vijaya Nivrutti Savdekar have an overall experience of around 13 years each in the roto moulding industry. The Company shall also endeavour to ensure that relevant professional help is sought as and when required in the future.

Related Party Transactions:

Except as stated in “*Annexure AD- Related Party Transactions*” beginning on page 159 of this Red Herring Prospectus, and as stated therein, our Promoters or any of the Promoter Group Entities do not have any other interest in our business.

B. OUR PROMOTER GROUP

In addition to the Promoters named above, the following natural persons are part of our Promoter Group:

(a) Natural persons i.e., an immediate relative of the promoters

As per Regulation 2(1) (pp) (ii) of the SEBI (ICDR) Regulations, 2018, the Natural persons who are part of the Promoter Group (due to their relationship with the Promoters) are as follows:

Relationship	Name of the Relatives				
	Umakant Savadekar	Nivrutti Savdekar	Ulka Savadekar	Umakant Savdekar	Nivrutti Sonu Savdekar
Father	Nivrutti Sonu Savdekar	Prakash Hari Attarde	*Late Sonu Jayram Savdekar	*Late Tukaram Lalji Khadake	
Mother	Vijaya Nivrutti Savdekar	Rajani Prakash Attarde	*Late Tulsabai Sonu Savdekar	*Late Laxmibai Tukaram Khadake	
Spouse	Ulka Umakant Savadekar	Umakant Nivrutti Savdekar	Vijaya Nivrutti Savdekar	Nivrutti Sonu Savdekar	
Brother	-	Chandrashekhar Prakash Attarde	Dhanraj Sonu Savdekar	Chabidas T Khadke	
		Sandip Prakash Attarde	Tukaram Sonu Savdekar	Sudhir Tukaram Khadke	
		-	-	Dhananjay Tukaram Khadke	
				Nandu Tukaram Khadke	
Sister	Vidya Anil Patil	Sonali Attarde	*Late Manjurabai D Kale	Indubai Shamrao Dhake	
	Sandya Devendra Zope	-	-	Shindu Bhoju Narakhede	

Relationship	Name of the Relatives			
	Umakant Nivrutti Savadekar	Ulka Umakant Savadekar	Nivrutti Sonu Savdekar	Vijaya Nivrutti Savdekar
	Sangita Rajesh Patil			Shashikala Dinkar Chaudhari
	-			*Late Alka Mahajan
Son	-	-	Umakant Nivrutti Savadekar	Umakant Nivrutti Savadekar
Daughter	Saee Umakant Savadekar	Saee Umakant Savadekar	Vidya Anil Patil	Vidya Anil Patil
	Garge Umakant Savadekar	Garge Umakant Savadekar	Sandya Devendra Zope	Sandya Devendra Zope
	-	-	Sangita Rajesh Patil	Sangita Rajesh Patil
Spouse’s Father	Prakash Hari Attarde	Nivrutti Sonu Savdekar	*Late Tukaram Lalji Khadake	*Late Sonu Jayram Savadekar
Spouse’s Mother	Rajani Prakash Attarde	Vijaya Nivrutti Savdekar	*Late Laxmibai Tukaram Khadake	*Late Tulsabai Sonu Savadekar
Spouse’s Brother	Chandrashekhar Prakash Attarde	-	Chabidas T Khadke	Dhanraj Sonu Savadekar
	Sandip Attarde		Sudhir Tukaram Khadke	Tukaram Sonu Savadekar
	-		Dhananjay Tukaram Khadke	-
			Nandu Tukaram Khadke	
			Rupchand Tukaram Khadke	
Spouse’s Sister	Sonali Prakash Attarde	Vidya Anil Patil	Indubai Shamrao Dhake	*Late Manjurabai D Kale
	-	Sandya Devendra Zope	Shindu Bhoju Narakhede	-
		Sangita Rajesh Patil	Shashikala Dinkar Chaudhari	
		-	*Late Alka Mahajan	

* Deceased.

(b) Corporate Entities or Firms forming part of the Promoter Group:

As per Regulation 2(1)(pp)(iv) of the SEBI (ICDR) Regulations, 2018, the following entities would form part of our Promoter Group:

S. No.	Nature of Relationship	Name of Entities
A.	Any Body Corporate in which 20% or more of the Equity Share Capital is held by Promoter or an immediate relative of the Promoter or a firm or Hindu Undivided Family (HUF) in which Promoter or any one or more of his immediate relatives are a member.	1. Heera Roto Compounds Private Limited
B.	Any Body Corporate in which a body corporate as provided in (A) above holds twenty per cent or more, of the equity share capital.	Nil
C.	Any Hindu Undivided Family or firm in which the aggregate share of the promoter and their relatives is equal to or more than twenty per cent of the total capital.	Partnership: 1. M/s Alkemy India

DIVIDEND POLICY

Under the Companies Act, 2013, our Company can pay dividends upon a recommendation by its Board of Directors and approval by a majority of the shareholders at the General Meeting and as per provisions of Articles of Association of our Company. The shareholders of the Company have the right to decrease but not to increase the amount of dividend recommended by the Board of Directors. The dividends may be paid out of profits of our Company in the year in which the dividend is declared or out of the undistributed profits or reserves of previous fiscal years or out of both.

The Articles of Association of our Company also gives the discretion to our Board of Directors to declare and pay interim dividends. No dividend shall be payable for any financial year except out of profits of our Company for that year or that of any previous financial year or years, which shall be arrived at after providing for depreciation in accordance with the provisions of Companies Act, 2013. All Dividends upon recommendation by our Board of Directors and approved by the shareholders at the General Meeting will be paid to credit of registered shareholders by way of cheque or warrant or in any electronic mode.

Our Company have a formal dividend policy for declaration of dividend in respect of Equity shares. The declaration and payment of dividend will be recommended by our Board of Directors and approved by the shareholders of our Company at their discretion and will depend on a number of factors, including the results of operations, earnings, capital requirements and surplus, general financial conditions, applicable Indian legal restrictions and other factors considered relevant by our Board of Directors.

Our Company has not declared any dividend on the Equity Shares in the last three financial years. Our Company's corporate actions pertaining to payment of dividends in the past are not to be taken as being indicative of the payment of dividends by our Company in the future.

SECTION V – FINANCIAL INFORMATION OF THE COMPANY

INDEPENDENT AUDITORS' EXAMINATION REPORT ON RESTATED FINANCIAL INFORMATION

To
The Board of Directors
Phychem Technologies Limited
Gat No. 172, At Post - Khatwad, Tal - Dindori,
Nashik, Maharashtra, India, 422004

Dear Sirs,

1. We **Mansaka Ravi & Associates, Chartered Accountants** ('we' or us") have examined the attached Restated Financial Statements of **Phychem Technologies Limited**, (the "Company" or the "Issuer"), comprising the Restated Statement of Assets and Liabilities as at March 31, 2026, March 31, 2025 and March 31, 2024, the Restated Statements of Profit and Loss and the Restated Cash Flow Statement for the **year ended March 31, 2026, March 31, 2025 and March 31, 2024**, the Summary Statement of Significant Accounting Policies, the Notes and Annexures as forming part of these Restated Financial Statements (collectively, the "Restated Financial Information"), as approved by the Board of Directors of the Company at their meeting held on **July 16, 2026**, for the purpose of inclusion in the Red Herring Prospectus ("RHP") and Prospectus (cumulatively hereinafter referred to as "**Offer Document**") prepared by the Company in connection with its proposed initial public offer of equity shares ("SME IPO") prepared in accordance with the requirements of:
 - a) Section 26 and 32 of Part I of Chapter III of the Companies Act 2013 (the "Act").
 - b) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018, as amended ("ICDR Regulations");
 - c) The Guidance Note on Reports in Company Prospectuses (Revised 2019) (as amended) issued by the Institute of Chartered Accountants of India ("ICAI"), (the "Guidance Note").

Management's Responsibility for the Restated Financial Information

2. The Company's Board of Directors is responsible for the preparation of the Restated Financial Information for the purpose of inclusion in the Offer Document to be filed with Securities and Exchange Board of India ("**SEBI**"), Bombay Stock Exchange ("**BSE**"), and Registrar of Companies of the relevant State in connection with the proposed SME IPO. The Restated Financial Information have been prepared by the management of the Company on the basis of preparation stated in Note 1 of Annexure IV to the Restated Financial Information. The responsibility of Board of Directors of the Company includes designing, implementing and maintaining adequate internal control relevant to the preparation and presentation of the Restated Financial Information. The respective Board of Directors are also responsible for identifying and ensuring that the Company complies with the Act, (SEBI) ICDR Regulations and the Guidance Note.

Auditors' Responsibilities

3. We, M/s. Mansaka Ravi & Associates., Chartered Accountants have been subjected to the peer review process of the Institute of Chartered Accountants of India (ICAI) and our peer review certificate is valid as on the date of signing of this report.
4. We have examined such Restated Financial Information taking into consideration:
 - a) the terms of reference and terms of our engagement agreed upon with you in accordance with our engagement letter dated June 21, 2026, requesting us to carry out the assignment, in connection with the proposed IPO of equity shares of the Company;
 - b) The Guidance Note also requires that we comply with ethical requirements of the Code of Ethics Issued by ICAI;
 - c) concepts of test checks and materiality to obtain reasonable assurance based on the verification of evidence supporting the Restated Financial Information; and
 - d) the requirements of Section 26 of the Act and the ICDR Regulations.

Our work was performed solely to assist you in meeting your responsibilities in relation to your compliance with the Act and the ICDR Regulations in connection with the proposed SME IPO of the equity shares of the Company.

Restated Financial Information

5. These Restated Financial Information have been compiled by the management of the Company from:
Audited financial statements of the Company as at and for the year ended **March 31, 2026, March 31, 2025 and March 31, 2024** prepared in accordance with Accounting Standards as prescribed under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014, as amended and other accounting principles generally accepted in India, which have been approved by the Board of Directors.
6. For the purpose of our examination, we have relied on Auditors' report issued by M/s Sanvy and Associates, dated July 09, 2026 and Sept 19, 2025 and Auditors' report issued by M/s Suyog Kadam & Associates, dated Sept 06, 2024 on Audited Financial Statements of the Company as at and for year ended March 31, 2026, March 31, 2025 and March 31, 2024 respectively as referred in Paragraph 5 above.
7. Based on our examination and according to the information and explanations given to us as at and for the years ended March 31, 2026, March 31, 2025 and March 31, 2024, we report that Restated Financial Information:
 - i. have been prepared after incorporating adjustments for the changes in accounting policies, material errors and regrouping/reclassifications retrospectively in the financial years ended March 31, 2026, March 31, 2025 and March 31, 2024 to reflect the same accounting treatment as per the accounting policies and grouping/classifications followed as at and for the year ended March 31, 2026;
 - ii. do not require any adjustment for modification as there is no modification in the underlying audit reports. However, those qualifications in the Companies (Auditor's Report) Order, 2020 issued by the Central Government of India in terms of sub section (11) of section 143 of the Act and the emphasis of matter above and reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014 (as amended) which do not require any corrective adjustments in the Restated Financial Information have been disclosed in Annexure V to the Restated Financial Information; and
 - iii. have been prepared in accordance with the Act, ICDR Regulations and the Guidance Note.
8. In accordance with the requirements of Part I of Chapter III of Act including rules made there under, SEBI ICDR Regulations, Guidance Note and Engagement Letter, we report that:
 - a) The **"Restated Statement of Assets and Liabilities"** as set out in Annexure I to this report, of the Company as at March 31, 2026, March 31, 2025, and March 31, 2024 is prepared by the Company and approved by the Board of Directors. These Restated Statement of Assets and Liabilities, have been arrived at after making such adjustments and regroupings to the individual financial statements of the Company, as in our opinion were appropriate and more fully described in Significant Accounting Policies and Notes to Accounts as set out in Annexure IV to this Report.
 - b) The **"Restated Statement of Profit and Loss"** as set out in Annexure II to this report, of the Company for the year ended March 31, 2026, March 31, 2025, and March 31, 2024 is prepared by the Company and approved by the Board of Directors. These Restated Statement of Profit and Loss have been arrived at after making such adjustments and regroupings to the individual financial statements of the Company, as in our opinion were appropriate and more fully described in Significant Accounting Policies and Notes to Accounts as set out in Annexure IV to this Report.
 - c) The **"Restated Statement of Cash Flow"** as set out in Annexure III to this report, of the Company for the year ended March 31, 2026, March 31, 2025, and March 31, 2024 is prepared by the Company and approved by the Board of Directors. These Statement of Cash Flow, as restated have been arrived at after making such adjustments and regroupings to the individual financial statements of the Company, as in our opinion were appropriate and more fully described in Significant Accounting Policies and Notes to Accounts as set out in Annexure IV to this Report.
9. We have also examined the following other financial information relating to the Company prepared by the Management and as approved by the Board of Directors of the Company and annexed to this report relating to the Company for the year ended March 31, 2026, March 31, 2025, and March 31, 2024 proposed to be included in the Offer Document for the proposed SME IPO:

Significant Accounting Policy and Notes to The Restated Financial Statements	Annexure IV
Material Adjustment to the Restated Financial	Annexure V
Restated Summary Statement of Share Capital	Annexure-A
Restated Summary Statement of Reserves & Surpluses	Annexure-B
Restated Summary Statement of Long - Term Borrowings	Annexure-C & C(a)
Restated Summary Statement of Deferred Tax (Assets) / Liabilities	Annexure-D
Restated Summary Statement of Long-term Provisions	Annexure-E & E-1
Restated Summary Statement of Short - Term Borrowings	Annexure-F, F(a), F(b) & F(c)
Restated Summary Statement of Trade Payables	Annexure-G
Restated Summary Statement of Other Current Liabilities	Annexure-H
Restated Summary Statement of Short-term Provisions	Annexure-I
Restated Summary Statement of Property, Plant and Equipment	Annexure-J
Restated Summary Statement of Capital Work In Progress	Annexure-K
Restated Summary Statement of Non-current Investments	Annexure-L
Restated Summary Statement of Long Term Loans & Advances	Annexure-M
Restated Summary Statement of Other Non-Current Assets	Annexure-N
Restated Summary Statement of Inventory	Annexure-O
Restated Summary Statement of Trade Receivables	Annexure-P
Restated Summary Statement of Cash & Cash Equivalents	Annexure-Q
Restated Summary Statement of Short-Term Loans and Advances	Annexure-R
Restated Summary Statement of Other Current Assets	Annexure-S
Restated Summary Statement of Revenue from Operations	Annexure-T
Restated Summary Statement of Other Income	Annexure-U
Restated Summary Statement of Cost of Material Consumed	Annexure-V
Restated Summary Statement of Cost of Stock-In-Trade	Annexure-W
Restated Summary Statement of Changes in Inventories	Annexure-X
Restated Summary Statement of Employee Benefits Expenses	Annexure-Y
Restated Summary Statement of Finance Cost	Annexure-Z
Restated Summary Statement of Depreciation & Amortization Expenses	Annexure-AA
Restated Summary Statement of Other Expenses	Annexure-AB
Restated Summary Statement of Exceptional Items	Annexure-AC
Restated Summary Statement of Related Party Transaction	Annexure-AD
Restated Summary Statement of Contingent Liabilities & Commitments	Annexure-AE
Restated Summary Statement of Mandatory Accounting Ratios	Annexure-AF
Restated Summary Statement of Earnings & Expenditures in Foreign Currency	Annexure-AG
Restated Summary Statement of Other Financial Ratios	Annexure-AH
Restated Summary Statement of Tax Shelter	Annexure-AI
Restated Summary Statement of Other Statutory / Regulatory / Other Information	Annexure-AJ
Restated Summary Statement of Capitalization	Annexure-AK

10. The Restated Financial Information do not reflect the effects of events that occurred subsequent to the respective dates of the reports on the audited financial statements mentioned in paragraph 4 above.
11. This report should not in any way be construed as a reissuance or re-dating of any of the previous audit reports issued by us, nor should this report be construed as a new opinion on any of the financial statements referred to herein.
12. We have no responsibility to update our report for events and circumstances occurring after the date of the report.
13. We have complied with the relevant applicable requirements of the Standard on Quality Control (SQC) 1, Quality Control for Firms that perform Audits and Reviews of Historic Financial Information, and Other Assurance and Related Services Engagements, Issued by ICAI. We hereby confirm that while providing this certificate we have complied with the Code of Ethics issued by the Institute of Chartered Accountants of India.
14. Our report is intended solely for use of the Board of Directors for inclusion in the Offer Document to be filed with Securities and Exchange Board of India, Bombay Stock Exchange and Registrar of Companies, Mumbai in connection with the proposed SME IPO. Our report should not be used, referred to, or distributed for any other purpose except with our prior consent in writing. Accordingly, we do not accept or assume any liability or any duty of care for any

other purpose or to any other person to whom this report is shown or into whose hands it may come without our prior consent in writing.

For Mansaka Ravi & Associates
Chartered Accountants
ICAI Firm Regn. No.: 015023C
PRC No. 024869

UDIN: 26410816IVQQGI8427
Place: Navi Mumbai
Date: July 16, 2026

(CA Ravi Mansaka)
Partner
M.No. 410816

ANNEXURE-I

RESTATED STATEMENT OF ASSETS AND LIABILITIES

(All amounts in ₹ Lakhs, except as otherwise stated)

Particulars	Annexure	As At		
		March 31, 2026	March 31, 2025	March 31, 2024
I. EQUITY AND LIABILITIES				
A. Shareholder's Funds				
a) Share Capital	A	754.00	29.00	29.00
b) Reserves and Surplus	B	624.83	940.93	656.76
Total (A)		1378.83	969.93	685.76
B. Non Current Liabilities				
a) Long-term Borrowings	C	67.96	139.44	170.54
b) Deferred tax liabilities (Net)	D	40.47	34.32	30.76
c) Other Long Term Liabilities		-	-	-
d) Long-term Provisions	E	16.18	20.96	16.92
Total (B)		124.61	194.72	218.22
C. Current Liabilities				
a) Short-term Borrowings	F	522.67	319.30	390.75
b) Trade Payables	G			
(i) total outstanding dues of micro enterprises and small enterprises; and		105.88	62.81	49.97
(ii) total outstanding dues of creditors other than micro enterprises and small enterprises.		258.49	296.71	298.76
c) Other Current Liabilities	H	49.01	157.20	87.34
d) Short-term Provisions	I	92.58	74.22	51.76
Total (C)		1028.64	910.24	878.58
Total Equity & Liabilities [A+B+C]		2532.08	2074.89	1782.56
II. ASSETS				
A. Non Current Assets				
a) Property, Plant and Equipment and Intangible Asset				
(i) Property, Plant and Equipment	J	575.09	604.85	612.86
(ii) Intangible Assets		-	-	-
(iii) Capital Work-In-Progress	K	2.54	-	1.09
(iv) Intangible Assets Under Development		-	-	-
b) Non Current Investments	L	6.26	6.26	6.26
c) Deferred Tax Assets (Net)		-	-	-
d) Long-term Loans and Advances	M	26.58	-	-
e) Other Non Current Assets	N	98.27	79.90	54.01
Total (A)		708.74	691.01	674.22
B. Current Assets				
a) Current Investments		-	-	-
b) Inventories	O	952.75	619.85	445.90
c) Trade Receivables	P	583.33	455.14	468.67
d) Cash and Bank Balances	Q	69.18	21.94	16.94
e) Short-term Loans and Advances	R	55.89	78.39	86.19
f) Other Current Assets	S	162.18	208.56	90.64
Total (B)		1823.34	1383.88	1108.34
Total Assets [A+B]		2532.08	2074.89	1782.56

Note:- The above statement should be read with the significant accounting policies and notes to restated summary, profits and losses and cash flows appearing in Annexures IV, II and III.

As per our report of even date
For Mansaka Ravi & Associates
Chartered Accountants
Firm Reg. No.-015023C
PRC No. - 024869

Sd/-
CA Ravi Mansaka
Partner
Membership No. 410816
UDIN: 26410816IVQQGI8427

Place: Navi Mumbai
Date: July 16, 2026

For and on behalf of the Board of Directors of
Phychem Technologies Limited

Sd/-	Sd/-
Umakant Nivrutti Savadekar	Ulka Umakant Savadekar
(Chairman & Managing Director)	(CFO & Whole Time Director)
(DIN: 06548672)	(DIN: 06547735)

Sd/-
Pooja Sharma
(Company Secretary)
(M.N. 60216)

ANNEXURE-II

RESTATED STATEMENT OF PROFIT OR (LOSS)

(All amounts in ₹ Lakhs, except as otherwise stated)

	Particulars	Annexure	For the Year Ended		
			March 31, 2026	March 31, 2025	March 31, 2024
I	Revenue from Operations	T	5646.53	5030.32	4696.93
II	Other Incomes	U	101.56	81.01	61.84
III	Total Income (I+II)		5748.09	5111.33	4758.76
IV	Expenses:				
	(a) Cost of Material Consumed	V	4287.28	3976.13	3521.95
	(b) Purchase of Stock-in-Trade	W	342.70	136.15	300.96
	(c) Changes in inventories of finished goods work-in-progress and Stock-in-Trade	X	-299.35	-182.22	3.58
	(d) Employee Benefits Expenses	Y	113.29	122.88	101.03
	(e) Finance Costs	Z	104.62	88.23	62.44
	(f) Depreciation and Amortization Expense	AA	52.28	49.83	40.33
	(g) Other Expenses	AB	592.83	542.30	492.14
	Total Expenses (IV)		5193.64	4733.28	4522.42
V	Profit before Exceptional/ Extraordinary items and tax (I-IV)		554.45	378.05	236.34
VI	Exceptional Items	AC	-	3.50	-
VII	Profit before Extraordinary Items and tax (V-VI)		554.45	381.55	236.34
VII I	Extraordinary Items		-	-	-
IX	Profit before tax (VII-VIII)		554.45	381.55	236.34
X	Tax Expense				
	a) Current Tax	AI	139.40	93.83	62.27
	b) Deferred Tax	D	6.16	3.55	4.68
XI	Restated profit after tax for the period from continuing operations (IX-X)		408.90	284.17	169.39
XII	Profit/ (Loss) from Discontinuing operation		-	-	-
XII I	Tax expenses of discontinuing operations		-	-	-
XI V	Profit/(loss) from Discontinued operations (after tax) (XII-XIII)		-	-	-
XV	Restated Profit for the Period		408.90	284.17	169.39
XV I	Earnings Per Equity Shares:				
	(1) Basic (₹)	AF	5.42	3.77	2.25
	(2) Diluted (₹)	AF	5.42	3.77	2.25

Note: The above statement should be read with the significant accounting policies and notes to restated summary statements of assets and liabilities, and cash flows appearing in Annexures IV, I and III.

As per our report of even date
For Mansaka Ravi & Associates
Chartered Accountants
Firm Reg. No.-015023C
PRC No. - 024869

Sd/-
CA Ravi Mansaka
Partner
Membership No. 410816
UDIN: 26410816IVQQGI8427

Place: Navi Mumbai
Date: July 16, 2026

For and on behalf of the Board of Directors of
Phychem Technologies Limited

Sd/-	Sd/-
Umakant Nivrutti Savadekar	Ulka Umakant Savadekar
(Chairman & Managing Director)	(CFO & Whole Time Director)
(DIN: 06548672)	(DIN: 06547735)

Sd/-
Pooja Sharma
(Company Secretary)
(M.N. 60216)

ANNEXURE-III

RESTATED STATEMENT OF CASH FLOWS

(All amounts in ₹ Lakhs, except as otherwise stated)

Particulars	For the Year Ended		
	March 31, 2026	March 31, 2025	March 31, 2024
CASH FLOW FROM OPERATING ACTIVITIES			
Net Profit before tax	554.45	381.55	236.34
Adjustment for :			
Interest on Deposits	-7.11	-5.43	-3.26
Dividend Income	-0.05	-0.05	-0.05
Depreciation & Amortization	52.28	49.83	40.33
Provision for Defined Benefits	-5.10	4.40	2.06
Bad Debts Written Off	-	0.03	21.54
Loss by Fire (Net of Insurance Claim Receivable)	-	-3.50	-
Unrealised Foreign Exchange (Gain) / Losses	9.21	2.40	-11.71
Interest on Borrowed Funds	100.58	84.31	60.95
Operating profit before working capital changes	704.25	513.54	346.20
Adjustment for :			
(Increase)/Decrease in Inventories	-332.90	-173.95	-45.88
(Increase)/Decrease in Trade Receivables	-137.41	11.10	1.04
(Increase)/Decrease in Short Term loans and advances	22.49	7.80	-26.91
(Increase)/Decrease in Other Current Assets	46.38	-114.42	-7.78
Increase/(Decrease) in Trade Payables	4.86	10.79	21.93
Increase/(Decrease) in Other Current Liabilities	-108.96	70.14	23.23
	-505.53	-188.54	-34.37
Cash generated from / (used in) operations	198.72	325.00	311.84
Income Tax Paid/(refund)	120.72	71.72	45.89
Net cash generated from/(used in) operating activities - (A)	78.00	253.28	265.94
CASH FLOW FROM INVESTING ACTIVITIES			
Purchase of Fixed Assets	-22.52	-40.73	-247.94
Expenditure on Capital Work-In-Progress	-2.54	-	-1.09
Dividend Income	0.05	0.05	0.05
Net (Investment) / Redemption of Deposits	-18.37	-25.89	-33.11
(Increase)/Decrease in Capital Advances	-26.58	-	0.30
Interest Income on Deposits	7.11	5.43	3.26
Net cash (used in) Investing Activities - (B)	-62.84	-61.14	-278.54
CASH FLOW FROM FINANCING ACTIVITIES			
Repayment of Short-term Borrowings	-	-71.45	-24.60
Proceeds from Short-term Borrowings	203.37	-	-
Proceeds from Long-term Borrowings	-	-	235.16
Repayment of Long-term Borrowings	-71.48	-31.10	-139.47
Interest & Finance Charges	-99.81	-84.59	-60.22
Net cash(used in) / from financing activities - (C)	32.08	-187.14	10.87
Net Increase/(decrease) in Cash & Cash Equivalents (A+B+C)	47.24	5.00	-1.73
Cash and cash equivalents at the beginning of the year	21.94	16.94	18.67
Cash and cash equivalents at the end of the year	69.18	21.94	16.94

Notes:

1. Components of cash and cash equivalents:

Cash on hand	13.56	6.01	1.67
Balances with scheduled banks in current accounts	39.44	0.40	0.35
Balance with scheduled Banks in deposit accounts	16.18	15.54	14.92
Total Cash and cash equivalents	69.18	21.94	16.94

2. Cash flows are reported using the Indirect method, whereby profit before tax is adjusted for the effects of transactions of a Non cash nature and any deferrals or accruals of past or future cash receipts or payments. The cash flows from regular revenue generating, financing and investing activities of the company are segregated.

3. Negative figures represent outflow.

4. The above statement should be read with the significant accounting policies and notes to restated summary statements of assets and liabilities, profits and losses as appearing in Annexures IV, I and II.

As per our report of even date
For Mansaka Ravi & Associates
Chartered Accountants
Firm Reg. No.-015023C
PRC No. - 024869

Sd/-
CA Ravi Mansaka
Partner
Membership No. 410816
UDIN: 26410816IVQQGI8427

Place: Navi Mumbai
Date: July 16, 2026

For and on behalf of the Board of Directors of
Phychem Technologies Limited

Sd/-	Sd/-
Umakant Nivrutti Savadekar	Ulka Umakant Savadekar
(Chairman & Managing Director)	(CFO & Whole Time Director)
(DIN: 06548672)	(DIN: 06547735)

Sd/-
Pooja Sharma
(Company Secretary)
(M.N. 60216)

ANNEXURE-IV

SIGNIFICANT ACCOUNTING POLICIES AND NOTES TO THE RESTATED FINANCIAL STATEMENTS

A. BACKGROUND

The Company was originally incorporated as “**Phychem Technologies Private Limited**” on **June 13, 2013** under the provisions of the Companies Act, 1956 with the Registrar of Companies, Mumbai, Maharashtra with CIN U36109MH2013PTC244466. Subsequently, the Company was converted into a Public Limited Company and consequently the name of the Company was changed from “Phychem Technologies Private Limited” to “**Phychem Technologies Limited**” vide a fresh certificate of incorporation consequent upon conversion from private company to public company dated **August 18, 2025** issued by the Registrar of Companies, Mumbai, Maharashtra bearing CIN U36109MH2013PLC244466.

The Company is engaged in the manufacturing of rotational moulding (roto moulding) compounds, which serve as a key raw material for producing a wide range of hollow plastic products through the rotational moulding process. The product portfolio primarily comprises customized polyethylene-based compounds, formulated using Linear Low-Density Polyethylene (LLDPE), High-Density Polyethylene (HDPE), and other specialty additives. These compounds are supplied in powder or granulated form to rotational moulding manufacturers, enabling them to produce durable and application-specific plastic products across diverse end-use industries.

B. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES

1. BASIS OF PREPARATION OF FINANCIAL STATEMENTS

The Restated Statement of Assets and Liabilities of the Company as on March 31, 2026, March 31, 2025, and March 31, 2024 and the Restated Statement of Profit and Loss and Restated Statements of Cash Flows for the year ended March 31, 2026, March 31, 2025, and March 31, 2024 and the annexure thereto (collectively, the “**Restated Financial Statements**”) have been extracted by the management from the Audited Financial Statements of the Company.

The financial statements of the company have been prepared and presented in accordance with the Generally Accepted Accounting Principles (GAAP). GAAP comprises the Accounting Standards notified u/s 133 read with Section 469 of the Companies Act, 2013. The accounting policies have been framed, keeping in view the fundamental accounting assumptions of Going Concern, Consistency and Accrual, as also basic considerations of Prudence, Substance over form, and Materiality. These have been applied consistently, except where a newly issued accounting standard is initially adopted or a revision in the existing accounting standards require a revision in the accounting policy so far in use. The need for such a revision is evaluated on an ongoing basis.

The Financial Statements have been prepared on a going concern basis, in as much as the management neither intends to liquidate the company nor to cease operations. Accordingly, assets, liabilities, income and expenses are recorded on a Going Concern basis. Based on the nature of products and services, and the time between the acquisition of assets and realization in cash or cash equivalents, the company has ascertained its operating cycle as 12 months for the purposes of current and non-current classification of assets and liabilities.

2. USE OF ESTIMATES

The preparation of financial statements required the management to make estimates and assumptions that affect the reported balance of assets and liabilities, revenues and expenses including of warranty claims and disclosures relating to contingent liabilities. The Management believes that the estimates used in the preparation of financial statements are prudent and reasonable. Future results could differ from these estimates. Any revision of accounting estimates is recognized prospectively in the current and future periods. Significant estimates used by the management in the preparation of these financial statements include provision for employee benefits, estimates of the economic useful life of plant and equipment, provision for expenses, etc.

3. SIGNIFICANT ACCOUNTING POLICIES

The following significant accounting policies are adopted in the preparation and presentation of these financial statements:

(A) PROPERTY, PLANT AND EQUIPMENTS

Property, plant and equipment are stated at cost, less accumulated depreciation and accumulated impairment losses. The initial cost of a property, plant and equipment comprises its purchase price, any costs directly attributable to bringing the property, plant and equipment into the location and condition necessary for it to be capable of operating in the manner intended by management.

An item of property, plant and equipment is derecognized upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognized in statement of profit and loss.

Depreciation & Amortization

The Company provides depreciation on items of **property, plant and equipment** on straight line method (SLM) based on useful life specified in Schedule II of the Companies Act, 2013 ("the Act").

Depreciation amount for asset is the cost of an asset less its estimated residual value. In case of impairment, depreciation is provided on revised carrying amount over its remaining useful life.

(B) BORROWING COSTS

Borrowing cost includes interest and amortization of ancillary costs incurred in connection with the arrangement of borrowings. Borrowing costs directly attributable to the acquisition, construction or production of a qualifying asset that necessarily takes a substantial period of time to get ready for its intended use or sale are capitalized as part of the cost of the respective asset. All other borrowing costs are expensed in the period they occur.

(C) IMPAIRMENT OF ASSETS

An asset is treated as impaired when the carrying cost of asset exceeds its recoverable value. An impairment loss is charged to the Statement of Profit and Loss in the year in which an asset is identified as impaired. The impairment loss recognized in prior accounting period is reversed if there has been a change in the estimate of amount.

(D) INVESTMENTS

Investments, which are readily realizable and intended to be held for not more than one year from the date on which such investments are made, are classified as current investments. All other investments are classified as long-term investments.

On initial recognition, all investments are measured at cost. The cost comprises purchase price and directly attributable acquisition charges such as brokerage, fees and duties.

Current investments are carried in the financial statements at lower of cost and fair value determined on an individual investment basis. Long-term investments are carried at cost. However, provision for diminution in value is made to recognize a decline other than temporary in the value of the investments.

On disposal of an investment, the difference between its carrying amount and net disposal proceeds is charged or credited to the statement of profit and loss.

(E) INVENTORIES

a) Finished Goods and Work-in- Progress are valued at Lower of Production Costs or Net Realisable Value.

b) Other inventories are valued at Cost less provision for Obsolescence.

Work in Progress at various level is valued at lower of cost or net realizable value. The Management estimates the work in progress according to stage of completion. Cost of inventories comprises of cost of purchase, cost of conversion and other costs including manufacturing overheads incurred in bringing them to their respective present location and condition.

(F) REVENUE RECOGNITION

a) Revenue is recognized to the extent that is probable that the economic benefits will flow to the Company and the revenue can be reliably measured.

b) Revenue from sale of goods is recognized when the significant risk and rewards are transferred as per the terms of sale. Revenues are recorded at invoice value.

- c) Revenue from services, including support and other operating services, is recognised as and when the related services are rendered in accordance with the terms of the respective arrangements and when there is reasonable certainty of ultimate collection.
- d) Income in respect of interest, insurance claims, export benefits, subsidy, dividend etc. is recognized to the extent the company is reasonably certain of its ultimate realization.
- e) The revenue is recognized net of Goods and service tax.

(G) FOREIGN CURRENCY TRANSACTIONS

- a) Foreign currency transactions are recorded at the exchange rates prevailing on the date of the transaction.
- b) Short term monetary items denominated in foreign currencies (such as cash, receivable, payable etc.) outstanding at the year end, are translated /re-converted at the year-end exchange rate unless covered by a forward contract.
- c) Any gain or loss arising on settlement and / or translation of short-term monetary transaction in foreign currency is accounted for in the statement of Profit and Loss.

(H) GOVERNMENT GRANTS / SUBSIDIES

The Company is entitled to government incentives under a state industrial promotion scheme for development in backward areas. Eligibility for the scheme arises upon achievement of specified investment thresholds; however, the grant is recognized only when local sales are made and is computed annually based on SGST paid during the year. Such grants are treated as revenue-related and recognized in the Profit and Loss Account in the period in which there is reasonable assurance of receipt and the conditions are fulfilled. Unmet conditions or pending claims are not recognized until certainty of recovery exists.

(I) EMPLOYEE BENEFITS

Short term Employee Benefits:

Employee benefits payable wholly within twelve months of receiving employee services are classified as short-term employee benefits. These benefits include salaries and wages, performance incentives and compensated absences which are expected to occur in next twelve months. The undiscounted amount of short-term employee benefits to be paid in exchange for employee services is recognised as an expense as the related service is rendered by employees.

Defined-contribution plans:

Retirement benefit in the form of Provident Fund and Employee State Insurance Corporation Fund (ESIC) are defined contribution schemes. The Company is statutorily required to contribute a specified portion of the basic salary of an employee to a provident fund and ESIC as a part of retirement benefits to its employees. The contributions during the period are charged to statement of profit and loss. The Company recognizes contribution payable to the Provident Fund and ESIC scheme as an expenditure when an employee renders related service.

Defined Benefit Plans

The Company provides for Gratuity, a defined benefit retirement plan ('The Gratuity Plan') covering eligible employees. The Gratuity Plan provides a lump-sum payment to vested employees at retirement, death, incapacitation or termination of employment of an amount based on the respective employee's salary and the tenure of employment with the Company.

Liabilities with regard to the Gratuity Plan are determined by actuarial valuation, performed by an independent actuary, at each Balance Sheet Date using the projected unit credit method. The Company recognizes the net obligation of the Gratuity Plan in the Balance Sheet as an asset or liability, respectively in accordance with Accounting Standard (AS-15) 'Employee Benefits'. Actuarial gains and losses arising from experience adjustments and changes in actuarial assumptions are recognized in the Statement of Profit and Loss in the period in which they arise. The company's gratuity plan is unfunded.

(J) SEGMENT ACCOUNTING

Business Segment

- (a) The business segment has been considered as the primary segment.
- (b) The Company's primary business segments are reflected based on principal business activities, the nature of service, the differing risks and returns, the organization structure and the internal financial reporting system.
- (c) The Company's primary business includes manufacturing of rotational molding (roto molding) compounds, which serve as a key raw material for producing a wide range of hollow plastic products through the rotational molding

process and accordingly this is the only segment as envisaged in Accounting Standard 17 'Segment Reporting' therefore disclosure for Segment reporting is not applicable.

Geographical Segment:

As the company has manufacturing operations in India only, hence, geographical segment reporting is not applicable.

(K) ACCOUNTING FOR TAXES ON INCOME

Tax expense comprises of current and deferred tax. Current income tax is measured at the amount expected to be paid to the tax authorities in accordance with the Income-tax Act, 1961 enacted in India. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted, at the reporting date.

- (i) Deferred income taxes reflect the impact of timing differences between taxable income and accounting income originating during the current year and reversal of timing differences for the earlier years. Deferred tax is measured using the tax rates and the tax laws enacted or substantively enacted at the reporting date.
- (ii) Deferred tax liabilities are recognized for all taxable timing differences. Deferred tax assets are recognized for deductible timing differences only to the extent that there is reasonable certainty that sufficient future taxable income will be available against which such deferred tax assets can be realized. In situations where the Company has unabsorbed depreciation or carry forward tax losses, all deferred tax assets are recognized only if there is virtual certainty supported by convincing evidence that they can be realized against future taxable profits.

The carrying amount of deferred tax assets are reviewed at each reporting date. The company writes-down the carrying amount of a deferred tax asset to the extent that it is no longer reasonably certain or virtually certain, as the case may be, that sufficient future taxable income will be available against which deferred tax asset can be realized. Any such write-down is reversed to the extent that it becomes reasonably certain or virtually certain, as the case may be, that sufficient future taxable income will be available.

(L) CONTINGENT LIABILITIES AND PROVISIONS

Provisions are recognized only when there is a present obligation as a result of past events and when a reliable estimate of the amount of obligation can be made.

Contingent Liability is disclosed for

- a) Possible obligation which will be confirmed only by future events not wholly within the control of the Company or
- b) Present obligations arising from the past events where it is not probable that an outflow of resources will be required to settle the obligation or a reliable estimate of the amount of the obligation cannot be made.
- c) Contingent Assets are not recognized in the financial statements since this may result in the recognition of income that may never be realized.

A disclosure for a contingent liability is made when there is a possible obligation or a present obligation that may, but probably will not, require an outflow of resources. Where there is a possible obligation or a present obligation that the likelihood of outflow of resources is remote, no provision or disclosure is made.

(M) EARNINGS PER SHARE:

In determining the Earnings Per share, the company considers the net profit after tax as per profit and loss statement. The number of shares used in computing basic earnings per share is the weighted average number of shares outstanding during the period. Split in face value of equity share of company has been considered as if it took place at the beginning of restatement period, Further the adjustment necessary for the changes in capital structure subsequent to year end but prior to approval of Restated financials such as Bonus Issue and Right Issue has been considered in calculation of weighted average number of Equity shares outstanding as at the end of respective year.

The event of Bonus share issue has been considered as if happened in the beginning of the reporting period and effect of right issue and right adjustment factor has been given to above weighted average shares outstanding as on the end of respective year. In order to determine the fair value of rights before issue of right shares, latest year ended net worth is considered.

In determining the diluted earnings per share, the company considers the net profit or loss after tax for the period attributable to equity shareholders and the weighted average number of shares outstanding during the period are adjusted for the effects for all dilutive potential equity shares.

(N) CASH FLOW:

Cash flows are reported using the indirect method, whereby profit before tax is adjusted for the effects of transactions of non-cash nature, any deferrals or accruals of past or future operating cash receipts or payments and item of income

or expenses associated with investing or financing cash flows. Cash flows from operating, investing and financing activities of the Company are segregated, accordingly.

C. CHANGES IN ACCOUNTING POLICIES IN THE YEARS COVERED IN THE RESTATED FINANCIALS

There were no changes in the accounting policies which required adjustments in the Restated Financial Statements, except for the following:

- (a) The Company had not complied with the provisions of **Accounting Standard – 15 “Employee Benefits”** in respect of provisioning for gratuity in its historical financial statements up to the year ended 31st March 2024. Accordingly, no provision for gratuity liability was recognized in the books of account for those periods. In the Restated Financial Statements, the Company has applied the principles of Accounting Standard – 15, and appropriate provision for gratuity has been made in accordance with the standard.

D. NOTES ON RESTATEMENTS MADE IN THE RESTATED FINANCIALS

1. The financial statements including other financial information have been prepared after making such regroupings and adjustments, considered appropriate to comply with the same. As result of these regroupings and adjustments, the amount reported in the financial statements/information may not necessarily be same as those appearing in the respective audited financial statements for the relevant years.
2. Amount due to entities covered under Micro, Small and Medium Enterprises as defined in the Micro, Small, Medium Enterprises Development Act, 2006, have been reported to the extent of information memorandum received from the suppliers.
3. **Employee benefits:**
The Company has adopted the Accounting Standard 15 (revised 2005) on Employee Benefits as per an actuarial valuation carried out by an independent actuary. The disclosures as envisaged under the standard are given at **Note 1 to Annexure - E**.
4. **Provisions, Contingent Liabilities and Contingent Assets (AS 29)**
Contingent liabilities and commitments (to the extent not provided for) is disclosed in **Annexure - AE** of the enclosed restated financial statements.
5. **Related Party Disclosure (AS 18)**
Related party transactions are reported as per AS-18 of Companies (Accounting Standards) Rules, 2021, as amended, in the **Annexure – AD** of the enclosed restated financial statements.
6. **Accounting For Taxes on Income (AS 22)**
Deferred Tax liability/Asset in view of Accounting Standard – 22: “Accounting for Taxes on Income” as at the end of the year is reported as in **Annexure - D** of the enclosed restated financials statements.
7. **Earnings Per Share (AS 20):**
Earnings per Share have been calculated is already reported in the **Annexure – AF** of the enclosed restated financial statements.
8. **Contingencies and events occurring after the Balance Sheet Date (AS -4)**
Events that occur between balance sheet date and date on which these are approved, might suggest the requirement for an adjustment(s) to the assets and the liabilities as at balance sheet date or might need disclosure. Adjustments are required to assets and liabilities for events which occur after balance sheet date which offer added information substantially affecting the determination of the amounts which relates to the conditions that existed at the balance sheet date.
9. **Extraordinary, Exceptional, Prior Period Items and Changes in Accounting Policies**
 - a. Income or expenses that arise from events or transactions that are clearly distinct from the ordinary activities of the Company are classified as extraordinary items. Specific disclosure of such events/transactions is made in the financial statements. Similarly, any external event beyond the control of the Company, significantly impacting income or expense, is also treated as extraordinary item and disclosed as such.
 - b. On certain occasions, the size, type or incidence of an item of income or expense, pertaining to the ordinary activities of the Company, is such that its disclosure improves an understanding of the performance of the

Company. Such income or expense is classified as an exceptional item and accordingly disclosed in the notes to accounts.

The details of such events are reported in the **Annexure – AC**.

10. Disclosure under Micro, Small and Medium Enterprises Development Act, 2006

Disclosure of the outstanding dues of Micro or Small-Scale Industrial Enterprise(s) as per The Micro, Small & Medium Enterprise Development Act-2006, the Company has disclosed in the **Annexure - G** of the restated financial statements, the same as required by Schedule III to the Companies Act, 2013.

11. Realizations:

The Company evaluated the carrying amounts of property, plant and equipment, investments, inventories, loans and advances, receivables and other current assets. In developing the assumptions relating to the possible future uncertainties, the Company, as at the date of approval of these Restated financials has used internal and external sources on the expected future performance of the Company and management expects the carrying amount of these assets will be recovered and sufficient liquidity is available to fund the business operations for at least another 12 months. Due to any unforeseen circumstances the final impact on the Company's assets in future may differ from that estimate as at the date of approval of these Restated Financials.

12. Contractual liabilities

All other contractual liabilities connected with business operations of the Company have been appropriately provided for in the Restated financial statements.

13. Amounts in the financial statements

Amounts in the financial statements are reported in Indian Rupees in lakhs and rounded off to second digit of decimal. Figures in brackets indicate negative values.

14. Auditors Qualifications –

Details of Auditors qualifications and their impact on restated financial statement is given below.

a) Qualification which required adjustment in restated financial statements

Financial Year	Audit Qualification	Remark
2023-24	NIL	Not Applicable
2024-25	NIL	Not Applicable
2025-26	NIL	Not Applicable

b) Qualification which does not require adjustment in restated financial statements

Financial Year	Audit Qualification	Remark
2023-24	NIL	Not Applicable
2024-25	NIL	Not Applicable
2025-26	NIL	Not Applicable

As per our report of even date
For Mansaka Ravi & Associates
Chartered Accountants
Firm Reg. No.-015023C
PRC No. - 024869

Sd/-
CA Ravi Mansaka
Partner
Membership No. 410816
UDIN: 26410816IVQQGI8427

Place: Navi Mumbai
Date: July 16, 2026

For and on behalf of the Board of Directors of
Phychem Technologies Limited

Sd/-
Umakant Nivrutti Savadekar
(Chairman & Managing Director)
(DIN: 06548672)

Sd/-
Ulka Umakant Savadekar
(CFO & Whole Time Director)
(DIN: 06547735)

Sd/-
Pooja Sharma
(Company Secretary)
(M.N. 60216)

ANNEXURE-A

RESTATED SUMMARY STATEMENT OF SHARE CAPITAL

(All amounts in ₹ Lakhs, except as otherwise stated)

Particulars	As At		
	March 31, 2026	March 31, 2025	March 31, 2024
a) Authorised Share Capital			
Number of Equity Share of ₹10 each ¹	15,000,000	310,000	310,000
Equity Share Capital	1500.00	31.00	31.00
(b) Issued, Subscribed & Paid-up Share Capital			
Number of Equity Share of ₹10 each fully Paid-up	7,540,000	290,000	290,000
Equity Share Capital	754.00	29.00	29.00
Total Paid-up Equity Share Capital	754.00	29.00	29.00
(c) Reconciliation of Number of Shares outstanding at the beginning and at the end of the reporting period			
Opening number of equity shares outstanding	290,000	290,000	290,000
Add: Equity Shares issued during the year	-	-	-
Add: Shares increased due to division of shares	-	-	-
Add: Bonus Shares issued during the year ²	7,250,000	-	-
Closing Number of Equity Shares Outstanding	7,540,000	290,000	290,000

(d) The rights, preferences and restrictions attaching to each class of shares including restrictions on the distribution of dividends and the repayment of capital

- i. The company has one class of equity shares having a par value of ₹10 per share. All equity shares, in present and in future, rank pari passu with the existing equity shares of the company and each shareholder is entitled to one vote per share.
- ii. All Equity Shareholders are eligible to receive dividends in proportion to their shareholdings.
- iii. The dividends proposed by the Board of Directors are subject to the approval of the Shareholders in the ensuing Annual General Meeting.
- iv. In the event of liquidation, the Equity Shareholders are eligible to receive the remaining assets of the Company, after distribution of all preferential amounts, in proportion to their share holding.

(e) Shareholders holding more than 5% of Shares of the Company

Name of Shareholder	March 31, 2026	%	March 31, 2025	%	March 31, 2024	%
Umakant Nivrutti Savadekar	3,845,400	51.00%	145,000	50.00%	145,000	50.00%
Ulka Umakant Savadekar	2,639,000	35.00%	46,000	15.86%	46,000	15.86%
Vijaya Nivrutti Savdekar	75,400	1.00%	53,100	18.31%	53,100	18.31%
Nivrutti Sonu Savdekar	226,122	3.00%	45,900	15.83%	45,900	15.83%

(f) Shareholding of Promoters

As at 31st March, 2026			
Name of Promoter	No of Shares	% of Total Shares	% Change During the Year
Umakant Nivrutti Savadekar	3845400	51.00%	1.00%
Ulka Umakant Savadekar	2639000	35.00%	19.14%
Vijaya Nivrutti Savdekar	75400	1.00%	-17.31%
Nivrutti Sonu Savdekar	226122	3.00%	-12.83%
Total	6785922	90.00%	-10.00%
As at 31st March, 2025			
Name of Promoter	No of Shares	% of Total Shares	% Change During the Year
Umakant Nivrutti Savadekar	145000	50.00%	0.00%
Ulka Umakant Savadekar	46000	15.86%	0.00%
Vijaya Nivrutti Savdekar	53100	18.31%	0.00%
Nivrutti Sonu Savdekar	45900	15.83%	0.00%
Total	290000	100.00%	

As at 31st March, 2024			
Name of Promoter	No of Shares	% of Total Shares	% Change During the Year
Umakant Nivrutti Savadekar	145000	50.00%	0.00%
Ulka Umakant Savadekar	46000	15.86%	0.00%
Vijaya Nivrutti Savdekar	53100	18.31%	0.00%
Nivrutti Sonu Savdekar	45900	15.83%	0.00%
Total	290000	100.00%	

(g) As the Company is not a subsidiary of any other company, its shares are not held by any holding or ultimate holding company.

(h) There are no shares reserved for issue under options and contracts or commitments for the sale of shares or disinvestment.

(i) For the period of five years immediately preceding the latest reporting date:

- (1) there were no shares which were allotted pursuant to contracts without payment being received in cash;
- (2) the Company has issued Bonus Shares to its Shareholders as under:

No. of Equity Share as bonus shares	Face Value Per Share	Ratio	Amount in Lakhs	Date of Allotment
7250000	10	25:1	725.00	20-09-2025

(3) the Company has not bought back any shares;

(j) There are no securities which are convertible into equity/preference shares.

(k) There are no calls which are unpaid.

Notes:-

1. The Company has increased its authorised share capital from ₹31 lakhs comprising 3,10,000 equity shares of ₹10 each to ₹1500 lakhs comprising 1,50,00,000 equity shares of ₹10 each, pursuant to a resolution passed by the shareholders at the Extraordinary General Meeting held on 30th August, 2025.
2. The Company has issued bonus equity shares in the ratio of 25:1 in terms of resolution passed by Board of Directors in their meeting held on 20th September, 2025.
3. The figures disclosed above are based on the restated summary statement of assets and liabilities of the Company.
4. The above statement should be read with the significant accounting policies and notes to restated summary statements of assets and liabilities, profits and losses and cash flows appearing in Annexures IV, I, II and III.

ANNEXURE-B

RESTATED SUMMARY STATEMENT OF RESERVES & SURPLUS

(All amounts in ₹ Lakhs, except as otherwise stated)

Particulars	As At		
	March 31, 2026	March 31, 2025	March 31, 2024
Surplus in Statement of Profit & Loss			
Balances at the beginning of the reporting period	940.93	656.76	487.37
Add: Restated Profit/(Loss) for the Year	408.90	284.17	169.39
Less: Capitalisation of Reserves for issue of bonus shares	725.00	-	-
Balance at the end of the reporting period	624.83	940.93	656.76
Total of Reserves & Surpluses	624.83	940.93	656.76

Notes:-

1. The figures disclosed above are based on the restated summary statement of assets and liabilities of the Company.
2. Company does not have any Revaluation Reserve or Securities Premium Reserve.
3. The above statement should be read with the significant accounting policies and notes to restated summary statements of assets and liabilities, profits and losses and cash flows appearing in Annexures IV, I, II and III.

ANNEXURE-C

RESTATED SUMMARY STATEMENT OF LONG TERM BORROWINGS

(All amounts in ₹ Lakhs, except as otherwise stated)

Particulars	As At		
	March 31, 2026	March 31, 2025	March 31, 2024
Secured Loans			
From Banks ⁴	16.32	31.87	74.85
From Financial Institutions ⁴	88.28	120.68	106.52
From Others	-	-	-
Sub-Total (a)	104.60	152.55	181.37
Unsecured Loans			
From Banks ⁴	34.60	55.83	74.73
Sub-Total (b)	34.60	55.83	74.73
Total (a)+(b)	139.20	208.38	256.10
Less: Current Maturities to Long Term Borrowings	71.24	68.94	85.56
Total	67.96	139.44	170.54

Notes:-

1. The Company does not have any continuing default in repayment of loans and interest as on the reporting date.
2. The Company has not taken any loan from financial institution or banks for any specified purpose for which it is not utilized.
3. The company has not been declared as "wilful defaulter" by any bank or financial Institution or other lender.
4. The terms and conditions and other information in respect of above secured and unsecured loans are given in Note No. C(a) below.
5. The figures disclosed above are based on the restated summary statement of assets and liabilities of the Company.
6. The above statement should be read with the significant accounting policies and notes to restated summary statements of assets and liabilities, profits and losses and cash flows appearing in Annexures IV, I, II and III.

ANNEXURE-C(a)

RESTATED SUMMARY STATEMENT OF PRINCIPAL TERMS OF LONG TERM SECURED & UNSECURED LOANS AND ASSETS CHARGED AS SECURITY

(All amounts in ₹ Lakhs, except as otherwise stated)

Name of Lender	Purpose / Type of Loan	Sanctioned Amount	Date of Sanction	Rate of interest	Primary Security	Collateral/ Other Security	Re-Payment Schedule	Tenor in Months	EMI (Amount)	Moratorium Duration (In Months)	Outstanding amount as on 31.03.2026	Outstanding amount as on 31.03.2025	Outstanding amount as on 31.03.2024
HDFC Bank Ltd	Car Loan	22.08	06-06-22	7.35%	Motor Vehicle	Motor Vehicle	EMI	60	0.44	-	6.30	10.94	15.25
Kotak Mahindra Bank Ltd (KMBL)	Car Loan	5.08	22-09-20	8.90%	Motor Vehicle	Motor Vehicle	EMI	60	0.10	-	-	0.61	1.72
Kotak Mahindra Bank Ltd (KMBL) ¹	Working Capital Term Loan (GECL-1)	63.84	09-07-20	8.00%	Extension of First and exclusive charge on all existing and future receivables, current assets, movable assets and moveable fixed assets of the Borrower	Refer Note - 1	EMI	48	2.00	12	-	-	7.88
Kotak Mahindra Bank Ltd (KMBL) ¹	Working Capital Term Loan (GECL-2)	31.00	29-01-22	9.25%		Refer Note - 1	EMI	59	0.96	23	10.02	20.32	29.54
Kotak Mahindra Bank Ltd (KMBL) ¹	Term Loan	200.00	19-06-19	10.41 %		Refer Note - 1	EMI	59	3.94	-	-	-	20.46
Kotak Mahindra Bank Ltd (KMBL)	Term Loan	85.00	09-08-23	11.35 %	Unsecured	Unsecured	EMI	48	2.22	-	34.60	55.83	74.73
Small Industries Development Bank of India (SIDBI) ²	For Expansion by way of Purchase of Plant & Machinery	43.64	19-07-24	SIDBI MCL R + 0.35%	First Charge by way of Hypothecation in favour of SIDBI of all movable	Refer Note - 2	EMI	60	0.73	-	29.04	37.80	0.00

					including the Plant & Machinery, furniture, fixture & fittings, office equipments and other movable acquired under the scheme.								
Name of Lender	Purpose / Type of Loan	Sanctioned Amount	Date of Sanction	Rate of interest	Primary Security	Collateral/Other Security	Re-Payment Schedule	Tenor in Months	EMI (Amount)	Moratorium Duration (In Months)	Outstanding amount as on 31.03.2026	Outstanding amount as on 31.03.2025	Outstanding amount as on 31.03.2024
Small Industries Development Bank of India (SIDBI) ³	Procurement of Solar Roof Top System (Project)	106.52	26-09-23	Repo Rate + 1.20%	First Charge by way of Hypothecation in favour of SIDBI of the Plant, Machinery, Equipment, tools, spares, accessories and all other assets of the Borrower which have been or proposed to be acquired under the project / scheme.	Refer Note - 3	EMI	54	1.97	6	59.24	82.88	106.52
Total		557.16									139.20	208.38	256.10

Notes:

1. Working Capital Term Loans and GECL Loans from KMBL backed with following Securities:

(A) Collateral Securities: Exclusive Equitable Mortgage over following properties

- Gat No.172, Ground Floor, "M/s. PHYCHEM TECHNOLOGY PVT LTD", Near Nashik Dindori Road, At Post Khatwad, Tal, Dindori Dist. Nashik 422004.
- Yashodhan Bungalow On Plot No. 19, Ground First Floor, S.No. 208/1, Shikshan Maharshi Bhausaheb Hire Sahakari Gruh Nirman Society Ltd. Opp. Nmc Garden & Library, Hirawadi, Meri Road, Panchavati, Nashik, Nashik, Maharashtra – 422004
- Gat No. 980 (East part-common undivided part), N.H.-6, Bhusawal road, Nashirabad shivar, Taluka Jalgaon Dist. Jalgaon-412005.

(B) Co-Borrowers: Shri Nivrutti Sonu Savadekar, Smt Ulka Umakant Savadekar, Shri Umakant Nivrutti Savadekar, Smt Vijaya Nivrutti Savdekar are co-borrowers in all credit facilities taken from KMBL.

2. Machinery loan from SIDBI is backed with following securities:

(A) Collateral Securities:

- Deposit of Duly Discharged Fixed Deposits Receipts issued by SIDBI for an amount of Rs. 11 Lakhs
- Extension of Existing Fixed Deposit of Rs. 26.65 Lakhs with SIDBI (held as security of other loan from SIDBI)
- Extension of First Charge by way of Hypothecation in favour of SIDBI on all the movables of the Company including the Plant & Machinery, equipment, machinery, spares, tools & accessories, office equipment, computers, furniture & fixture, misc. fixed assets acquired under other/existing loans from SIDBI.
- Extension of First Charge by way of Hypothecation in favour of SIDBI on Pulveriser System PMMI 800S along with Spare set of Segment for roto moulding application and Up-Silon-58 Co-Rotating twin screw extruder with accessories.

(B) Personal Guarantees: Irrevocable, unconditional joint and several personal guarantees from Shri Nivrutti Sonu Savadekar, Smt Ulka Umakant Savadekar, Shri Umakant Nivrutti Savadekar and Smt Vijaya Nivrutti Savdekar.

3. Solar loan from SIDBI is backed with following securities:

(A) Collateral Securities:

- Deposit of Duly Discharged Fixed Deposits Receipts issued by SIDBI for an amount of Rs. 26.65 Lakhs.

(B) Personal Guarantees: Irrevocable, unconditional joint and several personal guarantees from Shri Nivrutti Sonu Savadekar, Smt Ulka Umakant Savadekar, Shri Umakant Nivrutti Savadekar and Smt Vijaya Nivrutti Savdekar.

- The figures disclosed above are based on the restated summary statement of assets and liabilities of the Company.
- The above statement should be read with the significant accounting policies and notes to restated summary, statements of assets and liabilities, profits and losses and cash flows appearing in Annexures IV, I, II and III.

ANNEXURE-D**RESTATED SUMMARY STATEMENT OF DEFERRED TAX (ASSETS) / LIABILITIES**

(All amounts in ₹ Lakhs, except as otherwise stated)

Particulars	For the Year Ended		
	March 31, 2026	March 31, 2025	March 31, 2024
Opening Balance (A)			
Opening Balance of Deferred Tax (Asset) / Liability	34.32	30.76	26.08
Current Year Provision (B)			
(DTA) / DTL on Timing Difference of Depreciation & Amortization	4.87	1.24	7.14
(DTA) / DTL on timing difference on account of provision related to Employee Benefits	1.28	-0.60	-0.57
(DTA) / DTL on Timing Difference on account of disallowance of Expenses under the Income-tax Act, 1961	-	2.92	-1.89
Closing Balance of Deferred Tax (Asset) / Liability (A+B)	40.47	34.32	30.76

Notes: -

- The figures disclosed above are based on the restated summary statement of assets and liabilities of the Company.

- The above statement should be read with the significant accounting policies and notes to restated summary statements of profits and losses and cash flows appearing in Annexures IV, I, II and III.

ANNEXURE-E

RESTATED SUMMARY STATEMENT OF OTHER LONG TERM PROVISIONS

(All amounts in ₹ Lakhs, except as otherwise stated)

PARTICULARS	As At		
	March 31, 2026	March 31, 2025	March 31, 2024
Provision for Employee Benefits¹			
Provision for Gratuity Benefits	16.18	20.96	16.92
Total	16.18	20.96	16.92

Notes:-

- The disclosure of Employee Benefits as defined in the Accounting Standard 15 - "Employee Benefits", is given at Note No. E -1.
- The figures disclosed above are based on the restated summary statement of assets and liabilities of the Company.
- The above statement should be read with the significant accounting policies and notes to restated summary statements of assets and liabilities, profits and losses and cash flows appearing in Annexures IV, I, II and III.

Note-E-1 Disclosure relating to Employee Benefits in terms of Accounting Standard - 15 "Employee Benefits" are as follows:

A. Defined Contribution Plans:

Particulars	For the Year Ended		
	March 31, 2026	March 31, 2025	March 31, 2024
Employer's Contribution to Provident Fund	5.72	5.35	4.17
Employer's Contribution to Employee State Insurance Fund	1.75	1.89	1.81
Labour Welfare Fund	0.05	0.05	0.05

B. Defined Benefit Plans (Gratuity)

1.1: Table Showing Changes in Present Value of Obligations:

Particulars	For the Year Ended		
	March 31, 2026	March 31, 2025	March 31, 2024
Present value of the obligation at the beginning of the period	23.37	18.97	16.91
Interest cost	1.58	1.28	1.14
Current service cost	2.16	2.84	2.39
Past Service Cost	-	-	-
Benefits paid (if any)	-	-	-
Actuarial (gain)/loss	(8.84)	0.28	(1.47)
Present value of the obligation at the end of the period	18.27	23.37	18.97

1.2: Key results (The amount to be recognized in the Balance Sheet):

Particulars	As At		
	March 31, 2026	March 31, 2025	March 31, 2024
Present value of the obligation at the end of the period	18.27	23.37	18.97
Fair value of plan assets at end of period	-	-	-
Net liability/(asset) recognized in Balance Sheet and related analysis	18.27	23.37	18.97
Funded Status - Surplus/ (Deficit)	(18.27)	(23.37)	(18.97)

1.3: Expense recognized in the statement of Profit and Loss:

Particulars	For the Year Ended		
	March 31, 2026	March 31, 2025	March 31, 2024
Interest cost	1.58	1.28	1.14
Current service cost	2.16	2.84	2.39
Past Service Cost	-	-	-
Expected return on plan asset	-	-	-
Net actuarial (gain)/loss recognized in the period	(8.84)	0.28	(1.47)
Expenses to be recognized in P&L	(5.10)	4.40	2.06

1.4: Experience adjustment:

Particulars	For the Year Ended		
	March 31, 2026	March 31, 2025	March 31, 2024
Experience Adjustment (Gain) / loss for Plan liabilities	(8.04)	0.28	(1.47)
Experience Adjustment Gain / (loss) for Plan assets	-	-	-

2.1: Summary of membership data at the date of valuation and statistics based thereon:

Particulars	As At		
	March 31, 2026	March 31, 2025	March 31, 2024
Number of Employees	36	41	38
Total monthly salary (Rs. In Lakhs)	4.98	6.24	5.24
Average Past Service (Years)	6	5.1	4.4
Average Future Service (Years)	25.2	26.5	27.7
Average Age (Years)	32.8	31.5	30.3
Weighted Average Duration in Years	17	16	16
Average Monthly Salary	0.14	0.15	0.14

2.2: Actuarial assumptions provided by the company and employed for the calculations are tabulated:

Particulars	As At		
	March 31, 2026	March 31, 2025	March 31, 2024
Discount rate	7.50 % per annum	6.75% per annum	6.75% per annum
Salary Growth Rate	5.00 % per annum	5% per annum	5% per annum
Mortality	IALM 2012-14	IALM 2012-14	IALM 2012-14
Attrition / Withdrawal Rate (per Annum)	10% p.a.	10% p.a.	10% p.a.

2.3: Benefits valued:

Particulars	As At		
	March 31, 2026	March 31, 2025	March 31, 2024
Normal Retirement Age	58 Years	58 Years	58 Years
Salary	Last Drawn Qualifying Salary	Last Drawn Qualifying Salary	Last Drawn Qualifying Salary
Vesting Period	5 Years of service	5 Years of service	5 Years of service
Benefits on Normal Retirement	15/26 * Salary * Past Service (yr).	15/26 * Salary * Past Service (yr).	15/26 * Salary * Past Service (yr).
Benefit on early exit due to death and disability	As above except that no vesting conditions apply	As above except that no vesting conditions apply	As above except that no vesting conditions apply
Limit	20.00	20.00	20.00

2.4: Current Liability (*Expected payout in next year as per schedule III of the Companies Act, 2013) :

Particulars	As At		
	March 31, 2026	March 31, 2025	March 31, 2024
Current Liability (Short Term)	2.09	2.41	2.05
Non Current Liability (Long Term)	16.18	20.96	16.92
Total Liability	18.27	23.37	18.97

2.5: Projection for next period:

Particulars	As At		
	March 31, 2026	March 31, 2025	March 31, 2024
Best estimate for contribution during next Period	2.49	3.35	2.71

2.6: Sensitivity Analysis**A) Impact of change in discount rate when base assumption is decreased / increased by 100 basis point**

Discount Rate	Present Value of Obligation At		
	March 31, 2026	March 31, 2025	March 31, 2024
+1%	17.16	21.90	17.77
-1%	19.49	25.01	20.32

B) Impact of change in salary increase rate when base assumption is decreased / increased by 100 basis point

Salary rate	Present Value of Obligation At		
	March 31, 2026	March 31, 2025	March 31, 2024
-1%	17.13	25.02	20.33
+1%	19.52	21.86	17.74

C) Impact of change in withdrawal rate when base assumption is decreased / increased by 100 basis point

Withdrawal Rate	Present Value of Obligation At		
	March 31, 2026	March 31, 2025	March 31, 2024
-1%	18.41	23.48	19.07
+1%	18.10	23.24	18.86

2.7: Reconciliation of liability in balance sheet

Particulars	For the Year Ended		
	March 31, 2026	March 31, 2025	March 31, 2024
Opening gross defined benefit liability/ (asset)	23.37	18.97	16.91
Expenses to be recognized in P&L	(5.10)	4.40	2.06
Benefits paid (if any)	0.00	0.00	0.00
Closing gross defined benefit liability/ (asset)	18.27	23.37	18.97

Method of Valuation:

1. Projected Unit Credit (PUC) Method: is used to assess the plan liabilities, including those related to death-in service and incapacity benefits. Under this method a projected accrued benefit is calculated at the beginning of the year and again at the end of the year for each benefit that will accrue for all active members of the plan. The projected accrued benefit is based on the plans accrual formula and service as of the beginning or end of the year, but using final compensation, projected to the age at which the employee is assumed to exit. The plan liability is actuarial present value of the projected accrued benefits as on date of valuation.

Basis of Valuation:

2. Mortality is used as per Published rates under Indian Assured Lives Mortality (2012-2014) table. Rates at specimen ages are tabulated below:

Age (Years)	Rates
20	0.000924
25	0.000931
30	0.000977
35	0.001202
40	0.001680
45	0.002579
50	0.004436
55	0.007513
60	0.011162

3. As the company makes contribution for all employees as a whole, it has been excluded from above disclosure for Key Managerial Persons, Directors and other Related Employees.

4. The figures disclosed above are based on the restated summary statement of assets and liabilities of the Company.

5. The above statement should be read with the significant accounting policies and notes to restated summary statements of assets and liabilities, profits and losses and cash flows appearing in Annexures IV, I, II and III.

ANNEXURE-F**RESTATED SUMMARY STATEMENT OF SHORT TERM BORROWINGS**

(All amounts in ₹ Lakhs, except as otherwise stated)

Particulars	As At		
	March 31, 2026	March 31, 2025	March 31, 2024
Secured			
(a) Loans Repayable on Demand			
(i) from Banks;	445.73	214.04	222.56

(ii) from NBFCs and other parties		-	-
(b) Loans and advances from Related Parties;	-	-	-
(c) Deposits	-	-	-
(d) Others Loans and advances	-	-	-
Unsecured			
(a) Loans Repayable on Demand	-	-	-
(i) from Banks;	-	-	-
(ii) from other parties	-	-	-
(b) Loans and advances from Related Parties;	5.70	36.32	82.63
(c) Deposits	-	-	-
(d) Others Loans and advances	-	-	-
Current Maturities of Long Term Borrowings	71.24	68.94	85.56
Total	522.67	319.30	390.75

Notes:-

1. The figures disclosed above are based on the restated summary statement of assets and liabilities of the Company.
2. The above statement should be read with the significant accounting policies and notes to restated summary statements of assets and liabilities, profits and losses and cash flows appearing in Annexures IV, I, II and III.
3. List of persons/entities classified as 'Promoters' and 'Promoter Group Companies' has been determined by the Management and relied upon by the Auditors. The Auditors have not performed any procedure to determine whether the list is accurate and complete.
4. The terms and conditions and other information in respect of above Loans are given in Annexure - F(a) & F(b).

ANNEXURE-F(a)

RESTATED SUMMARY STATEMENT OF PRINCIPAL TERMS OF SHORT TERM SECURED LOANS AND ASSETS CHARGED AS SECURITY

(All amounts in ₹ Lakhs, except as otherwise stated)

Name of Lender	Facility Type	Purpose	Sanctioned Amount	Rate of interest	Primary Security	Collateral/ Other Security	Outstanding amount as on 31.03.2026	Outstanding amount as on 31.03.2025	Outstanding amount as on 31.03.2024
Kotak Mahindra Bank Ltd ("KMBL")	Cash Credit ("CC") for business operations	Working Capital	430.00	2.90% p.a + RPRR (i.e. 5.50%), so effective Rate is 8.40%	Extension of First and exclusive charge on all existing and future receivables, current assets, movable assets and moveable fixed assets of the Borrower	As per Note- 1	235.73	214.04	168.56
Kotak Mahindra Bank Ltd ("KMBL")	Working Capital Demand Loans ["WCDL"] (Non-Revolving) ^{3&4}	Working Capital	320.00 (Sub-limit of above CC Limit)	At the time of Drawal			150.00	-	54.00
Kotak Mahindra Bank Ltd ("KMBL")	One Time WCDL (Adhoc Sanction) ⁵	Working Capital	60.00	10.15%			60.00	-	-
			490.00				445.73	214.04	222.56

Notes:-

- Cash Credit, WCDL - INR 320 Lakhs (Sub-Limit of CC), Adhoc WCDL of INR 60 Lakhs and EPC/PCFC - INR 100 Lakhs (Sub-limit of CC) facilities from KMBL is backed with following Securities and Conditions:

(A) Collateral Securities: Exclusive Equitable Mortgage over following properties

- Gat No.172, Ground Floor, "M/s. PHYCHEM TECHNOLOGY PVT LTD", Near Nashik Dindori Road, At Post Khatwad, Tal, Dindori Dist. Nashik 422004.
- Yashodhan Bungalow On Plot No. 19, Ground First Floor, S.No. 208/1, Shikshan Maharshi Bhausaheb Hire Sahakari Gruh Nirman Society Ltd. Opp. Nmc Garden & Library, Hirawadi, Meri Road, Panchavati, Nashik, Nashik, Maharashtra – 422004 owned by Umakant Nivrutti Savadekar.
- Gat No. 980 (East part-common undivided part), N.H.-6, Bhusawal road, Nashirabad shivar, Taluka Jalgaon Dist. Jalgaon-412005 owned by Vijaya Savdekar.

(B) Co-Borrowers: Shri Nivrutti Sonu Savdekar, Smt Ulka Umakant Savadekar, Shri Umakant Nivrutti Savadekar, Smt Vijaya Nivrutti Savdekar are co-borrowers in all credit facilities taken from KMBL.

- WCDL (Sub-limit of CC) and EPC/PCFC (Sub-limit of CC) has maximum tenor of 90 and 120 days respectively.
- This WCDL of Rs. 54 Lakh is sanctioned for 180 days at 11.10% Fixed Interest Rate in terms of sanction letter dated 05.03.2024.
- This WCDL of Rs. 150 Lakh (FY 25-26) is sanctioned for 89 days at 7.75% Fixed Interest Rate in terms of sanction letter dated 22 January, 2026.
- This WCDL of Rs. 60 Lakh (FY 25-26) is sanctioned for 60 days at 10.15% Fixed Interest Rate in terms of advice letter dated 16 March, 2026.

6. The figures disclosed above are based on the restated summary statement of assets and liabilities of the Company.
7. The above statement should be read with the significant accounting policies and notes to restated summary statements of assets and liabilities, profits and losses and cash flows appearing in Annexures IV, I, II and III.

ANNEXURE-F(b)

RESTATED SUMMARY STATEMENT OF TERMS & CONDITIONS OF UNSECURED LOANS

Details of Unsecured Loans outstanding as at the end of the latest Reporting period from Directors/Promoters/Group Companies and others:

(All amounts in ₹ Lakhs, except as otherwise stated)

Name of Lender	Purpose	Sanctioned Amount	Rate of interest	Re-Payment Terms	As on 31.03.2026	As on 31.03.2025	As on 31.03.2024
(A) From Related parties							
From Directors/KMPs							
Umakant Nivrutti Savadekar	Business	NA	NA	On Demand	-	-	0.31
Ulka Umakant Savadekar	Business	NA	NA	On Demand	3.16	14.16	20.16
Vijaya Nivrutti Savdekar	Business	NA	NA	On Demand	2.53	13.03	13.03
Nivrutti Sonu Savdekar	Business	NA	NA	On Demand	-	9.12	9.12
From Relatives of Directors							
Rajesh Patil	Business	NA	11%	On Demand	-	-	40.00
Total (A)					5.70	36.32	82.63
(B) Loan From Others							
NIL					-	-	-
Total (B)					-	-	-
Grand Total (A+B)					5.70	36.32	82.63

Notes:-

- The figures disclosed above are based on the restated summary statement of assets and liabilities of the Company.
- The above statement should be read with the significant accounting policies and notes to restated summary statements of assets and liabilities, profits and losses and cash flows appearing in Annexures IV, I, II and III.

ANNEXURE-F(c)

The Quarterly Returns or Statement submitted to Banks pursuant to working capital facilities provided, are materially in agreement with Books of Accounts except the following figures for the restatement period:

(All amounts in ₹ Lakhs, except as otherwise stated)

Name of Bank	Year	Quarter	Particulars of Security	Amount as per Books of Account	Amount Reported in Stock Statement	Amounts of Difference	Reason for Discrepancies
Kotak Mahindra Bank	2025-26	1st	Inventory	561.99	484.48	77.51	Due to pending finalisation of Quarterly Accounts, Clearing of un-identified receipts, advances, TDS as per customer / vendor advice
			Trade Receivables	627.35	670.74	-43.39	
			Trade Payables	431.02	483.17	-52.15	
Kotak Mahindra Bank	2025-26	2nd	Inventory	647.55	589.59	57.96	Due to pending finalisation of Quarterly Accounts, Clearing of un-identified receipts, advances, TDS as per customer / vendor advice
			Trade Receivables	642.54	561.53	81.01	
			Trade Payables	412.04	319.75	92.29	
Kotak Mahindra Bank	2025-26	3rd	Inventory	599.05	599.05	0.00	Due to pending finalisation of Quarterly Accounts, Clearing of un-identified
			Trade Receivables	662.70	662.80	-0.10	

			Trade Payables	397.78	391.54	6.24	receipts, advances, TDS as per customer / vendor advice
Kotak Mahindra Bank	2025-26	4th	Inventory	952.75	908.65	44.10	Due to pending finalisation of Quarterly Accounts, Clearing of un-identified receipts, advances, TDS as per customer / vendor advice
			Trade Receivables	583.33	571.14	12.19	
			Trade Payables	364.37	353.42	10.95	
Kotak Mahindra Bank	2024-25	1st	Inventory	450.10	454.10	-4.00	Due to pending finalisation of Quarterly Accounts, advances, TDS, Variation on account of Stock Valuation as per system and as per stock statement.
			Trade Receivables	491.78	471.11	20.67	
			Trade Payables	349.81	340.63	9.18	
Kotak Mahindra Bank	2024-25	2nd	Inventory	434.37	448.37	-14.00	Due to pending finalisation of Quarterly Accounts, advances, TDS, Variation on account of Stock Valuation as per system and as per stock statement.
			Trade Receivables	546.63	499.97	46.66	
			Trade Payables	303.23	279.02	24.21	
Kotak Mahindra Bank	2024-25	3rd	Inventory	485.93	488.93	-3.00	Due to pending finalisation of Quarterly Accounts, advances, TDS, Variation on account of Stock Valuation as per system and as per stock statement.
			Trade Receivables	588.77	575.87	12.90	
			Trade Payables	412.31	403.61	8.70	
Kotak Mahindra Bank	2024-25	4th	Inventory	619.85	536.66	83.19	Due to pending finalisation of Quarterly Accounts, advances, TDS, Variation on account of Stock Valuation as per system and as per stock statement.
			Trade Receivables	455.14	408.25	46.89	
			Trade Payables	359.52	328.22	31.30	
Kotak Mahindra Bank	2023-24	1st	Inventory	378.27	370.27	8.00	Due to pending finalisation of Quarterly Accounts, advances, TDS, Variation on account of Stock Valuation as per system and as per stock statement.
			Trade Receivables	468.88	445.99	22.89	
			Trade Payables	289.27	304.97	-15.70	
Kotak Mahindra Bank	2023-24	2nd	Inventory	553.01	559.01	-6.00	Due to pending finalisation of Quarterly Accounts, advances, TDS, Variation on account of Stock Valuation as per system and as per stock statement.
			Trade Receivables	419.39	391.22	28.17	
			Trade Payables	409.29	419.73	-10.44	
Kotak Mahindra Bank	2023-24	3rd	Inventory	536.00	540.00	-4.00	Due to pending finalisation of Quarterly Accounts, advances, TDS, Variation on account of Stock Valuation as per system and as per stock statement.
			Trade Receivables	443.00	397.70	45.30	
			Trade Payables	264.14	301.63	-37.49	
Kotak Mahindra Bank	2023-24	4th	Inventory	445.90	453.88	-7.98	Due to pending finalisation of Quarterly Accounts, advances, TDS, Variation on account of Stock Valuation as per system and as per stock statement.
			Trade Receivables	468.67	441.19	27.48	
			Trade Payables	348.73	326.54	22.19	

ANNEXURE-G

RESTATED SUMMARY STATEMENT OF TRADE PAYABLES

(All amounts in ₹ Lakhs, except as otherwise stated)

PARTICULARS	As At		
	March 31, 2026	March 31, 2025	March 31, 2024
Total outstanding dues of micro enterprises and small enterprises	105.88	62.81	49.97
Total outstanding dues of other than micro enterprises and small enterprises	258.49	296.71	298.76
Total	364.37	359.52	348.73

Notes:-

- The figures disclosed above are based on the restated summary statement of assets and liabilities of the Company.
- The above statement should be read with the significant accounting policies and notes to restated summary statements of assets and liabilities, profits and losses and cash flows appearing in Annexures IV, I, II and III.
- The above balances of trade payables are subject to confirmation from respective vendor / supplier.
- Amount due to entities covered under Micro, Small and Medium Enterprises as defined in the Micro, Small, Medium Enterprises Development Act, 2006, (MSMED Act, 2006), as amended, have been identified by the company on the basis of information available with it. The details are as follows:

PARTICULARS	March 31, 2026	March 31, 2025	March 31, 2024
A. Principal amount remaining unpaid	105.88	62.81	49.97
B. Interest due thereon	5.11	2.19	-
C. Interest paid by the company in term of section 16 of the Micro, Small and Medium Enterprises Development Act, 2006, as amended, along with the amount of the payment made to the suppliers beyond the appointed day during the year	-	-	-
D. Interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under Micro, Small and Medium Enterprises Development Act, 2006, as amended	-	-	-
E. Interest accrued and remaining unpaid	5.11	2.19	-
F. Further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprise	-	-	-

5. Trade Payable Ageing Schedule as per Schedule III

Trade Payable Ageing Schedule as on 31st March, 2026

Outstanding from the due date of payment	MSME	Others	Disputed Dues - MSME	Disputed Dues - Others	Total
Unbilled Dues	-	-	-	-	-
Not Due	-	-	-	-	-
Less than 1 Year	97.46	226.66	-	-	324.12
1-2 Years	-	0.58	-	-	0.58
2-3 Years	8.42	17.29	-	-	25.71
More than 3 Years	-	13.96	-	-	13.96
Total	105.88	258.49	-	-	364.37

Trade Payable Ageing Schedule as on 31st March, 2025

Outstanding from the due date of payment	MSME	Others	Disputed Dues - MSME	Disputed Dues - Others	Total
Unbilled Dues	-	-	-	-	-
Not Due	-	-	-	-	-

Less than 1 Year	52.38	262.45	-	-	314.84
1-2 Years	10.42	17.62	-	-	28.04
2-3 Years	-	2.68	-	-	2.68
More than 3 Years	-	13.96	-	-	13.96
Total	62.81	296.71	-	-	359.52

Trade Payable Ageing Schedule as on 31st March, 2024

Outstanding from the due date of payment	MSME	Others	Disputed Dues - MSME	Disputed Dues - Others	Total
Unbilled Dues	-	-	-	-	-
Not Due	-	-	-	-	-
Less than 1 Year	49.97	278.96	-	-	328.93
1-2 Years	-	2.68	-	-	2.68
2-3 Years	-	12.78	-	-	12.78
More than 3 Years	-	4.34	-	-	4.34
Total	49.97	298.76	-	-	348.73

ANNEXURE-H

RESTATED SUMMARY STATEMENT OF OTHER CURRENT LIABILITIES

(All amounts in ₹ Lakhs, except as otherwise stated)

PARTICULARS	As At		
	31 March 2026	March 31, 2025	March 31, 2024
Interest Accrued but not due on Borrowings	2.13	1.36	1.64
Director Remuneration payable	1.39	0.03	4.22
Advances from Customers	12.45	117.14	37.97
Statutory Dues	11.34	11.98	30.65
Salaries Payable	4.94	5.14	4.11
Other Payables	10.04	17.87	8.18
Audit Fees Payable	1.62	1.48	0.57
Interest Payable on MSME Dues	5.11	2.19	-
Total	49.01	157.20	87.34

Notes:-

1. The figures disclosed above are based on the restated summary statement of assets and liabilities of the Company.
2. The above statement should be read with the significant accounting policies and notes to restated summary statements of assets and liabilities, profits and losses and cash flows appearing in Annexures IV, I, II and III.

ANNEXURE-I

RESTATED SUMMARY STATEMENT OF SHORT TERM PROVISIONS

(All amounts in ₹ Lakhs, except as otherwise stated)

PARTICULARS	As At		
	March 31, 2026	March 31, 2025	March 31, 2024
Provision for Employee Benefits			
Provision for Gratuity	2.09	2.41	2.05
Others			
Provision for Income-tax (Net of TDS)	90.49	71.81	49.71
Total	92.58	74.22	51.76

Notes:-

1. The figures disclosed above are based on the restated summary statement of assets and liabilities of the Company.
2. The above statement should be read with the significant accounting policies and notes to restated summary statements of assets and liabilities, profits and losses and cash flows appearing in Annexures IV, I, II and III.

ANNEXURE-J

RESTATED SUMMARY STATEMENT OF PROPERTY, PLANT & EQUIPMENT

(All amounts in ₹ Lakhs, except as otherwise stated)

FY 2025-26	Gross Carrying Amount				Depreciation				Net Carrying Amount
PARTICULARS	As on 01.04.2025	Additions During the Period	Deletion During the Period	As on 31.03.2026	As on 01.04.2025	Additions During the Period	Deletion During the Period	As on 31.03.2026	As on 31.03.2026
Office Building	10.91	-	-	10.91	1.27	0.17	-	1.44	9.47
Factory Building	167.60	4.83	-	172.43	20.15	5.45	-	25.60	146.83
Plant & Machinery	566.17	11.18	-	577.35	179.16	36.18	-	215.34	362.02
Electrical Equipments and Fittings	21.56	2.60	-	24.16	10.71	1.94	-	12.64	11.51
Furnitures & Fixtures	7.13	0.21	-	7.34	2.35	0.69	-	3.04	4.30
Office Equipments	6.61	0.17	-	6.78	3.15	1.11	-	4.26	2.52
Roads	16.13	1.92	-	18.05	3.07	1.62	-	4.69	13.36
Motor Vehicles - Four Wheelers	32.08	-	-	32.08	11.42	3.81	-	15.23	16.85
Water Pipeline Works	6.25	-	-	6.25	0.44	0.20	-	0.64	5.62
Computers	5.45	1.62	-	7.07	3.34	1.11	-	4.45	2.62
Total	839.90	22.52	-	862.42	235.05	52.28	-	287.33	575.09

FY 2024-25	Gross Carrying Amount				Depreciation				Net Carrying Amount
PARTICULARS	As on 01.04.2024	Additions During the Year	Deletion During the Year	As on 31.03.2025	As on 01.04.2024	Additions During the Year	Deletion During the Year	As on 31.03.2025	As on 31.03.2025
Office Building	10.91	-	-	10.91	1.10	0.17	-	1.27	9.64
Factory Building	147.38	20.22	-	167.60	15.48	4.67	-	20.15	147.45
Plant & Machinery	557.09	9.09	-	566.17	143.53	35.63	-	179.16	387.02
Electrical Equipments and Fittings	19.92	1.64	-	21.56	8.99	1.72	-	10.71	10.85
Furnitures & Fixtures	2.97	4.16	-	7.13	1.92	0.43	-	2.35	4.78
Office Equipments	5.59	1.02	-	6.61	2.22	0.93	-	3.15	3.46
Roads	16.13	-	-	16.13	1.53	1.53	-	3.07	13.06

Motor Vehicles - Four Wheelers	32.08	-	-	32.08	7.61	3.81	-	11.42	20.66
Water Pipeline Works	2.38	3.88	-	6.25	0.26	0.18	-	0.44	5.82
Computers	3.64	1.81	-	5.45	2.59	0.75	-	3.34	2.11
Total	798.08	41.82	-	839.90	185.22	49.83	-	235.05	604.85

FY 2023-24	Gross Carrying Amount				Depreciation				Net Carrying Amount
PARTICULARS	As on 01.04.2023	Additions During the Year	Deletion During the Year	As on 31.03.2024	As on 01.04.2023	Additions During the Year	Deletion During the Year	As on 31.03.2024	As on 31.03.2024
Office Building	10.91	-	-	10.91	0.92	0.17	-	1.10	9.82
Factory Building	104.58	42.80	-	147.38	12.12	3.36	-	15.48	131.90
Plant & Machinery	368.15	188.93	-	557.09	114.73	28.80	-	143.53	413.56
Electrical Equipments and Fittings	17.54	2.38	-	19.92	7.23	1.76	-	8.99	10.93
Furnitures & Fixtures	2.97	-	-	2.97	1.64	0.28	-	1.92	1.05
Office Equipments	4.17	1.42	-	5.59	1.40	0.82	-	2.22	3.37
Roads	3.31	12.82	-	16.13	0.92	0.62	-	1.53	14.59
Motor Vehicles - Four Wheelers	32.08	-	-	32.08	3.80	3.81	-	7.61	24.46
Water Pipeline Works	2.38	-	-	2.38	0.18	0.08	-	0.26	2.12
Computers	3.50	0.14	-	3.64	1.95	0.64	-	2.59	1.05
Total	549.59	248.49	-	798.08	144.89	40.33	-	185.22	612.86

Notes:-

1. The figures disclosed above are based on the restated summary statement of assets and liabilities of the Company.
2. The above statement should be read with the significant accounting policies and notes to restated summary statements of assets and liabilities, profits and losses and cash flows appearing in Annexures IV, I, II and III.

ANNEXURE-K

RESTATED STATEMENT OF CAPITAL WORK-IN-PROGRESS [CWIP]

a. Tangible Assets Under Development

(All amounts in ₹ Lakhs, except as otherwise stated)

Particulars	Water Pipeline Works	Building	Total
Balance as at 31st March, 2023	-	0.55	0.55
Additions during the Year	1.09	-	1.09
Capitalised During the Year		0.55	0.55
Balance as at 31st March, 2024	1.09	-	1.09
Additions during the Year	-	-	-
Capitalised During the Year	1.09	-	1.09
Balance as at 31st March, 2025	-	-	-
Additions during the Period	-	2.54	2.54
Capitalised During the Period	-	-	-
Balance as at 31st March, 2026	-	2.54	2.54

b. Capital Work-In-Progress Ageing (Project-in-Progress)

Balance as at 31st March, 2026					
Particulars	Amount in Capital work in progress for a period of				
	Less than 1 Year	1-2 Years	2-3 Years	More than 3 Years	Total
Project in Progress	2.54	-	-	-	2.54
Projects Temporarily Suspended	-	-	-	-	-

Balance as at 31st March, 2025					
Particulars	Amount in Capital work in progress for a period of				
	Less than 1 Year	1-2 Years	2-3 Years	More than 3 Years	Total
Project in Progress	-	-	-	-	-
Projects Temporarily Suspended	-	-	-	-	-

Balance as at 31st March, 2024					
Particulars	Amount in Capital work in progress for a period of				
	Less than 1 Year	1-2 Years	2-3 Years	More than 3 Years	Total
Project in Progress	1.09	-	-	-	1.09
Projects Temporarily Suspended	-	-	-	-	-

- c. Company does not have any Project whose completion is overdue or has exceeded its cost compared to its original plan or which is temporary suspended, therefore, disclosure requirement thereof is not applicable.
- d. There are no CWIP assets which become overdue compared to their original plans or where cost is exceeded compared to original plans, therefore, disclosure relating thereto is not required.

ANNEXURE-L

RESTATED SUMMARY STATEMENT OF NON-CURRENT INVESTMENTS

(All amounts in ₹ Lakhs, except as otherwise stated)

PARTICULARS	As At		
	March 31, 2026	March 31, 2025	March 31, 2024
Non-Trade Investments			
a) Investment Properties	-	-	-
b) Investment in Equity Warrants :			

Equity Warrants with Unity Small Finance Bank (1,25,150 equity warrants of Re 1/- each)	1.25	1.25	1.25
c) Investment in Preference Shares:	-	-	-
Perpetual Non-Cumulative Preference Shares of Unity Small Finance Bank (50,059 shares of Rs 10/- each)	5.01	5.01	5.01
Total	6.26	6.26	6.26

Aggregate Values :	As At		
	March 31, 2026	March 31, 2025	March 31, 2024
Aggregate amount of quoted investments	-	-	-
Aggregate amount of market value of quoted investments	-	-	-
Aggregate amount of unquoted investments	6.26	6.26	6.26
Aggregate provision for diminution in value of investments	-	-	-

Notes:-

1. The figures disclosed above are based on the restated summary statement of assets and liabilities of the Company.
2. The above statement should be read with the significant accounting policies and notes to restated summary statements of assets and liabilities, profits and losses and cash flows appearing in Annexures IV, I, II and III.

ANNEXURE-M

RESTATED SUMMARY STATEMENT OF LONG TERM LOANS & ADVANCES

(All amounts in ₹ Lakhs, except as otherwise stated)

PARTICULARS	As At		
	March 31, 2026	March 31, 2025	March 31, 2024
Unsecured, Considered Good			
Capital Advances	26.58	-	-
Loans & Advances to Related Parties	-	-	-
Others	-	-	-
Total	26.58	-	-

Notes:-

1. The figures disclosed above are based on the restated summary statement of assets and liabilities of the Company.
2. The above statement should be read with the significant accounting policies and notes to restated summary statements of assets and liabilities, profits and losses and cash flows appearing in Annexures IV, I, II and III.

ANNEXURE-N

RESTATED SUMMARY STATEMENT OF OTHER NON-CURRENT ASSETS

(All amounts in ₹ Lakhs, except as otherwise stated)

PARTICULARS	As At		
	March 31, 2026	March 31, 2025	March 31, 2024
Unsecured, Considered Good			
Security Deposits	38.80	34.01	26.45
Bank Deposits held as margin money ¹	43.55	40.87	27.56
Bank Deposits - Others	15.92	5.02	-
Total	98.27	79.90	54.01

Notes:-

1. These bank deposits are having maturity more than 12 months and pledged as margin money against loans, bank guarantees, letter of credits taken from banks / lenders. Refer - Annexure - C/C(a) for related details.
2. The figures disclosed above are based on the restated summary statement of assets and liabilities of the Company.

- The above statement should be read with the significant accounting policies and notes to restated summary statements of assets and liabilities, profits and losses and cash flows appearing in Annexures IV, I, II and III.

ANNEXURE-O

RESTATED SUMMARY STATEMENT OF INVENTORIES

(All amounts in ₹ Lakhs, except as otherwise stated)

Particulars	As At		
	March 31, 2026	March 31, 2025	March 31, 2024
Inventories			
Raw Material	243.91	210.36	218.64
Finished Goods	562.46	267.49	119.73
Trading Goods	125.13	122.02	95.70
Packing Material	6.36	9.54	5.29
Scrap Material	14.89	10.43	6.54
Total	952.75	619.85	445.90

Notes:-

- Entire inventory of the Company has been hypothecated as security against certain bank borrowings of the Company as at reporting dates. For more details of lien/charge against inventories refer Note No. F & F(a).
- These inventories are valued at lower of cost or net realisable value.
- Inventory has been physically verified by the management of the Company at the end of respective year.
- The figures disclosed above are based on the restated summary statement of assets and liabilities of the Company.
- The above statement should be read with the significant accounting policies and notes to restated summary statements of assets and liabilities, profits and losses and cash flows appearing in Annexures IV, I, II and III.

ANNEXURE-P

RESTATED SUMMARY STATEMENT OF TRADE RECEIVABLES

(All amounts in ₹ Lakhs, except as otherwise stated)

PARTICULARS	As At		
	March 31, 2026	March 31, 2025	March 31, 2024
Secured, Considered Good	-	-	-
Unsecured, Considered Good	583.33	455.14	468.67
Doubtful	-	-	-
Less: Allowance for Bad & Doubtful Debts	-	-	-
Total	583.33	455.14	468.67

Notes:-

- For lien/charge against trade receivables refer Note No. F & F(a).
- No trade receivables are due from directors or other officers of the Group either severally or jointly with any other person and no trade receivables are due from firms or private companies respectively in which any director is a partner, a director or a member except as reported in Annexure - AD.
- For Ageing of Current Trade Receivables are as follows:

(a) Ageing Schedule of Trade Receivables as on 31st March, 2026

Particulars	Outstanding for following periods from due date of payment						
	Not Due	Less than 6 Months	6 Months - 1 Year	1 - 2 Years	2 - 3 Years	More than 3 Years	Total
Undisputed Trade receivables - considered good	-	564.68	12.91	4.29	0.72	0.73	583.33
Undisputed Trade Receivables - considered doubtful	-	-	-	-	-	-	-

Disputed Trade Receivables - considered good	-	-	-	-	-	-	-
Disputed Trade Receivables - considered doubtful	-	-	-	-	-	-	-
Total (A)	-	564.68	12.91	4.29	0.72	0.73	583.33
Allowance for Bad & Doubtful Debts (B)	-	-	-	-	-	-	-
Total [(A)-(B)]	-	564.68	12.91	4.29	0.72	0.73	583.33

(b) Ageing Schedule of Trade Receivables as on 31st March, 2025

Particulars	Outstanding for following periods from due date of payment						
	Not Due	Less than 6 Months	6 Months - 1 Year	1 - 2 Years	2 -3 Years	More than 3 Years	Total
Undisputed Trade receivables - considered good	-	446.26	3.97	4.18	-	0.73	455.14
Undisputed Trade Receivables - considered doubtful	-	-	-	-	-	-	-
Disputed Trade Receivables - considered good	-	-	-	-	-	-	-
Disputed Trade Receivables - considered doubtful	-	-	-	-	-	-	-
Total (A)	-	446.26	3.97	4.18	-	0.73	455.14
Allowance for Bad & Doubtful Debts (B)	-	-	-	-	-	-	-
Total [(A)-(B)]	-	446.26	3.97	4.18	-	0.73	455.14

(c) Ageing Schedule of Trade Receivables as on 31st March, 2024

Particulars	Outstanding for following periods from due date of payment						
	Not Due	Less than 6 Months	6 Months - 1 Year	1 - 2 Years	2 -3 Years	More than 3 Years	Total
Undisputed Trade receivables - considered good	-	467.30	0.46	0.24	0.05	0.63	468.67
Undisputed Trade Receivables - considered doubtful	-	-	-	-	-	-	-
Disputed Trade Receivables - considered good	-	-	-	-	-	-	-
Disputed Trade Receivables - considered doubtful	-	-	-	-	-	-	-
Total (A)	-	467.30	0.46	0.24	0.05	0.63	468.67
Allowance for Bad & Doubtful Debts (B)	-	-	-	-	-	-	-
Total [(A)-(B)]	-	467.30	0.46	0.24	0.05	0.63	468.67

- There are no unbilled dues from customers on any on the reporting dates as above.
- Balances of Trade Receivables are subject to confirmation from respective customer.
- The figures disclosed above are based on the restated summary statement of assets and liabilities of the Company.
- The above statement should be read with the significant accounting policies and notes to restated summary statements of assets and liabilities, profits and losses and cash flows appearing in Annexures IV, I, II and III.

ANNEXURE-Q

RESTATED SUMMARY STATEMENT OF CASH & BANK BALANCES

(All amounts in ₹ Lakhs, except as otherwise stated)

PARTICULARS	As At		
	March 31, 2026	March 31, 2025	March 31, 2024
(a) Cash & Cash Equivalents			
i) Balance with Banks			
In Current Accounts	39.44	0.40	0.35
In Bank Deposits having original maturity less than 3 Months	16.18	15.54	14.92
ii) Cheques, drafts on hand	-	-	-
iii) Cash on Hand	13.56	6.01	1.67
iv) Others	-	-	-
(b) Other Bank Balances	-	-	-
Total	69.18	21.94	16.94

Notes:-

- These fixed deposits are pledged as margin money against loans, bank guarantees, letter of credits taken from banks / lenders. Refer Annexure - C & F for related details.
- The figures disclosed above are based on the restated summary statement of assets and liabilities of the Company.
- The above statement should be read with the significant accounting policies and notes to restated summary statements of assets and liabilities, profits and losses and cash flows appearing in Annexures IV, I, II and III.

ANNEXURE-R

RESTATED SUMMARY STATEMENT OF SHORT TERM LOANS & ADVANCES

(All amounts in ₹ Lakhs, except as otherwise stated)

PARTICULARS	As At		
	March 31, 2026	March 31, 2025	March 31, 2024
Unsecured, Considered Good			
Balances with Revenue Authorities	40.79	46.26	72.13
Prepaid Expenses	0.87	0.76	0.76
Advances to Employees ¹	4.08	5.36	6.19
Advances to Suppliers ¹	5.89	20.46	5.23
Other Advances	4.27	5.55	1.88
Total	55.89	78.39	86.19

Notes:-

- No loans and advances due by directors/promoters or other officers of the company or any of them either severally or jointly with any other person or amounts due by firms or private companies respectively in which any director is a partner or a director or a member except as reported in Note - AC.
- No Loans or Advances in the nature of loans are granted to promoters, directors, KMPs and the related parties (as defined under Companies Act, 2013,) either severally or jointly with any other person, that are: (a) repayable on demand or (b) without specifying any terms or period of repayment.
- The figures disclosed above are based on the restated summary statement of assets and liabilities of the Company.
- The above statement should be read with the significant accounting policies and notes to restated summary statements of assets and liabilities, profits and losses and cash flows appearing in Annexures IV, I, II and III.

ANNEXURE-S

RESTATED SUMMARY STATEMENT OF OTHER CURRENT ASSETS

(All amounts in ₹ Lakhs, except as otherwise stated)

ARTICULARS	As At		
	March 31, 2026	March 31, 2025	March 31, 2024
Export Incentives Receivables	9.83	18.65	6.91
Subsidy Receivable	129.84	108.93	83.73
Insurance Claim Receivable	-	80.98	-
IPO Expense (Deferred)	22.51	-	-
Total	162.18	208.56	90.64

Notes:-

- The figures disclosed above are based on the restated summary statement of assets and liabilities of the Company.
- The above statement should be read with the significant accounting policies and notes to restated summary statements of assets and liabilities, profits and losses and cash flows appearing in Annexures IV, I, II and III.

ANNEXURE-T

RESTATED SUMMARY STATEMENT OF REVENUE FROM OPERATIONS

(All amounts in ₹ Lakhs, except as otherwise stated)

Particulars	For the Year Ended		
	March 31, 2026	March 31, 2025	March 31, 2024
Sale of Products	5634.96	4991.82	4684.96
Sale of Services	11.58	38.50	11.97
Total	5646.53	5030.32	4696.93

Classification of Sale of Products

Particulars	For the Year Ended		
	March 31, 2026	March 31, 2025	March 31, 2024
Manufacturing Sales	5229.31	4878.30	4454.73
Trading Sales	405.65	113.52	230.23
Total	5634.96	4991.82	4684.96

Details of Manufacturing Sale Products

Particulars	For the Year Ended		
	March 31, 2026	March 31, 2025	March 31, 2024
Custom moulded tanks	159.97	171.03	163.03
Flame retardant compound	0.09	0.12	48.48
Flexible Compounds	117.04	95.46	28.78
Permanent antistatic compound	5.38	0.13	12.01
Polyethylene (PE) ESF granules	48.11	24.97	25.06
Polyethylene (PE) Foam compound	861.17	1037.68	1186.28
ROTO Moulding Color Powders	2571.99	2265.71	1773.76
ROTO lining Compound	2.13	8.27	5.72
Stone Effect compound	1301.44	1124.25	1016.97
Super Tuff HDPE Compound / Powder	161.99	150.67	194.63
Total	5229.31	4878.30	4454.73

Details of Trading Products

Particulars	For the Year Ended		
	March 31, 2026	March 31, 2025	March 31, 2024
Polypropylene Compound (PP Compound Powder)	79.21	61.09	55.76
Paints, Coating and Other Auxiliary products	10.16	4.68	8.22
Speciality release agents	19.88	4.07	1.04
Rotational Moulding process control equipment	3.90	3.40	0.00
Other Trading	292.49	40.28	165.22
Total	405.65	113.52	230.23

Geographical disaggregation

Particulars	For the Year Ended		
	March 31, 2026	March 31, 2025	March 31, 2024
Sales in India	4329.75	3611.50	3240.02
Sales Outside India	1316.78	1418.82	1456.91
Total	5646.53	5030.32	4696.93

Notes:-

1. Value of Revenue from Operations, does not include Goods & Service Tax and other taxes.
2. The figures disclosed above are based on the restated summary statement of profit and loss of the Company.
3. The above statement should be read with the significant accounting policies and notes to restated summary statements of assets and liabilities, profits and losses and cash flows appearing in Annexures IV, I, II and III.

ANNEXURE-U**RESTATED SUMMARY STATEMENT OF OTHER INCOME***(All amounts in ₹ Lakhs, except as otherwise stated)*

Particulars	For the Year Ended		
	March 31, 2026	March 31, 2025	March 31, 2024
Interest on Deposits	7.11	5.43	3.26
Subsidies & Grants	39.31	39.31	39.31
Export Incentives	14.52	18.15	14.33
Foreign Exchange Fluctuation	36.80	12.99	3.91
Dividend Income	0.05	0.05	0.05
Other Incomes	1.80	5.08	0.99
Bad Debts Recovered	1.96	-	-
Total	101.56	81.01	61.84

Notes:-

1. The classification of other income as recurring/not-recurring, related/not-related to business activity is based on the current operations and business activity of the Company as determined by the management.
2. The figures disclosed above are based on the restated summary statement of profit and loss of the Company.
3. The above statement should be read with the significant accounting policies and notes to restated summary statements of assets and liabilities, profits and losses and cash flows appearing in Annexures IV, I, II and III.

ANNEXURE-V**RESTATED STATEMENT OF COST OF MATERIAL CONSUMED***(All amounts in ₹ Lakhs, except as otherwise stated)*

Particulars	For the Year Ended		
	March 31, 2026	March 31, 2025	March 31, 2024
Raw Material at the Commencement of the Year	210.36	218.64	169.18

Add: Material Purchased During the Year	4320.83	3967.85	3571.40
Raw Material at the End of the Year	243.91	210.36	218.64
Net Material Consumed During the Year	4287.28	3976.13	3521.95

Details of Principal Items of Raw Materials Purchased

Particulars	For the Year Ended		
	March 31, 2026	March 31, 2025	March 31, 2024
Master Batch	330.08	274.36	255.81
Chemical	94.03	132.52	114.93
Granules	3858.35	3485.70	3169.47

Geographical Classification of Raw Material Purchased

Particulars	For the Year Ended		
	March 31, 2026	March 31, 2025	March 31, 2024
Imported Goods (CIF)	232.12	62.24	167.15
Indigenous Goods	4088.71	3905.61	3404.25
Total	4320.83	3967.85	3571.40

Notes:-

1. The figures disclosed above are based on the restated summary statement of profit and loss of the Company.
2. The above statement should be read with the significant accounting policies and notes to restated summary statements of assets and liabilities, profits and losses and cash flows appearing in Annexures IV, I, II and III.

ANNEXURE-W

RESTATED SUMMARY STATEMENT OF PURCHASES OF STOCK-IN-TRADE

(All amounts in ₹ Lakhs, except as otherwise stated)

Particulars	For the Year Ended		
	March 31, 2026	March 31, 2025	March 31, 2024
Purchase of Stock-In-Trade	342.70	136.15	300.96
Total	342.70	136.15	300.96

Details of Major Items Traded

Particulars	For the Year Ended		
	March 31, 2026	March 31, 2025	March 31, 2024
Polypropylene Compound (PP Compound Powder)	68.96	76.06	70.86
Granuals	-	10.14	92.95
Custom Molded Tanks	142.79	14.28	-
Rotomolding Color Powder	52.41	-	37.96
Paints, Coating & Other Products	5.04	-	21.92

Geographical Breakup

Particulars	For the Year Ended		
	March 31, 2026	March 31, 2025	March 31, 2024
Indigenous	258.78	60.07	212.04
Indigenous (%)	75.51%	44.12%	70.45%
Imported	83.92	76.08	88.92
Imported (%)	24.49%	55.88%	29.55%

Notes:-

1. The figures disclosed above are based on the restated summary statement of profit and loss of the Company.

- The above statement should be read with the significant accounting policies and notes to restated summary statements of assets and liabilities, profits and losses and cash flows appearing in Annexures IV, I, II and III.

ANNEXURE-X

RESTATED SUMMARY STATEMENT OF CHANGES IN INVENTORIES OF FINISHED GOODS, WORK-IN-PROGRESS & STOCK-IN-TRADE

(All amounts in ₹ Lakhs, except as otherwise stated)

Particulars	For the Year Ended		
	March 31, 2026	March 31, 2025	March 31, 2024
Inventory at the End of the Year			
Finished Goods	562.46	267.49	119.73
Trading Goods	125.13	122.02	95.70
Packing Material	6.36	9.54	5.29
Scrap Material	14.89	10.43	6.54
Sub-Total (a)	708.84	409.49	227.26
Inventory at the Beginning of Year			
Finished Goods	267.49	119.73	206.17
Trading Goods	122.02	95.70	17.56
Packing Material	9.54	5.29	4.11
Scrap Material	10.43	6.54	3.00
Sub-Total (b)	409.49	227.26	230.84
Increase/Decrease in Inventory (b-a)	-299.35	-182.22	3.58

Notes:-

- Inventories are physically verified by the management on yearly basis.
- The figures disclosed above are based on the restated summary statement of profit and loss of the Company.
- The above statement should be read with the significant accounting policies and notes to restated summary statements of assets and liabilities, profits and losses and cash flows appearing in Annexures IV, I, II and III.

ANNEXURE-Y

RESTATED SUMMARY STATEMENT OF EMPLOYEE BENEFIT EXPENSES

(All amounts in ₹ Lakhs, except as otherwise stated)

Particulars	For the Year Ended		
	March 31, 2026	March 31, 2025	March 31, 2024
Salaries and Wages	80.87	81.19	62.94
Directors' Remunerations	30.00	30.00	30.00
Contribution to provident and other funds	7.52	7.29	6.02
Provision for Gratuity ¹	-5.10	4.40	2.06
Total	113.29	122.88	101.03

Notes:-

- Refer Note - 1 of Annexure - E for details and disclosure related to Gratuity and other retirement benefits, if any.
- The figures disclosed above are based on the restated summary statement of profit and loss of the Company.
- The above statement should be read with the significant accounting policies and notes to restated summary statements of assets and liabilities, profits and losses and cash flows appearing in Annexures IV, I, II and III.

ANNEXURE-Z

RESTATED SUMMARY STATEMENT OF FINANCE COSTS

(All amounts in ₹ Lakhs, except as otherwise stated)

Particulars	For the Year Ended		
	March 31, 2026	March 31, 2025	March 31, 2024
Interest Expense			
Interest on Borrowings	42.34	43.67	42.59
Interest on Statutory Dues	11.08	4.30	3.77
Invoice Discounting Charges	4.27	2.17	2.26
Interest to Others	42.88	34.17	12.33
Interest on MSME Dues	2.91	2.19	-
Other Borrowing Costs			
Others Charges	1.12	1.73	1.49
Total	104.62	88.23	62.44

Notes:-

- The figures disclosed above are based on the restated summary statement of profit and loss of the Company.
- The above statement should be read with the significant accounting policies and notes to restated summary statements of assets and liabilities, profits and losses and cash flows appearing in Annexures IV, I, II and III.

ANNEXURE-AA

RESTATED SUMMARY STATEMENT OF DEPRECIATION AND AMORTIZATION EXPENSES

(All amounts in ₹ Lakhs, except as otherwise stated)

Particulars	For the Year Ended		
	March 31, 2026	March 31, 2025	March 31, 2024
Depreciation on Property, Plant & Equipments	52.28	49.83	40.33
Total	52.28	49.83	40.33

Notes:-

- The figures disclosed above are based on the restated summary statement of profit and loss of the Company.
- The above statement should be read with the significant accounting policies and notes to restated summary statements of assets and liabilities, profits and losses and cash flows appearing in Annexures IV, I, II and III.

ANNEXURE-AB

RESTATED SUMMARY STATEMENT OF OTHER EXPENSES

(All amounts in ₹ Lakhs, except as otherwise stated)

Particulars	For the Year Ended		
	March 31, 2026	March 31, 2025	March 31, 2024
Manufacturing & Other Direct Overheads			
Power & Fuel	267.59	240.51	209.90
Job Work Charges	4.86	15.90	20.70
Testing Expenses	0.76	0.55	0.25
Consumables & Spares	32.30	29.63	26.92
Factory Insurance Expenses	1.66	0.93	1.94
Carriage Inwards	60.95	60.83	57.96
Custom Duties	23.84	9.05	15.31
Technical Consultancy Expenses	-	5.09	-
Import Handling Charges	4.91	2.72	5.01
Other Charges	27.43	21.12	19.97
Selling & Distribution Expenses			

Exhibition Expenses	5.64	2.69	7.82
Export Freight & Handling Charges	57.80	86.80	55.23
Export Insurance & Other Charges	14.38	12.78	13.45
Other Expenses			
Office Expenses	4.11	5.26	3.21
Rent Charges	1.20	1.20	1.20
Rates & Taxes	0.96	0.64	1.03
Payment to Auditors^^	1.80	2.29	1.01
Professional and Consulting Fees	22.14	20.43	7.65
Telephone & Internet Expenses	3.78	2.49	3.34
Printing and Stationery	3.63	3.05	2.14
Travelling & Local Conveyance	7.53	4.27	4.54
Postage & Courier Expenses	1.36	0.75	0.95
Insurance Charges	1.79	3.60	3.18
Membership & Sponsorship Charges	4.93	2.10	2.15
Other Misc Expenses	4.36	2.46	0.59
Licence and Application Fees	1.95	1.40	0.14
Repairs & Maintenance Exp	2.86	0.43	1.17
Bank Charges	2.14	2.43	3.16
Taxes & Demands	8.86	0.87	0.69
ROC Expenses	15.29	-	-
Fire Safety Compliance Charges	2.05	-	-
Bad Debts Written Off	-	0.03	21.54
Total	592.83	542.30	492.14
^^Payment to Auditors			
Particulars	For the Year Ended		
	March 31, 2026	March 31, 2025	March 31, 2024
a) Auditors	1.25	1.10	0.25
b) for taxation matters	0.35	0.38	0.38
c) for other matters	0.20	0.81	0.38
Total	1.80	2.29	1.01

Notes:-

1. The figures disclosed above are based on the restated summary statement of profit and loss of the Company.
2. The above statement should be read with the significant accounting policies and notes to restated summary statements of assets and liabilities, profits and losses and cash flows appearing in Annexures IV, I, II and III.

ANNEXURE-AC

RESTATED SUMMARY OF EXCEPTIONAL ITEMS

(All amounts in ₹ Lakhs, except as otherwise stated)

Particulars	For the Year Ended		
	March 31, 2026	March 31, 2025	March 31, 2024
Loss By Fire (Export)	-	77.48	-
Insurance Claim	-	-80.98	-
Total	-	-3.50	-

Notes:-

1. On 26th May 2024, company's shipments caught fire, resulting in damage/loss of goods worth Rs 77.48 lakhs. The Company accordingly lodged a claim with the insurance company on 19th June 2024. Subsequent to the balance sheet date, the claim was settled by the insurance company on August 2025 for Rs. 80.98 lakhs. The Company has accordingly recognized the insurance claim receivable in the financial statements for the year ended 31st March 2025 in terms of Accounting Standard - 4.
2. The figures disclosed above are based on the restated summary statement of profit and loss of the Company.

3. The above statement should be read with the significant accounting policies and notes to restated summary statements of assets and liabilities, profits and losses and cash flows appearing in Annexures IV, I, II and III.

ANNEXURE-AD

RESTATED STATEMENT OF RELATED PARTY TRANSACTIONS

In accordance with the requirements of Accounting Standard - 18, name of the related party, related party relationship, transactions and outstanding balances including commitments where control exists and with whom transactions have taken place during reported periods, are reported as under:

A. Name of related parties and description of relation:

(i) Other Related Parties

Name of Company / Entity	Nature of Relationship
M/s Vidhi Engineers (Proprietorship of Ms. Sangeeta Rajesh Patil)	Proprietorship Firm of Director's Sister
Mr. Rajesh Patil	Director's Son-In-Law

(ii) Director & Key Managerial Personnel (KMP)

Designation	Name of KMP / Director
Chairman & Managing Director	Mr. Umakant Nivrutti Savadekar
Whole Time Director & CFO	Mrs. Ulka Umakant Savadekar
Non-Executive Director	Mrs. Vijaya Nivrutti Savdekar
Non-Executive Director	Mr. Nivrutti Sonu Savdekar
Company Secretary	Ms. Pooja Sharma

B. Related Party Transactions

Transactions with related parties are made on terms equivalent to those that prevail in arm's length transactions. Outstanding balances at the period-end are unsecured and interest free (except loan from Mr. Rajesh Patil). There have been no guarantees provided or received for any related party receivables or payables. The Company has not recorded any impairment of receivables relating to amounts owed by related parties as at reporting dates. This assessment is undertaken each financial period through examining the financial position of the related party and the market in which the related party operates. There are no commitments with related parties.

The following table provides the total amount of transactions that have been entered into with related parties for the relevant period:

(All amounts in ₹ Lakhs, except as otherwise stated)

Transaction Type / Party	For the Year Ended		
	March 31, 2026	March 31, 2025	March 31, 2024
Unsecured Loan Repaid			
Mr. Umakant Nivrutti Savadekar	-	0.31	0.23
Mrs. Ulka Umakant Savadekar	11.00	6.00	-
Mr. Nivrutti Sonu Savdekar	9.12	-	15.84
Mrs. Vijaya Nivrutti Savdekar	10.50	-	-
Mr. Rajesh Patil	-	40.00	-
Short term employee benefits^^			
Mr. Umakant Nivrutti Savadekar	18.00	18.00	18.00
Mrs. Ulka Umakant Savadekar	9.00	9.00	9.00
Mrs. Vijaya Nivrutti Savdekar	1.20	1.20	1.20
Mr. Nivrutti Sonu Savdekar	1.80	1.80	1.80

Ms. Pooja Sharma ¹	1.27	-	-
Interest on Unsecured Loans			
Mr. Rajesh Patil	-	0.74	4.56
Renting Services Taken			
Mrs. Ulka Savadekar	1.20	1.20	1.20
Purchase of Property, Plant & Equipment			
M/s Vidhi Engineers, Pune	-	-	2.78
Purchase of Goods / Materials			
M/s Vidhi Engineers, Pune	14.89	26.24	-
Advance against Remuneration			
Mr. Umakant Nivrutti Savadekar	5.64	-	-
Advances for Purchase of Materials			
M/s Vidhi Engineers, Pune	3.84	12.80	-
Reimbursement of Expenses			
Mr. Nivrutti Sonu Savdekar	-	-	-
Mr. Umakant Nivrutti Savadekar	2.86	4.05	4.23
Mrs. Ulka Umakant Savadekar	0.17	0.51	-

* Company has disclosed the defined contribution plan in Note E-1 under Contribution to Provident funds and other funds. As the company makes contribution for all employees as a whole, it has been excluded from separate disclosure for KMP.

^^The remuneration does not include provision made for gratuity as they are determined on an actuarial basis for the company as a whole.

The receivables from and payables to related parties as at 31st March, 2026, 31st March, 2025 and 31st March, 2024 are set out below:

(All amounts in ₹ Lakhs, except as otherwise stated)

Related Party	As At		
	March 31, 2026	March 31, 2025	March 31, 2024
Payable To			
Against Remuneration			
Mr. Umakant Nivrutti Savadekar	-	-	-
Mrs. Ulka Umakant Savadekar	0.04	0.03	1.67
Mrs. Vijaya Nivrutti Savdekar	1.20	-	2.20
Mrs. Nivrutti Sonu Savdekar	0.15	-	0.34
Ms. Pooja Sharma	0.20	-	-
Against Unsecured Loans			
Mr. Umakant Nivrutti Savadekar	-	-	0.31
Mrs. Ulka Umakant Savadekar	3.16	14.16	20.16
Mrs. Vijaya Nivrutti Savdekar	2.53	13.03	13.03
Mrs. Nivrutti Sonu Savdekar	-	9.12	9.12
Mr. Rajesh Patil	-	-	40.00
Against Renting Services Taken			
Mrs. Ulka Savadekar	0.50	-	2.45
Against Reimbursement of Expenses			
Mr. Umakant Nivrutti Savadekar	1.00	-	-
Mrs. Ulka Umakant Savadekar	0.07		
Against Interest on Unsecured Loans			
Mr. Rajesh Patil	-	0.74	-
Receivable From			

Advances for Purchase of Materials			
M/s Vidhi Engineers, Pune	-	12.80	-

Notes:-

2. Ms. Pooja Sharma has been appointed as Company Secretary of the Company with effect from 19th September, 2025.

Terms & Conditions:

Purchases:

The purchases of Goods / Services from related parties are made on terms equivalent to those that prevail in arm's length transactions and in the ordinary course of business. Purchase transactions are based on made on normal commercial terms and conditions and market rates.

Loans from related parties:

The Company had taken loans from related parties for business requirement. These loans are unsecured in nature and is payable on demand as described in Note F(b).

ANNEXURE-AE

RESTATED SUMMARY STATEMENT OF CONTINGENT LIABILITIES AND COMMITMENTS

(All amounts in ₹ Lakhs, except as otherwise stated)

Particulars	As At		
	March 31, 2026	March 31, 2025	March 31, 2024
Contingent Liabilities			
(a) Claims against the company not acknowledged as debt;	-	-	-
(b) Guarantees excluding financial guarantees;	-	-	-
(c) Other money for which the company is contingently liable	2.35	4.78	4.50
Commitments			
(a) Estimated amount of contracts remaining to be executed on capital account and not provided for	62.26	-	-
(b) Uncalled liability on shares and other investments partly paid	-	-	-
(c) Other commitments	-	-	-
Total	64.61	4.78	4.50

Notes:-

3. The figures disclosed above are based on the restated summary statement of assets and liabilities of the Company.
4. The above statement should be read with the significant accounting policies and notes to restated summary statements of assets and liabilities, profits and losses and cash flows appearing in Annexures IV, I, II and III.

ANNEXURE-AF

RESTATED SUMMARY STATEMENT OF MANDATORY ACCOUNTING RATIOS

(All amounts in ₹ Lakhs, except as otherwise stated)

Particulars	As At		
	March 31, 2026	March 31, 2025	March 31, 2024
Net Worth ⁴ (A)	1378.83	969.93	685.76
Restated Profit after tax (B)	408.90	284.17	169.39
Number of Equity Share outstanding as on reporting date [C]	7,540,000	290,000	290,000
Weighted Average No of Equity Shares (for EPS due to bonus issue) [D] ^{2&3}	7,540,000	7,540,000	7,540,000
Face Value per Share (in Rs.)	10.00	10.00	10.00
Restated Basic and Diluted Earning Per Share (Rs.) (B/D) [Refer Note 1 given below]	5.42	3.77	2.25
Return on Net worth (%) (B/A)	29.66	29.30	24.70

Net asset value per share based on outstanding number of equity shares as on reporting date (Face Value Rs. 10/- per share) (A/C)	18.29	334.46	236.47
Net Asset Value per share based on Weighted Average No of Equity Shares (Face Value Rs. 10/- per share) (A/D)	18.29	12.86	9.09
Earning Before Interest and Taxes, Depreciation & Amortization and other Income [EBITDA]⁵	608.66	436.87	275.78

Notes:-

- The ratios have been computed as below :
 - Basic and Diluted earnings per share (Rs.) : Net profit after tax as restated for calculating diluted EPS / Weighted average number of equity shares outstanding at the end of the year for diluted EPS.
 - Return on net worth (%) : Net profit after tax (as restated) / Net worth at the end of the year.
 - Net assets value per share -: Net Worth at the end of the period or year / Total number of equity shares outstanding at the end of the year.
 - Weighted average number of equity shares is the number of equity shares outstanding at the beginning of the period/year adjusted by the number of equity shares issued during year multiplied by the time weighting factor. The time weighting factor is the number of days for which the specific shares are outstanding as a proportion of total number of days during the year.
 - The Company has issued bonus shares in the ratio of 25:1 in terms of resolution passed by Board of Directors in their meeting held on 20th September, 2025. In accordance with the requirements of Accounting Standard (AS) 20 – Earnings Per Share, the number of equity shares outstanding for all periods presented has been adjusted retrospectively, as if the bonus issue had occurred at the beginning of the earliest period reported.
- Consequently, the basic and diluted earnings per share for all comparative periods have been restated to reflect the impact of the bonus issue, ensuring consistency and comparability across reporting periods.
- Net worth for ratios mentioned in note 1(c) and 1(d) is = Equity share capital + Reserves and surplus (including Securities Premium, if any, General Reserve, if any and surplus in statement of profit and loss).
 - EBITDA has been calculated as Profit before tax + Depreciation + Interest Expenses - Other Income
 - The figures disclosed above are based on the standalone restated summary statements of financial information of the Company.
 - The above statement should be read with the significant accounting policies and notes to restated summary statements of assets and liabilities, profits and losses and cash flows appearing in Annexures IV, I, II and III.

ANNEXURE-AG

RESTATED SUMMARY STATEMENT OF EARNINGS AND EXPENDITURE IN FOREIGN CURRENCY

(All amounts in ₹ Lakhs, except as otherwise stated)

Particulars	As At		
	March 31, 2026	March 31, 2025	March 31, 2024
Income			
Export of Goods / Services on F.O.B	1125.03	1399.83	1456.91
Royalty, know-how, professional and consultation fees	-	18.99	-
Expenditure			
Purchase of Goods / Services (CIF)	316.04	138.32	256.07
Royalty, know-how, professional and consultation fees	-	5.09	-
Exhibition and other Services	-	-	5.52

Notes:-

1. The figures disclosed above are based on the restated summary statement of assets and liabilities of the Company.
2. The above statement should be read with the significant accounting policies and notes to restated summary statements of assets and liabilities, profits and losses and cash flows appearing in Annexures IV, I, II and III.

ANNEXURE-AH**RESTATED SUMMARY STATEMENT OF OTHER FINANCIAL RATIOS**

Particulars	Numerator	Denominator	March 31, 2026	March 31, 2025	March 31, 2024
(a) Current Ratio	Current Assets	Current Liabilities	1.77	1.52	1.26
(b) Debt-Equity Ratio	Total Debt	Shareholder's Equity	0.43	0.47	0.82
(c) Debt Service Coverage Ratio	Earnings available for debt service	Debt Service	3.23	2.71	1.85
(d) Return on Equity Ratio	Net Profits after taxes	Average Shareholder's Equity	34.82%	34.33%	28.18%
(e) Inventory Turnover Ratio	Sales	Average Inventory	7.18	9.44	11.10
(f) Trade Receivables Turnover Ratio	Net Credit sales	Average Trade Debtors / Accounts receivable	10.87	10.89	9.91
(g) Trade Payables Turnover Ratio	Net Credit Purchases	Average Trade Payables	12.88	11.59	11.46
(h) Net Capital Turnover Ratio	Net Sales	Average Working Capital	8.90	14.30	21.86
(i) Net Profit Ratio	Net Profit	Net Sales	7.24%	5.65%	3.61%
(j) Return on Capital Employed	Earning before interest & taxes	Capital Employed	32.73%	31.99%	23.27%
(k) Return on investment (MF)	Earnings on Investment	Weighted Investments	0.80%	0.80%	0.80%

Notes:-

Capital employed refers to of Net worth + Total Debts + Lease Liabilities + Deferred Tax

Earning Available for Debt Service = Net Profit after taxes + Non-cash operating expenses like depreciation and other amortizations and Interest

“Net Profit after tax” means reported amount of “Profit / (loss) for the period” and it does not include items of other comprehensive income.

Working Capital implies Current Assets less Current Liabilities.

Return on investment is calculated on the basis of cost of investments held during the respective year.

All figures related to profit and loss have been extrapolated for the purpose of calculation of ratios.

Change in Ratio in Comparison to corresponding previous year

Ratio	March 31, 2026	March 31, 2025	March 31, 2024
(a) Current Ratio	16.59%	20.52%	1.91%
(b) Debt-Equity Ratio	-9.43%	-42.22%	-13.78%
(c) Debt Service Coverage Ratio	19.46%	46.43%	8.64%
(d) Return on Equity Ratio	1.43%	21.81%	-3.50%
(e) Inventory Turnover Ratio	-23.93%	-14.99%	-18.54%
(f) Trade Receivables Turnover Ratio	-0.14%	9.93%	0.85%
(g) Trade Payables Turnover Ratio	11.18%	1.08%	-16.49%
(h) Net Capital Turnover Ratio	37.75%	34.57%	-3.49%
(i) Net Profit Ratio	28.19%	56.64%	15.85%
(j) Return on Capital Employed	2.32%	37.51%	-1.26%
(k) Return on investment	0.00%	0.00%	100.00%

Explanation of Change in Ratio more than 25%

March 31, 2026

- (a) Net Capital Turnover Ratio has been increased due to substantial increase of working capital at the end of the year.
- (b) Net profit ratio has been increased due to increase of earnings substantially during the year

March 31, 2025

- (a) Debt-Equity Ratio has been decreased due to increase in shareholders' equity and decrease in total debts during the year.
- (b) Debt service coverage ratio has been increased due to substantial increased in earnings available for debt services during the year.
- (c) Net Capital Turnover Ratio has been increased as there was substantial increased in working capital at the end of the year.
- (d) Net profit ratio has been increased due to increase of earnings substantially during the year
- (e) Return on Capital Employed ratio has been increased due to substantial increase in profits during the year.

March 31, 2024

- (a) Return on Investment has been increased due to receipts of dividends on investments during the year.

ANNEXURE-AI

RESTATED SUMMARY STATEMENT OF TAX SHELTER

(All amounts in ₹ Lakhs, except as otherwise stated)

Particulars	As At		
	March 31, 2026	March 31, 2025	March 31, 2024
Profit Before Tax as Restated	554.45	381.55	236.34
Tax Rates³	25.17%	25.17%	27.82%
Minimum Alternative Tax Rate³	16.69%	16.69%	16.69%
Tax at Notional Rate (A)	139.54	96.03	65.75
Adjustments:			
Permanent Differences (B)			
Disallowance u/s 36(1)(va)	0.40	0.04	1.54
Interest on Income tax	10.78	4.30	2.77
Disallowance u/s 37	14.51	-	-
Interest on MSME Dues	2.91	2.19	-
Interest on TDS	0.30	-	0.02
Total (B)	28.91	6.53	4.33
Timing Differences (C)			
Difference between Tax Depreciation and Book Depreciation	-19.36	-19.68	-25.66
Disallowance u/s 40(a)(ia)	-	-	7.95

Disallowance / (Allowance) u/s 43B	-5.03	-	-1.16
Gratuity Provisions	-5.10	4.40	2.06
Total (C)	-29.49	-15.28	-16.82
Net Adjustments (B+C)	-0.58	-8.75	-12.49
Tax Liability/(Tax Saving) thereon	-0.15	-2.20	-3.48
Current Tax Provision as per Normal Provisions (D)	139.40	93.83	62.27
Computation of Books Profits³			
Profit Before Tax as per Restated Financials	-	-	236.34
Add: Interest on Income Tax	-	-	2.77
Adjusted Book Profits	-	-	239.11
Tax on Book Profits (E)	-	-	39.91
Tax as per Restated Financials (D or E, whichever is higher)	139.40	93.83	62.27

Notes:-

1. The above statement is in accordance with Accounting Standard- 22 "Accounting for Taxes on Income" prescribed under Section 133 of the Act, read with Rule 7 of Companies (Accounts) Rules, 2014 as amended.
2. The aforesaid statement of tax shelters has been prepared as per the restated Summary statement of profits and losses of the Company. The permanent/timing differences have been computed considering the acknowledged copies of the income-tax returns respective years stated above (Wherever ITR filed). The changes in the tax liability and the interest thereon arising on account of assessment proceedings, notices, appeals etc has been adjusted in the tax liability of the year to which the liability pertains.
3. With effect from FY 2024-25, the Company has adopted the option permitted under section 115BAA of Income Tax Act, 1961 of the lower effective corporate tax rate of 25.17% (including surcharge and cess). Accordingly, Minimum Alternative Tax Provisions are not applicable on company from FY 2024-25 onwards and therefore, the Company has recognized the Provision for Income Tax based on the rates prescribed in the aforesaid section.
4. Statutory tax rate includes applicable surcharge, higher education cess of the year concerned.
5. The figures disclosed above are based on the restated summary statement of assets and liabilities of the Company.
6. The above statement should be read with the significant accounting policies and notes to restated summary statements of assets and liabilities, profits and losses and cash flows appearing in Annexures IV, I, II and III.

ANNEXURE-AJ

RESTATED SUMMARY STATEMENT OF OTHER STATUTORY/REGULATORY/OTHER INFORMATION

A. STATUTORY / REGULATORY INFORMATION

- i. The Company does not have any Benami property, where any proceeding has been initiated or pending against the Company for holding any Benami property under Benami Transactions (Prohibition) Act, 1988.
- ii. The Company has not traded or invested in Crypto currency or Virtual Currency during the restatement period.
- iii. The Company has not advanced or loaned or invested funds to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding (whether recorded in writing or otherwise) that the Intermediary shall:
 - (a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company (Ultimate Beneficiaries) or
 - (b) provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.

- iv. The Company has not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Company shall:
 - (a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or
 - (b) provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
- v. The Company has not entered into any such transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the period in the tax assessments under the Income Tax Act, 1961 (such as, search or survey or any other relevant provisions of the Income Tax Act, 1961).
- vi. The Company is in compliance with number of layers of companies, as prescribed under clause (87) of Section 2 of the Act read with the Companies (Restriction on number of Layers) Rules, 2017.
- vii. The Company has not revalued its Property, Plant and Equipment and ROU Assets during the year, hence, regulatory information disclosure is not applicable for the Company.
- viii. The Company has not revalued its Intangible Assets during the year, hence, regulatory information disclosure is not applicable for the Company.
- ix. Additional Regulatory Information pursuant to amendment in Schedule III of the Companies Act, 2013 dated 24.03.2021 has been given to the extent applicable to the Company.
- x. The Company does not have any relationship/ transaction with Struck-off Companies and has not entered into any transactions with struck off companies in the current and previous reporting period.
- xi. The Company is not declared as a wilful defaulter by any bank or financial institution or other lender during the any reporting period.
- xii. There is no immovable property whose title deeds are not held in the name of the company, except office and factory building which has been constructed over Lease-hold Land.
- xiii. There are no pending registration or modification or satisfaction of Charge at the end of reporting periods, which required to filed with Registrar of Companies.
- xiv. The Company has not entered into any Scheme of Arrangements and which has been approved by the Competent Authority in terms of sections 230 to 237 of the Companies Act, 2013.

B. OTHER DISCLOSURES

(i) Impairment of Assets:

In accordance with the provisions of the Accounting Standard on Impairment of Assets, AS –28, the management has made assessment of assets in use in respect of each cash-generating unit and considering the business prospects related thereto, no provision is considered necessary on account of impairment of assets.

(ii) Leases:

- a) The Company has taken certain office premises under operating lease agreements. These leases are generally cancellable, renewable by mutual consent, and for short-term durations. Lease rentals charged to the Statement of Profit and Loss for the restatement period are as follows:

Particulars	For the Year Ended		
	March 31, 2026	March 31, 2025	March 31, 2024
Lease Rental Expenses	1.20	1.20	1.20

- b) All leases entered into by the Company are cancellable in nature and hence, no disclosure of future minimum lease payments is required / given.
- c) The Company's lease arrangements do not contain any restrictive covenants concerning dividends, additional debt, or further leasing, nor do they impose any significant obligations on the Company.

(iii) Corporate Social Responsibility:

The provisions of Section 135 of the Companies Act, 2013 relating to Corporate Social Responsibility (CSR) are not applicable to the Company during the restated reporting periods. Accordingly, no disclosure relating to CSR has been made in these Restated Financial Statements.

C. OTHER INFORMATION

- Previous year's figures have been regrouped/ reclassified wherever necessary to correspond with the current year's classification/ disclosure and to comply with the requirements of Accounting Standards.
- Balance of trade payables, trade receivables and loans and advances are subject to confirmation/ reconciliation and resultant adjustment(s) thereof.
- Absolute amounts less than ₹ 500 are appearing in the Financial Statements as "0.00" due to presentation in Lakhs.

ANNEXURE-AK

RESTATED SUMMARY STATEMENT OF CAPITALISATION

The following table sets forth our capitalisation as at 31st March, 2026, on the basis of our Restated Financial Statements:
(All amounts in ₹ Lakhs, except as otherwise stated)

Particulars	Pre-Issue	Post-Issue*
	March 31, 2026	
Debt		
Short Term Debt	451.43	[•]
Long Term Debt (Including Current Maturity)	139.20	[•]
Total Debt	590.63	[•]
Shareholders' Fund (Equity)		[•]
Share Capital	754.00	[•]
Reserves & Surplus	624.83	[•]
Money Received against Share Warrants	-	[•]
Total Shareholders' Fund (Equity)	1378.83	[•]
Long Term Debt/Equity	0.10	[•]
Total Debt/Equity	0.43	[•]

* The corresponding post-issue figures are not determinable at this stage pending the completion of public issue and hence have not been furnished.

Notes:-

- Short term Debts represent which are expected to be paid/payable within 12 months excluding current maturities of long term debts.
- Long term Debts represent debts other than Short term Debts as defined above.
- The figures disclosed above are based on restated statement of Assets and Liabilities of the Company as at March 31, 2026.

ANNEXURE-V

MATERIAL ADJUSTMENTS (AS PER THE ICDR REGULATION)

Appropriate adjustments have been made in the restated financial statements, whenever required, by reclassification of the corresponding items of assets, liabilities and cash flow statement, in order to ensure consistency and compliance with requirement of Company Act, 2013, and Accounting Standards.

The Summary of results of restatements made in the audited financial statements of the Company for the respective years and their impact on the profit /(losses) of the Company is as under.

Statement of Adjustments in the Financial Statements:

1. Equity (Share Capital & Reserves and Surplus)

(All amounts in ₹ Lakhs, except as otherwise stated)

Particulars	As At		
	March 31, 2026	March 31, 2025	March 31, 2024
Equity as per audited accounts but before adjustments for restated accounts:	1378.83	969.93	654.36
Add: Cumulative Adjustment made in Statement of Profit and Loss Account	-	-	18.22
Add: Cumulative Adjustment made in Opening Reserves as of 01-04-2023.	-	-	13.18
Net Adjustments	-	-	31.40
Equity as per Restated Financial Statements	1378.83	969.93	685.76

2. Profit and Loss after Tax

The reconciliation of Profit/(loss) after tax as per audited results and the Profit/(loss) after tax as per Restated accounts is presented below in Table-1. This summarizes the results of restatements made in the audited accounts for the respective years and its impact on the respective year profit & losses of the company

(All amounts in ₹ Lakhs, except as otherwise stated)

Particulars	For the Year Ended		
	March 31, 2026	March 31, 2025	March 31, 2024
Net Profit/(loss) after Tax as per audited accounts but before adjustments for restated accounts:	408.90	334.58	172.25
(Short)/Excess Prepaid Expense Creation	-	-0.76	0.16
Add/(less): Provision for Accrued Interest on Borrowings	-	1.64	-0.73
(Short)/Excess Provision for Depreciation & Amortization	-	-2.01	0.97
Add/(Less) : Prior Period Items	-	-18.98	20.62
Add/(Less): GST Demand Adjustment	-	4.97	-0.69
Add/(Less): Difference in Income from Subsidy	-	-83.73	7.78
Add/(Less): Provision for Gratuity as per AS -15 (Revised)	-	0.00	-2.06
Short/(Excess) Provision for Deferred Tax Assets	-	-8.95	2.25
(Short)/Excess: Foreign Exchange Fluctuation Adjustment	-	-11.71	-5.17
Add/(Less): Adjustment of Accounting of Export Incentives	-	-6.91	0.00
(Short)/Excess Income-tax Adjustments	-	76.02	-25.98
Net Adjustment in Profit and Loss Account	-	-50.41	-2.85
Net Profit/(Loss) After Tax as per Restated Accounts:	408.90	284.17	169.40

Explanation to Adjustments:

a) Adjustment of Gratuity Expenses

Company had accounted gratuity on cash basis, however during the restatement, Company has complied with the requirement of AS – 15 (Revised) “Employee Benefits” and accordingly booked Gratuity expenses basis of actuarial valuation report.

b) Adjustment on account of Provision of Deferred Tax Assets

Due to Provision for Gratuity/ Leave Encashment (Employee benefits) and disallowance u/s 43B of the Income Tax Act 1961 along with difference in Property, plant and equipment tax base and written down value as per books of accounts which are temporary timing differences, during the period of restatement, the Company has recalculated the deferred tax liability and deferred tax assets at the end of respective year ended at the rate of normal tax rate applicable at the end of relevant year. For more details refer table of Reconciliation of Statement of Profit and loss as above.

c) Provision of Income Tax (Current/Prior Period)

During the restatement, the Income tax provision was recalculated on restated Profit/(Loss) of respective year as per the prevailing tax rates, accordingly the effect of revised income tax provision has been made in the Restated Statement of Profit and Loss. Short/(Excess) provision has adjusted in respective year/period. For More details, refer Annexure - AH enclosed with the Restated Financial Statement.

d) Accounting of PPE, Capitalisation, Decapitalisation of Certain Exp & Profit/Loss Calculation on Sale of PPE

During the restatement, some errors have been identified in date of capitalisation, rate of depreciation and profit / loss calculation of sale of fixed assets and thereby, depreciation has been recalculated in Restated Statement of Profit and Loss. For more details refer table of Reconciliation of Statement of Profit and loss as above.

e) Accounting of Prior Period Expenses

During the restatement, expenses booking has been reconsidered based on the year to which such expenses pertain and accordingly all prior period expenses has been charged to Restated Statement of Profit and Loss of respective years. For more details refer table of Reconciliation of Statement of Profit and loss as above.

f) Accounting of Subsidy Income

Subsidy income has been recognised on receipt of such subsidy against the accounting policy adopted by the company. During the restatement, subsidy income is restated on accrual basis in terms of accounting policy adopted by the company. For more details, refer table of Reconciliation of Statement of Profit and loss as above.

g) Interest Calculation on Unsecured Loans

During the restatement, interest expenses on unsecured loans have been recalculated and necessary adjustments are made in Restated Statement of Profit and Loss. For more details refer table of Reconciliation of Statement of Profit and loss as above.

h) Accounting of Income-tax

During the restatement, income tax are charged to respective year to which it relates accrued (provisional) basis and accordingly, necessary adjustment are made in Restated Statement of Profit & Loss. For more details refer table of Reconciliation of Statement of Profit and loss as above.

i) Accounting of Certain Expenses on Accrual Basis

During the restatement, certain expenses such as insurance charges, subscription charges, AMC, etc have been identified which had been accounted for on cash basis instead of accrual basis and therefore, necessary adjustments have been made in Restated

Statement of Profit & Loss and Prepaid Expenses in Statement of Assets & Liabilities. For more details refer table of Reconciliation of Statement of Profit and loss as above.

j) Adjustments of Certain Errors

During the restatement, certain errors have been identified with respect to booking of expenses, treatment of foreign exchange fluctuations, etc, therefore, necessary adjustment has been made in Restated Statement of Profit & Loss and Restated Statement of Assets & Liabilities. For more details refer table of Reconciliation of Statement of Profit and loss as above.

k) Interest on Borrowed Funds

During the restatement, interest on borrowed funds charged to Profit and Loss Statement on accrual basis even if it is not due, therefore, necessary adjustment has been made in Restated Statement of Profit & Loss and Restated Statement of Assets & Liabilities. For more details refer table of Reconciliation of Statement of Profit and loss as above.

OTHER FINANCIAL INFORMATION

The Audited Financial Statements of our Company as at and for the financial year ended March 31, 2026, March 31, 2025, and March 31, 2024 and their respective Audit reports thereon (Audited Financial Statements) are available at <https://phychem.com/>

Our Company is providing a link to this website solely to comply with the requirements specified in the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirement) Regulations, 2018. The Audited Financial Statements do not constitute, (i) a part of this Draft Red Herring Prospectus; or (ii) Red Herring Prospectus; or (iii) prospectus, a statement in lieu of a prospectus, an advertisement, an offer or a solicitation of any offer or an offer document to purchase or sell any securities under the Companies Act, 2013, the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirement) Regulations, 2018, or any other applicable law in India or elsewhere in the world. The Audited Financial Statements should not be considered as part of information that any investor should consider subscribing for or purchase any securities of our Company and should not be relied upon or used as a basis for any investment decision. Neither our Company, nor BRLM, nor any of their respective Employees, Directors, Affiliates, Agents or representatives accept any liability whatsoever for any loss, direct or indirect, arising from any information presented or contained in the Audited Financial Statements, or the opinions expressed therein.

The accounting ratios required under Clause 11 of Part A of Schedule VI of the SEBI (ICDR) Regulations are given below: -

Particulars	(₹ In Lakhs except percentages and ratios) For the year ended		
	March 31, 2026	March 31, 2025	March 31, 2024
Profit After Tax (₹ In Lakhs)	408.90	284.17	169.39
Basic & Diluted Earnings per Share	5.42	3.77	2.25
Return on Net Worth (%)	29.66	29.30	24.70
NAV per Equity Shares (Based on Actual Number of Shares)	18.29	334.46	236.47
NAV per Equity Shares (based on Weighted Average Number of Shares - With Bonus issue effect)	18.29	12.86	9.09
Earnings before interest, tax, depreciation and amortization (EBITDA)	608.66	436.87	275.78

STATEMENT OF FINANCIAL INDEBTEDNESS

To,
The Board of Directors,
Phychem Technologies Limited
Gat No. 172, At Post-Khatwad,
Tal-Dindori, Nashik,
Maharashtra, India, 422004

Dear Ma'am/Sir,

Based on the independent examination of Books of Accounts, Lenders' Confirmations and other documents of **Phychem Technologies Limited¹** and further explanations and information provided by the management of the Company, which we believe to be true and correct to the best of our information and belief, the sanction amount of financial indebtedness, principal terms of security for loan and other related details as on March 31, 2026 are mentioned below.

A. SECURED LOANS

STATEMENT OF PRINCIPAL TERMS OF SECURED LOANS AND ASSETS CHARGED AS SECURITY AS ON MARCH 31, 2026:

Name of Lender	Type of Credit Facility	Purpose of Credit Facility	Sanctioned Amount (₹ Lakhs)	Rate of interest	Primary & Collateral Security	Re- Payment Schedule	Balance as on 31. 03.26 (₹ Lakhs)
HDFC Bank Ltd	Term Loan	Car Loan	22.08	7.35%	Motor Vehicle	Principal & Interest repayment in 60 EMIs of Rs. 0.44 Lakh	6.30
Kotak Mahindra Bank Ltd (KMBL)	Term Loan	Working Capital Term Loan (GECL-2)	31.00	9.25%	Refer Note – 1	Principal & Interest repayment in 59 EMIs of Rs. 0.96 Lakh with 23 Months Moratorium	10.02
Small Industries Development Bank of India ("SIDBI")	Term Loan	For Expansion by way of Purchase of Plant & Machinery	43.64	SIDBI MCLR + 0.35%	Refer Note - 2	Principal & Interest repayment in 60 EMIs of Rs. 0.73 Lakh	29.04
Small Industries Development Bank of India ("SIDBI")	Term Loan	Procurement of Solar Roof Top System (Project)	106.52	Repo Rate + 1.20%	Refer Note - 3	Principal & Interest repayment in 54 EMIs of Rs. 1.97 Lakh with 6 Months Moratorium	59.24

Kotak Mahindra Bank Ltd ("KMBL")	Cash Credit ("CC") for business operations	Working Capital	430.00	2.90% p.a + RPRR (i.e. 5.50%), so effective Rate is 8.40%	Refer Note - 1	On Demand	235.73
Kotak Mahindra Bank Ltd ("KMBL")	Working Capital Demand Loans (Non-Revolver)	Working Capital	320.00 (Sub-limit of above CC Limit)	At the time of Drawal	Refer Note - 1	On Demand	150.00
Kotak Mahindra Bank Ltd ("KMBL")	One time WCDL (Adhoc Sanction)	Working Capital	60.00	10.15%	Refer Note - 1	On Demand	60.00
Kotak Mahindra Bank Ltd ("KMBL")	EPC	Working Capital	100.00 (Sub-limit of CC)	At the time of Drawal	Refer Note - 1	On Demand	-
Total Fund Based							

ii) Non-Fund Based

Name of Lender	Types of Credit Facility	Purpose of Credit Facility	Sanctioned Amount (₹ Lakhs)	Commission %	Prime Securities Offered	Re-Payment Schedule	Moratorium	Outstanding Amount as on 31.03.2026 (₹ Lakhs)
Kotak Mahindra Bank Ltd ("KMBL")	Letter of Credit (Sub-Limit of CC)	Working Capital	(30)	1%	Refer Note - 1	NA	NA	NIL
Kotak Mahindra Bank Ltd ("KMBL")	Bank Guarantee (Sub-Limit of CC)	Bank Guarantee Issuance	(100)	1%	Refer Note - 1	NA	NA	NIL
Total								NIL

Notes:

Sr. No.	Particulars
Note – 1	Working Capital Term Loan (GECL-2), Cash Credit, WCDL (Sub-Limit of CC), One time WCDL (Adhoc Sanction) (Sub-Limit of CC), Buyer's Credit (Sub-Limit of CC), Bank Guarantees (Sub-Limit of CC) are facility from KMBL is backed with following Primary Securities and Conditions: Primary Security: Extension of exclusive charge on all existing and future Current assets and Movable Fixed Assets of the Borrower Cash Credit, WCDL (Sub-Limit of CC), One time WCDL (Adhoc Sanction) (Sub-Limit of CC) and EPC/ PCFC (Sub limit of CC) are facility from KMBL is backed with following Collateral Securities' Collateral Security: Exclusive Equitable Mortgage over following properties (to be specified clearly) - Gat No.172, Ground Floor, "M/s. PHYCHEM TECHNOLOGY PVT LTD", Near Nashik Dindori Road, At Post Khatwad, Tal, Dindori Dist. Nashik 422004 - Yashodhan Bungalow On Plot No. 19, Ground First Floor, S.No. 208/1, Shikshan Maharshi Bhausheb Hire Sahakari Gruh Nirman Society Ltd. Opp. Nmc Garden & Library, Hirawadi, Meri Road, Panchavati, Nashik, Maharashtra – 422004. - Gat No. 980, Bhusawal Road, Nashirabad Shivar, Taluka Jalgaon, Jalgaon, Maharashtra – 425001. Co-Borrowers: Shri Nivrutti Sonu Savdekar, Smt Ulka Umakant Savadekar, Shri Umakant Nivrutti Savadekar, Smt Vijaya Nivrutti Savdekar are co-borrowers in all credit facilities taken from KMBL. *WCDL (Sub-limit of CC), EPC (Sub-limit of CC) has maximum tenor of 90 days and 120 days. respectively. **Letter of Credit and Bank Guarantee has tenor of 12 months and 180 days respectively.
Note – 2	Primary Security: First Charge by way of Hypothecation in favour of SIDBI of all movable including the Plant & Machinery, furniture, fixture & fittings, office equipment and other movable acquired under the scheme. Collateral Security: - Deposit of Duly Discharged Fixed Deposits Receipts issued by SIDBI for an amount of Rs. 11 Lakhs - Extension of Existing Fixed Deposit of Rs. 26.65 Lakhs with SIDBI (held as security of other loan from SIDBI) - Extension of First Charge by way of Hypothecation in favour of SIDBI on all the movables of the Company including the Plant & Machinery, equipment, machinery, spares, tools & accessories, office equipment, computers, furniture & fixture, misc. fixed assets acquired under other/existing loans form SIDBI. - Extension of First Charge by way of Hypothecation in favour of SIDBI on Pulveriser System PMMI 800S along with Spare set of Segment for roto moulding application and Up-Silon-58 Co-Rotating twin screw extruder with accessories. Personal Guarantees: Personal Guarantees from Shri Nivrutti Sonu Savdekar, Smt Ulka Umakant Savdekar, Shri Umakant Nivrutti Savdekar and Smt Vijaya Nivrutti Savdekar
Note – 3	Primary Security: First Charge by way of Hypothecation in favour of SIDBI of the Plant, Machinery, Equipment, tools, spares, accessories and all other assets of the Borrower which have been or proposed to be acquired under the project / scheme.

	Collateral Security: Deposit of Duly Discharged Fixed Deposits Receipts issued by SIDBI for an amount of Rs. 26.65 Lakhs Personal Guarantees: Irrevocable, unconditional joint and several personal guarantees from Shri Nivrutti Sonu Savdekar, Smt Ulka Umakant Savdekar, Shri Umakant Nivrutti Savdekar and Smt Vijaya Nivrutti Savdekar

Other Restrictive Covenants / Conditions:

a) SIDBI:

- The borrower shall agree that any major change in the management of the borrower involving transfer of ownership / shares will require prior permission of SIDBI, during the currency of the SDIBI's loan assistance.
- Furnish list of plant and machinery hypothecated to SIDBI, duly signed by its authorized signatory, upon installation of said machinery and completion of project.
- Not be associated with person which has been identified as a willful defaulter in terms of RBI guidelines.
- Submit to SIDBI its duly audited annual accounts and such other reports as shall. be required by SIDBI from time to time.

b) Kotak Mahindra Bank:

Post Disbursement Conditions:

- The Borrower to route their entire banking including deposits, foreign exchange business and bill business only with the KMBL (in case of sole banking).

Other Restrictive Covenants / Conditions

- The Borrower to obtain prior permission of the Bank before raising any further loans/ availing any facilities against the assets offered as security for facilities of the Bank.
- The Borrower shall keep the Bank informed of the happenings – any event likely to have a substantial effect on their stock, production, sales, profits etc. and such changes in the Senior Management, Labour problems, Go-down Location, Power cut, cases filed against the Borrower, happenings in the associate concerns etc, along with the remedial measures proposed and also provide the details of any addition/ deletion of associate/ sister concerns.
- Any change in shareholding/ directorship / partnership / ownership shall be undertaken with prior permission of the Bank.
- The working capital facilities granted by the Bank and other Banks both secured and unsecured shall be within the overall working capital requirements assessed by the Bank.
- The customer is expected to keep the Bank informed of the subsidies being availed by the customer. In case of subsidy applications processed through the Bank or Bank supports customer subsidy processing including but not limited to confirmations or certifications, the Bank shall charge the customer with suitable and applicable charges, as in vogue, from time to time, as decided by the Bank.
- All the facilities sanctioned shall be subject to the Bank's rules as well as the directives issued by RBI from time to time
- The Bank shall have the first right of refusal for entry into the Working Capital Banking Arrangement of the Borrower for its incremental working capital needs arising out of the expansion / modernization/ diversification program
- The Credit facilities of the Borrower shall be subject to review in the event of down grade of internal/external rating of the Borrower.
- Borrower shall provide Unhedged Foreign Currency Exposure (UFCE) declaration on a quarterly basis from the authorised signatory of the Borrower and a certificate from the statutory auditors of the Borrower on a yearly basis, in line with RBI Guidelines.
- The Borrower to submit a certificate (signed by authorised signatory(ies)) certifying that the borrowed funds have been used for the purpose for which these were availed, at-least once every year in line with RBI Guidelines.

B. UNSECURED LOANS**(a) From Banks**

Name of Lender	Purpose	Sanctioned Amount (₹ Lakhs)	Rate of interest	Re-Payment Terms	Moratorium	Balance as on 31. 03.2026 (₹ Lakhs)
Kotak Mahindra Bank Limited	Business	85.00	11.35%	Principal & Interest repayment in 48 EMIs of Rs. 2.22 Lakh	NA	34.60
Total		85.00				34.60

(b) From Directors & Relatives

Name of Lender	Purpose	Sanctioned Amount	Rate of interest	Re-Payment Terms	Moratorium	Balance as on 31. 03.2026 (₹ Lakhs)
Ulka Umakant Savadekar	Business	NA	NA	On Demand	NA	3.16
Vijaya Nivrutti Savdekar	Business	NA	NA	On Demand	NA	2.53
Total						5.69

Yours faithfully,
For Mansaka Ravi & Associates
Chartered Accountants,
FRN: 015023C

(CA Ravi Mansaka)
Partner
M. No. 410816

Place: Navi Mumbai
Date: August 06, 2026
UDIN: 26410816VMVDIP5230

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

You should read the following discussion in conjunction with our restated financial statements attached in the chapter titled “Financial Information of the Company” beginning on page 159. You should also read the section titled “Risk Factors” on page 21 and the section titled “Forward Looking Statements” on page 20 of this Red Herring Prospectus, which discusses a number of factors and contingencies that could affect our financial condition and results of operations. The following discussion relates to us, and, unless otherwise stated or the context requires otherwise, is based on our Restated financial Statements. Our financial statements have been prepared in accordance with Indian GAAP, the Companies Act and the SEBI (ICDR) Regulations and restated as described in the report of our auditor dated July 16, 2026 which is included in this Red Herring Prospectus under “Financial Statements”. The Restated Financial Information has been prepared on a basis that differs in certain material respects from generally accepted accounting principles in other jurisdictions, including US GAAP and IFRS. Our financial year ends on March 31 of each year, and all references to a particular financial year are to the twelve-month period ended March 31 of that year.

BUSINESS OVERVIEW

We are engaged in the manufacturing of rotational molding (roto molding) compounds, which serve as a key raw material for producing a wide range of hollow plastic products through the rotational molding process. Our product portfolio primarily comprises customized polyethylene-based compounds, formulated using Linear Low-Density Polyethylene (LLDPE), High-Density Polyethylene (HDPE), and other specialty additives. These compounds are supplied in powder or granulated form to rotational molding manufacturers, enabling them to produce durable and application-specific plastic products across diverse end-use industries.

Roto molding compounds form a critical input in the manufacturing of plastic products such as water, fuel and chemical storage tanks, portable sanitation units, furniture, industrial containers, and other customized hollow plastic parts. Our manufacturing process involves blending, pelletizing and pulverization, followed by quality control to ensure uniform particle size, optimal melt flow, and consistent performance in end-use applications.

We cater to a diverse base of customers across various industries such as building and construction, water management, agriculture, automotive, and consumer products etc. Our formulation and manufacturing capabilities enable us to deliver foam compound, stone effect, flame-retardant, anti-static and custom-colored compound depending on client needs. Additionally, we also undertake the production of custom-moulded tanks catering to diverse end-use applications. Further, we provide jobwork services such as rotolining (internal lining of tanks and equipment for enhanced chemical resistance and durability) and toll pulverising (custom grinding of polymers into powder form as per client specifications). Our manufacturing facility is situated at Gat No-172, Khatwad, Tal – Dindori, Dist - Nashik, Maharashtra, India-422004.

Our facility has its own laboratory and a quality control department that adheres to safety standards. We are an “ISO 9001:2015 – Quality Management System” certified company and also recognized as a One Star Export House by the Ministry of Commerce and Industry, in recognition of our consistent export performance. Our company is also a member of “The Plastics Export Promotion Council” (PLEXCONCIL), established under Foreign Trade Policy 2009–14 by the Department of Commerce.

We are exporting to countries like: Bahrain, Bangladesh, Cameroon, Guinea, Guinea-Bissau, Iraq, Kuwait, Lithuania, Mauritius, Nepal, Nigeria, Oman, Poland, Russia, Saint Lucia, Saudi Arabia, Slovenia, South Africa, Taiwan, Thailand, Turkey and U.A.E. etc.

We also generate revenue from distribution of various products and chemicals used in rotational moulding industry. We are authorized distributor of specific type of chemicals and compounds like: paints and coatings imported from UK, Polypropylene Compound imported from Thailand and speciality release agents imported from USA. Similarly we are authorized distributor of various tools and equipment used in rotational moulding industry like: Rotational Moulding process control equipment imported from Northern Ireland, plastic welding machine imported from Canada and Flash-It Ancillary Tools imported from Derbyshire, UK.

Our revenue from operations from manufacturing, services and trading activities in the last three financial year is as under:

(Rs. In lakhs)

Particulars	2025-26	% of total sales	2024-25	% of total sales	2023-24	% of total sales
Manufacturing	5229.31	92.61%	4,878.30	96.98%	4,454.73	94.84%
Services	11.58	0.21%	38.50	0.77%	11.97	0.25%
Trading	405.65	7.18%	113.52	2.26%	230.23	4.90%
Total	5646.53	100.00%	5030.32	100.00%	4696.93	100.00%

Our Company is led by our Promoter, Umakant Nivrutti Savadekar who hold the degree of Bachelor of Engineering (Mechanical Engineering) and Master of Technology (Nano science & Technology) with an overall work experience of around 20 years in the rotational moulding industry. Our experience and exposure in the roto moulding industry allow us to deal with various types of formulation widely used in various end use applications.

Key Performance Indicators of our Company

(₹ In Lakhs except percentages and ratios)

Key Financial Performance	FY 2025-26	FY 2024-25	FY 2023-24
Revenue from operations ⁽¹⁾	5646.53	5030.32	4696.93
EBITDA ⁽²⁾	608.66	436.87	275.78
EBITDA Margin ⁽³⁾	10.78%	8.68%	5.87%
PAT ⁽⁴⁾	408.90	284.17	169.39
PAT Margin ⁽⁵⁾	7.24%	5.65%	3.61%
Net Worth ⁽⁶⁾	1378.83	969.93	685.76
RoNW(%) ⁽⁷⁾	29.66%	29.30%	24.70%
RoCE (%) ⁽⁸⁾	32.73%	31.99%	23.27%

Notes:

- (1) 'Revenue from Operations' means the Revenue from Operations as appearing in the Restated Financial Statements
- (2) 'EBITDA' is calculated as Profit before tax + Depreciation + Interest Expenses - Other Income
- (3) 'EBITDA Margin' is calculated as EBITDA divided by Revenue from Operations
- (4) 'PAT' is calculated as Profit before tax – Tax Expenses.
- (5) 'PAT Margin' is calculated as PAT for the year divided by revenue from operations.
- (6) 'Net worth means Equity share capital + Reserves and surplus (including, Securities Premium, General Reserve and surplus in statement of profit and loss).
- (7) 'Return on Net Worth' is ratio of Restated Profit after Tax and Net Worth.
- (8) 'Return on Capital Employed' is calculated as EBIT divided by capital employed, which is defined as shareholders' equity plus total borrowings {current & non-current} and deferred tax.

STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES

For details in respect of “*Statement of Significant Accounting Policies*”, please refer to *Annexure IV of Restated Financial Statements* beginning on page 159 of this Red Herring Prospectus.

Factors Affecting our Results of Operations

1. General economic and business conditions in the markets in which we operate and in the local, regional, national and international economies;
2. Reliance on our key customers;
3. Changes in demand or market trends for roto moulding compounds and related products;
4. Fluctuations in the cost and availability of raw materials;
5. Adverse changes in domestic or global economic conditions;
6. Competition from existing or new players with greater financial or technological resources;
7. Delays or disruptions in our supply chain or distribution network;
8. Operational risks at our manufacturing facilities, including equipment failures, safety incidents, or compliance lapses;
9. Foreign exchange rate fluctuations impacting exports or imported inputs;
10. Changes in customer preferences or technological advancements that could affect product demand;
11. Any force majeure events, including natural disasters, pandemics, or geopolitical developments.

12. Changes in laws and regulations that apply to the industries in which we operate;
13. Failure to comply with quality standards may lead to cancellation of existing and future orders;
14. General economic, political and other risks that are out of our control;
15. Inflation, deflation, unanticipated turbulence in interest rates, equity prices or other rates or prices;
16. Company's ability to successfully implement its growth strategy and expansion plans;
17. Occurrence of Environmental Problems & Uninsured Losses;
18. Concentration of ownership among our Promoters

Discussion on Result of Operations

The following discussion on results of operations should be read in conjunction with the Restated Financial Statements for the financial years ended on March 31, 2026, March 31, 2025 and March 31, 2024.

(₹ in lakhs)

Particulars	March 31, 2026	% of Total Income	March 31, 2025	% of Total Income	March 31, 2024	% of Total Income
Revenue from Operations	5646.53	98.23%	5,030.32	98.42%	4,696.93	98.70%
Other Incomes	101.56	1.77%	81.01	1.58%	61.84	1.30%
Total Income (I+II)	5748.09	100.00%	5,111.33	100.00%	4,758.76	100.00%
Expenses:						
(a) Cost of Material Consumed	4287.28	74.59%	3,976.13	77.79%	3,521.95	74.01%
(b) Purchase of Stock-in-Trade	342.70	5.96%	136.15	2.66%	300.96	6.32%
(c) Changes in inventories of finished goods work-in-progress and Stock-in-Trade	-299.35	-5.21%	-182.22	-3.57%	3.58	0.08%
(d) Employee Benefits Expenses	113.29	1.97%	122.88	2.40%	101.03	2.12%
(e) Finance Costs	104.62	1.82%	88.23	1.73%	62.44	1.31%
(f) Depreciation and Amortization Expense	52.28	0.91%	49.83	0.97%	40.33	0.85%
(g) Other Expenses	592.83	10.31%	542.30	10.61%	492.14	10.34%
Total Expenses (IV)	5193.64	90.35%	4,733.28	92.60%	4,522.42	95.03%
Profit before Exceptional/ Extraordinary items and tax (I-IV)	554.45	9.65%	378.05	7.40%	236.34	4.97%
Exceptional Items	0.00	0.00%	3.50	0.07%	0.00	0.00%
Profit before Extraordinary Items and tax (V-VI)	554.45	9.65%	381.55	7.46%	236.34	4.97%
Extraordinary Items	0.00	0.00%	0.00	0.00%	0.00	0.00%
Profit before tax (VII-VIII)	554.45	9.65%	381.55	7.46%	236.34	4.97%
Tax Expense						
a) Current Tax	139.40	2.43%	93.83	1.84%	62.27	1.31%
b) Deferred Tax	6.16	0.11%	3.55	0.07%	4.68	0.10%
Restated profit after tax for the period from continuing operations (IX-X)	408.90	7.11%	284.17	5.56%	169.39	3.56%
Profit/ (Loss) from Discontinuing operation	0.00	0.00%	0.00	0.00%	0.00	0.00%
Tax expenses of discontinuing operations	0.00	0.00%	0.00	0.00%	0.00	0.00%
Profit/(loss) from Discontinued operations (after tax) (XII-XIII)	0.00	0.00%	0.00	0.00%	0.00	0.00%
Restated Profit for the Period	408.90	7.11%	284.17	5.56%	169.39	3.56%

Revenue from operations:

Revenue from operations mainly consists of revenue from sale of products and sale of services.

Other Incomes

Other income comprises of Interest Income, Subsidies & Grants, Export Incentives, Foreign Exchange Fluctuation, Dividend Income, Other Incomes and Bad Debts Recovered.

Total Expenses:

Total expenses consist of Cost of Material Consumed, Purchases of Stock in Trade, Changes in inventories of finished goods work-in-progress and Stock-in-Trade, Employee benefits expense, Finance costs, Depreciation and amortization expenses and other expenses.

Cost of Material Consumed

The Cost of Material Consumed comprises of Raw Material Purchase During the Year, Raw material at the Commencement and end of the Year.

Purchase of stock in trade

Purchase of stock in trade primarily comprises of Purchases of goods.

Change in inventories of stock in trade

Change in inventories of stock in trade comprises of increase/ (decrease) in inventory of Finished Goods, Trading Goods, Packing Material and Scrap Material.

Employee benefits expense:

Employee benefits expense primarily comprises of Salary and Wages, Director Remuneration, Contribution to Provident and Other Fund and provision for gratuity.

Finance Costs:

Our Finance cost includes Interest expenses and Other borrowing cost.

Depreciation and Amortization Expenses:

Depreciation and Amortization Expenses includes depreciation on Office & Factory Building, Plant & Machinery, Electrical Equipment and Fittings, Furniture's & Fixtures, Office Equipment, Roads, Motor Vehicles, Water Pipeline Works and Computers

Other Expenses:

Other Expenses comprises of Power & Fuel, Job Work Charges, Testing Expenses, Consumables & Spares, Insurance Expenses, Carriage Inwards, Custom Duties, Technical Consultancy Expenses, Import Handling Charges, Other Charges, Exhibition Expenses, Export Freight & Handling Charges, Office Expenses, Rent Charges, Rates & Taxes, Payment to Auditors, Telephone & Internet Expenses, Printing and Stationery, Travelling & Local Conveyance, Postage & Courier Expenses, Membership & Sponsorship Charges, Licence and Application Fees, Repairs & Maintenance Expenses, Bank Charges, Taxes & Demands, Bad Debts Written Off, ROC Expenses, Fire Safety Compliance Charges and Other Misc Expenses etc.

FINANCIAL YEAR 2026 COMPARED TO FINANCIAL YEAR 2025**Total Income:**

The Total Income increased from FY 25 to FY 26, driven by an improvement in Revenue from Operations and Other Income. Revenue from Operations grew by 12.25%, rising from ₹5030.32 lakhs in FY 25 to Rs. 5646.53 lakhs in FY 26 along with

Other Income which grew by 25.37%, increasing from ₹81.01 lakhs in FY 25 to ₹101.56 lakhs in FY 26. This overall growth reflects the company's operational performance during the year.

Revenue from Operations

During the financial year 2025-26, the revenue from operations of the Company reported a sales growth of 12.25%, primarily driven by a 12.88% increase in product sales. The product sales were largely attributable to rise in manufactured product sales. The growth in manufactured sales was supported by increase in demand for Flexible Compounds, Polyethylene (PE) ESF granules, Roto Moulding Color Powders and Stone Effect compound which grew by 22.61%, 92.67%, 13.52% and 15.76% respectively.

Other Income:

During the financial year 2025-26, the other income of the Company increased by 25.37%, from ₹81.01 lakhs in FY 2024-25 to ₹101.56 lakhs in FY 2025-26. This increase was due to a increase in interest on deposit increased by 30.94% from ₹5.43 lakhs in FY 2024-25 to ₹7.11 lakhs in FY 2025-26, Foreign exchange fluctuation increased by 183.40% from ₹12.99 lakhs in FY 2024-25 to ₹36.80 lakhs in FY 2025-26 and additionally Bad debts Recovered by ₹1.96 lakhs.

Total Expenses

The total expense for the financial year 2025-26 increases to ₹5193.64 Lakhs from ₹4733.28 lakhs in the Financial Year 2024-25 representing an increase of 9.73%. Such increase was due to increases in the volume of business operations of the Company.

Cost of Material Consumed

The Cost of Material Consumed comprises of Raw Material Purchase During the Year, Raw material at the Commencement and end of the Year. The Cost of Material Consumed for the financial year 2025-26 increases to ₹4287.28 Lakhs from ₹3976.13 lakhs in the Financial Year 2024-25 representing an increase of 7.83%. This increase mainly was due to a rise material purchase during the year increased by 8.90% from ₹3967.85 lakhs in FY 2024-25 to ₹4320.83 lakhs in FY 2025-26.

Purchases of Stock in Trade

The Purchase of stock in trade for the financial year 2025-26 increases to ₹342.70 lakhs from ₹136.15 lakhs in the Financial Year 2024-25 representing an increase of 151.72%. Such increase was due to increase in the volume of stock in trade.

Change in inventories of stock in trade

The Change in inventories of stock in trade comprises of increase/(decrease) in inventory of Finished Goods, Trading Goods, Packing Material and Scrap Material used in business operations. The Change in inventories of stock in trade for the financial year 2025-26 increase to ₹708.84 Lakhs from ₹409.49 lakhs in the Financial Year 2024-25 representing an increase of 73.10%. This increase was due to a rise in the closing inventories of Finished Goods, Trading Goods and Scrap Material which increased by 110.27%, 2.55% and 42.67% respectively from ₹267.49 lakhs, ₹122.02 lakhs, and ₹10.43 lakhs respectively in the Financial Year 2024-25 to ₹562.46 lakhs, ₹125.13 lakhs, and ₹14.89 lakhs respectively in Financial Year 2025-26.

Employee benefits expense:

During the financial year 2025-26, the total Employee Benefits Expenses of the Company decreased by 7.80%, from ₹122.88 lakhs in FY 2024-25 to ₹113.29 lakhs in FY 2025-26. This decrease was due to decrease in Salaries and Wages decreased by 0.40% from ₹81.19 lakhs in FY 2024-25 to ₹80.87 lakhs in FY 2025-26 and Provision for Gratuity decreased by 216.01% from ₹4.40 lakhs in FY 2024-25 to ₹(5.10) lakhs in FY 2025-26.

Finance Costs:

During the financial year 2025-26, the Finance cost of the Company increased by 18.57%, from ₹88.23 lakhs in FY 2024-25 to ₹104.62 lakhs in FY 2025-26. This increase was due to increase in Interest on Statutory Dues increased by 157.85% from ₹4.30 lakhs in FY 2024-25 to ₹11.08 lakhs in FY 2025-26, Invoice Discounting Charges increased by 96.68% from ₹2.17 lakhs

in FY 2024-25 to ₹4.27 lakhs in FY 2025-26, Interest to Others increased by 25.50% from ₹34.17 lakhs in FY 2024-25 to ₹42.88 lakhs in FY 2025-26 and Interest on MSME Dues increased by 32.80% from ₹2.19 lakhs in FY 2024-25 to ₹2.91 lakhs in FY 2025-26.

Depreciation and Amortization Expenses:

Depreciation for the financial year 2025-26 stood at ₹52.28 Lakhs as against ₹49.83 Lakhs during the financial year 2024-25. The increase in depreciation was around 4.92% which was majorly due to increase in depreciation of Factory Building, Furniture and fixtures, office equipment and computers etc.

Other Expenses:

During the financial year 2025-26, the Other Expenses of the Company increased by 9.32%, from ₹542.30 lakhs in FY 2024-25 to ₹592.83 lakhs in FY 2025-26. This increase was primarily attributable to an increase in Power & Fuel by 11.26%, from ₹240.51 lakhs in FY 2024-25 to ₹267.59 lakhs in FY 2025-26, Testing Expenses by 38.60%, from ₹0.55 lakhs in FY 2024-25 to ₹0.76 lakhs in FY 2025-26, Consumables & Spares by 8.99%, from ₹29.63 lakhs in FY 2024-25 to ₹32.30 lakhs in FY 2025-26, Factory Insurance Expenses by 78.76%, from ₹0.93 lakhs in FY 2024-25 to ₹1.66 lakhs in FY 2025-26, Carriage Inwards by 0.20%, from ₹60.83 lakhs in FY 2024-25 to ₹60.95 lakhs in FY 2025-26, Custom Duties by 163.32%, from ₹9.05 lakhs in FY 2024-25 to ₹23.84 lakhs in FY 2025-26, Import Handling Charges by 80.48%, from ₹2.72 lakhs in FY 2024-25 to ₹4.91 lakhs in FY 2025-26, Other Charges by 29.89%, from ₹21.12 lakhs in FY 2024-25 to ₹27.43 lakhs in FY 2025-26, Exhibition Expenses by 109.48%, from ₹2.69 lakhs in FY 2024-25 to ₹5.64 lakhs in FY 2025-26, Export Insurance & Other Charges by 12.57%, from ₹12.78 lakhs in FY 2024-25 to ₹14.38 lakhs in FY 2025-26, Rates & Taxes by 49.81%, from ₹0.64 lakhs in FY 2024-25 to ₹0.96 lakhs in FY 2025-26, Professional and Consultancy Fees by 8.37%, from ₹20.43 lakhs in FY 2024-25 to ₹22.14 lakhs in FY 2025-26, Telephone & Internet Expenses by 51.83%, from ₹2.49 lakhs in FY 2024-25 to ₹3.78 lakhs in FY 2025-26, Printing & Stationery by 18.96%, from ₹3.05 lakhs in FY 2024-25 to ₹3.63 lakhs in FY 2025-26, Travelling & Local Conveyance by 76.45%, from ₹4.27 lakhs in FY 2024-25 to ₹7.53 lakhs in FY 2025-26, Postage & Courier Expenses by 80.78%, from ₹0.75 lakhs in FY 2024-25 to ₹1.36 lakhs in FY 2025-26, Membership & Sponsorship Charges by 134.59%, from ₹2.10 lakhs in FY 2024-25 to ₹4.93 lakhs in FY 2025-26, Other Miscellaneous Expenses by 77.61%, from ₹2.46 lakhs in FY 2024-25 to ₹4.36 lakhs in FY 2025-26, License & Application Fees by 39.07%, from ₹1.40 lakhs in FY 2024-25 to ₹1.95 lakhs in FY 2025-26, Repairs & Maintenance Expenses by 569.13%, from ₹0.43 lakhs in FY 2024-25 to ₹2.86 lakhs in FY 2025-26, and Taxes & Demands by 918.46%, from ₹0.87 lakhs in FY 2024-25 to ₹8.86 lakhs in FY 2025-26.

Restated Profit before tax:

Net profit before tax for the financial year 2025-26 increased to ₹554.45 Lakhs as compared to profit of ₹381.55 Lakhs in the financial year 2024-25. The increase of 45.31% was majorly due to factors as mentioned above.

Restated profit after tax:

Net profit after tax for the financial year 2025-26 increased to ₹408.90 Lakhs as compared to profit of ₹284.17 Lakhs in the financial year 2024-25. The increase of 43.89% was due to factors increase in PAT margin. The PAT margin for the financial year 2024-25 was 5.65% and the same has increased to 7.24% in the financial year 2025-26.

FINANCIAL YEAR 2025 COMPARED TO FINANCIAL YEAR 2024

Total Income:

The Total Income increased from FY 24 to FY 25, driven by an improvement in Revenue from Operations and Other Income. Revenue from Operations grew by 7.10%, rising from ₹4696.93 lakhs in FY 24 to Rs. 5030.32 lakhs in FY 25 along with Other Income which grew by 31.00%, increasing from ₹61.84 lakhs in FY 24 to ₹81.01 lakhs in FY 25. This overall growth reflects the company's operational performance during the year.

Revenue from Operations

During the financial year 2024-25, the revenue from operations of the Company reported a sales growth of 7.10%, primarily driven by a 6.55% increase in product sales. The product sales were largely attributable to rise in manufactured product sales. The growth in manufactured sales was supported by increase in demand for roto moulding compounds and Custom Molded

Tanks, which grew by 9.68% and 4.91% respectively. Additionally, the Company also derived increased revenue from sale of services which rose by 221.71%, mainly driven by growth in Toll Pulverising and Rotolining Services, which increased by 66.59% and 50.00%, respectively.

Other Income:

During the financial year 2024-25, the other income of the Company increased by 31.00%, from ₹61.84 lakhs in FY 2023-24 to ₹81.01 lakhs in FY 2024-25. This increase was due to a increase in Interest on deposit increased by 66.86% from ₹3.26 lakhs in FY 2023-24 to ₹5.43 lakhs in FY 2024-25, Export Incentive increased by 26.69% from ₹14.33 lakhs in FY 2023-24 to ₹18.15 lakhs in FY 2024-25, Foreign exchange fluctuation increased by 232.51% from ₹3.91 lakhs in FY 2023-24 to ₹12.99 lakhs in FY 2024-25 and Other income increased by 412.83% from ₹0.99 lakhs in FY 2023-24 to ₹5.08 lakhs in FY 2024-25.

Total Expenses

The total expense for the financial year 2024-25 increases to ₹4733.28 Lakhs from ₹4522.42 lakhs in the Financial Year 2023-24 representing an increase of 4.66%. Such increase was due to increases in the volume of business operations of the Company.

Cost of Material Consumed

The Cost of Material Consumed comprises of Raw Material Purchase During the Year, Raw material at the Commencement and end of the Year. The Cost of Material Consumed for the financial year 2024-25 increases to ₹3976.13 Lakhs from ₹3521.95 lakhs in the Financial Year 2023-24 representing an increase of 12.90%. This increase was due to a rise in opening stock of raw material which increased by 29.23% from ₹169.18 lakhs in FY 2023-24 to ₹218.64 lakhs in FY 2024-25, material purchase during the year increased by 11.10% from ₹3571.40 lakhs in FY 2023-24 to ₹3967.85 lakhs in FY 2024-25 and closing stock of raw material decreased by 3.78% from ₹218.64 lakhs in FY 2023-24 to ₹210.36 lakhs in FY 2024-25.

Purchases of Stock in Trade

The Purchase of stock in trade for the financial year 2024-25 decreases to ₹136.15 lakhs from ₹300.96 lakhs in the Financial Year 2023-24 representing an decrease of 54.76%. Such decrease was due to decrease in the volume of stock in trade.

Change in inventories of stock in trade

The Change in inventories of stock in trade comprises of increase/(decrease) in inventory of Finished Goods, Trading Goods, Packing Material and Scrap Material used in business operations. The Change in inventories of stock in trade for the financial year 2024-25 decrease to ₹(182.22) Lakhs from ₹3.58 lakhs in the Financial Year 2023-24 representing an decrease of 5195.62%. This decrease was due to a rise in the closing inventories of Finished Goods, Trading Goods, Packing Material and Scrap Material which increased by 123.40%, 27.50%, 80.39% and 59.66% respectively from ₹119.73 lakhs, ₹95.70 lakhs, ₹5.29 lakhs and ₹6.54 lakhs respectively in the Financial Year 2023-24 to ₹267.49 lakhs, ₹122.02 lakhs, ₹9.54 lakhs and ₹10.43 lakhs respectively in Financial Year 2024-25.

Employee benefits expense:

During the financial year 2024-25, the total Employee Benefits Expenses of the Company increased by 21.63%, from ₹101.03 lakhs in FY 2023-24 to ₹122.88 lakhs in FY 2024-25. This increase was due to increase in Salaries and Wages increased by 28.99% from ₹62.94 lakhs in FY 2023-24 to ₹81.19 lakhs in FY 2024-25, Contribution to Provident and Other Funds increased by 21.08%, increasing from ₹6.02 lakhs in FY 2023-24 to ₹7.29 lakhs in FY 2024-25 and Provision for Gratuity increased by 113.52%, from ₹2.06 lakhs in FY 2023-24 to ₹4.40 lakhs in FY 2024-25.

Finance Costs:

During the financial year 2024-25, the Finance cost of the Company increased by 41.30%, from ₹62.44 lakhs in FY 2023-24 to ₹88.23 lakhs in FY 2024-25. This increase was due to increase in Interest on Borrowings by 2.53% from ₹42.59 lakhs in FY 2023-24 to ₹43.67 lakhs in FY 2024-25, Interest on Statutory Dues increased by 14.16% from ₹3.77 lakhs in FY 2023-24 to ₹4.30 lakhs in FY 2024-25, Interest to Others increased by 177.15% from ₹12.33 lakhs in FY 2023-24 to ₹34.17 lakhs in FY

2024-25, Interest on MSME Dues which was Nil in FY 2023-24 stood at ₹2.19 lakhs in FY 2024-25 and Other Borrowing Costs – Others Charges increased by 15.73% from ₹1.49 lakhs in FY 2023-24 to ₹1.73 lakhs in FY 2024-25.

Depreciation and Amortization Expenses:

Depreciation for the financial year 2024-25 stood at ₹49.83 Lakhs as against ₹40.33 Lakhs during the financial year 2023-24. The increase in depreciation was around 23.55% which was majorly due to addition in Property, Plant and equipment during the year.

Other Expenses:

During the financial year 2024-25, the Other Expenses of the Company increased by 10.19%, from ₹492.14 lakhs in FY 2023-24 to ₹542.30 lakhs in FY 2024-25. This increase was due to increase in Power & Fuel by 14.58% from ₹209.90 lakhs in FY 2023-24 to ₹240.51 lakhs in FY 2024-25, Testing Expenses increased by 122.54% from ₹0.25 lakhs in FY 2023-24 to ₹0.55 lakhs in FY 2024-25, Consumables & Spares increased by 10.06% from ₹26.92 lakhs in FY 2023-24 to ₹29.63 lakhs in FY 2024-25, Carriage Inwards increased by 4.96% from ₹57.96 lakhs in FY 2023-24 to ₹60.83 lakhs in FY 2024-25, Other Charges increased by 5.72% from ₹19.97 lakhs in FY 2023-24 to ₹21.12 lakhs in FY 2024-25, Export Freight & Handling Charges increased by 57.15% from ₹55.23 lakhs in FY 2023-24 to ₹86.80 lakhs in FY 2024-25, Office Expenses increased by 64.06% from ₹3.21 lakhs in FY 2023-24 to ₹5.26 lakhs in FY 2024-25, Payment to Auditors increased by 126.99% from ₹1.01 lakhs in FY 2023-24 to ₹2.29 lakhs in FY 2024-25, Professional and Consulting Fees increased by 167.01% from ₹7.65 lakhs in FY 2023-24 to ₹20.43 lakhs in FY 2024-25, Printing and Stationery increased by 42.75% from ₹2.14 lakhs in FY 2023-24 to ₹3.05 lakhs in FY 2024-25, Other Miscellaneous Expenses increased by 319.56% from ₹0.59 lakhs in FY 2023-24 to ₹2.46 lakhs in FY 2024-25, License and Application Fees increased by 932.65% from ₹0.14 lakhs in FY 2023-24 to ₹1.40 lakhs in FY 2024-25, and Taxes & Demands increased by 25.58% from ₹0.69 lakhs in FY 2023-24 to ₹0.87 lakhs in FY 2024-25.

Exceptional Items

During FY 2024-25, the Company has recognised an exceptional item of income amounting to ₹3.50 lakhs, representing a net impact of loss on account of fire damage to goods in export of ₹77.48 lakhs, offset by an insurance claim of ₹80.98 lakhs. This item is non-recurring in nature and not part of the ordinary course of business.

Restated Profit before tax:

Net profit before tax for the financial year 2024-25 increased to ₹381.55 Lakhs as compared to profit of ₹236.34 Lakhs in the financial year 2023-24. The increase of 61.44% was majorly due to factors as mentioned above.

Restated profit after tax:

Net profit after tax for the financial year 2024-25 increased to ₹284.17 Lakhs as compared to profit of ₹169.39 Lakhs in the financial year 2023-24. The increase of 67.76% was due to factors increase in PAT margin. The PAT margin for the financial year 2023-24 was 3.61% and the same has increased to 5.65% in the financial year 2024-25.

Information required as per Item (II)(C)(iv) of Part A of Schedule VI to the SEBI Regulations:

An analysis of reasons for the changes in significant items of income and expenditure is given hereunder:

1. Unusual or infrequent events or transactions

There has not been any unusual trend on account of our business activity. Except as disclosed in this Red Herring Prospectus, there are no unusual or infrequent events or transactions in our Company.

2. Significant economic changes that materially affected or are likely to affect income from continuing operations.

There are no significant economic changes that may materially affect or likely to affect income from continuing operations.

3. Known trends or uncertainties that have had or are expected to have a material adverse impact on sales, revenue or income from continuing operations.

Apart from the risks as disclosed under Section “**Risk Factors**” beginning on page 21 of the Red Herring Prospectus, in our opinion there are no other known trends or uncertainties that have had or are expected to have a material adverse impact on revenue or income from continuing operations.

4. Future changes in relationship between costs and revenues

Other than as described in the sections “**Risk Factors**”, “**Our Business**” and “**Management’s Discussion and Analysis of Financial Condition and Results of Operations**” on pages 21, 107 and 222 respectively, to our knowledge, no future relationship between expenditure and income is expected to have a material adverse impact on our operations and finances.

5. Segment Reporting

Our business activity primarily falls within a single business segment and therefore we do not follow any other segment reporting

6. Status of any publicly announced New Products or Business Segment

Except as disclosed in the Chapter “**Our Business**”, our Company has not announced any new product or service.

7. Seasonality of business

For Seasonality of business, see “**Industry Overview**” and “**Our Business**” on pages 96 and 107, respectively of this Red Herring Prospectus.

8. Dependence on single or few customers

During the Fiscal 2026, Fiscal 2025 and Fiscal 2024, our top 10 customers contributed approximately 52.99%, 49.30% and 50.83% our revenue from operations respectively.

9. Competitive conditions

Competitive conditions are as described under the Chapters “**Industry Overview**” and “**Our Business**” beginning on pages 96 and 107 respectively of this Red Herring Prospectus.

10. Details of material developments after the date of last balance sheet i.e., March 31, 2026

After the date of last Balance sheet i.e. March 31, 2026, the following material events have occurred:

1. Our Company has approved the Audited Financial statements for the financial year ended on March 31, 2026 in the Board meeting dated July 09, 2026.
2. The Company has approved the Restated Financial Statements for the financial year ending March 31, 2026, March 31 2025 and March 31, 2024 in the Board meeting dated July 16, 2026.

CAPITALISATION STATEMENT

(All amounts in ₹ Lakhs, except as otherwise stated)

Particulars	Pre-Issue	Post-Issue*
	March 31, 2026	
Debt		
Short Term Debt	451.43	[•]
Long Term Debt (Including Current Maturity)	139.20	[•]
Total Debt	590.63	[•]
Shareholders' Fund (Equity)		[•]
Share Capital	754.00	[•]
Reserves & Surplus	624.83	[•]
Money Received against Share Warrants	-	[•]
Total Shareholders' Fund (Equity)	1378.83	[•]
Long Term Debt/Equity	0.10	[•]
Total Debt/Equity	0.43	[•]

* The corresponding post-issue figures are not determinable at this stage pending the completion of public issue and hence have not been furnished.

*** The corresponding post-issue figures are not determinable at this stage pending the completion of public issue and hence have not been furnished.**

Notes:

1. Short term Debts represent which are expected to be paid/payable within 12 months excluding current maturities of long term debts.
2. Long term Debts represent debts other than Short term Debts as defined above.
3. The figures disclosed above are based on restated statement of Assets and Liabilities of the Company as at March 31, 2026.

SECTION VI –LEGAL AND OTHER INFORMATION

OUTSTANDING LITIGATION AND MATERIAL DEVELOPMENTS

Except as stated in this section, there are no: (i) criminal proceedings; (ii) actions by statutory or regulatory authorities; (iii) claims relating to direct and indirect taxes; (iv) disciplinary actions including penalties imposed by SEBI or stock exchanges against the Promoters in the last five financial years, including outstanding action; or (v) Material Litigation (as defined below); involving our Company, its Directors and Promoters; or (vi) litigation involving our Group Companies, which has a material impact on our Company.

Except as stated in this section, there are no: (i) criminal proceedings and (ii) actions by statutory or regulatory authorities, involving our Key Managerial Personnel's ("KMP's") and Senior Management.

For the purpose of (v) above, our Board, in its meeting held on July 20, 2026 determined that outstanding legal proceedings involving the Company, its Directors and Promoters will be considered as material litigation ("Material Litigation") based on lower of the threshold criteria mentioned below:

- i. Litigation where the value or expected impact in terms of value, exceeds the lower of the following:*
 - a) two percent of turnover, as per the latest annual restated financial statements of the issuer being ₹112.93 lakhs; or*
 - b) two percent of net worth, as per the latest annual restated financial statements of the issuer, except in case the arithmetic value of the net worth is negative, being ₹27.58 lakhs;*
or
 - c) five percent of the average of absolute value of profit or loss after tax, as per the last three annual restated financial statements of the issuer being ₹14.37 lakhs.*

The Company has a policy for identification of Material Outstanding Dues to Creditors in terms of the SEBI (ICDR) Regulations, 2018 as amended for creditors where outstanding due to any one of them exceeds 5% of the Company's trade payables as per the last restated financial statements shall be considered material dues for the company for the purpose of disclosure in this Red Herring Prospectus. ("Material Dues"). Unless stated to the contrary, the information provided below is as of the date of this Red Herring Prospectus.

Our Company, its Directors and its Promoters are not Willful Defaulters or fraudulent borrower and there have been no violations of securities laws in the past or pending against them. There is no conflict of interest between the suppliers of raw materials and third-party service providers (crucial for operations of the company) and the company, Promoter, Promoter Group, Key Managerial Personnel, Directors and subsidiaries / Group Company and its directors

A. LITIGATION INVOLVING THE COMPANY

(a) Criminal proceedings against the Company

As on the date of this Red Herring Prospectus, there are no outstanding criminal proceedings initiated against the Company.

(b) Criminal proceedings filed by the Company

As on the date of this Red Herring Prospectus, there are no outstanding criminal proceedings initiated by the Company.

(c) Other pending material litigations against the Company

As on the date of this Red Herring Prospectus, there are no outstanding litigations initiated against the Company, which have been considered material by the Company in accordance with the Materiality Policy.

(d) Other pending material litigations filed by the Company

As on the date of this Red Herring Prospectus, there are no outstanding litigations initiated by the company, which have been considered material by the Company in accordance with the Materiality Policy.

(e) Actions by statutory and regulatory authorities against the Company

As on the date of this Red Herring Prospectus, there are no outstanding actions by statutory or regulatory authorities initiated against the Company.

B. LITIGATIONS INVOLVING THE PROMOTERS & DIRECTORS OF THE COMPANY

(a) Criminal proceedings against the Promoter & Directors of the company

As on the date of this Red Herring Prospectus, there are no pending outstanding criminal proceedings initiated against the Promoters & Directors of the Company

(b) Criminal proceedings filed by the Promoters & Directors of the company

As on the date of this Red Herring Prospectus, there are no pending outstanding criminal proceedings initiated by the Promoters & Directors of the Company.

(c) Other pending material litigations against the Promoters & Directors of the company

As on the date of this Red Herring Prospectus, there is no other pending material litigation against the Promoters & Directors of the Company which have been considered material by the Company in accordance with the Materiality Policy.

(d) Other pending material litigations filed by the Promoters & Directors of the company

Except as mentioned below as on the date of this Red Herring Prospectus, there are no Other pending material litigations filed by the Promoters & Directors of the company which have been considered material by the Company in accordance with the Materiality Policy.

A civil miscellaneous application bearing number Civil M.A. 637 of 2022 was filed by Ulka Umakant Savadkar (**“our Director”**) against National Highway Authority of India & Ors. (**“Respondents”**) before the Ld. District and Sessions Court Jalgaon (**“Ld. Court”**) under Section 3G(5) of the National Highways Act, 1956 (**“the Act”**) and the Arbitration and Conciliation Act, 1996. Our Director’s non-agricultural land admeasuring 800 sq. mtrs in Survey No. 980, situated at Mouje Nashirabad, District Jalgaon, was acquired by the Respondents for widening of the National Highway pursuant to notifications issued under Sections 3A and 3D of the Act. The Competent Authority awarded compensation of ₹15.48 lacs, based on old undervalued sale deeds and actual acquired area was 900 sq. meter instead of 800 sq. meter, which was accepted under protest, and in order to seek fair market value, the present application has been filed claiming ₹164.42 lacs along with interest at 24% per annum. The present case is pending for adjudication before the Ld. Court and the next hearing date is August 28, 2026.

(e) Actions by statutory and regulatory authorities against the Promoters & Directors of the company

As on the date of this Red Herring Prospectus, there are no outstanding actions by statutory or regulatory authorities initiated against the Promoters & Directors of the company.

C. LITIGATION INVOLVING KEY MANAGERIAL PERSONNEL AND SENIOR MANAGEMENT PERSONNEL

(a) Criminal proceedings initiated against our Key Managerial Personnel and Senior Managerial Personnel

As on the date of this Red Herring Prospectus, there are no outstanding criminal proceedings initiated against our Key Managerial Personnel and Senior Management personnel.

(b) Criminal proceedings initiated by our Key Managerial Personnel and Senior Managerial Personnel

As on the date of this Red Herring Prospectus, there are no outstanding criminal proceedings initiated by our Key Managerial Personnel and Senior Managerial Personnel.

(c) Actions by statutory or regulatory authorities against our Key Managerial Personnel and Senior Managerial Personnel

As on the date of this Red Herring Prospectus, there are no outstanding actions by statutory or regulatory authorities initiated against our Key Managerial Personnel and Senior Managerial Personnel.

D. TAX PROCEEDINGS

Nature of Proceedings	Number of cases	Amount involved* (₹ in lakhs)	Status
Of the Company			
Direct Tax	5	2.35	Towards TDS Defaults for the Financial Years 2015-16, 2020-21, 2021-22, 2023-24 and 2025-26
Total	5	2.35	
Of the Promoters & Directors			
Nivrutti Sonu Savdekar			
Direct Tax	1	5.31	A rectification order u/s 154 has been passed by the Income Tax department dated February 28, 2020 for AY 2019-20 stating demand of ₹ 3.00 lakhs. As per the e-portal of income tax, interest of ₹ 2.31 lakhs is also outstanding on this demand.
Total	1	5.31	

**To the extent quantifiable*

E. AMOUNTS OWED TO SMALL SCALE UNDERTAKINGS AND OTHER CREDITORS:

The Board of Directors of our Company considers dues exceeding 5% of our Company's total Trade payables as per Restated financial statements, to small scale undertakings and other creditors as material dues for our Company. Our Board of Directors considers dues owed by our Company to the creditors exceeding 5% of the Company's trade payables as per the last restated financial statements as material dues for the Company. The trade payables for the year ended on March 31, 2026 were ₹ 364.37 lakhs. Accordingly, a creditor has been considered 'material' if the amount due to such creditor exceeds ₹ 18.22 lakhs. This materiality threshold has been approved by our Board of Directors pursuant to the resolution passed on March 31, 2026.

Based on these criteria, details of outstanding dues owed as on March 31, 2026 by our Company on are set out below:

(₹ in lakhs)		
Types of creditors	Number of creditors	Amount involved
Micro, small and medium enterprises	18	105.88
Material Creditors	1	200.38
Other Creditors	19	58.11
Total	38	364.37

The details pertaining to net outstanding dues towards our material creditors as on March 31, 2026 (along with the names and amounts involved for each such material creditor) are available on the website of our company at www.phychem.com

It is clarified that such details available on our website do not form a part of this Red Herring Prospectus. As on March 31, 2026, our Company owes amounts aggregating to ₹364.37 lakhs approximately towards 38 trade creditors, which may or may not include small scale undertakings. There are no disputes with such entities in relation to payments to be made to them.

MATERIAL DEVELOPMENTS OCCURRING AFTER LAST BALANCE SHEET DATE:

Except as disclosed in Chapter titled "*Management's Discussion & Analysis of Financial Conditions & Results of Operations*" beginning on page 222 of this Red Herring Prospectus, there have been no material developments that have occurred after the Last Balance Sheet date.

GOVERNMENT AND OTHER STATUTORY APPROVALS

Our Company has received the necessary licenses, permissions and approvals from the Central and State Governments and other government agencies/regulatory authorities/certification bodies required to undertake the issue or continue our business activities and except as mentioned below, no further approvals are required for carrying on our present or proposed business activities.

In view of the approvals listed below, we can undertake this issue and our current business activities and no further major approvals from any governmental or regulatory authority or any other entity are required to be undertaken in respect of the issue or to continue our business activities. It must be distinctly understood that, in granting these approvals, the Government of India does not take any responsibility for our financial soundness or for the correctness of any of the statements made or opinions expressed in this behalf. Unless otherwise stated, these approvals are all valid as of the date of this Red Herring Prospectus.

The main objects clause of the Memorandum of Association of our Company and the objects incidental, enable our Company to carry out its activities.

The Company has got following licenses/registrations/approvals/consents/permissions from the Government and various other Government agencies required for its present business.

I. Approvals for the Issue:

The following approvals have been obtained or will be obtained in connection with the Issue.

Corporate Approvals:

- a. Our Board, pursuant to its resolution dated September 24, 2025 authorized the Issue subject to approval of the shareholders of our Company under Section 62(1)(c) of the Companies Act, 2013 and such other authorities as may be necessary;
- b. The shareholders of our Company have, pursuant to their resolution passed at the Extra Ordinary General meeting of our Company held on September 24, 2025 under Section 62(1)(c) of the Companies Act, 2013, authorized the Issue;
- c. Our Board approved this Draft Red Herring Prospectus pursuant to its resolution dated September 30, 2025.
- d. Our Board approved this Red Herring Prospectus pursuant to its resolution dated August 24, 2026.

Approval from the Stock Exchange:

- e. In-principal approval dated January 27, 2026 from the BSE SME for using the name of the Exchange in the issue documents for listing of the Equity Shares issued by our Company pursuant to the issue.

Agreements with NSDL and CDSL:

- f. The company has entered into an agreement dated September 01, 2025 with the Central Depository Services (India) Limited (“CDSL”) and the Registrar and Transfer Agent, who in this case is MUFG Intime India Private Limited for the dematerialization of its shares.
- g. Similarly, the Company has also entered into an agreement dated September 01, 2025 with the National Securities Depository Limited (“NSDL”) and the Registrar and Transfer Agent, who in this case is MUFG Intime India Private Limited for the dematerialization of its shares.
- h. The Company’s International Securities Identification Number is : INE24YP01017

II. Incorporation related Approvals

Sr. No	Nature of Registration/ License	CIN	Applicable Laws	Issuing Authority	Date of issue	Date of Expiry
1.	Certificate of Incorporation	U36109MH2013PTC244466	Companies Act, 1956	Registrar of Companies, Maharashtra	June 13, 2013	Valid until cancelled
2.	Fresh Certificate of Incorporation Consequent upon Conversion from Private Company to Public Company	U36109MH2013PLC244466	Companies Act, 2013	Registrar of Companies, Central Processing Centre	August 18, 2025	Valid until Cancelled

III. Tax Related Approvals

Sr. No.	Description	Applicable Laws	Authority	Registration Number	Date of Issue/renewal	Date of Expiry
1.	Permanent Account Number (PAN)	Income Tax Act, 1961	Commissioner of Income Tax	AAHCP3099C	June 13, 2013	Valid until Cancelled
2.	Tax Deduction Account Number (TAN)	Income Tax Act, 1961	Income Tax Department	NSKP06159G	March 19, 2014	Valid until Cancelled
3.	Certification of registration of Goods and Service tax (Maharashtra)	Central Goods and Services Tax Act, 2017	Maharashtra Goods and Services Tax Act, 2017	27AAHCP3099C1ZB	July 01, 2017	Valid until Cancelled

IV. General Approvals

Sr. No.	Description	Applicable Laws	Authority	Registration Number	Date of Issue/ Renewal	Date of Expiry
1.	Certificate of Importer –Exporter Code (IEC)	Foreign Trade (Development & Regulation) Act, 1992	Government of India, Ministry of Commerce and Industry, Directorate General of Foreign trade, C Block, PMT Commercial Pune - 411042	3114026583	October 07, 2025	Valid until Cancelled
2.	Legal Entity Identifier Certificate	Payments and Settlements Systems Act, 2007	Legal Entity Identifier India Limited	984500F2F80C V0R09D51	May 19, 2021	March, 04, 2027
3.	Udyam Registration Certificate	MSME Development Act, 2006	Ministry of Micro, Small and Medium Enterprise	UDYAM-MH-23-0014655	December 01, 2020	Valid until Cancelled
4.	Udyog Aadhar Registration Certificate	MSME Development Act, 2006	Ministry of Micro, Small and Medium Enterprise	MH23B0000346	November 03, 2015	Valid until Cancelled

V. Approvals obtained in relation to business operations of our Company

Our Company requires various approvals and/or licenses to carry on our business. Some of these may expire in the ordinary course of business and applications for renewal of these approvals are submitted in accordance with applicable procedures and requirements.

Registered Office: Gat No-172, Khatwad Tal – Dindori, Dist - Nashik, Maharashtra, India- 422004

Sr. No.	Description	Applicable Laws	Authority	Registration/ Certificate Number	Date of Issue/renewal	Date of Expiry
1.	Registration of factory license	Factories Act, 1948	Directorate of Industrial Safety and Health (Labour Department)	121602220900459	February 03, 2025	December 31, 2027
2.	Provisional Fire NOC	Maharashtra Fire Prevention and Life Safety Measures Act, 2006	Chief Fire Officer, Nashik Municipal Corporation	MFS/Prov./Ind-53/2025	August 21, 2025	Valid Until cancelled
3.	Consent to Operate and Authorization	Water (Prevention and Control of Pollution) Act, 1974 and Air (Prevention and Control of Pollution) Act, 1981 and Hazardous & Other Wastes (Management & Transboundary Movement) Rules 2016 is	Maharashtra Pollution Control Board	Format1.0/SRO/UAN No.MPCB CONSENT_AME NDMENTS-0000018464/CR/2510000153	October 28, 2025	March 31, 2030
4.	NOC for Electricity load	Electricity Act, 2003	Maharashtra State Electricity Distribution Company Limited	SE/NUC/T/HT//No .04157	July 04, 2019	Valid Until cancelled
5.	Legal Metrology Certificate	The Legal Metrology Act, 2009 & The Maharashtra Legal Metrology (Enforcement) Rules, 2011	Government of Maharashtra Food, Civil Supply and Consumer Protection Department Legal Metrology Organisation	CLM13101399	June 03, 2026	June 02, 2027
6.	Plastics Export Promotion Council – Registration-	Foreign Trade Policy, India	Plastics Export Promotion Council	PLEPC/P/865/2018-2019	April 20, 2024	March 31, 2027

	Cum-Membership-Certificate					
7.	One Star Export House Certificate	Foreign Trade Policy, 2023	Office of Joint DGFT, Directorate General of Foreign Trade	PUNSTATAPPLY 00000464AM24	October 01, 2023	March 31, 2028

VI. Labour related Approvals obtained by our Company

Sr. No.	Description	Applicable Laws	Authority	Registration Number	Date of Issue	Date of Expiry
1.	Registration under ESI	Employees State Insurance Act, 1948	Employees State Insurance Corporation, Panchdeep Bhavan, Triambak Road, Satpur, Nasik- 422007, Maharashtra	36000022150000999	November 28, 2017	Valid Until cancelled
2.	Registration under Employees' Provident Funds	Employees (Provident Fund and Miscellaneous Provisions) Act, 1952	Employees' Provident Fund Organisation	KDNSK2337787000	September 17, 2021	Valid Until cancelled
3.	Professional Tax Certificate of Enrolment	Maharashtra State Tax on Professions, Trades, Callings and Employments Act, 1975	Government of Maharashtra, Sales tax Department	99882171464P	June 12, 2016	Valid until Cancelled
4.	Professional Tax Certificate of Registration	The Maharashtra State Tax on professions, trades, callings and employments Rules, 1975	Government of Maharashtra, Sales tax Department	27971064232P	April 01, 2020	Valid Until cancelled
5.	Maharashtra Labour Welfare Board	Maharashtra Labour Welfare Fund Act, 1953	Welfare Commissioner	NANSKP000102	December 21, 2020	Valid Until cancelled

VII. Quality Certifications Approvals obtained by our Company:

Sr. No.	Nature of Registration	Registration/ Licence No.	Description	Authority	Date of Issue	Date of Expiry
1.	ISO 9001:2015	ICI/1003492/25	Manufactures of Plastic Granules, Powders and Plastic Article	International Certifications & Inspection UK Limited.	January 29, 2025	January 28, 2028
2.	MSME Sustainable ZED Certificate	21032024_048586	Manufacture of rubber and plastic products	Ministry of Micro, Small & Medium Enterprises	March 21, 2024	March 20, 2027

VIII. Intellectual Property Related Approval

The details of trademarks/ copyright registered used by our Company are: -

Sr. No.	Trademark	Class	Nature of Trademark	Application date	Allocated till	Application number	Status
1		35	Device	18-09-2025	N.A.	7245365	Formalities Chk Pass
2		40	Device	18-09-2025	N.A.	7245366	Formalities Chk Pass
3	PHYCHEM	1	Word	18-09-2025	N.A.	7245363	Formalities Chk Pass

IX. APPLICATIONS MADE WHICH ARE PENDING FOR APPROVAL: NIL

OUR GROUP COMPANY

As per the SEBI ICDR Regulations, for the purpose of identification of Group Companies, our Company has considered those companies as our Group Companies which is covered under the applicable accounting standard (AS-18) issued by the Institute of Chartered Accountants of India as per Restated Financial Statements. Further, pursuant to a resolution of our Board dated September 20, 2025 for the purpose of disclosure in relation to Group Companies in connection with the issue, a company shall be considered material and disclosed as a Group Company if such company fulfils both the below mentioned conditions: -

- a. the companies with which there were related party transactions (in accordance with AS-18), as disclosed in the Restated Financial Statements (“Restated Financial Statements”); or
- b. if such company fulfils both the below mentioned conditions: -
 - i. Such company that forms part of the Promoter Group of our Company in terms of Regulation 2(1)(pp) of the SEBI (ICDR) Regulations; and
 - ii. Our Company has entered into one or more transactions with such company in preceding fiscal or audit period as the case may be exceeding 10% of total revenue of the company as per Restated Financial Statements.

Based on the above, there are no Group Company of our Company.

OTHER REGULATORY AND STATUTORY DISCLOSURES

Authority for the Issue:

Corporate Approvals:

The Board of Directors, pursuant to a resolution passed at their meeting held on September 24, 2025 authorized the Issue, subject to the approval of the shareholders of our Company under Section 62(1)(c) of the Companies Act, 2013, and such other authorities as may be necessary.

The shareholders of our Company have, pursuant to a special resolution passed under Section 62(1)(c) of the Companies Act, 2013 at an Extraordinary General Meeting held on September 24, 2025 authorized the Issue.

In-principle Approval:

Our Company has obtained in-principle approval from the BSE SME for using its name in the Issue Documents pursuant to an approval letter dated January 27, 2026, BSE is the Designated Stock Exchange.

Prohibition by SEBI or other Governmental Authorities:

We confirm that there is no prohibition on our Company, our Promoters, our Promoter Group, our Directors, or the person(s) in control of our Company from accessing or operating in the Capital Markets or debarred from buying, selling or dealing in securities under any order or direction passed by the Board (SEBI) or any securities market regulator in any other jurisdiction or any other authority/ court.

The listing of any securities of our Company has never been refused by any of the Stock Exchanges in India.

Neither our Company, nor our Promoters, Promoter Group, Directors or the person(s) in control of our Company, has ever been associated as Promoters, Promoter Group, Directors or the person(s) in control of any other Company which is debarred from accessing the capital market under any order or directions made by the SEBI or any other regulatory or governmental authority.

There has been no violation of any securities law committed by any of them in the past and no such proceedings are pending against any of them except as details provided in the chapter “Outstanding Litigations and Material Development” beginning on page 232 of this Red Herring Prospectus

Prohibition by RBI:

Neither our Company, nor our Promoters, nor our Directors, nor relatives (as per Companies Act, 2013) of Promoters or the persons in control of the company have been identified as a wilful defaulter or a fugitive economic offender or a fraudulent borrower and there has been no violation of any securities law committed by any of them in the past and no such proceedings are pending against any of them except as details provided in the chapter “*Outstanding Litigations and Material Development*” beginning on page 232 of this Red Herring Prospectus.

Prohibition by securities market regulations

Our Company, our Promoters, our Directors and our Promoter’s Group, person(s) in control of the promoters or issuer, have not been prohibited from accessing the capital market or debarred from buying, selling, or dealing in securities under any order or direction passed by the Board or any securities market regulators in any other jurisdiction or any other authority/court.

Prohibition with respect to wilful defaulters or a fraudulent borrower:

Neither our Company, our Promoters, our Directors, Group companies, relatives (as per Companies Act, 2013) of Promoters or the person(s) in control of our Company have been identified as wilful defaulters or a fraudulent borrower as defined by the SEBI ICDR Regulations, 2018.

Compliance with the Companies (Significant Beneficial Ownership) Rules, 2018:

Our Company, Promoters and Promoter Group are in compliance with the Companies (Significant Beneficial Ownership) Rules, 2018 to the extent applicable to each of them as on the date of the Red Herring Prospectus.

Confirmations

- i. Neither our company, nor any of its promoters, promoter group or directors are debarred from accessing the capital market by the Board.
- ii. Neither our promoters, nor any directors of our company are a promoter or director of any other company which is debarred from accessing the capital market by the Board
- iii. Neither our Company, nor our Promoters or our directors, is a Willful Defaulter or a fraudulent borrower.
- iv. Neither our Promoters nor any of our directors is declared as Fugitive Economic Offender.
- v. There are no outstanding convertible securities or any other right which would entitle any person with any option to receive equity shares of our Company.

Eligibility for the Issue:

Our Company has complied with the conditions of Regulation 230 of SEBI (ICDR) Regulations, 2018 for this Issue.

Our Company is an “Unlisted Issuer” in terms of the SEBI (ICDR) Regulations; and this Issue is an “Initial Public Issue” in terms of the SEBI (ICDR) Regulations.

Our Company is eligible for the Issue in accordance with Regulation 229(2) and other provisions of Chapter IX of the SEBI (ICDR) Regulations, as we are an Issuer whose post issue paid up capital is more than ten crore rupees and upto twenty-five crore rupees and we may hence issue Equity Shares to the public and propose to list the same on the Small and Medium Enterprise Exchange {in this case being the "SME Platform of BSE Limited (“BSE SME”)}.

In terms of Regulation 229(3) of the SEBI ICDR Regulations, we confirm that we have fulfilled the eligibility criteria for SME Platform of BSE Limited, which are as follows:

1. Our Company was originally incorporated as a Private Limited Company under the name “Phychem Technologies Private Limited” on June 13, 2013 under the provisions of the Companies Act, 1956 with the the Registrar of Companies, Mumbai with CIN: U36109MH2013PTC244466. Subsequently, our Company was converted into a Public Limited Company vide Special Resolution passed by the Shareholders at the Extraordinary General Meeting, held on August 02, 2025 and consequently the name of our Company was changed from “Phychem Technologies Private Limited” to “Phychem Technologies Limited” vide a fresh certificate of incorporation dated August 18, 2025, issued by the Registrar of Companies, Central Processing Centre bearing CIN: U36109MH2013PLC244466.
2. As on the date of the Red Herring Prospectus, the Company has a Paid-up Capital of ₹754.00 Lakhs comprising 75,40,000 Equity shares and the post Issue paid up capital of the company will be ₹1,02,40,000 equity shares of face value of Rs.10/- aggregating up to Rs. 1024.00 Lakhs which is less than Rs. 25 Crores..
3. The Company has a track record of at least 3 years as on the date of filing Red Herring Prospectus.
4. the Company has net tangible assets of ₹ 1378.83 Lakhs as on March 31, 2026 which is more than ₹300 lakhs (Rs. 3 Crore).
5. The company confirms that it has operating profit (earnings before interest, depreciation and tax) of Rs. 1 crore from operations for any 2 out of 3 previous financial years and its net-worth as on March 31, 2026, March 31, 2025 and March 31, 2024 is positive.

(₹ in Lakhs)

Particulars	March 31, 2026	March 31, 2025	March 31, 2024
Net Worth	1378.83	969.93	685.76
Operating Profit	710.22	517.88	337.62

6. The Leverage ratio (Total Debts to Equity) of the Company as on March 31, 2026 was 0.43 times which is less than the limit of 3:1.
7. In the last one year, there has been no change in the name of the company in the preceding full financial year.
8. There has been no regulatory action of suspension of trading against the promoter(s) or companies promoted by the promoters by any stock Exchange having nationwide trading terminals. None of our Promoter(s) or directors have been promoter(s) or directors (other than independent directors) of compulsory delisted companies by the Exchange. Accordingly, there is no applicability of compulsory delisting is attracted and none of our Promoter(s) or directors have been promoter(s) or directors (other than independent directors) of companies that are suspended from trading on account of non-compliance. Further, none of our directors are disqualified/ debarred by any of the Regulatory Authority.
9. There are no pending defaults in respect of payment of interest and/or principal to the debenture/ bond/ fixed deposit holders by our Company and promoters/ promoting company(ies).
10. The Company confirms that there is no material regulatory or disciplinary action by a stock exchange or regulatory authority in the past one year in respect of promoter, Group Companies, companies promoted by the promoter of the Company;
11. The net worth computation is computed as per the definition given in SEBI ICDR Regulations.
12. The Company has not been referred to the Board for Industrial and Financial Reconstruction (BIFR) or no proceedings have been admitted under Insolvency and Bankruptcy Code against the issuer and Promoting companies;
13. Our Company has not been referred to the National Company Law Tribunal (NCLT) under Insolvency and Bankruptcy Code, 2016.
14. None of the Directors of our Company have been categorized as a Wilful Defaulter or fraudulent borrowers.
15. There is no winding up petition against the Company that has been admitted by the Court or a liquidator has not been appointed of competent Jurisdiction against the Company.
16. No material regulatory or disciplinary action by a stock exchange or regulatory authority in the past three years against the company.
17. The directors of the issuer are not associated with the securities market in any manner, and there is no outstanding action against them initiated by the Board in the past five years.
18. There has been no change in the promoter(s) having significant change in control over the affairs of the Company in the one year preceding the date of filing application to SME Platform of BSE ("BSE SME").
19. The composition of the board is in compliance with the requirements of Companies Act, 2013 at the time of in-principle approval.
20. There are no litigations record against the applicant, promoters/promoting company(ies), group companies, companies & promoted by the promoters/promoting company(ies) except as stated in the section titled "Outstanding Litigation and Material Developments" of the Red Herring Prospectus.
21. There are no criminal cases/investigation/offences filed against the director of the company except as stated in the section

titled “Outstanding Litigation and Material Developments” of the Red Herring Prospectus.

22. None of the Issues managed by BRLM are returned by BSE in last six months from the date of this Red Herring Prospectus.
23. 100% of the Promoter’s shareholding in the Company is in Dematerialised form.
24. Company has facilitated trading in demat securities and has entered into an agreement with both the depositories.
25. Our Company has a website i.e. <https://phychem.com/>

We further confirm that we comply with all the above requirements/ conditions so as to be eligible to be listed on the SME Platform of BSE.

In terms of Chapter IX of the SEBI (ICDR) Regulations, 2018, we confirm that:

1. In accordance with regulation 260 of the SEBI ICDR Regulations, this Issue is 100% underwritten by the BRLM in compliance of Regulations 260(1) and 260(2) of the SEBI (ICDR) Regulations, 2018. For details pertaining to underwriting by BRLM, please refer to Section titled “**General Information**” beginning on page 59 of this Red Herring Prospectus.
2. In accordance with Regulation 261(1) of the SEBI (ICDR) Regulations, we hereby confirm that we will enter into an agreement with the Book Running Lead Manager and with Market Maker to ensure compulsory Market Making for a minimum period of three (3) years from the date of listing of Equity Shares on the SME Platform of BSE (“**BSE SME**”). For further details of the arrangement of market making please refer to section titled “**General Information-Details of the Market Making Arrangements for this Issue**” beginning on page 60 of this Red Herring Prospectus.
3. In accordance with Regulation 268(1) of the SEBI (ICDR) Regulations, 2018, we shall ensure that the total number of proposed allottees in the Offer is greater than or equal to two-hundred (200), otherwise, the entire application money will be refunded forthwith. If such money is not repaid within four days from the date our company becomes liable to repay it, then our company and every officer in default shall, on and from expiry of four days, be liable to repay such application money, with interest at rate of fifteen per cent per annum and within such time as disclosed in the Offer document and BRLM shall ensure the same.
4. Further, in terms of Regulation 246 (4) of the SEBI (ICDR) Regulations, 2018 the prospectus will be displayed from the date of filing in terms of sub-regulation (1) on the website of the SEBI, the Book Running Lead Manager and the BSE SME.
5. In terms of Regulation 246(5) of the SEBI (ICDR) Regulations, we shall ensure that our Book Running Lead Manager submits a copy of the Prospectus along with a Due Diligence Certificate including additional confirmations as required to SEBI at the time of filing the Prospectus with Stock Exchange and the Registrar of Companies. However, as per Regulation 246 (2) of the SEBI (ICDR) Regulations, 2018, the SEBI shall not issue any observation on the offer document.
6. In accordance with Regulation 228(a) of the SEBI (ICDR) Regulations, our Company, its promoters, promoter group or directors are not debarred from accessing the capital markets by the Board;
7. In accordance with Regulation 228(b) of the SEBI (ICDR) Regulations, the companies with which our promoters or directors are associated as a promoter or director are not debarred from accessing the capital markets by the Board;
8. In accordance with Regulation 228(c) of the SEBI (ICDR) Regulations, Neither the issuer nor any of its promoter or directors is a wilful defaulter or a fraudulent borrower.
9. In accordance with Regulation 228(d) of the SEBI (ICDR) Regulations, None of the Issuer’s promoter or directors is a fugitive economic offender.
10. In accordance with Regulation 228(e) of the SEBI (ICDR) Regulations there are no any outstanding convertible securities or any other right which would entitle any person with any option to receive equity shares of the issuer.
11. In accordance with Regulation 230(1)(a) of the SEBI (ICDR) Regulations, Application is being made to SME Platform of

BSE (“BSE SME”) is the Designated Stock Exchange.

12. In accordance with Regulation 230(1)(b) of the SEBI (ICDR) Regulations, our Company has entered into agreement with depositories for dematerialisation of specified securities already issued and proposed to be issued.
13. In accordance with Regulation 230(1)(c) of the SEBI (ICDR) Regulations, all the present Equity share Capital is fully Paid-up.
14. In accordance with Regulation 230(1)(d) of the SEBI (ICDR) Regulations, all the specified securities held by the promoters is already in dematerialised form.

We confirm that there is no material clause of Article of Association that has been left out from disclosure having bearing on the IPO.

We further confirm that we shall be complying with all the other requirements as laid down for such an Issue under Chapter IX of SEBI (ICDR) Regulations, 2018 as amended from time to time and subsequent circulars and guidelines issued by SEBI and the Stock Exchange:

1. Our Company has facilitated trading in demat securities and has entered into an agreement with both the depositories. Our Company has entered into an agreement with the Central Depository Services Limited (CDSL) dated September 01, 2025 and National Securities Depository Limited dated September 01, 2025 for establishing connectivity.
2. Our Company has a website i.e. www.phychem.com.
3. The Equity Shares of our Company held by our Promoters are in dematerialised form; and
4. All the Equity Shares are fully paid-up and there are no partly paid-up Equity Shares as on the date of filing of this Red Herring Prospectus.
5. There has been no change in the promoter(s) having significant change in control over the affairs of the Company in the one year preceding the date of filing application to SME Platform of BSE.

DISCLAIMER CLAUSE OF SEBI

IT IS TO BE DISTINCTLY UNDERSTOOD THAT SUBMISSION OF ISSUE DOCUMENT TO THE SECURITIES AND EXCHANGE BOARD OF INDIA (SEBI) SHOULD NOT IN ANY WAY BE DEEMED OR CONSTRUED THAT THE SAME HAS BEEN CLEARED OR APPROVED BY SEBI. SEBI DOES NOT TAKE ANY RESPONSIBILITY EITHER FOR THE FINANCIAL SOUNDNESS OF ANY SCHEME OR THE PROJECT FOR WHICH THE ISSUE IS PROPOSED TO BE MADE OR FOR THE CORRECTNESS OF THE STATEMENTS MADE OR OPINIONS EXPRESSED IN THE ISSUE DOCUMENT. THE BOOK RUNNING LEAD MANAGER, HEM SECURITIES LIMITED HAS CERTIFIED THAT THE DISCLOSURES MADE IN THE ISSUE DOCUMENT ARE GENERALLY ADEQUATE AND ARE IN CONFORMITY WITH THE SEBI (ISSUE OF CAPITAL AND DISCLOSURE REQUIREMENTS) REGULATIONS, 2018 IN FORCE FOR THE TIME BEING. THIS REQUIREMENT IS TO FACILITATE INVESTORS TO TAKE AN INFORMED DECISION FOR MAKING INVESTMENT IN THE PROPOSED ISSUE.

IT SHOULD ALSO BE CLEARLY UNDERSTOOD THAT WHILE THE ISSUER IS PRIMARILY RESPONSIBLE FOR THE CORRECTNESS, ADEQUACY AND DISCLOSURE OF ALL RELEVANT INFORMATION IN THE ISSUE DOCUMENT, THE BOOK RUNNING LEAD MANAGER, HEM SECURITIES LIMITED IS EXPECTED TO EXERCISE DUE DILIGENCE TO ENSURE THAT THE ISSUER DISCHARGES ITS RESPONSIBILITY ADEQUATELY IN THIS BEHALF AND TOWARDS THIS PURPOSE, THE LEAD MERCHANT BANKER HAS FURNISHED TO SEBI A DUE DILIGENCE CERTIFICATE DATED SEPTEMBER 30, 2025 IN THE FORMAT PRESCRIBED UNDER SCHEDULE V(A) OF THE SECURITIES AND EXCHANGE BOARD OF INDIA (ISSUE OF CAPITAL AND DISCLOSURE REQUIREMENTS) REGULATIONS, 2018, AS AMENDED.

THE FILING OF THIS RED HERRING PROSPECTUS DOES NOT, HOWEVER, ABSOLVE OUR COMPANY FROM ANY LIABILITIES UNDER SECTION 34, SECTION 35, SECTION 36 AND SECTION 38 (1) OF THE COMPANIES ACT, 2013 OR FROM THE REQUIREMENT OF OBTAINING SUCH STATUTORY AND/ OR OTHER CLEARANCES AS MAY BE REQUIRED FOR THE PURPOSE OF THE PROPOSED ISSUE. SEBI FURTHER RESERVES THE RIGHT TO TAKE UP AT ANY POINT OF TIME, WITH THE BRLM ANY IRREGULARITIES OR LAPSES IN THE DRAFT ISSUE DOCUMENTS/ ISSUE DOCUMENTS.

All legal requirements pertaining to the Issue will be complied with at the time of registration of the Prospectus with the Registrar of Companies, Mumbai in terms of sections 26, 30, 32 and 33 of the Companies Act, 2013.

Statement on Price Information of Past Issues handled by Hem Securities Limited:

Sr. No.	Issue name	Issue size (₹ in Cr.)	Issue Price (₹)	Listing date	Opening Price on listing date	+/- % change in closing price, [+/- % change in closing benchmark]- 30 th calendar days from listing	+/- % change in closing price, [+/- % change in closing benchmark]- 90 th calendar days from listing	+/- % change in closing price, [+/- % change in closing benchmark]- 180 th calendar days from listing
SME IPO's								
1.	Bai-Kakaji Polymers Limited	105.17	186.00	December 31, 2025	190.00	8.60% [-3.11%]	-5.38% [-15.57]	7.53% [-9.53%]
2.	E to E Transportation Infrastructure Limited	84.22	174.00	January 02, 2026	330.60	17.56% [-3.83%]	5.60% [-13.86%]	55.11% [-9.35%]
3.	Kasturi Metal Composite Limited	17.61	64.00	February 03, 2026	64.00	-6.03% [-5.52%]	0.00% [-8.15%]	-6.25% [-6.81%]
4.	Vivid Electromech Limited	130.54	555.00	April 07, 2026	565.00	30.74% [5.22%]	118.02% [4.96%]	N.A.
5.	Adisoft Technologies Limited	74.10	172.00	April 30, 2026	205.00	31.60% [-1.87%]	0.52% [-0.05%]	N.A.
6.	Q-Line Biotech Limited	214.48	343.00	May 29, 2026	452.00	59.33% [2.16%]	N.A.	N.A.
7.	Clay Craft India Limited	110.11	203.00	June 24, 2026	211.00	-19.14% [-0.63%]	N.A.	N.A.
8.	Poojaa Precision Engg. Limited	159.83	301.00	August 04, 2026	470.00	N.A.	N.A.	N.A.
9.	Anawil Wire and Engineering Limited	177.81	270.00	August 10, 2026	329.65	N.A.	N.A.	N.A.
10.	Credent Connect N Care Limited	93.90	189.00	August 20, 2026	359.10	N.A.	N.A.	N.A.

Source: Price Information www.bseindia.com & www.nseindia.com, Issue Information from respective Prospectus.

- 1) The scrip of Vivid Electromech Limited, Adisoft Technologies Limited have not completed its 180th day from the date of listing; Q-Line Biotech Limited, Clay Craft India Limited have not completed its 90th day from the date of listing; Poojaa Precision Engg. Limited, Anawil Wire and Engineering Limited and Credent Connect N Care Limited have not completed its 30th day from the date of listing.

Summary statement of Disclosure:

Financial Year	Total no. of IPOs	Total amount of funds raised (₹ Cr.)	No. of IPOs trading at discount- 30th calendar days from listing			No. of IPOs trading at Premium- 30th calendar days from listing			No. of IPOs trading at discount- 180th calendar days from listing			No. of IPOs trading at Premium- 180th calendar days from listing		
			Over 50%	Between 25-50%	Less than 25%	Over 50%	Between 25-50%	Less than 25%	Over 50%	Between 25-50%	Less than 25%	Over 50%	Between 25-50%	Less than 25%
2024-25	26 ⁽¹⁾	2,152.13	-	1	5	11	2	7	-	5	2	11	2	6
2025-26	16 ⁽²⁾	1,144.12	-	-	5	4	2	5	-	3	4	5	2	2
2026-27	7 ⁽³⁾	960.77	-	-	1	1	2	-	-	-	-	-	-	-

- 1) The scrip of Aspire & Innovative Advertising Limited was listed on April 03, 2024, Blue Pebble Limited was listed on April 03, 2024, Amkay Products Limited was listed on May 08, 2024, TGIF Agribusiness Limited was listed on May 15, 2024, Energy-Mission Machineries (India) Limited was listed on May 16, 2024, Aztec Fluids & Machinery Limited was listed on May 17, 2024, Premier Roadlines Limited was listed on May 17, 2024, Vilas Transcore Limited was listed on June 03, 2024, Aimtron Electronics Limited was listed on June 06, 2024; Ganesh Green Bharat Limited was listed on July 12, 2024; Chetana Education Limited was listed on July 31, 2024, Aprameya Engineering Limited was listed on August 01, 2024, Sunlite Recycling Industries Limited was listed on August 20, 2024, Aeron Composite Limited was listed on September 04, 2024, Namo eWaste Management Limited was listed on September 11, 2024, My Mudra Fincorp Limited was listed on September 12, 2024, Vision Infra Equipment Solutions Limited was listed on September 13, 2024, Shubhshree Biofuels Energy Limited was listed on September 16, 2024, Wol 3D India Limited was listed on September 30, 2024, Manba Finance Limited was listed on September 30, 2024, Unilex Colours and Chemicals Limited was listed on October 03, 2024, Sahasra Electronic Solutions Limited was listed on October 04, 2024, Forge Auto International Limited was listed on October 04, 2024, Danish Power Limited was listed on October 29, 2024, Enviro Infra Engineers Limited was listed on November 29, 2024 and Readymix Construction Machinery Limited was listed on February 13, 2025.
- 2) The scrip of Tankup Engineers Limited was listed on April 30, 2025, Unified Data- Tech Solutions Limited was listed on May 29, 2025, Monolithisch India Limited was listed on June 19, 2025, Safe Enterprises Retail Fixtures Limited was listed on June 27, 2025, Shri Hare-Krishna Sponge Iron Limited was listed on July 01, 2025, PRO FX Tech Limited was listed on July 03, 2025, Meta Infotech Limited was listed on July 11, 2025, Takyon Networks Limited was listed on August 06, 2025, Ecoline Exim Limited was listed on September 30, 2025, Systematic Industries Limited was listed on October 01, 2025, Ameenji Rubber Limited was listed on October 06, 2025, Zelio E-Mobility Limited was listed on October 08, 2025, Dhara Rail Projects Limited was listed on December 31, 2025, Bai-Kakaji Polymers Limited was listed on December 31, 2025, E to E Transportation Infrastructure Limited was listed on January 02, 2026 and Kasturi Metal Composite Limited was listed on February 03, 2026.
- 3) The scrip of Vivid Electromech Limited was listed on April 07, 2026, Adisoft Technologies Limited was listed on April 30, 2026, Q-Line Biotech Limited was listed on May 29, 2026, Clay Craft India Limited was listed on June 24, 2026, Poojaa Precision Engg. Limited was listed on August 04, 2026, Anawil Wire and Engineering Limited was listed on August 10, 2026 and Credent Connect N Care Limited was listed on August 20, 2026.

Note:

- a) Based on date of listing.
- b) CNX NIFTY and BSE SENSEX have been considered as the benchmark index.
- c) Price on NSE or BSE is considered for all of the above calculations as per the designated stock exchange disclosed by the respective issuer at the time of the issue, as applicable.
- d) In case the 30th /90th /180th calendar day is a holiday or scrips are not traded, then data from previous trading day has been considered.
- e) N.A. – Period not completed.
- f) As per SEBI Circular No. CIR/CFD/DIL/7/2015 dated October 30, 2015, the above table should reflect max. 10 issues (initial public offerings) managed by the Book Running Lead Manager. Hence, disclosures is restricted to last 10 equity issues handled by Book Running Lead Manager.

Track Record of past issues handled by Hem Securities Limited:

For details regarding track record of BRLM to the Issue as specified in the Circular reference no. CIR/MIRSD/1/2012 dated

January 10, 2012 issued by the SEBI, please refer the website of the BRLM at: www.hemsecurities.com

Disclaimer from our Company, Promoters and the Book Running Lead Manager:

Our Company, Promoters, Directors and the BRLM accept no responsibility for statements made otherwise than those contained in this Red Herring Prospectus or, in case of the Company, in any advertisements or any other material issued by or at our Company's instance and anyone placing reliance on any other source of information would be doing so at his or her own risk.

The BRLM accept no responsibility, save to the limited extent as provided in the Issue agreement entered between the BRLM (Hem securities Limited) and our Company on September 27, 2025 and the Underwriting Agreement dated December 18, 2025 entered into between the Underwriters and our Company and the Market Making Agreement dated December 18, 2025 entered into among the Market Maker and our Company.

All information shall be made available by our Company and the BRLM to the public and investors at large and no selective or additional information would be available for a section of the investors in any manner whatsoever including at road show presentations, in research or sales reports, at collection centres or elsewhere.

The BRLM and their respective associates and affiliates may engage in transactions with, and perform services for, our Company, our Promoter Group, Group companies or our affiliates or associates in the ordinary course of business and have engaged, or may in future engage, in commercial banking and investment banking transactions with our Company, our Promoter Group, Group companies and our affiliates or associates, for which they have received and may in future receive compensation.

Note:

Investors who apply in the Issue will be required to confirm and will be deemed to have represented to our Company and the Underwriter and their respective directors, officers, agents, affiliates and representatives that they are eligible under all applicable laws, rules, regulations, guidelines and approvals to acquire Equity Shares of our Company and will not issue, sell, pledge or transfer the Equity Shares of our Company to any person who is not eligible under applicable laws, rules, regulations, guidelines and approvals to acquire Equity Shares of our Company. Our Company, the Underwriters and their respective directors, officers, agents, affiliates and representatives accept no responsibility or liability for advising any investor on whether such investor is eligible to acquire the Equity Shares in the Issue.

Disclaimer in Respect of Jurisdiction:

This Issue is being made in India to persons resident in India (including Indian nationals resident in India who are majors, HUFs, companies, corporate bodies and societies registered under applicable laws in India and authorized to invest in shares, Indian mutual funds registered with SEBI, Indian financial institutions, commercial banks, regional rural banks, cooperative banks (subject to RBI permission), or trusts under applicable trust law and who are authorized under their constitution to hold and invest in shares, public financial institutions as specified in Section 2(72) of the Companies Act, 2013, VCFs, state industrial development corporations, insurance companies registered with the Insurance Regulatory and Development Authority, provident funds (subject to applicable law) with a minimum corpus of ₹2,500.00 Lakhs and pension funds with a minimum corpus of ₹2,500.00 Lakhs, and permitted non-residents including FIIs, Eligible NRIs, multilateral and bilateral development financial institutions, FVCIs and eligible foreign investors, insurance funds set up and managed by army, navy or air force of the Union of India and insurance funds set up and managed by the Department of Posts, India provided that they are eligible under all applicable laws and regulations to hold Equity Shares of our Company. This Red Herring Prospectus does not, however, constitute an issue to sell or an invitation to subscribe for Equity Shares issued hereby in any jurisdiction other than India to any person to whom it is unlawful to make an issue or invitation in such jurisdiction. Any person into whose possession this Red Herring Prospectus comes is required to inform himself or herself about, and to observe, any such restrictions. Any dispute arising out of this Issue will be subject to jurisdiction of the competent court(s) in Nashik only.

No action has been, or will be, taken to permit a public issuing in any jurisdiction where action would be required for that purpose. Accordingly, the Equity Shares represented hereby may not be issued or sold, directly or indirectly, and this Red Herring Prospectus may not be distributed in any jurisdiction, except in accordance with the legal requirements applicable in such jurisdiction. Neither the delivery of this Red Herring Prospectus nor any sale hereunder shall, under any circumstances,

create any implication that there has been no change in the affairs of our Company from the date hereof or that the information contained herein is correct as of any time subsequent to this date.

Disclaimer Clause of the BSE SME:

As required, a copy of this Issue Document has been submitted to BSE SME. “BSE Limited (“BSE”) has vide its letter dated January 27, 2026, given permission to “Phychem Technologies Limited” to use its name in this Issue Document as the Stock Exchange on whose Small and Medium Enterprises Platform (“SME platform”) the Company’s securities are proposed to be listed. BSE has scrutinized this issue document for its limited internal purpose of deciding on the matter of granting the aforesaid permission to the Company. BSE does not in any manner:

- i. warrant, certify or endorse the correctness or completeness of any of the contents of this offer document; or
- ii. warrant that this Company’s securities will be listed on completion of Initial Public Offering or will continue to be listed on BSE; or
- iii. take any responsibility for the financial or other soundness of this Company, its promoters, its management or any scheme or project of this Company.
- iv. warrant, certify or endorse the validity, correctness or reasonableness of the price at which the equity shares are offered by the Company and investors are informed to take the decision to invest in the equity shares of the Company only after making their own independent enquiries, investigation and analysis. The price at which the equity shares are offered by the Company is determined by the Company in consultation with the Merchant Banker(s) to the issue and the Exchange has no role to play in the same and it should not for any reason be deemed or construed that the contents of this offer document have been cleared or approved by BSE. Every person who desires to apply for or otherwise acquire any securities of this Company may do so pursuant to independent inquiry, investigation and analysis and shall not have any claim against BSE whatsoever by reason of any loss which may be suffered by such person consequent to or in connection with such subscription/acquisition whether by reason of anything stated or omitted to be stated herein or for any other reason whatsoever.
- v. BSE does not in any manner be liable for any direct, indirect, consequential or other losses or damages including loss of profits incurred by any investor or any third party that may arise from any reliance on this offer document or for the reliability, accuracy, completeness, truthfulness or timeliness thereof.
- vi. The Company has chosen the SME platform on its own initiative and at its own risk, and is responsible for complying with all local laws, rules, regulations, and other statutory or regulatory requirements stipulated by BSE/other regulatory authority. Any use of the SME platform and the related services are subject to Indian laws and Courts exclusively situated in Mumbai”.

Disclaimer Clause under Rule 144A of the U.S. Securities Act:

The Equity Shares have not been, and will not be, registered under the U.S. Securities Act 1933, as amended (the “Securities Act”) or any state securities laws in the United States and may not be issued or sold within the United States or to, or for the account or benefit of, “U.S. persons” (as defined in Regulation S under the Securities Act), except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the Securities Act. Accordingly, the Equity Shares will be issued and sold outside the United States in compliance with Regulation S of the Securities Act and the applicable laws of the jurisdiction where those issues and sales occur. The Equity Shares have not been, and will not be, registered, listed or otherwise qualified in any other jurisdiction outside India and may not be issued or sold, and Applications may not be made by persons in any such jurisdiction, except in compliance with the applicable laws of such jurisdiction.

Further, each Applicant where required agrees that such Applicant will not sell or transfer any Equity Shares or create any economic interest therein, including any off-shore derivative instruments, such as participatory notes, issued against the Equity Shares or any similar security, other than pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the Securities Act and in compliance with applicable laws and legislations in each jurisdiction, including India.

Filing of offer document with the designated stock exchange/ SEBI/ ROC

The Draft Red Herring Prospectus was filed and the Red Herring Prospectus is being filed with BSE SME platform situated at 25th Floor, Phiroze Jeejeebhoy Towers, Dalal Street, Fort, Mumbai - 400001, Maharashtra, India.

The Draft Red Herring Prospectus was not filed with SEBI, nor SEBI has issued any observation on the Issue Document in terms of Regulation 246(2) of SEBI (ICDR) Regulations, 2018. Pursuant to Regulation 246(5) of SEBI (ICDR) Regulations, 2018 and SEBI Circular Number SEBI/HO/CFD/DIL1/CIR/P/2018/011 dated January 19, 2018, a copy of Red Herring Prospectus will be filed online through SEBI Intermediary Portal at <https://siportal.sebi.gov.in>.

A copy of the Red Herring Prospectus along with the material contracts and documents required to be filed under Section 32 of the Companies Act, 2013 would be filed with the RoC at its office through the electronic portal at <http://www.mca.gov.in> and a copy of the Prospectus to be filed under Section 26 of the Companies Act, 2013 would be filed with the RoC at its office and through the electronic portal at <http://www.mca.gov.in>

Listing:

The Equity Shares of our Company are proposed to be listed on BSE SME. Our Company has obtained in-principle approval from BSE by way of its letter dated January 27, 2026 having Ref: LO\SME-IPO\AJ\IP\675\2025-26 for listing of equity shares on BSE SME.

BSE will be the Designated Stock Exchange, with which the Basis of Allotment will be finalized for the Issue. If the permissions to deal in, and for an official quotation of, the Equity Shares are not granted by any of the Stock Exchanges mentioned above, our Company will forthwith repay, without interest, all monies received from the applicants in pursuance of the Red Herring Prospectus, in accordance with applicable law.

Our Company shall ensure that all steps for the completion of the necessary formalities for listing and commencement of trading of the Equity Shares at the Stock Exchanges are taken within three Working Days from the Bid/ Issue Closing Date or within such other period as may be prescribed.

If our Company does not Allot the Equity Shares within two Working Days from the Bid/Issue Closing Date or within such timeline as prescribed by SEBI, all amounts received in the Public Issue Accounts will be transferred to the Refund Account and it shall be utilised to repay, without interest, all monies received from Bidders, failing which interest shall be due to be paid to the Bidders at the rate of 15% per annum for the delayed period, as prescribed under applicable law.

Impersonation:

Attention of the Applicants is specifically drawn to the provisions of sub-section (1) of Section 38 of the Companies Act, 2013 which is reproduced below:

Any person who-

- i. Makes or abets making of an application in a fictitious name to a company for acquiring, or subscribing for, its securities; or
- ii. Makes or abets making of multiple applications to a company in different names or in different combinations of his name or surname for acquiring or subscribing for its securities; or
- iii. Otherwise induces directly or indirectly a company to allot, or register any transfer of, securities to him, or to any other person in a fictitious name,

Shall be liable to action under section 447 of the Companies, Act 2013.

Consents:

Consents in writing of (a) Our Directors, Our Company Secretary & Compliance Officer, Chief Financial Officer, Senior Management Personnel, Our Statutory Auditor, Peer Review Auditor, Banker to the Company; (b) Book Running Lead Manager, Syndicate Member, Registrar to the issue, Banker to the Issue (Sponsor Bank), Legal Advisor to the issue, Underwriter to the issue and Market Maker to the issue to act in their respective capacities have been obtained and shall be

filed along with a copy of the Red herring Prospectus with the RoC, as required under Sections 26 of the Companies Act, 2013 and such consents will not be withdrawn up to the time of filing of the Prospectus with the RoC.

In accordance with the Companies Act and the SEBI (ICDR) Regulations, M/s. Mansaka Ravi & Associates, Chartered Accountants, Peer Review Auditor of the Company has agreed to provide their written consent to the inclusion of their respective reports on Statement of Possible Tax Benefits relating to the possible tax benefits and Restated Financial Statements as included in this Red Herring Prospectus in the form and context in which they appear therein and such consent and reports will not be withdrawn up to the time of delivery of this Red Herring Prospectus.

Expert Opinion:

Our Company has not obtained any expert opinions other than as disclosed below:

Our Company has received written consent dated September 15, 2025 from M/s. Sanvy & Associates, Chartered Accountants, to include their name as required under section 26(1) of the Companies Act, 2013 read with SEBI ICDR Regulations, in this Red Herring Prospectus, and as an “expert” as defined under section 2(38) of the Companies Act, 2013 to the extent and in their capacity as our Statutory Auditors and such consent has not been withdrawn as of the date of this Red Herring Prospectus.

Our Company has received written consent dated July 10, 2026 from Mansaka Ravi & Associates, Chartered Accountants, to include their name as required under section 26(1) of the Companies Act, 2013 read with SEBI ICDR Regulations, in this Red Herring Prospectus, and as an “expert” as defined under section 2(38) of the Companies Act, 2013 to the extent and in their capacity as our Peer Review Auditors, and in respect of their (i) examination report, dated July 16, 2026 on the Restated Financial Information and such consent has not been withdrawn as of the date of this Red Herring Prospectus.

Our Company has received written consent dated September 22, 2025 from Sunil Bhor & Associates, Chartered Engineer, to include their name in this Red Herring Prospectus and be named as an “expert” as defined under Section 2(38) of the Companies Act, 2013 in respect of his certificate on the installed capacity of the Company in connection with the Issue and such consent has not been withdrawn as of the date of this Red Herring Prospectus.

The term “experts” and consent thereof does not represent an expert or consent within the meaning under the U.S. Securities Act.

Fees, Brokerage and Selling Commission payable:

The total fees payable to the Book Running Lead Manager will be as per the (i) Issue Agreement dated September 27, 2025 with the Book Running Lead Manager (ii) the Underwriting Agreement dated December 18, 2025 with Underwriter and (iii) the Market Making Agreement dated December 18, 2025 with Market Maker, a copy of which is available for inspection at our Registered Office from 10.00 AM to 5.00 PM on Working Days from the date of the Prospectus until the Issue Closing Date.

Fees Payable to the Registrar to the Issue:

The fees payable to the Registrar to the Issue for processing of applications, data entry, printing of CAN, tape and printing of bulk mailing register will be as per the agreement between our Company and the Registrar to the Issue dated September 25, 2025 a copy of which is available for inspection at our Company’s registered Office.

The Registrar to the Issue will be reimbursed for all out-of-pocket expenses including cost of stationery, postage, stamp duty, and communication expenses. Adequate funds will be provided to the Registrar to the Issue to enable it to send allotment advice by registered post/ speed post.

Particulars regarding Public or Rights Issues during the last five (5) years:

Our Company has not made any previous public or rights issue in India or Abroad the five (5) years preceding the date of this Red Herring Prospectus.

Previous issues of Equity Shares otherwise than for cash:

For detailed description please refer to section titled “*Capital Structure*” beginning on page 64 of this Red Herring Prospectus.

Underwriting Commission, brokerage and selling commission on Previous Issues:

Since this is the initial public offering of our Company’s Equity Shares, no sum has been paid or has been payable as commission or brokerage for subscribing for or procuring or agreeing to procure subscription for any of the Equity Shares in last five (5) years.

Performance vis-a-vis objects – Public/ Right issue of our Company:

Our Company is an “Unlisted Issuer” in terms of the SEBI (ICDR) Regulations, and this Issue is an “Initial Public Offering” in terms of the SEBI (ICDR) Regulations. Therefore, data regarding promise versus performance is not applicable to us.

Option to Subscribe:

- a) Investors will get the allotment of specified securities in dematerialization form only.
- b) The equity shares, on allotment, shall be traded on stock exchange in Demat segment only.

Outstanding Debentures or Bond Issues or Redeemable Preference Shares:

Our Company does not have any outstanding debentures or bonds or Preference Redeemable Shares as on the date of filing this Red Herring Prospectus.

Partly Paid-Up Shares

As on the date of this Prospectus, there are no partly paid-up Equity Shares of our Company.

Outstanding Convertible Instruments:

Our Company does not have any outstanding convertible instruments as on the date of filing this Red Herring Prospectus.

Stock Market Data of the Equity Shares:

Our Company is an “Unlisted Issuer” in terms of the SEBI (ICDR) Regulations, and this Issue is an “Initial Public Offering” in terms of the SEBI (ICDR) Regulations. Thus, there is no stock market data available for the Equity Shares of our Company.

Mechanism for Redressal of Investor Grievances:

The agreement between the Registrar to the Issue and our Company provides for retention of records with the Registrar to the Issue for a period of at least three (3) years from the last date of dispatch of the letters of allotment and demat credit to enable the investors to approach the Registrar to the Issue for redressal of their grievances.

We hereby confirm that there are no investor complaints received during the three years preceding the filing of this Red Herring Prospectus. Since, there is no investor complaints received, none are pending as on the date of filing of this Red Herring Prospectus.

Investors may contact the BRLM for any complaint pertaining to the Issue. All grievances, may be addressed to the Registrar to the Issue, with a copy to the relevant Designated Intermediary, where the Application Form was submitted, quoting the full name of the sole or first Applicant, Application Form number, Applicants’ DP ID, Client ID, PAN, address of the Applicant, number of Equity Shares applied for, date of Application Form, name and address of the relevant Designated Intermediary, where the Bid was submitted and ASBA Account number in which the amount equivalent to the Bid Amount was blocked. Further, the Applicant shall enclose the Acknowledgement Slip or provide the acknowledgement number received from the Designated Intermediaries in addition to the documents/information mentioned hereinabove. Our Company, BRLM and the Registrar accept no responsibility for errors, omissions, commission of any acts of the Designated Intermediaries, including

any defaults in complying with its obligations under the SEBI ICDR Regulations.

Disposal of Investor Grievances by our Company:

The Company has appointed Registrar to the Issue, to handle the investor grievances in co-ordination with our Company. All grievances relating to the present Issue may be addressed to the Registrar with a copy to the Compliance Officer, giving full details such as name, address of the Applicant, number of Equity Shares applied for, amount paid on application and name of bank and branch. The Company would monitor the work of the Registrar to the Issue to ensure that the investor grievances are settled expeditiously and satisfactorily. The Registrar to the Issue will handle investor's grievances pertaining to the Issue. A fortnightly status report of the complaints received and redressed by them would be forwarded to the Company. The Company would also be coordinating with the Registrar to the Issue in attending to the grievances to the investor.

All grievances relating to the ASBA process and UPI may be addressed to the SCSBs, giving full details such as name, address of the Applicant, number of Equity Shares applied for, amount paid on application and the Designated Branch of the SCSB where the Application Form was submitted by the ASBA Applicant. We estimate that the average time required by us or the Registrar to the Issue or the SCSBs for the redressal of routine investor grievances will be seven (7) business days from the date of receipt of the complaint. In case of non-routine complaints and complaints where external agencies are involved, we will seek to redress these complaints as expeditiously as possible.

The Registrar to the Issue shall obtain the required information from the SCSBs for addressing any clarifications or grievances of ASBA applicants or UPI Payment Mechanism Applicants. Our Company, the Book Running Lead Manager and the Registrar to the Issue accept no responsibility for errors, omissions, commission or any acts of SCSBs / Sponsor Bank including any defaults in complying with its obligations under applicable SEBI (ICDR) Regulations.

Our Company has obtained authentication on the SCORES in compliance with the SEBI circular (CIR/OIAE/1/2013) dated April 17, 2013, SEBI Circular (CIR/OIAE/1/2014) dated December 18, 2014, and SEBI circular (SEBI/HO/OIAE/IGRD/CIR/P/2021/642) dated October 14, 2021 in relation to redressal of investor grievances through SCORES. This would enable investors to lodge and follow up their complaints and track the status of redressal of such complaints from anywhere. For more details, investors are requested to visit the website www.scores.gov.in

Our Company has appointed Pooja Sharma, Company Secretary, as the Compliance Officer to redress complaints, if any, of the investors participating in the Issue. Contact details for our Company Secretary and Compliance Officer are as follows:

Pooja Sharma

Company Secretary & Compliance Officer

Address: Gat No. 172, Khatwad, Dindori, Nashik,
Maharashtra, India- 422004

Tel. No.: +91- 9518720873

Email: cs@phychem.com

Website: www.phychem.com

Investors can contact the Compliance Officer or the Registrar in case of any pre-Issue or post-Issue related problems such as non-receipt of letters of allocation, credit of allotted Equity Shares in the respective beneficiary account etc.

Our Board by a resolution on July 20, 2026 re-constituted a Stakeholders Relationship Committee. For further details, please refer to section titled ***“Our Management”*** beginning on page 139 of this Red Herring Prospectus.

Status of Investor Complaints:

We confirm that we have not received any investor complaint during the three years preceding the date of this Red Herring Prospectus and hence there are no pending investor complaints as on the date of this Red Herring Prospectus.

Disposal of investor grievances by listed companies under the same management as our Company:

We do not have any listed company under the same management.

Tax Implications:

Investors who are allotted Equity Shares in the Issue will be subject to capital gains tax on any resale of the Equity Shares at applicable rates, depending on the duration for which the investors have held the Equity Shares prior to such resale and whether the Equity Shares are sold on the Stock Exchanges. For details, please refer the section titled ***“Statement of Special Tax Benefits”*** beginning on page 92 of this Red Herring Prospectus.

Purchase of Property:

Other than as disclosed in Section ***“Our Business”*** and ***“Objects of the Issue”*** beginning on page 107 and 76, there is no property which has been purchased or acquired or is proposed to be purchased or acquired which is to be paid for wholly or partly from the proceeds of the present Issue or the purchase or acquisition of which has not been completed on the date of this Red Herring Prospectus.

Except as stated elsewhere in this Red Herring Prospectus, our Company has not purchased any property in which the Promoters and/or Directors have any direct or indirect interest in any payment made there under.

Capitalization of Reserves or Profits:

Except as disclosed under section titled ***“Capital Structure”*** beginning on page 64 of this Red Herring Prospectus, our Company has not capitalized its reserves or profits at any time during the last five (5) years.

Revaluation of Assets:

Our Company has not revalued its assets in Four (4) years preceding the date of this Red Herring Prospectus.

Servicing Behavior:

Except as stated in this Red Herring Prospectus, there has been no default in payment of statutory dues or of interest or principal in respect of our borrowings or deposits.

Payment or benefit to officers of our Company:

Except statutory benefits upon termination of their employment in our Company or superannuation, no officer of our Company is entitled to any benefit upon termination of his employment in our Company or superannuation.

Except as disclosed in chapter titled ***“Our Management”*** beginning on page 139 and chapter titled ***“Financial Information”*** beginning on page 159 none of the beneficiaries of loans and advances and sundry debtors are related to the Directors of our Company.

Exemption from complying with any provisions of securities laws, if any:

As on date of the Red Herring Prospectus, our Company has not availed any exemption from complying with any provisions of securities laws granted by SEBI.

SECTION VII: ISSUE RELATED INFORMATION

TERMS OF THE ISSUE

The Equity Shares being Issued are subject to the provisions of the Companies Act, SCRA, SCRR, SEBI (ICDR) Regulations, the SEBI Listing Regulations, our Memorandum and Articles of Association, the terms of this Draft Red Herring Prospectus, Red Herring Prospectus, Prospectus, Application Form, Abridged Prospectus, any Confirmation of Allocation Note (“CAN”), the Revision Form, Allotment advices, and other terms and conditions as may be incorporated in the Allotment advices and other documents/certificates that may be executed in respect of the Issue. The Equity Shares shall also be subject to all applicable laws, guidelines, rules, notifications and regulations relating to the issue of capital and listing and trading of securities issued from time to time by SEBI, the GoI, the Stock Exchange, the RoC, the RBI and/ or other authorities, as in force on the date of the Issue and to the extent applicable or such other conditions as may be prescribed by SEBI, RBI, the GoI, the Stock Exchange, the RoC and/ or any other authorities while granting its approval for the Issue.

Please note that, in terms of SEBI Circular No. CIR/CFD/POLICYCELL/11/2015 dated November 10, 2015 and the SEBI (Issue of Capital and Disclosure Requirements) Regulations, 2018, all the investors applying in a public issue shall use only Application Supported by Blocked Amount (ASBA) process for application providing details of the bank account which will be blocked by the Self Certified Syndicate Banks (SCSBs) for the same. Further, SEBI through its UPI Circular No. SEBI/HO/CFD/DIL2/CIR/P/2018/138 dated November 1, 2018 read with its circular no. SEBI/HO/CFD/DIL2/CIR/P/2019/50 dated April 3, 2019 and circular no. SEBI/HO/CFD/DIL2/CIR/P/2019/76 dated June 28, 2019, has introduced an alternate payment mechanism using Unified Payments Interface (UPI) and consequent reduction in timelines for listing in a phased manner. From December 1, 2023, the UPI Mechanism for Individual Investors applying through Designated Intermediaries was made effective along-with the existing process existing timeline of T+3 days

Further vide the said circular Registrar to the Issue and Depository Participants have been also authorized to collect the Bid-cum-Application forms. Investor may visit the official website of the concerned for any information on operational utilization of this facility of form collection by the Registrar to the Issue and Depository Participants as and when the same is made available.

Authority for the Issue

The present Public Issue of up to 27,00,000 Equity Shares of face value of ₹10/- each has been authorized by a resolution of the Board of Directors of our Company at their meeting held on September 24, 2025 and was approved by the Shareholders of the Company by passing Special Resolution at the Extraordinary General Meeting held on September 24, 2025 in accordance with the provisions of Section 23(1)(c), 62(1)(c) and other applicable provisions, if any, of the Companies Act, 2013.

Ranking of Equity Shares

The Equity Shares being issued shall be subject to the provisions of the Companies Act, 2013 and our MOA and AOA and shall rank pari-passu in all respects with the existing Equity Shares of our Company including rights in respect of dividend. The Allottees, upon Allotment of Equity Shares under this Issue, will be entitled to receive dividends and other corporate benefits, if any, declared by our Company after the date of Allotment. For further details, please refer to section titled, **“Main Provisions of Article of Association”**, beginning on page 304 of this Red Herring Prospectus.

Mode of Payment of Dividend

The declaration and payment of dividend will be as per the provisions of Companies Act, the Articles of Association, the provision of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and any other rules, regulations or guidelines as may be issued by the Government of India in connection thereto and as per the recommendation by the Board of Directors and the Shareholders at their discretion and will depend on a number of factors, including but not limited to earnings, capital requirements and overall financial condition of our Company. We shall pay dividends in cash and as per provisions of the Companies Act and our Articles of Association. Further Interim Dividend (if any declared) will be approved by the Board of Directors. For further details, please refer to section titled **“Dividend Policy”** and **“Main Provisions of Article of Association”** beginning on page 158 and 304 respectively of this Red Herring Prospectus.

Face Value and Issue Price

The face value of each Equity Share is ₹10.00 and the Issue Price at the lower end of the Price Band is ₹[●] per Equity Share (“Floor Price”) and at the higher end of the Price Band is ₹[●] per Equity Share (“Cap Price”). The Anchor Investor Issue Price is ₹[●] per Equity Share.

The Price Band, and the minimum Bid Lot size will be decided by our Company in consultation with the BRLM, and will be advertised, at least two Working Days prior to the Bid/ Issue Opening Date, in all editions of Business Standard, an English national daily newspaper and all editions of Business Standard, a Hindi national daily newspaper and Gavkari, a regional newspaper each with wide circulation and shall be made available to the Stock Exchange for the purpose of uploading on its website. The Price Band, along with the relevant financial ratios calculated at the Floor Price and at the Cap Price, shall be pre filled in the Bid cum Application Forms available on the website of the Stock Exchange. The Issue Price shall be determined by our Company and in consultation with the BRLM, after the Bid/ Issue Closing Date, on the basis of assessment of market demand for the Equity Shares issued by way of Book Building Process. At any given point of time there shall be only one denomination of the Equity Shares of our Company, subject to applicable laws.

Compliance with SEBI ICDR Regulations, 2018

Our Company shall comply with all requirements of the SEBI (ICDR) Regulations. Our Company shall comply with all disclosure and accounting norms as specified by SEBI from time to time.

Compliance with Disclosure and Accounting Norms

Our Company shall comply with all disclosure and accounting norms as specified by SEBI from time to time.

Rights of the Equity Shareholders

Subject to applicable laws, rules, regulations and guidelines and the Articles of Association, the equity shareholders shall have the following rights:

- a) Right to receive dividend, if declared;
- b) Right to receive Annual Reports and notices to members;
- c) Right to attend general meetings and exercise voting rights, unless prohibited by law;
- d) Right to vote on a poll either in person or by proxy;
- e) Right to receive issue for rights shares and be allotted bonus shares, if announced;
- f) Right to receive surplus on liquidation; subject to any statutory or preferential claims being satisfied;
- g) Right of free transferability of the Equity Shares; and
- h) Such other rights, as may be available to a shareholder of a listed Public Limited Company under the Companies Act, terms of the SEBI Listing Regulations, MOA and AOA of our Company.

For a detailed description of the main provision of the Articles of Association of our Company relating to voting rights, dividend, forfeiture and lien, transfer, transmission and/ or consolidation/ splitting, etc., please refer to section titled **“Main Provisions of the Articles of Association”** beginning on page 304 of this Red Herring Prospectus.

Allotment only in Dematerialized Form

As per the provisions of the Depositories Act, 1996 and the regulations made under and Section 29(1) of the Companies Act, 2013 the Equity Shares to be allotted must be in Dematerialized form i.e., not in the form of physical certificates but be fungible and be represented by the statement issued through electronic mode. Hence, the Equity Shares being issued can be applied for in the dematerialized form only.

In this context, two agreements have been signed among our Company, the respective Depositories and the Registrar to the Issue:

- Tripartite Agreement dated September 01, 2025 between NSDL, our Company and Registrar to the Issue; and
- Tripartite Agreement dated September 01, 2025 between CDSL, our Company and Registrar to the Issue.

Minimum Application Value, Market Lot and Trading Lot

The trading of the Equity Shares will happen in the minimum contract size of [●] Equity Shares and the same may be modified by the BSE SME from time to time by giving prior notice to investors at large.

Allocation and allotment of Equity Shares through this Issue will be done in multiples of [●] Equity Shares and is subject to a minimum allotment of [●] Equity Shares of face value of ₹10/- each to the successful applicants in terms of the SEBI circular No. CIR/MRD/DSA/06/2012 dated February 21, 2012.

Minimum Number of Allottees

Further in accordance with the Regulation 268(1) of SEBI (ICDR) Regulations, the minimum number of allottees in this Issue shall be 200 shareholders. In case the minimum number of prospective allottees is less than 200, no allotment will be made pursuant to this Issue and all the monies blocked by SCSBs shall be unblocked within two (2) working days of closure of Issue.

Jurisdiction

Exclusive jurisdiction for the purpose of this Issue is with the competent courts/ authorities in Nashik.

The Equity Shares have not been and will not be registered under the U.S Securities Act, 1933 or any state securities laws in the United States, and may not be issued or sold within the United States, except pursuant to an exemption from or in a transaction not subject to, registration requirements of the Securities Act. Accordingly, the Equity Shares are only being issued or sold outside the United States in compliance with Regulation S under the U.S. Securities Act, 1933 and the applicable laws of the jurisdictions where those issues and sales occur.

The Equity Shares have not been and will not be registered, listed or otherwise qualified in any other jurisdiction outside India and may not be issued or sold, and applications may not be made by persons in any such jurisdiction, except in compliance with the applicable laws of such jurisdiction.

Joint Holders

Where 2 (two) or more persons are registered as the holders of any Equity Shares, they will be deemed to hold such Equity Shares as joint-holders with benefits of survivorship.

Nomination Facility to Investor

In accordance with Section 72 of the Companies Act, 2013 the sole or first applicant, along with other joint applicant, may nominate any one person in whom, in the event of the death of sole applicant or in case of joint applicant, death of all the applicants, as the case may be, the Equity Shares allotted, if any, shall vest. A person, being a nominee, entitled to the Equity Shares by reason of the death of the original holder(s), shall in accordance with Section 72 of the Companies Act, 2013 be entitled to the same advantages to which he or she would be entitled if he or she were the registered holder of the Equity Share(s). Where the nominee is a minor, the holder(s) may make a nomination to appoint, in the prescribed manner, any person to become entitled to Equity Share(s) in the event of his or her death during the minority. A nomination shall stand rescinded upon a sale of equity share(s) by the person nominating. A buyer will be entitled to make a fresh nomination in the manner prescribed. Fresh nomination can be made only on the prescribed form available on request at the Corporate Office of our Company or to the Registrar and Transfer Agents of our Company.

In accordance with Section 72 of the Companies Act, 2013 any Person who becomes a nominee by virtue of Section 72 of the Companies Act, 2013 shall upon the production of such evidence as may be required by the Board, elect either:

- a. to register himself or herself as the holder of the Equity Shares; or
- b. to make such transfer of the Equity Shares, as the deceased holder could have made.

Further, the Board may at any time give notice requiring any nominee to choose either to be registered himself or herself or to transfer the Equity Shares, and if the notice is not complied with within a period of 90 (ninety) days, the Board may thereafter withhold payment of all dividends, bonuses or other moneys payable in respect of the Equity Shares, until the requirements of

the notice have been complied with.

Since the allotment of Equity Shares in the Issue is in dematerialized form, there is no need to make a separate nomination with us. Nominations registered with the respective depository participant of the applicant would prevail. If the investors require changing the nomination, they are requested to inform their respective depository participant.

Period of Subscription List of Public Issue

Issue Program

Event	Indicative Dates
Bid/ Issue Opening Date	Monday, August 31, 2026
Bid/ Issue Closing Date	Wednesday, September 02, 2026
Finalization of Basis of Allotment with the Designated Stock Exchange(T+1)	Thursday, September 03, 2026
Initiation of Allotment/ Refunds/ Unblocking of Funds from ASBA Account or UPI Id Linked Bank Account*(T+2)	Friday, September 04, 2026
Credit of Equity Shares to Demat Accounts of Allottees(T+2)	Friday, September 04, 2026
Commencement of Trading of The Equity Shares on the Stock Exchange(T+3)	Monday, September 07, 2026

The above time table is indicative and does not constitute any obligation on our Company.

Whilst our Company shall ensure that all steps for the completion of the necessary formalities for the listing and the commencement of trading of the Equity Shares on BSE SME platform is taken within Three Working Days from the Issue Closing Date, the timetable may change due to various factors, such as extension of the Issue Period by our Company or any delays in receiving the final listing and trading approval from the Stock Exchange. The Commencement of trading of the Equity Shares will be entirely at the discretion of the Stock Exchange and in accordance with the applicable laws.

Note ¹Our Company in consultation with the Book Running Lead Manager, may consider participation by Anchor Investors in accordance with the SEBI ICDR Regulations. The Anchor Investor Bid/Issue Period shall be one Working Day prior to the Bid/Issue Opening Date in accordance with the SEBI ICDR Regulations.

²Our Company in consultation with the BRLM, consider closing the Bid/Issue Period for QIBs one Working Day prior to the Bid/Issue Closing Date in accordance with the SEBI ICDR Regulations.

³UPI mandate end time and date shall be at 5.00 p.m. on Bid/Issue Closing Date.

****In case of any delay in unblocking of amounts in the ASBA Accounts (including amounts blocked through the UPI Mechanism) exceeding four Working Days from the Bid/ Issue Closing Date, the Bidder shall be compensated at a uniform rate of ₹100 per day for the entire duration of delay exceeding two Working Days from the Bid/ Issue Closing Date by the intermediary responsible for causing such delay in unblocking. The BRLM shall, in their sole discretion, identify and fix the liability on such intermediary or entity responsible for such delay in unblocking. For the avoidance of doubt, the provisions of the SEBI circular dated March 16, 2021, as amended pursuant to SEBI circular dated June 2, 2021 shall be deemed to be incorporated in the agreements to be entered into by and between the Company and the relevant intermediaries, to the extent applicable.**

The above time table is indicative and does not constitute any obligation on our Company. Whilst our Company shall ensure that all steps for the completion of the necessary formalities for the listing and the commencement of trading of the Equity Shares on BSE is taken within Three Working Days from the Issue Closing Date, the timetable may change due to various factors, such as extension of the Issue Period by our Company or any delays in receiving the final listing and trading approval from the Stock Exchange. The Commencement of trading of the Equity Shares will be entirely at the discretion of the Stock Exchange and in accordance with the applicable laws.

Any circulars or notifications from the SEBI after the date of this Red Herring Prospectus may result in changes to the above-mentioned timelines. Further, the issue procedure is subject to change to any revised circulars issued by the SEBI to this effect.

In terms of the UPI Circulars, in relation to the Issue, the BRLMs will be required to submit reports of compliance with listing timelines and activities prescribed by the SEBI, identifying non-adherence to timelines and processes and an analysis of entities responsible for the delay and the reasons associated with it.

Submission of Bids (Other than Bids from Anchor Investors) The above timetable is indicative and does not constitute any obligation on our Company or the Book Running Lead Manager. Whilst our Company shall ensure that all steps for the completion of the necessary formalities for the listing and the commencement of trading of the Equity Shares on the Stock Exchange are taken within 3 Working Days of the Bid/ Issue Closing Date, the timetable may change due to various factors, such as extension of the Bid/ Issue Period by our Company, revision of the Price Band or any delays in receiving the final listing and trading approval from the Stock Exchange. The Commencement of trading of the Equity Shares will be entirely at the discretion of the Stock Exchange and in accordance with the applicable laws.

Bid-Cum- Application Forms and any revisions to the same will be accepted only between 10.00 A.M. to 5.00 P.M. (IST) during the Issue Period (except for the Bid/ Issue Closing Date). On the Bid/ Issue Closing Date, the Bid-Cum- Application Forms will be accepted only between 10.00 A.M. to 4.00 P.M. (IST) for Individual Investor bidders and non-institutional Bidders. The time for applying for Individual Bidders on Bid/ Issue Closing Date may be extended in consultation with the BRLM, RTA and BSE SME taking into account the total number of applications received up to the closure of timings.

On the Bid/ Issue Closing Date, the Bids shall be uploaded until 4.00 P.M. IST in case of Bids by Individual Investors, QIBs and Non-Institutional Bidders,

On the Bid/ Issue Closing Date, extension of time will be granted by the Stock Exchange only for uploading Bids received from Individual Bidders after taking into account the total number of Bids received and as reported by the BRLM to the Stock Exchange.

The SCSBs shall unblock such applications by the closing hours of the Working Day and submit the confirmation to the BRLM and the RTA on a daily basis.

To avoid duplication, the facility of re-initiation provided to Syndicate Members, if any shall preferably be allowed only once per Bid/batch and as deemed fit by the Stock Exchange, after closure of the time for uploading Bids.

It is clarified that Bids not uploaded on the electronic bidding system or in respect of which the full Bid Amount is not blocked by SCSBs or not blocked under the UPI Mechanism in the relevant ASBA Account, as the case may be, would be rejected.

Due to the limitation of time available for uploading the Bid-Cum-Application Forms on the Bid/ Issue Closing Date, Bidders are advised to submit their applications one (1) day prior to the Bid/ Issue Closing Date and, in any case, not later than 3.00 P.M. (IST) on the Bid/ Issue Closing Date. Any time mentioned in this Red Herring Prospectus is IST. Bidders are cautioned that, in the event a large number of Bid-Cum-Application Forms are received on the Bid/ Issue Closing Date, as is typically experienced in public Issue, some Bid-Cum-Application Forms may not get uploaded due to the lack of sufficient time. Such Bid-Cum- Application Forms that cannot be uploaded will not be considered for allocation under this Issue. Applications will be accepted only on Working Days, i.e., Monday to Friday (excluding any public holidays). Neither our Company nor the BRLM is liable for any failure in uploading the Bid-Cum- Application Forms due to faults in any software/hardware system or otherwise.

In accordance with SEBI ICDR Regulations, Bidders are not allowed to withdraw or lower the size of their application (in terms of the quantity of the Equity Shares or the Application amount) at any stage.

In case of discrepancy in the data entered in the electronic book vis-à-vis the data contained in the physical Bid-Cum-Application Form, for a particular Bidder, the details as per the file received from Stock Exchange may be taken as the final data for the purpose of Allotment. In case of discrepancy in the data entered in the electronic book vis-à-vis the data contained in the physical or electronic Bid-Cum- Application Form, for a particular ASBA Bidder, the Registrar to the Issue shall ask the relevant SCSBs / RTAs / DPs / stock brokers, as the case may be, for the rectified data.

Our Company in consultation with the BRLM, reserves the right to revise the Price Band during the Bid/ Issue Period. The revision in the Price Band shall not exceed 20% on either side, i.e., the Floor Price can move up or down to the extent of 20% of the Floor Price and the Cap Price will be revised accordingly. The Floor Price shall not be less than the face value of the

Equity Shares.

In case of any revision to the Price Band, the Bid/ Issue Period will be extended by at least three additional Working Days following such revision of the Price Band, subject to the Bid/ Issue Period not exceeding a total of 10 Working Days. In cases of force majeure, banking strike or similar unforeseen circumstances, our Company in consultation with the BRLM, for reasons to be recorded in writing, extend the Bid/ Issue Period for a minimum of one Working Days, subject to the Bid/ Issue Period not exceeding 10 Working Days. Any revision in the Price Band and the revised Bid/ Issue Period, if applicable, will be widely disseminated by notification to the Stock Exchange, by issuing a public notice, and also by indicating the change on the respective websites of the BRLM and the terminals of the Syndicate Members, if any and by intimation to SCSBs, other Designated Intermediaries and the Sponsor Bank, as applicable. In case of revision of Price Band, the Bid Lot shall remain the same.

Minimum Subscription and Underwriting

Minimum subscription in the issue is 90% and the issue is 100% underwritten As per Section 39 of the Companies Act, 2013, if the stated minimum amount has not been subscribed and the sum payable on application is not received within a period of 30 days from the date of the Prospectus, or such other period as may be specified by the SEBI the application money has to be returned within such period as may be prescribed. If the stated minimum amount has not been subscribed and the sum payable on application is not received within the period specified therein, then the application money shall be repaid within a period of fifteen days from the closure of the issue and if any such money is not so repaid within such period, the directors of the company who are officers in default shall jointly and severally be liable to repay that money with interest at the rate of fifteen percent per annum.

Further, in accordance with Regulation 268(1) of the SEBI (ICDR) Regulations, our Company shall ensure that the number of prospective allottees to whom the Equity Shares will allotted will not be less than 200 (two hundred).

In terms of Regulation 272(2) of SEBI ICDR Regulations, in case the Company fails to obtain listing or trading permission from the stock exchanges where the specified securities are proposed to be listed, it shall refund through verifiable means the entire monies received within four days of receipt of intimation from stock exchange(s) rejecting the application for listing of specified securities, and if any such money is not repaid within four days after the issuer becomes liable to repay it, the issuer and every director of the company who is an officer in default shall, on and from the expiry of the fourth day, be jointly and severally liable to repay that money with interest at the rate of fifteen per cent per annum.

In terms of Regulation 260 of the SEBI (ICDR) Regulations, 2018, the Issue is 100% underwritten. For details of underwriting arrangement, kindly refer the chapter titled “**General Information - Underwriting**” on page 59 of this Red Herring Prospectus.

Further, in accordance with Regulation 267 of the SEBI (ICDR) Regulations, 2018, the minimum application size in terms of number of specified securities shall not be less than two lots. Provided that minimum application size shall be above ₹2 lakhs.

Migration to Main Board

As per the provisions of the Chapter IX of the SEBI (ICDR) Regulation, 2018 read with SEBI ICDR (Amendment) Regulations, 2025 to the extent applicable, our Company may migrate to the main board of BSE from the SME Exchange on a later date subject to the following:

As per Regulation 280(2) of the SEBI ICDR Regulation, 2018 read along with SEBI ICDR (Amendment) Regulations, 2025, Where the post-issue paid up capital of the Company listed on a BSE SME is likely to increase beyond twenty-five crore rupees by virtue of any further issue of capital by the Company by way of rights issue, preferential issue, bonus issue, etc. the Company shall migrate its equity shares listed on a BSE SME to the Main Board and seek listing of the equity shares proposed to be issued on the Main Board subject to the fulfilment of the eligibility criteria for listing of equity shares laid down by the Main Board:

Provided that no further issue of capital shall be made unless –

- a) the shareholders have approved the migration by passing a special resolution through postal ballot wherein the votes cast by shareholders other than promoters in favour of the proposal amount to at least two times the number of votes

- cast by shareholders other than promoter shareholders against the proposal;
- b) the Company has obtained an in principle approval from the Main Board for listing of its entire specified securities on it.

Provided further that where the post-issue paid-up capital pursuant to further issue of capital including by way of rights issue, preferential issue, bonus issue, is likely to increase beyond ₹25 crores, the Company may undertake further issuance of capital without migration from SME exchange to the main board, subject to the undertaking to comply with the provisions of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as applicable to companies listed on the main board of the stock exchange(s)."

If the Paid-up Capital of the company is more than ₹10 crores but below ₹25 crores, we may still apply for migration to the main board if the same has been approved by a special resolution through postal ballot wherein the votes cast by the shareholders other than the promoters in favour of the proposal amount to at least two times the number of votes cast by shareholders other than promoter shareholders against the proposal.

Any company voluntarily desiring to migrate to the Main board from the SME Platform, amongst others, has to fulfill following conditions:

S. No.	Details	Eligibility criteria for SME companies seeking migration to Main Board and for companies listed on other recognized stock exchanges seeking direct listing on Main Board
1.	Paid up capital	At least Rs. 10 crores.
2.	Market Capitalisation	Average of 6 months market capitalisation: Direct Listing: Rs. 1000 crores. (on Main Board) SME Migration to Main Board: Rs. 100 crores. OR Companies having revenue from operations of Rs. 100 crores or more for each of the immediately preceding 3 (three) full financial years.
3.	Market Liquidity	- At least 5% of the weighted average number of equity shares listed should have been traded during such 6 (six) months' period. - Trading on atleast 80% of days during such 6 (six) months period. - Minimum average daily turnover of Rs. 10 Lakhs and minimum daily turnover of Rs. 5 Lakhs during the 6 (six) month period. - Minimum Average number of daily trades of 50 and minimum daily trades of 25 during the said 6 (six) months period. Note: for the purpose of calculating the average daily turnover and average number of daily trades, the aggregate of daily turnover and number of daily trades on the days the scrip has traded, shall be divided by the total number of trading days, respectively, during the said 6 (six) months period. OR Companies having revenue from operations of Rs. 100 crores or more for each of the immediately preceding 3 (three) full financial years.
4.	Operating Profit (EBIDTA)	Average of Rs. 15 crores on a restated consolidated basis, in preceding 3 (three) years (of 12 months each), with operating profit in each of these 3 (three) years, with a minimum of Rs. 10 crores in each of the said 3 (three) years.

S. No.	Details	Eligibility criteria for SME companies seeking migration to Main Board and for companies listed on other recognized stock exchanges seeking direct listing on Main Board
		In case of name change within the last one year, at least 50%. of the revenue, calculated on a restated and consolidated basis, for the preceding one full year has been earned by it from the activity indicated by its new name.
5.	Networth	Rs. 1 crore. - in each of the preceding 3 (three) full years (of twelve months each), calculated on a restated and consolidated basis;
6.	Net Tangible Assets	At least Rs. 3 crores, on a restated and consolidated basis, in each of the preceding 3 (three) full years (of 12 (twelve) months each), of which not more than 50%. are held in monetary assets: Provided that if more than 50% of the net tangible assets are held in monetary assets, the company has utilised or made firm commitments to utilise such excess monetary assets in its business or project
7.	Promoter Holding	At least 20% at the time of making application. For this purpose, shareholding of promoter group may also be considered for any shortfall in meeting the said requirement. Note: The minimum promoter holding criterion shall not be applicable in case of diversified holdings or where there are no identifiable promoters, and the company is already listed on a recognized stock exchange with nationwide trading terminals and meeting all other eligibility criteria for migration or direct listing on the Main Board.8.
8.	Lock In of promoter/ promoter group shares	6 (six) months from the date of listing on the BSE. Note: The lock-in criterion shall not apply to companies already listed on a recognized stock exchange with nationwide trading terminals and meeting all other eligibility criteria for migration or direct listing on the Main Board.
9.	Regulatory Action	1. No SEBI debarment orders is continuing against the Company, any of its promoters, promoter group or directors or the any other company in which they are promoter/ promoter group or directors 2. The company or any of its promoters or directors is not a wilful defaulter or a fraudulent borrower. 3. Promoters or directors are not fugitive economic offender 4. The company is not admitted by NCLT for winding up or under IBC pursuant to CIRP 5. Not suspended from trading for non-compliance with SEBI (LODR) Regs or reasons other than for procedural reasons during the last 12 months.
10.	Promoter Shareholding	100% in demat form
11.	Compliance with SEBI LODR Regulations	3 (three) years track record with no pending non-compliance at the time of making the application.
12.	Track record in terms of Listing	Listed for at least 3 (three) years
13.	Public Shareholder	Minimum 1000 (one thousand) as per latest shareholding pattern
14.	Other Parameters	1. No pending Defaults w.r.t bonds/ debt instrument/ FD by company, promoters/ promoter group /promoting company(ies), Subsidiary Companies 2. Certificate from CRA and /or Statutory auditors, in absence of CRA for utilization of IPO proceeds and further issues post listing on SME. 3. Not under any surveillance measures/actions i.e “ESM”, “ASM”, “GSM category” or T-to-T for surveillance reasons at the time of filing of application. 2 months cooling off from the date the security has come out of T-to-T category or date of graded surveillance action/measure.

S. No.	Details	Eligibility criteria for SME companies seeking migration to Main Board and for companies listed on other recognized stock exchanges seeking direct listing on Main Board
15.	Score ID	No pending investor complaints on SCORES.
16.	Business Consistency	Same line of business for 3 (three) years at least 50% of the revenue from operations from such continued business activity.
17.	Audit Qualification	No audit qualification with regard to going concern or any material financial implication and such audit qualification is continuing at the time of application.

Note: Words and expressions used hereinabove shall have the same meaning as assigned to them in the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018 (“SEBI ICDR Regulations”).

Market Making

The shares issued through this Issue are proposed to be listed on the BSE SME (SME platform of BSE), wherein the BRLM to this Issue shall ensure compulsory Market Making through the registered Market Makers of the SME Exchange for a minimum period of 3 (three) years from the date of listing on the BSE SME.

For further details of the agreement entered into between the Company, the BRLM and the Market Maker please refer to section titled “**General Information - Details of the Market Making Arrangements for this Issue**” on page 60 of this Red Herring Prospectus.

Arrangements for disposal of odd lots

The trading of the Equity Shares will happen in the minimum contract size of [●] shares in terms of the SEBI circular No. CIR/MRD/DSA/06/2012 dated February 21, 2012. However, the Market Maker shall buy the entire shareholding of a shareholder in one lot, where value of such shareholding is less than the minimum contract size allowed for trading on the BSE SME.

As per the extent Guideline of the Government of India, OCBs cannot participate in this Issue:

The current provisions of the Foreign Exchange Management (Transfer or Issue of Security by a Person Resident outside India) Regulations, 2000, provides a general permission for the NRIs, FPIs and foreign venture capital investors registered with SEBI to invest in shares of Indian companies by way of subscription in an IPO. However, such investments would be subject to other investment restrictions under the Foreign Exchange Management (Transfer or Issue of Security by a Person Resident outside India) Regulations, 2000, RBI and/or SEBI regulations as may be applicable to such investors.

The Allotment of the Equity Shares to Non-Residents shall be subject to the conditions, if any, as may be prescribed by the Government of India/RBI while granting such approvals.

Allotment of Equity Shares in Dematerialized Form

Pursuant to Section 29 of the Companies Act, 2013, the Equity Shares in the Issue shall be allotted only in dematerialized form. Further, as per the SEBI ICDR Regulations, the trading of the Equity Shares shall only be in dematerialized form on the Stock Exchange.

New Financial Instruments

There are no new financial instruments such as deep discounted bonds, debenture, warrants, secured premium notes, etc. issued by our Company through this Issue.

Application by Eligible NRI's, FPI's, VCF's, AIF's registered with SEBI

It is to be understood that there is no reservation for Eligible NRIs, FPIs or VCF registered with SEBI. Such Eligible NRIs, FPIs or VCF registered with SEBI will be treated on the same basis with other categories for the purpose of Allocation.

Restrictions on transfer and transmission of shares or debentures and on their consolidation or splitting

Except for lock-in of the Pre- Issue Equity Shares and Promoters minimum contribution in the Issue as detailed under section titled “**Capital Structure**” beginning on page 64 of this Red Herring Prospectus, and except as provided in the Articles of Association of our Company, there are no restrictions on transfers of Equity Shares. There are no restrictions on transfer and transmission of shares/ debentures and on their consolidation/ splitting except as provided in the Articles of Association. For further details, please refer to section titled “**Main Provisions of the Articles of Association**” beginning on page 304 of this Red Herring Prospectus.

Pre-Issue and Price Band Advertisement

Subject to Section 30 of the Companies Act, 2013 our Company shall, after registering the Red Herring Prospectus with the RoC publish a pre-issue and Price Band advertisement, in the form prescribed by the SEBI (ICDR) Regulations, in one widely circulated English language national daily newspaper; one widely circulated Hindi language national daily newspaper and one regional newspaper with wide circulation where the Registered Office of our Company is situated.

Withdrawal of the Issue

Our Company in consultation with the BRLM, reserve the right to not to proceed with the issue after the Bid/ Issue Opening date but before the Allotment. In such an event, our Company would issue a public notice in the newspaper in which the pre-issue advertisements were published, within two days of the Bid/ Issue Closing date or such other time as may be prescribed by SEBI, providing reasons for not proceeding with the issue. The BRLM through, the Registrar of the issue, shall notify the SCSBs to unblock the bank accounts of the ASBA Bidders within one working day from the date of receipt of such notification. Our Company shall also inform the same to the stock exchange on which equity shares are proposed to be listed. If the Issue is withdrawn after the designated Date, amounts that have been credited to the Public Issue Account shall be transferred to the Refund Account.

Notwithstanding the foregoing, the Issue is also subject to obtaining the final listing and trading approvals of the Stock Exchanges, which our Company shall apply for after Allotment and within two Working Days of the Issue Closing Date or such other time period as prescribed under Applicable Law and also inform the Bankers to the Issue to process refunds to the Anchor Investors, as the case may be. If our Company withdraws the Issue after the Issue Closing Date and thereafter determines that it will proceed with an Issue, our Company shall file a fresh Red Herring Prospectus with the Stock Exchanges. The notice of withdrawal will be issued in the same newspapers where the pre-issue advertisements have appeared, and the Stock Exchanges will also be informed promptly.

The above information is given for the benefit of the Applicants. The Applicants are advised to make their own enquiries about the limits applicable to them. Our Company and the BRLM do not accept any responsibility for the completeness and accuracy of the information stated hereinabove. Our Company and the BRLM are not liable to inform the investors of any amendments or modifications or changes in applicable laws and regulations, which may occur after the date of this Red Herring Prospectus. Applicants are advised to make their independent investigations and ensure that the number of Equity Shares applied for do not exceed the applicable limits under laws and regulations.

ISSUE STRUCTURE

This Issue is being made in terms of Regulation 229 (2) of Chapter IX of SEBI (ICDR) Regulations, 2018, as amended from time to time, whereby, an issuer, whose post issue paid up capital is more than ten crore rupees and upto twenty-five crore rupees shall issue shares to the public and propose to list the same on the Small and Medium Enterprise Exchange ("***SME Exchange***", in this case being the BSE SME. For further details regarding the salient features and terms of such an issue please refer chapter titled "***Terms of the Issue***" and "***Issue Procedure***" on page 255 and 270 of this Red Herring Prospectus.

Issue Structure:

The present issue is of up to 27,00,000 Equity Shares of face value of ₹10/- each (*the "Equity Shares"*) for cash at a price of ₹ [●] per Equity Share (including a Share Premium of ₹ [●] per Equity Share), aggregating up to ₹ [●] Lakhs (*"the Issue"*) by the issuer Company (*the "Company"*).

The Issue comprises a reservation of up to 1,38,000 Equity Shares of face value of ₹10/- each for subscription by the designated Market Maker (*"the Market Maker Reservation Portion"*) and Net Issue to Public of up to 25,62,000 Equity Shares of face value of ₹ 10 each (*"the Net Issue"*). The Issue and the Net Issue will constitute 26.37 % and 25.02 %, respectively of the post Issue paid up equity share capital of the Company. The Issue is being made through the Book Building Process.

Particulars of the Issue ⁽²⁾	Market Maker Reservation Portion	QIBs ⁽¹⁾	Non-Institutional Investors	Individual Investors
Number of Equity Shares available for allocation	Up to 1,38,000 Equity Shares of face value of ₹10/- each	Not more than 12,76,000 Equity Shares of face value of ₹10/- each	Not less than 3,86,000 Equity Shares of face value of ₹10/- each	Not less than 9,00,000 Equity Shares of face value of ₹10/- each
Percentage of Issue Size available for allocation	5.11% of the Issue Size	Not more than 50% of the Net Issue being available for allocation to QIB Bidders. However, up to 5% of the Net QIB Portion will be available for allocation proportionately to Mutual Funds only. Mutual Funds participating in the Mutual Fund Portion will also be eligible for allocation in the remaining QIB Portion. The unsubscribed portion in the Mutual Fund Portion will be added to the Net QIB Portion	Not less than 15% of the Net Issue, subject to the following: (i) one-third of the portion available to Non-Institutional Bidders shall be reserved for applicants with an application size of more than two lots and up to such lots equivalent to not more than ₹10 lakhs; and (ii) two-third of the portion available to Non-Institutional Bidders shall be reserved for applicants with application size of more than ₹10 lakhs. Provided that the unsubscribed portion in either of the aforementioned subcategories may be allocated to Non-	Not less than 35% of the Net Issue

Particulars of the Issue ⁽²⁾	Market Maker Reservation Portion	QIBs ⁽¹⁾	Non-Institutional Investors	Individual Investors
			Institutional Bidders in the other subcategory of Non- Institutional Bidders	
Basis of Allotment ⁽³⁾	Firm Allotment	Proportionate as follows (excluding the Anchor Investor Portion): (a) Up to [●] Equity Shares of face value of ₹10/- each shall be available for allocation on a proportionate basis to Mutual Funds only; and (b) Up to [●] Equity Shares of face value of ₹10/- each shall be available for allocation on a proportionate basis to all QIBs, including Mutual Funds receiving allocation as per (a) above. Up to 60% of the QIB Portion (of up to 7,68,000 Equity Shares of face value of ₹10/- each may be allocated on a discretionary basis to Anchor Investors of which 40% of the Anchor Investor Portion shall be reserved in the following manner: (i) 33.33% shall be available for allocation to domestic Mutual Funds; and (ii) 6.67% shall be available for allocation to life insurance companies and pension funds, subject to valid Bids being received from domestic Mutual Funds, life insurance companies, and pension funds at or above the Anchor Investor Allocation Price. In the event of under-subscription in (ii) above, the allocation may be made to domestic Mutual Funds.	Allotment to each Non-Institutional Bidder shall not be less than the Minimum NIB Application Size, subject to the availability of Equity Shares of face value of ₹10/- each in the Non-Institutional Portion, and the remaining Equity Shares, if any, shall be allotted on a proportionate basis as follows – One-third of the Non Institutional Category will be made available for allocation to Bidders with an application size of more than two lots and up to such lots equivalent to not more than ₹10 lakhs. Two-third of the Non Institutional Category will be made available for allocation to Bidders with an application size of more than ₹ 1,000,000. For details, see “Issue Procedure” beginning on page 270 of this Red Herring Prospectus. Provided that the unsubscribed portion in either of the aforementioned subcategories may be allocated to Non-Institutional Bidders in the other subcategory of Non- Institutional Bidders.	Allotment to each Individual Bidder shall not be less than the maximum Bid lot, subject to availability of Equity Shares of face value of ₹10/- each in the Individual Investor Portion and the remaining available Equity Shares if any, shall be allotted on proportionate basis. For details, see “Issue Procedure” beginning on page 270 of this Red Herring Prospectus.

Particulars of the Issue ⁽²⁾	Market Maker Reservation Portion	QIBs ⁽¹⁾	Non-Institutional Investors	Individual Investors
		For further details, please refer to the section titled “ Issue Procedure ” beginning on page 270 of this Red Herring Prospectus.		
Mode of Allotment	Compulsorily in dematerialized form.			
Minimum Bid Size	1,38,000 Equity Shares of face value of ₹10/- each	Such number of Equity Shares and in multiples of [●] Equity Shares that the Bid Application exceeds two lots	Such number of Equity Shares and in multiples of [●] Equity Shares that the Bid Application exceeds two lots	Two lots with minimum application size of above Rs 2 lakhs
Maximum Bid Size	1,38,000 Equity Shares of face value of ₹10/- each	Such number of Equity Shares in multiples of [●] Equity Shares of face value of ₹10/- each not exceeding the size of the Net Issue, subject to applicable limits	Such number of Equity Shares in multiples of [●] Equity Shares of face value of ₹10/- each not exceeding the size of the Net Issue (excluding the QIB portion), subject to applicable limits	Two lots with minimum application size of above Rs 2 lakhs
Trading Lot	[●] Equity Shares of face value of ₹10/- each, However the Market Maker may accept odd lots if any in the market as required under the SEBI (ICDR) Regulations, 2018.	[●] Equity Shares of face value of ₹10/- each and in multiples thereof	[●] Equity Shares of face value of ₹10/- each and in multiples thereof	[●] Equity Shares of face value of ₹10/- each and in multiples thereof
Terms of Payment	Full Bid Amount shall be blocked by the SCSBs in the bank account of the ASBA Bidder (other than Anchor Investors) or by the Sponsor Bank through the UPI Mechanism, that is specified in the ASBA Form at the time of submission of the ASBA Form. In case of Anchor Investors: Full Bid Amount shall be payable by the Anchor Investors at the time of submission of their Bids ⁽⁴⁾			
Mode of Bid	Only through the ASBA process.	Only through the ASBA process. (Except for Anchor investors)	Only through the ASBA process	Through ASBA Process Through Banks or by using UPI ID for payment

This Issue is being made in terms of Chapter IX of the SEBI (ICDR) Regulations, 2018, as amended from time to time.

⁽¹⁾ Our Company may, in consultation with the Book Running Lead Managers, allocate up to 60% of the QIB Portion to Anchor Investors on a discretionary basis in accordance with the SEBI ICDR Regulations. Pursuant to the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) (Third Amendment) Regulations, 2025, out of the Anchor Investor Portion, 40% shall be reserved, of which (i) 33.33% shall be available for allocation to domestic Mutual Funds and (ii) 6.67% shall be available for allocation to life insurance companies and pension funds, subject to valid Bids being received from domestic Mutual Funds, life insurance companies, and pension funds at or above the Anchor Investor Allocation Price. In the event of under-subscription under (ii) above, the allocation may be made to domestic Mutual Funds.

- (2) *In terms of Rule 19(2) of the SCRR read with Regulation 252 of the SEBI (ICDR) Regulations, 2018 this is an Issue for at least 25% of the post issue paid-up Equity share capital of the Company. This Issue is being made through Book Building Process, wherein allocation to the public shall be as per Regulation 252 of the SEBI (ICDR) Regulations.*
- (3) *Subject to valid Bids being received at or above the Issue Price, undersubscription, if any, in any category, except in the QIB Portion, would be allowed to be met with spill-over from any other category or combination of categories of Bidders at the discretion of our Company in consultation with the Book Running Lead Managers and the Designated Stock Exchange, subject to applicable laws.*
- (4) *Full Bid Amount shall be payable by the Anchor Investors at the time of submission of the Anchor Investor Application Forms provided that any difference between the Anchor Investor Allocation Price and the Anchor Investor Issue Price shall be payable by the Anchor Investor Pay-In Date as indicated in the CAN.*

The Bids by FPIs with certain structures as described under **“Issue Procedure - Bids by FPIs”** on pages 287 and having same PAN may be collated and identified as a single Bid in the Bidding process. The Equity Shares Allocated and Allotted to such successful Bidders (with same PAN) may be proportionately distributed.

If the Bid is submitted in joint names, the Bid cum Application Form should contain only the name of the first Bidder whose name should also appear as the first holder of the depository account held in joint names. The signature of only the first Bidder would be required in the Bid cum Application Form and such first Bidder would be deemed to have signed on behalf of the joint holders. Bidders will be required to confirm and will be deemed to have represented to our Company, the Underwriters, their respective directors, officers, agents, affiliates and representatives that they are eligible under applicable law, rules, regulations, guidelines and approvals to acquire the Equity Shares.

Withdrawal of the Issue

In accordance with SEBI (ICDR) Regulations, the Company, in consultation with the Book Running Lead Manager, reserves the right not to proceed with the Issue at any time before the Bid/ Issue Opening Date, without assigning any reason thereof. In case, the Company wishes to withdraw the Issue after Bid/ Issue Opening but before allotment, the Company will give public notice giving reasons for withdrawal of Issue. The public notice will appear in two widely circulated national newspapers (one each in English and Hindi) and one in regional newspaper.

The Book Running Lead Manager, through the Registrar to the Issue, will instruct the SCSBs, to unblock the ASBA Accounts within one Working Day from the day of receipt of such instruction. The notice of withdrawal will be issued in the same newspapers where the pre-Issue advertisements have appeared and the Stock Exchange will also be informed promptly.

If our Company withdraws the Issue after the Bid/ Issue Closing Date and subsequently decides to undertake a public issuing of Equity Shares, our Company will file a fresh Red Herring Prospectus with the stock exchange where the Equity Shares may be proposed to be listed.

Notwithstanding the foregoing, the Issue is subject to obtaining (i) the final listing and trading approvals of the Stock Exchange, which our Company will apply for only after Allotment; and (ii) filing of Red Herring Prospectus/ Prospectus with RoC.

Issue Program

Event	Indicative Dates
Bid/ Issue Opening Date	Monday, August 31, 2026
Bid/ Issue Closing Date	Wednesday, September 02, 2026
Finalization of Basis of Allotment with the Designated Stock Exchange(T+1)	Thursday, September 03, 2026
Initiation of Allotment/ Refunds/ Unblocking of Funds from ASBA Account or UPI ID linked bank account Id Linked Bank Account*(T+2)	Friday, September 04, 2026
Credit of Equity Shares to Demat accounts of Allottees(T+2)	Friday, September 04, 2026
Commencement of trading of the Equity Shares on the Stock Exchange(T+3)	Monday, September 07, 2026

The above time table is indicative and does not constitute any obligation on our Company. Whilst our Company shall ensure that all steps for the completion of the necessary formalities for the listing and the commencement of trading of the Equity Shares on BSE SME platform is taken within Three Working Days from the Issue Closing Date, the timetable

may change due to various factors, such as extension of the Issue Period by our Company or any delays in receiving the final listing and trading approval from the Stock Exchange. The Commencement of trading of the Equity Shares will be entirely at the discretion of the Stock Exchange and in accordance with the applicable laws.

Note ¹Our Company in consultation with the Book Running Lead Manager, may consider participation by Anchor Investors in accordance with the SEBI ICDR Regulations. The Anchor Investor Bid/ Issue Period shall be one Working Day prior to the Bid/ Issue Opening Date in accordance with the SEBI ICDR Regulations.

²Our Company in consultation with the BRLM, consider closing the Bid/Issue Period for QIBs one Working Day prior to the Bid/Issue Closing Date in accordance with the SEBI ICDR Regulations.

Applications and any upward revisions to the same will be accepted only between 10.00 A.M. to 5.00 P.M. (Indian Standard Time) during the Issue Period at the Application Centers mentioned in the Bid-Cum- Application Form .(except for the Bid/ Issue closing Date).

Standardization of cut-off time for uploading of applications on the Bid/ Issue Closing Date:

- a) A standard cut-off time of 3.00 P.M. for acceptance of applications.
- b) A standard cut-off time of 4.00 P.M. for uploading of applications received from.

It is clarified that Applications not uploaded would be rejected. In case of discrepancy in the data entered in the electronic form vis-à-vis the data contained in the physical Bid-Cum- Application Form, for a particular bidder, the details as per physical Bid-Cum-application form of that Bidder may be taken as the final data for the purpose of allotment. Bids will be accepted only on Working Days, i.e., Monday to Friday (excluding bank holidays).

ISSUE PROCEDURE

All Applicants should review the General Information Document for Investing in Public Issue, prepared and issued in accordance with the SEBI circular no CIR/CFD/DIL/12/2013 dated October 23, 2013 notified by SEBI and updated pursuant to SEBI Circular CIR/CFD/POLICYCELL/11/2015 dated November 10, 2015, the SEBI Circular SEBI/HO/CFD/DIL/CIR/P/2016/26 dated January 21, 2016, SEBI circular SEBI/HO/CFD/DIL2/CIR/P/2018/138 dated November 1, 2018 and updated pursuant to SEBI Circular SEBI/HO/CFD/DIL1/CIR/P/2020/37 dated March 17, 2020 (the “General Information Document”) which highlights the key rules, processes and procedures applicable to public Issues in general in accordance with the provisions of the Companies Act, the SCRA, the SCRR and the SEBI ICDR Regulations. The General Information Document is available on the websites of Stock Exchange, the Company and the Book Running Lead Manager. Please refer to the relevant provisions of the General Information Document which are applicable to the Issue.

Additionally, all Applicants may refer to the General Information Document for information in relation to (i) Category of investor eligible to participate in the Issue; (ii) maximum and minimum Issue size; (iii) price discovery and allocation; (iv) Payment Instructions for ASBA Applicants; (v) Issuance of CAN and Allotment in the Issue; (vi) General instructions (limited to instructions for completing the Application Form); (vii) designated date; (viii) disposal of applications; (ix) submission of Application Form; (x) other instructions (limited to joint applications in cases of individual, multiple applications and instances when an application would be rejected on technical grounds); (xi) applicable provisions of Companies Act, 2013 relating to punishment for fictitious applications; (xii) mode of making refunds; and (xiii) interest in case of delay in Allotment or refund.

SEBI through its UPI Circular no. SEBI/HO/CFD/DIL2/CIR/P/2018/138 dated November 1, 2018 read with its circular no. SEBI/HO/CFD/DIL2/CIR/P/2019/50 dated April 3, 2019 and circular no. SEBI/HO/CFD/DIL2/CIR/P/2019/76 dated June 28, 2019, has introduced an alternate payment mechanism using Unified Payments Interface (“UPI”) and consequent reduction in timelines for listing in a phased manner. From January 1, 2019, the UPI Mechanism for Retail Individual Investors applying through Designated Intermediaries was made effective along with the existing process and existing timeline of T+6 days. (“UPI Phase I”). The UPI Phase I was effective till June 30, 2019.

Subsequently, for applications by Retail Individual Investors through Designated Intermediaries, the process of physical movement of forms from Designated Intermediaries to SCSBs for blocking of funds has been discontinued and only the UPI Mechanism with existing timeline of T+3 days is applicable for a period of three months or launch of five main board public Issues, whichever is later (“UPI Phase II”), with effect from July 1, 2019, by SEBI circular (SEBI/HO/CFD/DIL2/CIR/P/2019/76) dated June 28, 2019, read with circular (SEBI/HO/CFD/DIL2/CIR/P/2019/85) dated July 26, 2019. Further, as per the SEBI circular (SEBI/HO/CFD/DCR2/CIR/P/2019/133) dated November 8, 2019, the UPI Phase II had been extended until March 31, 2020. However, due to the outbreak of COVID-19 pandemic, UPI Phase II has been further extended by SEBI until further notice, by its circular (SEBI/HO/CFD/DIL2/CIR/P/2020/50) dated March 30, 2020. Thereafter, the final reduced timeline of T+3 days may be made effective using the UPI Mechanism for applications by Retail Individual Investors (“UPI Phase III”), as may be prescribed by SEBI. Further, SEBI, vide its circular no. SEBI/HO/CFD/DIL2/CIR/P/2021/2480/1/M dated March 16, 2021, and circular no. SEBI/HO/CFD/DIL2/P/CIR/2021/570 dated June 2, 2021, has introduced certain additional measures for streamlining the process of initial public Issues and redressing investor grievances. This circular is effective for initial public Issues opening on or after May 1, 2021, except as amended pursuant to SEBI circular SEBI/HO/CFD/DIL2/P/CIR/2021/570 dated June 2, 2021, and SEBI circular no. SEBI/HO/CFD/DIL2/CIR/P/2022/51 dated April 20, 2022, and the provisions of this circular are deemed to form part of this Prospectus. Furthermore, pursuant to SEBI circular no. SEBI/HO/CFD/DIL2/P/CIR/P/2022/45 dated April 5, 2022, all individual Investors in initial public Issue (opening on or after May 1, 2022) whose application sizes are up to ₹ 500,000 shall use the UPI Mechanism.

Further, SEBI has vide its circular no. SEBI/HO/CFD/TPD1/CIR/P/2023/140 dated August 9, 2023 reduced the time taken for listing of specified securities after the closure of a public Issue to three Working Days. Accordingly, the Issue will be made under UPI Phase III on a mandatory basis, subject to any circulars, clarification or notification issued by the SEBI from time to time.

The list of Banks that have been notified by SEBI as Issuer Banks for UPI are provided on <https://www.sebi.gov.in/sebiweb/other/OtherAction.do?doRecognisedFpi=yes&intmId=40>. The list of Stockbrokers, Depository Participants (DP), Registrar to an Issue and Share Transfer Agent (RTA) that have been notified by SME Platform of BSE Limited (“BSE SME”) to act as intermediaries for submitting Application Forms are provided on www.bseindia.com. For details on their designated branches for submitting Application Forms, please see the above-mentioned website of Platform

of BSE Limited ("BSE SME"). Please note that the information stated/covered in this section may not be complete and/or accurate and as such would be subject to modification/change. Our Company and Book Running Lead Manager do not accept any responsibility for the completeness and accuracy of the information stated in this section and the General Information Document. Our Company and Book Running Lead Manager would not be able to include any amendment, modification or change in applicable law, which may occur after the date of Prospectus. Applicants are advised to make their independent investigations and ensure that their application do not exceed the investment limits or maximum number of Equity Shares that can be held by them under applicable law or as specified in the Draft Red Herring Prospectus and Red Herring Prospectus.

Further, the Company and the LM are not liable for any adverse occurrence's consequent to the implementation of the UPI Mechanism for application in this Issue.

Phased implementation of Unified Payments Interface

SEBI has issued the UPI Circulars in relation to streamlining the process of public Issue of inter alia, equity shares. Pursuant to the SEBI circular bearing number SEBI/HO/CFD/DIL2/CIR/P/2018/138 dated November 1, 2018, SEBI circular bearing number SEBI/HO/CFD/DIL2/CIR/P/2019/50 dated April 3, 2019, SEBI circular bearing number SEBI/HO/CFD/DIL2/CIR/P/2019/76 dated June 28, 2019, SEBI circular bearing number SEBI/HO/CFD/DIL2/CIR/P/2019/85 dated July 26, 2019, SEBI circular bearing number SEBI/HO/CFD/DIL2/CIR/P/2020/50 dated March 30, 2020 ("Previous UPI Circulars") and the UPI Circulars, the UPI Mechanism has been introduced in a phased manner as a payment mechanism (in addition to mechanism of blocking funds in the account maintained with SCSBs under ASBA) for applications by UPI Bidders through Designated Intermediaries with the objective to reduce the time duration from public Issue closure to listing from six Working Days to up to three Working Days. Considering the time required for making necessary changes to the systems and to ensure complete and smooth transition to the UPI payment mechanism, the UPI Circulars and the Previous UPI Circulars have introduced the UPI Mechanism in three phases in the following manner:

Phase I: This phase has become applicable from January 1, 2019 until March 31, 2019 or floating of five main board public Issues, whichever is later. Subsequently, the timeline for implementation of Phase I was extended till June 30, 2019. Under this phase, an Individual Applicant had the option to submit the Application Form with any of the intermediary and use his / her UPI ID for the purpose of blocking of funds. The time duration from public Issue closure to listing continued to be three Working Days.

Phase II: This phase has become applicable from July 1, 2019 and was to initially continue for a period of three months or floating of five main board public Issues, whichever is later. Subsequently, it was decided to extend the timeline for implementation of Phase II until March 31, 2020. Further, as per SEBI circular SEBI/HO/CFD/DIL2/CIR/P/2020/50 dated March 30, 2020, the current Phase II of Unified Payments Interface with Application Supported by Blocked Amount is continued till further notice. Under this phase, submission of the ASBA Form by RIIs through Designated Intermediaries (other than SCSBs) to SCSBs for blocking of funds will be discontinued and will be replaced by the UPI payment mechanism. However, the time duration from public Issue closure to listing continues to be three Working Days during this phase.

Phase III: This phase has become applicable on a voluntary basis for all Issues opening on or after September 1, 2023 and on a mandatory basis for all Issues opening on or after December 1, 2023, vide SEBI circular bearing number SEBI/HO/CFD/TPD1/CIR/P/2023/140 dated August 9, 2023 ("T+3 Notification"). In this phase, the time duration from public Issue closure to listing has been reduced to three Working Days. The Issue shall be undertaken pursuant to the processes and procedures as notified in the T+3 Notification as applicable, subject to any circulars, clarification or notification issued by the SEBI from time to time, including any circular, clarification or notification which may be issued by SEBI. The Issue is being made under Phase III of the UPI (on a mandatory basis).

All SCSBs Offering facility of making application in public Issues shall also provide facility to make application using the UPI Mechanism. The Issuers will be required to appoint one of the SCSBs as a sponsor bank to act as a conduit between the Stock Exchanges and NPCI in order to facilitate collection of requests and / or payment instructions of the Individual Applicants into the UPI mechanism

For further details, refer to the General Information Document available on the websites of the Stock Exchanges and the Book Running Lead Manager.

PART A

Book Building Procedure

The issue is being made in terms of Rule 19(2)(b) of the SCRR read with Regulation 252 of the SEBI ICDR Regulations, 2018, , the Issue is being made for at least 25% of the post-Issue Paid-up Equity Share capital of our Company through the Book Building Process in accordance with Regulation 229(2) of the SEBI ICDR Regulations wherein not more than 50% of the Net issue shall be available for allocation on a proportionate basis to QIBs, provided that our Company, in consultation with the BRLM, allocate up to 60% of the QIB Portion to Anchor Investors on a discretionary basis in accordance with the SEBI ICDR Regulations, of which one-third shall be reserved for domestic Mutual Funds, subject to valid Bids being received from domestic Mutual Funds at or above the Anchor Investor Allocation Price. However, with effect from December 1, 2025, pursuant to the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) (Third Amendment) Regulations, 2025, 40% of the Anchor Investor Portion shall be reserved for, (i) 33.33% shall be available for allocation to domestic Mutual Funds and (ii) 6.67% shall be available for allocation to life insurance companies and pension funds, subject to valid Bids being received from domestic Mutual Funds, life insurance companies, and pension funds at or above the Anchor Investor Allocation Price. In the event of under-subscription under (ii) above, the allocation may be made to domestic Mutual Funds. . Further, 5% of the Net QIB Portion shall be available for allocation on a proportionate basis only to Mutual Funds, and the remainder of the Net QIB Portion shall be available for allocation on a proportionate basis to all QIBs (other than Anchor Investors), including Mutual Funds, subject to valid Bids being received at or above the issue Price. Further, not less than 15% of the Net issue shall be available for allocation to Non-Institutional Investors (of which one third of the Non-Institutional Portion shall be reserved for Bidders with an application size of more than two lots and up to such lots equivalent to not more than ₹10 lakhs; and two-thirds of the Non-Institutional Portion shall be reserved for Bidders with an application size of more than ₹10 lakhs) and not less than 35% of the Net issue shall be available for allocation to Individual Investors in accordance with the SEBI ICDR Regulations, subject to valid Bids being received at or above the issue Price, if any.

Subject to valid Bids being received at or above the issue Price, undersubscription, if any, in any category, except the QIB Portion, would be allowed to be met with spill-over from any other category or a combination of categories at the discretion of our Company, in consultation with the BRLM, and the Designated Stock Exchange. However, under-subscription, if any, in the QIB Portion will not be allowed to be met with spill-over from other categories or a combination of categories.

The Equity Shares, on Allotment, shall be traded only in the dematerialized segment of the Stock Exchanges. All potential Bidders (except Anchor Investors) are required to mandatorily utilize the ASBA process providing details of their respective ASBA accounts, and UPI ID (in case of UPI Bidders) if applicable, in which the corresponding Bid Amounts will be blocked by the SCSBs or under the UPI Mechanism, as applicable.

Bidder must ensure that their PAN is linked with Aadhaar and are in compliance with the notification by the Central Board of Direct Taxes dated February 13, 2020, read with press releases dated June 25, 2021, and September 17, 2021 and March 30, 2022, read with press release dated March 28, 2023 Bidders should note that the Equity Shares will be Allotted to all successful Bidders only in dematerialized form. The Bid cum Application Forms which do not have the details of the Bidders' depository account, including DP ID, Client ID, PAN, and UPI ID, for UPI Bidders Bidding using the UPI Mechanism, shall be treated as incomplete and will be rejected. Bidders will not have the option of being Allotted Equity Shares in physical form. However, they may get the Equity Shares rematerialised subsequent to Allotment of the Equity Shares in the issue, subject to compliance with Applicable Law.

Bid cum Application Form

Copies of the Bid cum Application Form (other than for Anchor Investors) and the abridged prospectus will be available at the offices of the BRLM, the Designated Intermediaries at Bidding Centres, and Registered Office of our Company. An electronic copy of the Bid cum Application Form will also be available for download on the websites of the BSE, at least one day prior to the Bid/Issue Opening Date.

Copies of the Anchor Investor Application Form will be available at the offices of the BRLM.

All Bidders (other than Anchor Investors) shall mandatorily participate in the Issue only through the ASBA process. ASBA Bidders must provide either (i) the bank account details and authorization to block funds in the ASBA Form, or (ii) the UPI ID, as applicable, in the relevant space provided in the ASBA Form. The ASBA Forms that do not contain such details are liable to be rejected. Applications made by the Individual Investors using third party bank account or using third party linked bank

account UPI ID are liable for rejection. Anchor Investors are not permitted to participate in the issue through the ASBA process. ASBA Bidders shall ensure that the Bids are made on ASBA Forms bearing the stamp of the relevant Designated Intermediary, submitted at the relevant Bidding Centres only (except in case of electronic ASBA Forms) and the ASBA Forms not bearing such specified stamp are liable to be rejected. Since the issue is made under Phase II of the UPI Circulars, ASBA Bidders may submit the ASBA Form in the manner below:

- i. Individual Investors (other than the Individual Investors using UPI Mechanism) may submit their ASBA Forms with SCSBs (physically or online, as applicable), or online using the facility of linked online trading, demat and bank account (3 in 1 type accounts), provided by certain brokers.
- ii. Individual Investors using the UPI Mechanism, may submit their ASBA Forms with the Syndicate, sub-syndicate members, Registered Brokers, RTAs or CDPs, or online using the facility of linked online trading, demat and bank account (3 in 1 type accounts), provided by certain brokers.
- iii. QIBs and NIBs may submit their ASBA Forms with SCSBs, Syndicate, sub-syndicate members, Registered Brokers, RTAs or CDPs.

Anchor Investors are not permitted to participate in the issue through the ASBA process.

For Anchor Investors, the Anchor Investor Application Form will be available at the office of the BRLM. ASBA Bidders are also required to ensure that the ASBA Account has sufficient credit balance as an amount equivalent to the full Bid Amount which can be blocked by the SCSB.

The prescribed colour of the Bid cum Application Form for various categories is as follows:

Category	Colour*
Anchor Investor**	White
Indian Public / eligible NRI's applying on a non-repatriation basis (ASBA)	White
Non-Residents including eligible NRI's, FPI's, FIIs, FVCIs, etc. applying on a repatriation basis (ASBA)	Blue

Note: Electronic Bid Cum Application Forms will also be available for download on the website of the BSE (<https://www.bseindia.com/>).

*Excluding Electronic Bid cum Application Form

** Bid cum application for Anchor Investor shall be made available at the Office of the BRLM.

Designated Intermediaries (other than SCSBs) after accepting Bid Cum Application Form submitted by Individual Investors (without using UPI for payment), NIIs and QIBs shall capture and upload the relevant details in the electronic bidding system of stock exchange(s) and shall submit/deliver the Bid Cum Application Forms to respective SCSBs where the Bidders has a bank account and shall not submit it to any non-SCSB Bank.

Further, for applications submitted to designated intermediaries (other than SCSBs), with use of UPI for payment, after accepting the Bid Cum Application Form, respective intermediary shall capture and upload the relevant application details, including UPI ID, in the electronic bidding system of stock exchange(s).

Bidders shall only use the specified Bid Cum Application Form for making an Application in terms of the Red Herring Prospectus.

The Bid Cum Application Form shall contain information about the Bidder and the price and the number of Equity Shares that the Bidders wish to apply for. Bid Cum Application Forms downloaded and printed from the websites of the Stock Exchange shall bear a system generated unique application number. Bidders are required to ensure that the ASBA Account has sufficient credit balance as an amount equivalent to the full Application Amount can be blocked by the SCSB or Sponsor Bank at the time of submitting the Application.

An Investor, intending to subscribe to this Issue, shall submit a completed Bid Cum Application Form to any of the following intermediaries (Collectively called – Designated Intermediaries”)

Sr. No.	Designated Intermediaries
1.	An SCSB, with whom the bank account to be blocked, is maintained
2.	A syndicate member (or sub-syndicate member)
3.	A stock broker registered with a recognized stock exchange (and whose name is mentioned on the website of the stock exchange as eligible for this activity) ('broker')
4.	A depository participant ('DP') (whose name is mentioned on the website of the stock exchange as eligible for this activity)
5.	A registrar to an issue and share transfer agent ('RTA') (whose name is mentioned on the website of the stock exchange as eligible for this activity)

Individual investors submitting application with any of the entities at (ii) to (v) above (hereinafter referred as "Intermediaries"), and intending to use UPI, shall also enter their UPI ID in the Bid Cum Application Form.

The aforesaid intermediary shall, at the time of receipt of application, give an acknowledgement to investor, by giving the counter foil or specifying the application number to the investor, as a proof of having accepted the Bid Cum Application Form, in physical or electronic mode, respectively.

The upload of the details in the electronic bidding system of stock exchange will be done by:

For Applications submitted by Investors to SCSB	After accepting the form, SCSB shall capture and upload the relevant details in the electronic bidding system as specified by the stock exchange and may begin blocking funds available in the bank account specified in the form, to the extent of the application money specified.
For applications submitted by investors to intermediaries other than SCSBs	After accepting the Bid Cum Application Form, respective Intermediary shall capture and upload the relevant details in the electronic bidding system of the stock exchange. Post uploading, they shall forward a schedule as per prescribed format along with the Bid Cum Application Forms to designated branches of the respective SCSBs for blocking of funds within one day of closure of Issue.
For applications submitted by investors to intermediaries other than SCSBs with use of UPI for payment	After accepting the Bid Cum Application Form, respective intermediary shall capture and upload the relevant application details, including UPI ID, in the electronic bidding system of stock exchange. Stock exchange shall share application details including the UPI ID with sponsor bank on a continuous basis, to enable sponsor bank to initiate mandate request on investors for blocking of funds. Sponsor bank shall initiate request for blocking of funds through NPCI to investor. Investor to accept mandate request for blocking of funds, on his/her mobile application, associated with UPI ID linked bank account.

Stock exchange shall validate the electronic bid details with depository's records for DP ID/Client ID and PAN, on a real-time basis and bring the inconsistencies to the notice of intermediaries concerned, for rectification and re-submission within the time specified by stock exchange.

Stock exchange shall allow modification of selected fields viz. DP ID/Client ID or Pan ID (Either DP ID/Client ID or Pan ID can be modified but not BOTH), Bank code and Location code, in the bid details already uploaded.

Upon completion and submission of the Bid Cum Application Form to Application Collecting intermediaries, the Bidders are deemed to have authorized our Company to make the necessary changes in the Red Herring Prospectus, without prior or subsequent notice of such changes to the Bidders.

Availability of Red Herring Prospectus and Bid Cum Application Forms

Copies of the Bid cum Application Form including a QR code and link to access the Red Herring Prospectus, the Abridged Prospectus and the Pre-Issue & Price Band Advertisement will be available at the offices of the Book Running Lead Managers, the Designated Intermediaries at Bidding Centres, and Registered Office of our Company. An electronic copy of the Bid cum Application Form will also be available for download on the websites of SCSBs (via Internet Banking) and BSE (www.bseindia.com) at least one day prior to the Bid/Issue Opening Date.

Bid cum application for Anchor Investor shall be made available at the Office of the BRLM.

Who can Bid?

Each Bidder should check whether it is eligible to apply under applicable law, rules, regulations, guidelines and policies. Furthermore, certain categories of Bidders, such as NRIs, FPIs and FVCIs may not be allowed to apply in the Issue or to hold Equity Shares, in excess of certain limits specified under applicable law. Bidders are requested to refer to the Red Herring Prospectus for more details.

Subject to the above, an illustrative list of Bidders is as follows:

- a) Indian nationals' resident in India who are not incompetent to contract under the Indian Contract Act, 1872, as amended, in single or as a joint application and minors having valid Demat account as per Demographic Details provided by the Depositories. Furthermore, based on the information provided by the Depositories, our Company shall have the right to accept the Applications belonging to an account for the benefit of minor (under guardianship);
- b) Hindu Undivided Families or HUFs, in the individual name of the Karta. The Bidder should specify that the application is being made in the name of the HUF in the Bid Cum Application Form as follows: -Name of Sole or First Bidder: XYZ Hindu Undivided Family applying through XYZ, where XYZ is the name of the Karta. Applications by HUFs would be considered at par with those from individuals;
- c) Companies, corporate bodies and societies registered under the applicable laws in India and authorized to invest in the Equity Shares under their respective constitutional and charter documents;
- d) Mutual Funds registered with SEBI;
- e) Eligible NRIs on a repatriation basis or on a non-repatriation basis, subject to applicable laws. NRIs other than Eligible NRIs are not eligible to participate in this Issue;
- f) Indian Financial Institutions, scheduled commercial banks, regional rural banks, co-operative banks (subject to RBI permission, and the SEBI Regulations and other laws, as applicable);
- g) FPIs other than Category III FPI; VCFs and FVCIs registered with SEBI;
- h) Limited Liability Partnerships (LLPs) registered in India and authorized to invest in equity shares;
- i) Sub-accounts of FIIs registered with SEBI, which are foreign corporate or foreign individuals only under the Non-Institutional Bidder 's category;
- j) Venture Capital Funds and Alternative Investment Fund (I) registered with SEBI; State Industrial Development Corporations;
- k) Foreign Venture Capital Investors registered with the SEBI;
- l) Trusts/societies registered under the Societies Registration Act, 1860, as amended, or under any other law relating to Trusts and who are authorized under their constitution to hold and invest in equity shares;
- m) Scientific and/or Industrial Research Organizations authorized to invest in equity shares;
- n) Insurance Companies registered with Insurance Regulatory and Development Authority, India;
- o) Provident Funds with minimum corpus of ₹ 25 Crores and who are authorized under their constitution to hold and invest in equity shares;
- p) Pension Funds and Pension Funds with minimum corpus of ₹ 25 Crores and who are authorized under their constitution to hold and invest in equity shares;
- q) National Investment Fund set up by Resolution no. F. No. 2/3/2005-DDII dated November 23, 2005 of Government of India published in the Gazette of India;
- r) Multilateral and bilateral development financial institution;
- s) Eligible QFIs;
- t) Insurance funds set up and managed by army, navy or air force of the Union of India;
- u) Insurance funds set up and managed by the Department of Posts, India;
- v) Any other person eligible to apply in this Issue, under the laws, rules, regulations, guidelines and policies applicable to them.

Applications not to be made by:

1. Minors (except through their Guardians)
2. Foreign Nationals (except NRIs)
3. Overseas Corporate Bodies

As per the existing regulations, OCBs are not eligible to participate in this Issue. The RBI has however clarified in its circular, A.P. (DIR Series) Circular No. 44, dated December 8, 2003 that OCBs which are incorporated and are not

under the adverse notice of the RBI are permitted to undertake fresh investments as 138 incorporated non-resident entities in terms of Regulation 5(1) of RBI Notification No.20/2000-RB dated May 3, 2000 under FDI Scheme with the prior approval of Government if the investment is through Government Route and with the prior approval of RBI if the investment is through Automatic Route on case by case basis. OCBs may invest in this Issue provided it obtains a prior approval from the RBI. On submission of such approval along with the Bid Cum Application Form, the OCB shall be eligible to be considered for share allocation.

MAXIMUM AND MINIMUM APPLICATION SIZE

1. For Individual Bidders

The Application must be for a minimum of two lots provided that the minimum application size shall be above Rs 2 lakhs. In case of revision of Applications, the Individual Bidders have to ensure that the Application amount exceeds Rs 2,00,000 as applicable. The Application must be for a minimum application size of two lots and in multiples of [●] Equity Shares thereafter, so as to ensure that the Application Price payable by the Bidder exceeds ₹ 2,00,000. In case of revision of Applications, the Individual Bidders have to ensure only upward revision and they shall not withdraw or lower their bids.

2. For Other than Individual Bidders (Non-Institutional Applicants and QIBs):

The Application must be for more than two lots and in multiples of [●] Equity Shares thereafter. An application cannot be submitted for more than the Net issue Size. However, the maximum Application by a QIB investor should not exceed the investment limits prescribed for them by applicable laws. Under existing SEBI Regulations, a QIB Bidder cannot withdraw its Application after the issue Closing Date and is required to pay 100% QIB Margin upon submission of Application

In case of revision in Applications, the Non-Institutional Bidders, who are individuals, have to ensure upward revision and that the Application is for more than two lots for being considered for allocation in the Non-Institutional Portion.

Bidders are advised to ensure that any single Application from them does not exceed the investment limits or maximum number of Equity Shares that can be held by them under applicable law or regulation or as specified in this Red Herring Prospectus.

The above information is given for the benefit of the Bidders. The Company and the BRLMs are not liable for any amendments or modification or changes in applicable laws or regulations, which may occur after the date of this Red Herring Prospectus. Bidders are advised to make their independent investigations and ensure that the number of Equity Shares applied for do not exceed the applicable limits under laws or regulations.

METHOD OF BIDDING PROCESS

Our Company in consultation with the BRLM will decide the Price Band and the minimum Bid lot size for the Issue and the same shall be advertised in all editions of the Business Standard English national daily newspaper, Business Standard , and all editions of Hindi national daily newspaper and of regional newspaper Gavkari where the registered office of the company is situated, each with wide circulation at least two Working Days prior to the Bid/ Issue Opening Date. The BRLM and the SCSBs shall accept Bids from the Bidders during the Bid/ Issue Period.

- a) The Bid / Issue Period shall be for a minimum of three Working Days and shall not exceed 10 Working Days. The Bid/ Issue Period maybe extended, if required, by an additional three Working Days, subject to the total Bid/ Issue Period not exceeding 10 Working Days. Any revision in the Price Band and the revised Bid/ Issue Period, if applicable, will be published in all editions of the English national daily newspaper Business Standard , and all editions of Hindi national daily newspaper Business Standard and of regional newspaper Gavkari each with wide circulation where the registered office of the company is situated, each with wide circulation and also by indicating the change on the websites of the Book Running Lead Manager.
- b) During the Bid/ Issue Period, Individual Bidders, should approach the BRLM or their authorized agents to register their Bids. The BRLM shall accept Bids from Anchor Investors and ASBA Bidders in Specified Cities and it shall have the right to vet the Bids during the Bid/ Issue Period in accordance with the terms of the Red Herring Prospectus. ASBA Bidders should approach the Designated Branches or the BRLM (for the Bids to be submitted in the Specified Cities) to

register their Bids.

- c) Each Bid cum Application Form will give the Bidder the choice to Bid for up to three optional prices (for details refer to the paragraph titled “Bids at Different Price Levels and Revision of Bids” below) within the Price Band and specify the demand (i.e., the number of Equity Shares Bid for) in each option. The price and demand options submitted by the Bidder in the Bid cum Application Form will be treated as optional demands from the Bidder and will not be cumulated. After determination of the Issue Price, the maximum number of Equity Shares Bid for by a Bidder/Applicant at or above the Issue Price will be considered for allocation/Allotment and the rest of the Bid(s), irrespective of the Bid Amount, will become automatically invalid.
- d) The Bidder/ Applicant cannot Bid through another Bid cum Application Form after Bids through one Bid cum Application Form have been submitted to a BRLM or the SCSBs. Submission of a second Bid cum Application Form to either the same or to another BRLM or SCSB will be treated as multiple Bid and is liable to be rejected either before entering the Bid into the electronic bidding system, or at any point of time prior to the allocation or Allotment of Equity Shares in this Issue. However, the Bidder can revise the Bid through the Revision Form, the procedure for which is detailed under the paragraph “Buildup of the Book and Revision of Bids”.
- e) Except in relation to the Bids received from the Anchor Investors, the BRLM/the SCSBs will enter each Bid option into the electronic bidding system as a separate Bid and generate a Transaction Registration Slip, (“TRS”), for each price and demand option and give the same to the Bidder. Therefore, a Bidder can receive up to three TRSs for each Bid cum Application Form
- f) The BRLM shall accept the Bids from the Anchor Investors during the Anchor Investor Bid/ Issue Period i.e. one working day prior to the Bid/ Issue Opening Date. Bids by QIBs under the Anchor Investor Portion and the QIB Portion shall not be considered as multiple Bids.
- g) Along with the Bid cum Application Form, Anchor Investors will make payment in the manner described in “Escrow Mechanism - Terms of payment and payment into the Escrow Accounts” in the section “**Issue Procedure**” beginning on page 270 of this Red Herring Prospectus
- h) Upon receipt of the Bid cum Application Form, submitted whether in physical or electronic mode, the Designated Branch of the SCSB shall verify if sufficient funds equal to the Bid Amount are available in the ASBA Account, as mentioned in the Bid cum Application Form prior to uploading such Bids with the Stock Exchange.
- i) If sufficient funds are not available in the ASBA Account, the Designated Branch of the SCSB shall reject such Bids and shall not upload such Bids with the Stock Exchange.
- j) If sufficient funds are available in the ASBA Account, the SCSB shall block an amount equivalent to the Bid Amount mentioned in the Bid cum Application Form and will enter each Bid option into the electronic bidding system as a separate Bid and generate a TRS for each price and demand option. The TRS shall be furnished to the ASBA Bidder on request.
- k) The Bid Amount shall remain blocked in the aforesaid ASBA Account until finalization of the Basis of Allotment and consequent transfer of the Bid Amount against the Allotted Equity Shares to the Public Issue Account, or until withdrawal/failure of the Issue or until withdrawal/rejection of the Bid cum Application Form, as the case may be. Once the Basis of Allotment is finalized, the Registrar to the Issue shall send an appropriate request to the SCSB for unblocking the relevant ASBA Accounts and for transferring the amount allocable to the successful Bidders to the Public Issue Account. In case of withdrawal/failure of the Issue, the blocked amount shall be unblocked on receipt of such information from the Registrar to the Issue.

BIDS AT DIFFERENT PRICE LEVELS AND REVISION OF BIDS

- a) Our Company in consultation with the BRLM, and without the prior approval of, or intimation, to the Bidders, reserves the right to revise the Price Band during the Bid/ issue Period, provided that the Cap Price shall be less than or equal to 120% of the Floor Price and the Floor Price shall not be less than the face value of the Equity Shares. The revision in Price Band shall not exceed 20% on the either side i.e. the floor price can move up or down to the extent of 20% of the floor price disclosed. If the revised price band decided, falls within two different price bands than the minimum application lot

size shall be decided based on the price band in which the higher price falls into.

- b) Our Company in consultation with the BRLM, will finalize the issue Price within the Price Band, without the prior approval of, or intimation, to the Bidders.
- c) The Bidders can Bid at any price within the Price Band. The Bidder has to Bid for the desired number of Equity Shares at a specific price.
- d) The price of the specified securities offered to an anchor investor shall not be lower than the price offered to other applicants.

Participation by Associates /Affiliates of BRLM and the Syndicate Members

The BRLM and the Syndicate Members, if any, shall not be allowed to purchase in this Issue in any manner, except towards fulfilling their market making and underwriting obligations. However, the associates and affiliates of the BRLM and the Syndicate Members, if any, may subscribe the Equity Shares in the Issue, either in the QIB Category or in the Non-Institutional Category as may be applicable to such Bidders, where the allocation is on a proportionate basis and such subscription may be on their own account or on behalf of their clients. All categories of investors, including associates or affiliates of the BRLMs and Syndicate Members, shall be treated equally for the purpose of allocation.

Neither the BRLM nor any persons related to the BRLM (other than Mutual Funds sponsored by entities related to the BRLM), Promoters and Promoter Group can apply in the Issue under the Anchor Investor Portion. Further, the member of the Promoter Group shall not participate by applying for Equity Shares. Further, persons related to the Promoter and Promoter Group shall not apply in the Issue under the Anchor Investor Portion.

Further, an Anchor Investor shall be deemed to be an associate of the BRLMs, if: (a) either of them controls, directly or indirectly through its subsidiary or holding company, not less than 15% of the voting rights in the other; or (b) either of them, directly or indirectly, by itself or in combination with other persons, exercises control over the other; or (c) there is a common director, excluding a nominee director, among the Anchor Investor and the BRLMs.

Option to Subscribe in the Issue

- a) As per Section 29(1) of the Companies Act 2013, allotment of Equity Shares shall be made in dematerialized form only. Investors will not have the option of getting allotment of specified securities in physical form.
- b) The Equity Shares, on allotment, shall be traded on the Stock Exchange in demat segment only.
- c) A single application from any investor shall not exceed the investment limit/minimum number of Equity Shares that can be held by him/her/it under the relevant regulations/statutory guidelines and applicable law.

Information for the Bidders

1. Our Company and the Book Running Lead Manager shall declare the Bid/ Issue Opening Date and Bid/ Issue Closing Date in the Red Herring Prospectus to be filed with the RoC and also publish the same in two national newspapers (one each in English and Hindi) and in a regional newspaper with wide circulation. This advertisement shall be in prescribed format.
2. Our Company will file the Red Herring Prospectus with the RoC at least 3 (three) days before the Bid/ Issue Opening Date.
3. Copies of the Bid Cum Application Form along with Abridge Prospectus and copies of the Red Herring Prospectus will be available with the, the Book Running Lead Manager, the Registrar to the Issue, and at the Registered Office of our Company. Electronic Bid Cum Application Forms will also be available on the websites of the Stock Exchange.
4. Any Bidder who would like to obtain the Draft Red Herring Prospectus/Red Herring Prospectus and/ or the Bid Cum Application Form can obtain the same from our Registered Office.

5. Bidders who are interested in subscribing for the Equity Shares should approach Designated Intermediaries to register their applications.
6. Bid Cum Application Forms submitted directly to the SCSBs should bear the stamp of the SCSBs and/or the Designated Branch, or the respective Designated Intermediaries. Bid Cum Application Form submitted by Applicants whose beneficiary account is inactive shall be rejected.
7. The Bid Cum Application Form can be submitted either in physical or electronic mode, to the SCSBs with whom the ASBA Account is maintained, or other Designated Intermediaries (Other than SCSBs). SCSBs may provide the electronic mode of collecting either through an internet enabled collecting and banking facility or such other secured, electronically enabled mechanism for applying and blocking funds in the ASBA Account. The Individual applicants has to apply only through UPI Channel, they have to provide the UPI ID and validate the blocking of the funds and such Bid Cum Application Forms that do not contain such details are liable to be rejected.
8. Bidders applying directly through the SCSBs should ensure that the Bid Cum Application Form is submitted to a Designated Branch of SCSB, where the ASBA Account is maintained. Applications submitted directly to the SCSB's or other Designated Intermediaries (Other than SCSBs), the relevant SCSB, shall block an amount in the ASBA Account equal to the Application Amount specified in the Bid Cum Application Form, before entering the ASBA application into the electronic system.
9. Except for applications by or on behalf of the Central or State Government and the Officials appointed by the courts and by investors residing in the State of Sikkim, the Bidders, or in the case of application in joint names, the first Bidder (the first name under which the beneficiary account is held), should mention his/her PAN allotted under the Income Tax Act. In accordance with the SEBI Regulations, the PAN would be the sole identification number for participating transacting in the securities market, irrespective of the amount of transaction. Any Bid Cum Application Form without PAN is liable to be rejected. The demat accounts of Bidders for whom PAN details have not been verified, excluding person resident in the State of Sikkim or persons who may be exempted from specifying their PAN for transacting in the securities market, shall be "suspended for credit" and no credit of Equity Shares pursuant to the Issue will be made into the accounts of such Bidders.
10. The Bidders may note that in case the PAN, the DP ID and Client ID mentioned in the Bid Cum Application Form and entered into the electronic collecting system of the Stock Exchange Designated Intermediaries do not match with PAN, the DP ID and Client ID available in the Depository database, the Bid Cum Application Form is liable to be rejected.

BIDS BY ANCHOR INVESTORS:

Our Company in consultation with the BRLM, may consider participation by Anchor Investors in the Issue for up to 60% of the QIB Portion in accordance with the SEBI Regulations. Only QIBs as defined in Regulation 2(1)(ss) of the SEBI Regulations and not otherwise excluded pursuant to Schedule XIII of the SEBI Regulations are eligible to invest. The QIB Portion will be reduced in proportion to allocation under the Anchor Investor Portion. In the event of undersubscription in the Anchor Investor Portion, the balance Equity Shares will be added to the QIB Portion. In accordance with the SEBI Regulations, the key terms for participation in the Anchor Investor Portion are provided below.

- 1) Anchor Investor Bid cum Application Forms will be made available for the Anchor Investors at the offices of the BRLM.
- 2) The Bid must be for a minimum of such number of Equity Shares so that the Bid Amount is at least ₹ 200.00 lakhs. A Bid cannot be submitted for over 60% of the QIB Portion. In case of a Mutual Fund, separate Bids by individual schemes of a Mutual Fund will be aggregated to determine the minimum application size of ₹ 200.00 lakhs
- 3) Pursuant to the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) (Third Amendment) Regulations, 2025, out of the Anchor Investor Portion, 40% shall be reserved, of which (i) 33.33% of the Anchor Investor Portion shall be available for allocation to domestic Mutual Funds and (ii) 6.67% of the Anchor Investor Portion shall be available for allocation to life insurance companies and pension funds, subject to valid Bids being received from domestic Mutual Funds, life insurance companies, and pension funds at or above the Anchor Investor Allocation Price. In the event of under-subscription under (ii) above, the allocation may be made to domestic Mutual Funds. In the

event of under-subscription or non-allocation in the Anchor Investor Portion, the balance Equity Shares shall be added to the remaining QIB Portion (other than the Anchor Investor Portion) ("Net QIB Portion").

- 4) Bidding for Anchor Investors will open one Working Day before the Bid/ Issue Opening Date and be completed on the same day.
- 5) Our Company in consultation with the BRLM, will finalize allocation to the Anchor Investors on a discretionary basis, provided that the minimum and maximum number of Allottees in the Anchor Investor Portion will be, as mentioned below:
 - where allocation in the Anchor Investor Portion is up to ₹ 200.00 Lakhs, maximum of 2 (two) Anchor Investors.
 - where the allocation under the Anchor Investor Portion is more than ₹ 200.00 Lakhs but up to ₹ 2500.00 Lakhs, minimum of 2 (two) and maximum of 15 (fifteen) Anchor Investors, subject to a minimum Allotment of ₹ 100.00 Lakhs per Anchor Investor; and
 - where the allocation under the Anchor Investor portion is more than ₹ 2500.00 Lakhs: (i) minimum of 5 (five) and maximum of 15 (fifteen) Anchor Investors for allocation up to ₹ 2500.00 Lakhs; and (ii) an additional 10 Anchor Investors for every additional allocation of ₹ 2500.00 Lakhs or part thereof in the Anchor Investor Portion; subject to a minimum Allotment of ₹ 100.00 Lakhs per Anchor Investor.
- 6) Allocation to Anchor Investors will be completed on the Anchor Investor Bid/ Issue Period. The number of Equity Shares allocated to Anchor Investors and the price at which the allocation is made will be made available in the public domain by the BRLM before the Bid/Issue Opening Date, through intimation to the Stock Exchange.
- 7) Anchor Investors cannot withdraw or lower the size of their Bids at any stage after submission of the Bid.
- 8) If the Issue Price is greater than the Anchor Investor Allocation Price, the additional amount being the difference between the Issue Price and the Anchor Investor Allocation Price will be payable by the Anchor Investors within 2 (two) Working Days from the Bid/ Issue Closing Date. If the Issue Price is lower than the Anchor Investor Allocation Price, Allotment to successful Anchor Investors will be at the higher price, i.e., the Anchor Investor Issue Price.
- 9) At the end of each day of the bidding period, the demand including allocation made to anchor investors, shall be shown graphically on the bidding terminals of syndicate members and website of stock exchange issuing electronically linked transparent bidding facility, for information of public.
- 10) 50% of the Equity Shares Allotted to Anchor Investors in the Anchor Investor Portion shall be locked in for a period of 90 days from the date of Allotment, while the remaining 50% of the Equity Shares Allotted to Anchor Investors in the Anchor Investor Portion shall be locked in for a period of 30 days from the date of Allotment.
- 11) The BRLM, our Promoters, Promoter Group or any person related to them (except for Mutual Funds sponsored by entities related to the BRLM) will not participate in the Anchor Investor Portion. The parameters for selection of Anchor Investors will be clearly identified by the BRLM and made available as part of the records of the BRLM for inspection by SEBI.
- 12) Bids made by QIBs under both the Anchor Investor Portion and the QIB Portion will not be considered multiple Bids.
- 13) Anchor Investors are not permitted to Bid in the Issue through the ASBA process.

BIDS BY ELIGIBLE NRIS:

Eligible NRIs may obtain copies of Bid cum Application Form from the offices of the BRLM and the Designated Intermediaries. Eligible NRI Bidders bidding on a repatriation basis by using the Non- Resident Forms should authorize their SCSB to block their Non-Resident External ("NRE") accounts, or Foreign Currency Non-Resident ("FCNR") ASBA Accounts, and eligible NRI Bidders bidding on a non-repatriation basis by using Resident Forms should authorize their SCSB to block their Non- Resident Ordinary ("NRO") accounts for the full Bid Amount, at the time of the submission of the Bid cum Application Form.

Eligible NRIs bidding on non-repatriation basis are advised to use the Bid cum Application Form for residents (white in colour).

Eligible NRIs bidding on a repatriation basis are advised to use the Bid cum Application Form meant for Non-Residents (blue in colour).

BIDS BY FPI INCLUDING FII'S:

In terms of the SEBI FPI Regulations, any qualified foreign investor or FII who holds a valid certificate of registration from SEBI shall be deemed to be an FPI until the expiry of the block of three years for which fees have been paid as per the SEBI FII Regulations. An FII or a sub-account may participate in this Issue, in accordance with Schedule 2 of the FEMA Regulations, until the expiry of its registration with SEBI as an FII or a sub-account. An FII shall not be eligible to invest as an FII after registering as an FPI under the SEBI FPI Regulations.

In case of Bids made by FPIs, a certified copy of the certificate of registration issued by the designated depository participant under the FPI Regulations is required to be attached to the Bid cum Application Form, failing which our Company reserves the right to reject any Bid without assigning any reason. An FII or subaccount may, subject to payment of conversion fees under the SEBI FPI Regulations, participate in the Issue, until the expiry of its registration as a FII or sub-account, or until it obtains a certificate of registration as FPI, whichever is earlier. Further, in case of Bids made by SEBI-registered FIIs or sub-accounts, which are not registered as FPIs, a certified copy of the certificate of registration as an FII issued by SEBI is required to be attached to the Bid cum Application Form, failing which our Company reserves the right to reject any Bid without assigning any reason.

In terms of the SEBI FPI Regulations, the Issue of Equity Shares to a single FPI or an investor group (which means the same set of ultimate beneficial owner(s) investing through multiple entities) must be below 10% of our post-Issue Equity Share capital. Further, in terms of the FEMA Regulations, the total holding by each FPI shall be below 10% of the total paid-up Equity Share capital of our Company and the total holdings of all FPIs put together shall not exceed 24% of the paid-up Equity Share capital of our Company. The aggregate limit of 24% may be increased up to the sectorial cap by way of a resolution passed by the Board of Directors followed by a special resolution passed by the Shareholders of our Company and subject to prior intimation to RBI. In terms of the FEMA Regulations, for calculating the aggregate holding of FPIs in a company, holding of all registered FPIs as well as holding of FIIs (being deemed FPIs) shall be included. The existing individual and aggregate investment limits an FII or sub account in our Company is 10% and 24% of the total paid-up Equity Share capital of our Company, respectively.

FPIs are permitted to participate in the Issue subject to compliance with conditions and restrictions which may be specified by the Government from time to time.

Subject to compliance with all applicable Indian laws, rules, regulations, guidelines and approvals in terms of Regulation 22 of the SEBI FPI Regulations, an FPI, other than Category III foreign portfolio and unregulated broad based funds, which are classified as Category II foreign portfolio investor by virtue of their investment manager being appropriately regulated, may issue or otherwise deal in offshore derivative instruments (as defined under the SEBI FPI Regulations as any instrument, by whatever name called, which is issued overseas by an FPI against securities held by it that are listed or proposed to be listed on any recognized stock exchange in India, as its underlying) directly or indirectly, only in the event (i) such offshore derivative instruments are issued only to persons who are regulated by an appropriate regulatory authority; and (ii) such offshore derivative instruments are issued after compliance with know your client norms. An FPI is also required to ensure that no further issue or transfer of any offshore derivative instrument is made by or on behalf of it to any persons that are not regulated by an appropriate foreign regulatory authority.

FPIs who wish to participate in the Issue are advised to use the Bid cum Application Form for Non- Residents (blue in colour).

BIDS BY SEBI REGISTERED VCF'S, AIF'S AND FVCI'S:

The SEBI FVCI Regulations and the SEBI AIF Regulations inter-alia prescribe the investment restrictions on the VCFs, FVCIs and AIFs registered with SEBI. Further, the SEBI AIF Regulations prescribe, among others, the investment restrictions on AIF's.

The holding by any individual VCF registered with SEBI in one venture capital undertaking should not exceed 25% of the corpus of the VCF. Further, VCFs and FVCIs can invest only up to 33.33% of the investible funds by way of subscription to an initial public offering.

The category I and II AIFs cannot invest more than 25% of the corpus in one Investee Company. A category III AIF cannot invest more than 10% of the corpus in one Investee Company. A venture capital fund registered as a category I AIF, as defined in the SEBI AIF Regulations, cannot invest more than 1/3rd of its corpus by way of subscription to an initial public offering of a venture capital undertaking. Additionally, the VCFs which have not re-registered as an AIF under the SEBI AIF Regulations shall continue to be regulated by the VCF Regulation until the existing fund or scheme managed by the fund is wound up and such funds shall not launch any new scheme after the notification of the SEBI AIF Regulations.

All FIIs and FVCIs should note that refunds, dividends and other distributions, if any, will be payable in Indian Rupees only and net of Bank charges and commission.

Our Company or the BRLM will not be responsible for loss, if any, incurred by the Bidder on account of conversion of foreign currency.

There is no reservation for Eligible NRIs, FPIs and FVCIs and all Bidders will be treated on the same basis with other categories for the purpose of allocation.

BIDS BY HUFs:

Hindu Undivided Families or HUFs, in the individual name of the Karta. The Bidder should specify that the Application is being made in the name of the HUF in the Bid cum Application Form as follows: "Name of sole or first Applicant: XYZ Hindu Undivided Family applying through XYZ, where XYZ is the name of the Karta". Bid cum Applications by HUFs may be considered at par with Bid cum Applications from individuals.

BIDS BY MUTUAL FUNDS:

No Mutual Fund scheme shall invest more than 10% of its net asset value in equity shares or equity related instruments of any single company provided that the limit of 10% shall not be applicable for investments in index funds or sector or industry specific funds. No Mutual Fund under all its schemes should own more than 10% of any company's paid-up share capital carrying voting rights.

With respect to Bids by Mutual Funds, a certified copy of their SEBI registration certificate must be lodged with the Bid cum Application Form. Failing this, our Company reserves the right to accept or reject any Bid cum Application in whole or in part, in either case, without assigning any reason thereof.

In case of a mutual fund, a separate Bid cum Application can be made in respect of each scheme of the mutual fund registered with SEBI and such Applications in respect of more than one scheme of the mutual fund will not be treated as multiple applications provided that the Bids clearly indicate the scheme concerned for which the Bids has been made.

The Bids made by the asset management companies or custodians of Mutual Funds shall specifically state the names of the concerned schemes for which the Applications are made.

BIDS BY SYSTEMATICALLY IMPORTANT NON-BANKING FINANCIAL COMPANIES:

In case of Applications made by Systemically Important Non-Banking Financial Companies, a certified copy of the certificate of registration issued by the RBI, a certified copy of its last audited financial statements on a standalone basis and a net worth certificate from its statutory auditor(s), must be attached to the Bid cum Application Form. Failing this, our Company reserve the right to reject any Application, without assigning any reason thereof. Systemically Important Non-Banking Financial Companies participating in the Issue shall comply with all applicable legislations, regulations, directions, guidelines and circulars issued by RBI from time to time.

BIDS BY LIMITED LIABILITY PARTNERSHIPS:

In case of Bids made by limited liability partnerships registered under the Limited Liability Partnership Act, 2008, a certified copy of certificate of registration issued under the Limited Liability Partnership Act, 2008, must be attached to the Bid cum Application Form. Failing this, our Company reserves the right to reject any bid without assigning any reason thereof. Limited liability partnerships can participate in the Issue only through the ASBA process.

BIDS BY INSURANCE COMPANIES:

In case of Bids made by insurance companies registered with the IRDA, a certified copy of certificate of registration issued by IRDA must be attached to the Bid cum Application Form. Failing this, our Company reserves the right to reject any Bid by Insurance Companies without assigning any reason thereof. The exposure norms for insurers, prescribed under the Insurance Regulatory and Development Authority (Investment) Regulations, 2000, as amended, are broadly set forth below:

- 1) equity shares of a company: the least of 10% of the investee company's subscribed capital (face value) or 10% of the respective fund in case of life insurer or 10% of investment assets in case of general insurer or reinsurer;
- 2) the entire group of the investee company: not more than 15% of the respective fund in case of a life insurer or 15% of investment assets in case of a general insurer or reinsurer or 15% of the investment assets in all companies belonging to the group, whichever is lower; and
- 3) the industry sector in which the investee company belong to: not more than 15% of the fund of a life insurer or a general insurer or a reinsurer or 15% of the investment asset, whichever is lower.

The maximum exposure limit, in the case of an investment in equity shares, cannot exceed the lower of an amount of 10% of the investment assets of a life insurer or general insurer and the amount calculated under (1), (2) and (3) above, as the case may be. Insurance companies participating in this issue shall comply with all applicable regulations, guidelines and circulars issued by IRDAI from time to time.

BIDS UNDER POWER OF ATTORNEY:

In case of Bids made pursuant to a power of attorney or by limited companies, corporate bodies, registered societies, FIIs, Mutual Funds, insurance companies and provident funds with a minimum corpus of ₹ 2500 Lakhs (subject to applicable law) and pension funds with a minimum corpus of ₹2500 Lakhs, a certified copy of the power of attorney or the relevant resolution or authority, as the case may be, along with a certified copy of the memorandum of association and articles of association and/or bye laws must be lodged along with the Bid cum Application Form. Failing this, our Company reserves the right to accept or reject any Bid in whole or in part, in either case, without assigning any reasons thereof. In addition to the above, certain additional documents are required to be submitted by the following entities:

- a) With respect to Bids by FIIs and Mutual Funds, a certified copy of their SEBI registration certificate must be lodged along with the Bid cum Application Form.
- b) With respect to Bids by insurance companies registered with the Insurance Regulatory and Development Authority, in addition to the above, a certified copy of the certificate of registration issued by the Insurance Regulatory and Development Authority must be lodged along with the Bid cum Application Form.
- c) With respect to Bids made by provident funds with a minimum corpus of ₹ 2500 Lakhs (subject to applicable law) and pension funds with a minimum corpus of ₹ 2500 Lakhs, a certified copy of a certificate from a chartered accountant certifying the corpus of the provident fund/pension fund must be lodged along with the Bid cum Application Form.
- d) With respect to Bids made by limited liability partnerships registered under the Limited Liability Partnership Act, 2008, a certified copy of certificate of registration issued under the Limited Liability Partnership Act, 2008, must be attached to the Bid cum Application Form
- e) Our Company in consultation with the BRLM in their absolute discretion, reserves the right to relax the above condition of simultaneous lodging of the power of attorney along with the Bid cum Application form, subject to such terms and conditions that our Company and the BRLM may deem fit.

The above information is given for the benefit of the Bidders. Our Company, the BRLM and the Syndicate Members are not liable for any amendments or modification or changes in applicable laws or regulations, which may occur after the date of the Red Herring Prospectus. Bidders are advised to make their independent investigations and Bidders are advised to ensure that any single Bid from them does not exceed the applicable investment limits or maximum number of Equity Shares that can be held by them under applicable law or regulation or as specified in the Red Herring Prospectus.

BIDS BY PROVIDENT FUNDS / PENSION FUNDS:

In case of Bids made by provident funds with minimum corpus of ₹ 25 Crore (subject to applicable law) and pension funds with minimum corpus of ₹ 25 Crore, a certified copy of certificate from a chartered accountant certifying the corpus of the provident fund/ pension fund must be lodged along with the Bid cum Application Form. Failing this, the Company reserves

the right to accept or reject any bid in whole or in part, in either case, without assigning any reason thereof.

BIDS BY BANKING COMPANY:

In case of Bids made by banking companies registered with RBI, certified copies of: (i) the certificate of registration issued by RBI, and (ii) the approval of such banking company's investment committee are required to be attached to the Bid cum Application Form, failing which our Company reserves the right to reject any Bid by a banking company without assigning any reason.

The investment limit for banking companies in non-financial services companies as per the Banking Regulation Act, 1949, as amended (the "Banking Regulation Act"), and the Reserve Bank of India (Financial Services provided by Banks) Directions, 2016, is 10% of the paid-up share capital of the investee company not being its subsidiary engaged in non-financial services or 10% of the banks' own paid-up share capital and reserves, whichever is lower. However, a banking company would be permitted to invest in excess of 10% but not exceeding 30% of the paid-up share capital of such investee company if (i) the investee company is engaged in non-financial activities permitted for banks in terms of Section 6(1) of the Banking Regulation Act, or (ii) the additional acquisition is through restructuring of debt / corporate debt restructuring / strategic debt restructuring, or to protect the banks' interest on loans / investments made to a company. The bank is required to submit a time bound action plan for disposal of such shares within a specified period to RBI. A banking company would require a prior approval of RBI to make (i) investment in a subsidiary and a financial services company that is not a subsidiary (with certain exception prescribed), and (ii) investment in a nonfinancial services company in excess of 10% of such investee company's paid-up share capital as stated in 5(a)(v)(c)(i) of the Reserve Bank of India (Financial Services provided by Banks) Directions, 2016.

BIDS BY SCSB'S:

SCSBs participating in the Issue are required to comply with the terms of the SEBI circulars dated September 13, 2012 and January 2, 2013. Such SCSBs are required to ensure that for making Bid cum Applications on their own account using ASBA, they should have a separate account in their own name with any other SEBI registered SCSBs. Further, such account shall be used solely for the purpose of making Bid cum application in public issues and clear demarcated funds should be available in such account for such Bid cum applications.

In accordance with existing regulations issued by the RBI, OCBs cannot participate in the Issue.

The Equity Shares offered in the Issue have not been and will not be registered under the U.S. Securities Act of 1933, as amended, or any state securities laws in the United States, and unless so registered may not be offered or sold within the United States, except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the U.S. Securities Act and applicable state securities laws. Accordingly, such Equity Shares are being offered and sold outside of the United States in offshore transactions in reliance on Regulation S under the U.S. Securities Act and the applicable laws of the jurisdiction where those offers and sales occur.

The above information is given for the benefit of the Bidders. Our Company, the Promoter and the BRLMs are not liable for any amendments or modification or changes in applicable laws or regulations, which may occur after the date of this Red Herring Prospectus. Bidders are advised to make their independent investigations and ensure that any single Bid from them does not exceed the applicable investment limits or maximum number of the Equity Shares that can be held by them under applicable law or regulation or as specified in this Red Herring Prospectus, or as will be specified in the /Prospectus

ISSUANCE OF A CONFIRMATION NOTE ("CAN") AND ALLOTMENT IN THE ISSUE:

1. Upon approval of the basis of allotment by the Designated Stock Exchange, the BRLM or Registrar to the Issue shall send to the SCSBs a list of their Bidders who have been allocated Equity Shares in the Issue.
2. The Registrar will then dispatch a CAN to their Bidders who have been allocated Equity Shares in the Issue. The dispatch of a CAN shall be deemed a valid, binding and irrevocable contract for the Bidder

Issue Procedure for Application Supported by Blocked Account (ASBA) Bidders

In accordance with the SEBI Circular No. CIR/CFD/POLICYCELL/11/2015 dated November 10, 2015 all the Bidders have to

compulsorily apply through the ASBA Process. Our Company and the Book Running Lead Manager are not liable for any amendments, modifications, or changes in applicable laws or regulations, which may occur after the date of this Red Herring Prospectus. ASBA Bidders are advised to make their independent investigations and to ensure that the ASBA Bid Cum Application Form is correctly filled up, as described in this section.

The lists of banks that have been notified by SEBI to act as SCSB (Self Certified Syndicate Banks) for the ASBA Process are provided on <https://www.sebi.gov.in/sebiweb/other/OtherAction.do?doRecognised=yes>. For details on designated branches of SCSB collecting the Bid Cum Application Form, please refer the above-mentioned SEBI link.

Terms of payment

The entire Issue price of ₹ [●] per share is payable on application. In case of allotment of lesser number of Equity Shares than the number applied, the Registrar shall instruct the SCSBs to unblock the excess amount paid on Application to the Bidders.

SCSBs will transfer the amount as per the instruction of the Registrar to the Public Issue Account, the balance amount after transfer will be unblocked by the SCSBs.

The Bidders should note that the arrangement with Bankers to the Issue or the Registrar is not prescribed by SEBI and has been established as an arrangement between our Company, Banker to the Issue and the Registrar to the Issue to facilitate collections from the Bidders.

Payment mechanism

The Bidders shall specify the bank account number in their Bid Cum Application Form and the SCSBs shall block an amount equivalent to the Application Amount in the bank account specified in the Bid Cum Application Form. The SCSB shall keep the Application Amount in the relevant bank account blocked until rejection of the Application or receipt of instructions from the Registrar to unblock the Application Amount. However, none of the Bidders shall either withdraw or lower the size of their applications at any stage. In the event of rejection of the Bid Cum Application Form or for unsuccessful Bid Cum Application Forms, the Registrar to the issue shall give instructions to the SCSBs to unblock the application money in the relevant bank account within one day of receipt of such instruction. The Application Amount shall remain blocked in the ASBA Account until finalization of the Basis of Allotment in the issue and consequent transfer of the Application Amount to the Public issue Account, or until withdrawal/ failure of the issue or until rejection of the Application by the ASBA Bidder, as the case may be.

Please note that, in terms of SEBI Circular No. CIR/CFD/POLICYCELL/11/2015 dated November 10, 2015 and the SEBI (Issue of Capital and Disclosure Requirements) Regulations, 2018, all the investors applying in a public Issue shall use only Application Supported by Blocked Amount (ASBA) process for application providing details of the bank account which will be blocked by the Self-Certified Syndicate Banks (SCSBs) for the same. Further, pursuant to SEBI Circular No. SEBI/HO/CFD/DIL2/CIR/P/2018/138 dated November 01, 2018, Individual Investors applying in public Issue have to use UPI as a payment mechanism with Application Supported by Blocked Amount for making application.

Payment into Escrow Account for Anchor Investors

All the investors other than Anchor Investors are required to bid through ASBA Mode. Anchor Investors are requested to note the following:

Our Company in consultation with the Book Running Lead Manager, in its absolute discretion, will decide the list of Anchor Investors to whom the CAN will be sent, pursuant to which the details of the Equity Shares allocated to them in their respective names will be notified to such Anchor Investors. For Anchor Investors, the payment instruments for payment into the Escrow Account should be drawn in favour of:

- a. In case of resident Anchor Investors: “PHYCHEM TECHNOLOGIES LIMITED-ANCHOR INVESTOR R”
- b. In case of Non-Resident Anchor Investors: “PHYCHEM TECHNOLOGIES LIMITED-ANCHOR INVESTOR NR”

Bidders should note that the escrow mechanism is not prescribed by SEBI and has been established as an arrangement between our Company, the Syndicate, the Escrow Collection Bank and the Registrar to the issue to facilitate collections from the Anchor Investors.

Electronic Registration of Applications

1. The Designated Intermediaries will register the applications using the on-line facilities of the Stock Exchange.
2. The Designated Intermediaries will undertake modification of selected fields in the application details already uploaded before 4.00 p.m. of the Issue Closing Date.
3. The Designated Intermediaries shall be responsible for any acts, mistakes or errors or omissions and commissions in relation to,
 - a) the applications accepted by them,
 - b) the applications uploaded by them
 - c) the applications accepted but not uploaded by them or
 - d) With respect to applications by Bidders, applications accepted and uploaded by any Designated Intermediary other than SCSBs, the Bid Cum Application Form along with relevant schedules shall be sent to the SCSBs or the Designated Branch of the relevant SCSBs for blocking of funds and they will be responsible for blocking the necessary amounts in the ASBA Accounts. In case of Application accepted and uploaded by SCSBs, the SCSBs or the Designated Branch of the relevant SCSBs will be responsible for blocking the necessary amounts in the ASBA Accounts.
4. Neither the Book Running Lead Manager nor our Company nor the Registrar to the Issue, shall be responsible for any acts, mistakes or errors or omission and commissions in relation to,
 - (i) The applications accepted by any Designated Intermediaries
 - (ii) The applications uploaded by any Designated Intermediaries or
 - (iii) The applications accepted but not uploaded by any Designated Intermediaries
5. The Stock Exchange will issue an electronic facility for registering applications for the Issue. This facility will be available at the terminals of Designated Intermediaries and their authorized agents during the Issue Period. The Designated Branches or agents of Designated Intermediaries can also set up facilities for off-line electronic registration of applications subject to the condition that they will subsequently upload the off-line data file into the online facilities on a regular basis. On the Issue Closing Date, the Designated Intermediaries shall upload the applications till such time as may be permitted by the Stock Exchange. This information will be available with the Book Running Lead Manager on a regular basis.
6. With respect to applications by Bidders, at the time of registering such applications, the Syndicate Bankers, DPs and RTAs shall forward a Schedule as per format given below along with the Bid Cum Application Forms to Designated Branches of the SCSBs for blocking of funds:

S. No.	Details*
1.	Symbol
2.	Intermediary Code
3.	Location Code
4.	Application No.
5.	Category
6.	PAN
7.	DP ID
8.	Client ID
9.	Quantity
10.	Amount

**Stock Exchanges shall uniformly prescribe character length for each of the above-mentioned fields*

7. With respect to applications by Bidders, at the time of registering such applications, the Designated Intermediaries shall enter the following information pertaining to the Bidders into the on-line system:

- Name of the Bidder;
 - IPO Name;
 - Bid Cum Application Form Number;
 - Investor Category;
 - PAN (of First Bidder, if more than one Bidder);
 - DP ID of the demat account of the Bidder;
 - Client Identification Number of the demat account of the Bidder;
 - Number of Equity Shares Applied for;
 - Bank Account details;
 - Locations of the Banker to the Issue or Designated Branch, as applicable, and bank code of the SCSB branch where the ASBA Account is maintained; and
 - Bank account number.
8. In case of submission of the Application by a Bidder through the Electronic Mode, the Bidder shall complete the above-mentioned details and mention the bank account number, except the Electronic ASBA Bid Cum Application Form number which shall be system generated.
 9. The aforesaid Designated Intermediaries shall, at the time of receipt of application, give an acknowledgment to the investor, by giving the counter foil or specifying the application number to the investor, as a proof of having accepted the Bid Cum Application Form in physical as well as electronic mode. The registration of the Application by the Designated Intermediaries does not guarantee that the Equity Shares shall be allocated / allotted either by our Company.
 10. Such acknowledgment will be non-negotiable and by itself will not create any obligation of any kind.
 11. In case of non-institutional Bidders and Individual Bidders, applications would not be rejected except on the technical grounds as mentioned in the Red Herring Prospectus. The Designated Intermediaries shall have no right to reject applications, except on technical grounds.
 12. The permission given by the Stock Exchanges to use their network and software of the Online IPO system should not in any way be deemed or construed to mean that the compliance with various statutory and other requirements by our Company and/or the Book Running Lead Manager are cleared or approved by the Stock Exchanges; nor does it in any manner warrant, certify or endorse the correctness or completeness of any of the compliance with the statutory and other requirements nor does it take any responsibility for the financial or other soundness of our company; our Promoter, our management or any scheme or project of our Company; nor does it in any manner warrant, certify or endorse the correctness or completeness of any of the contents of this Red Herring Prospectus, nor does it warrant that the Equity Shares will be listed or will continue to be listed on the Stock Exchanges.
 13. The Designated Intermediaries will be given time till 5.00 p.m. on the Bid/Issue Closing Date to verify the DP ID and Client ID uploaded in the online IPO system during the Issue Period, after which the Registrar to the Issue will receive this data from the Stock Exchange and will validate the electronic application details with Depository's records. In case no corresponding record is available with Depositories, which matches the three parameters, namely DP ID, Client ID and PAN, then such applications are liable to be rejected.
 14. The SCSBs send confirmation of Funds blocked (Final certificate) to the Registrar to the issue.
 15. The details uploaded in the online IPO system shall be considered as final and Allotment will be based on such details for applications.

Build of the Book

- a) Bids received from various Bidders through the Designated Intermediaries may be electronically uploaded on the Bidding Platform of the Stock Exchange on a regular basis. The book gets built up at various price levels. This information may be available with the BRLM at the end of the Bid/ Issue Period.

- b) Based on the aggregate demand and price for Bids registered on the Stock Exchange Platform, a graphical representation of consolidated demand and price as available on the websites of the Stock Exchange may be made available at the Bidding centres during the Bid/ Issue Period.

Withdrawal of Bids

None of the bidders can withdraw their Bids or lower the size of their Bids at any stage.

Price Discovery and Allocation

- a) Based on the demand generated at various price levels, our Company in consultation with the BRLM, shall finalise the Issue Price and the Anchor Investor Issue Price.
- b) The SEBI ICDR Regulations, 2018 specify the allocation or Allotment that may be made to various categories of Bidders in an Issue depending on compliance with the eligibility conditions. Certain details pertaining to the percentage of Issue size available for allocation to each category is disclosed overleaf of the Bid cum Application Form and in the RHP. For details in relation to allocation, the Bidder may refer to the RHP.
- c) Under-subscription in any category (except QIB Category) is allowed to be met with spillover from any other category or combination of categories at the discretion of the Issuer and the in consultation with the BRLM and the Designated Stock Exchange and in accordance with the SEBI ICDR Regulations. Unsubscribed portion in QIB Category is not available for subscription to other categories.
- d) In case of under subscription in the Issue, spill-over to the extent of such under-subscription may be permitted from the Reserved Portion to the Issue. For allocation in the event of an undersubscription applicable to the Issuer, Bidders may refer to the RHP.
- e) In case if the Individual Investor category is entitled to more than the allocated portion on proportionate basis, the category shall be allotted that higher percentage.
- f) Allocation to Anchor Investors shall be at the discretion of our Company and in consultation with the BRLM, subject to compliance with the SEBI Regulations.

Illustration of the Book Building and Price Discovery Process: Bidders should note that this example is solely for illustrative purposes and is not specific to the Issue; it also excludes Bidding by Anchor Investors. Bidders can bid at any price within the Price Band. For instance, assume a Price Band of ₹20 to ₹ 24 per share, Issue size of 3,000 Equity Shares and receipt of five Bids from Bidders, details of which are shown in the table below. The illustrative book given below shows the demand for the Equity Shares of the Issuer at various prices and is collated from Bids received from various investors.

Bid Quantity	Bid Amount (₹)	Cumulative Quantity	Subscription
500	24	500	16.67%
1,000	23	1,500	50.00%
1,500	22	3,000	100.00%
2,000	21	5,000	166.67%
2,500	20	7,500	250.00%

The price discovery is a function of demand at various prices. The highest price at which the Issuer is able to Issue the desired number of Equity Shares is the price at which the book cuts off, i.e., ₹ 22.00 in the above example. The Issuer, in consultation with the BRLM, may finalise the Issue Price at or below such Cut-Off Price, i.e., at or below ₹ 22.00.

Signing of Underwriting Agreement and Filing of Red Herring Prospectus/ Prospectus with RoC

- a) Our company has entered into an Underwriting Agreement dated December 18, 2025
- b) A copy of Red Herring Prospectus will be filed with the RoC and copy of Prospectus will be filed with RoC in terms of Section 32 of Companies Act, 2013 and Section 26 of Companies Act, 2013.

Pre-Issue and Price Band Advertisement

Subject to Section 30 of the Companies Act 2013, our Company shall, after filing the Red Herring Prospectus with the ROC, publish a pre-issue and Price band advertisement, in the form prescribed by the SEBI Regulations, in (i) English National Newspaper; (ii) Hindi National Newspaper and (iii) Regional Newspaper each with wide circulation. In the pre-issue and Price band advertisement, we shall state the Bid Opening Date and the Bid/ issue Closing Date and the floor price or price band along with necessary details subject to regulation 250 of SEBI ICDR Regulations. This advertisement, subject to the provisions of section 30 of the Companies Act, 2013, shall be in the format prescribed in Part A of Schedule X of the SEBI Regulations.

Advertisement regarding issue price and prospectus:

Our Company will issue a statutory advertisement after the filing of the Red Herring Prospectus with the RoC. This advertisement, in addition to the information that has to be set out in the statutory advertisement, shall indicate the final derived issue Price. Any material updates between the date of the Red Herring Prospectus and the date of Prospectus will be included in such statutory advertisement.

General instructions:

Please note that any of the bidders are not permitted to withdraw their bids or lower the size of Bids in terms of quantity of Equity Shares or Bid Amount) at any stage.

Anchor investors are not allowed to withdraw their Bids after Anchor Investors bidding date.

Do's:

1. Check if you are eligible to apply as per the terms of the Red Herring Prospectus and under applicable law, rules, regulations, guidelines and approvals;
2. Ensure that you have Bid within the Price Band;
3. Read all the instructions carefully and complete the Bid cum Application Form in the prescribed form;
4. Ensure that the details about the PAN, DP ID, Client ID, UPI ID are correct and the Bidders depository account is active, as Allotment of the Equity Shares will be in the dematerialized form only;
5. Ensure that your Bid cum Application Form bearing the stamp of a Designated Intermediary is submitted to the Designated Intermediary at the Bidding Centre;
6. If the first applicant is not the account holder, ensure that the Bid cum Application Form is signed by the account holder. Ensure that you have mentioned the correct bank account number in the Bid cum Application Form;
7. In case of Joint bids, ensure the first bidder is the ASBA Account holder (or the UPI linked bank account holder, as the case may be) and the signature of the first bidder is included in the Bid cum Application Form;
8. QIBs, Non-Institutional Bidders and the Individual Investor Bidders should submit their Bids through the ASBA process only. However, pursuant to SEBI circular dated November 01, 2018, Individual Investor may submit their bid by using UPI mechanism for payment.
9. Ensure that the name(s) given in the Bid cum Application Form is/are exactly the same as the name(s) in which the beneficiary account is held with the Depository Participant. In case of joint Bids, the Bid cum Application Form should contain only the name of the First Bidder whose name should also appear as the first holder of the beneficiary account held in joint names;
10. Ensure that you request for and receive a stamped acknowledgement of the Bid cum Application Form for all your Bid options;
11. Ensure that you have funds equal to the Bid Amount in the Bank Account maintained with the SCSB before submitting the Bid cum Application Form under the ASBA process or application forms submitted by Individual Investors using UPI mechanism for payment, to the respective member of the Syndicate (in the Specified Locations), the SCSBs, the Registered Broker (at the Broker Centers), the RTA (at the Designated RTA Locations) or CDP (at the Designated CDP Locations);
12. Submit revised Bids to the same Designated Intermediary, through whom the original Bid was placed and obtain a revised acknowledgment;
13. Except for Bids (i) on behalf of the Central or State Governments and the officials appointed by the courts, who, in terms of a SEBI circular dated June 30, 2008, may be exempt from specifying their PAN for transacting in the securities market, and (ii) Bids by persons resident in the state of Sikkim, who, in terms of a SEBI circular dated July

20, 2006, may be exempted from specifying their PAN for transacting in the securities market, all Bidders should mention their PAN allotted under the IT Act. The exemption for the Central or the State Government and officials appointed by the courts and for investors residing in the State of Sikkim is subject to (a) the Demographic Details received from the respective depositories confirming the exemption granted to the beneficiary owner by a suitable description in the PAN field and the beneficiary account remaining in “active status”; and (b) in the case of residents of Sikkim, the address as per the Demographic Details evidencing the same. All other applications in which PAN is not mentioned will be rejected;

14. Ensure that the Demographic Details are updated, true and correct in all respects;
15. Ensure that the signature of the First Bidder in case of joint Bids, is included in the Bid cum Application Forms;
16. Ensure that thumb impressions and signatures other than in the languages specified in the Eighth Schedule to the Constitution of India are attested by a Magistrate or a Notary Public or a Special Executive Magistrate under official seal;
17. Ensure that the category and the investor status is indicated;
18. Ensure that in case of Bids under power of attorney or by limited companies, corporate, trust etc., relevant documents are submitted;
19. Ensure that Bids submitted by any person outside India should be in compliance with applicable foreign and Indian laws;
20. Bidders should note that in case the DP ID, Client ID and the PAN mentioned in their Bid cum Application Form and entered into the online IPO system of the Stock Exchange by the relevant Designated Intermediary, as the case may be, do not match with the DP ID, Client ID and PAN available in the Depository database, then such Bids are liable to be rejected. Where the Bid cum Application Form is submitted in joint names, ensure that the beneficiary account is also held in the same joint names and such names are in the same sequence in which they appear in the Bid cum Application Form;
21. Ensure that the Bid cum Application Forms are delivered by the Bidders within the time prescribed as per the Bid cum Application Form and the Red Herring Prospectus;
22. Ensure that you have mentioned the correct ASBA Account number or UPI ID in the Bid cum Application Form;
23. Ensure that you have mentioned the details of your own bank account for blocking of fund or your own bank account linked UPI ID to make application in the Public Issue;
24. Ensure that on receipt of the mandate request from sponsor bank, you have taken necessary step in timely manner for blocking of fund on your account through UPI ID using UPI application;
25. Ensure that you have correctly signed the authorization / undertaking box in the Bid cum Application Form, or have otherwise provided an authorization to the SCSB via the electronic mode, for blocking funds in the ASBA Account equivalent to the Bid Amount mentioned in the Bid cum Application Form at the time of submission of the Bid;
26. Ensure that you receive an acknowledgement from the concerned Designated Intermediary, for the submission of your Bid cum Application Form; and

The Bid cum Application Form is liable to be rejected if the above instructions, as applicable, are not complied with.

Don'ts:

1. Do not Bid for lower than the minimum Bid size;
2. Do not Bid / revise Bid Amount to less than the Floor Price or higher than the Cap Price;
3. Do not pay the Bid Amount in cash, by money order, cheques or demand drafts or by postal order or by stock invest;
4. Do not send Bid cum Application Forms by post; instead submit the same to the Designated Intermediary only;
5. Do not submit the Bid cum Application Forms to any non-SCSB bank or our Company;
6. Do not Bid on a Bid cum Application Form that does not have the stamp of the relevant Designated Intermediary;
7. Do not instruct your respective Banks to release the funds blocked in the ASBA Account under the ASBA process;
8. Do not Bid for a Bid Amount for less than ₹ 2,00,000/- (for Applications by Individual Bidders);
9. Do not fill up the Bid cum Application Form such that the Equity Shares Application exceeds the issue size and / or investment limit or maximum number of the Equity Shares that can be held under the applicable laws or regulations or maximum amount permissible under the applicable regulations or under the terms of the Red Herring Prospectus;
10. Do not submit the General Index Register number instead of the PAN;
11. Do not submit the Bid without ensuring that funds equivalent to the entire Bid Amount are blocked in the relevant ASBA Account;
12. Do not submit Bids on plain paper or on incomplete or illegible Bid cum Application Forms or on Bid cum Application Forms in a colour prescribed for another category of Applicant;

13. Do not submit a Bid in case you are not eligible to acquire Equity Shares under applicable law or your relevant constitutional documents or otherwise;
14. Do not Bid if you are not competent to contract under the Indian Contract Act, 1872 (other than minors having valid depository accounts as per Demographic Details provided by the depository);
15. Do not submit a Bid by using details of the third party's bank account or UPI ID which is linked with bank account of the third party. Kindly note that Bids made using third party bank account or using third party linked bank account UPI ID are liable for rejection.

The Bid cum Application Form is liable to be rejected if the above instructions, as applicable, are not complied with

Other instructions for the Bidders

Joint Bids

In the case of Joint Bids, the Bids should be made in the name of the Bidders whose name appears first in the Depository account. The name so entered should be the same as it appears in the Depository records. The signature of only such first Bidders would be required in the Bid cum Application Form/Application Form and such first Bidder would be deemed to have signed on behalf of the joint holders. All payments may be made out in favour of the Bidder whose name appears in the Bid cum Application Form or the Revision Form and all communications may be addressed to such Bidder and may be dispatched to his or her address as per the Demographic Details received from the Depositories.

Multiple Bids

Bidder should submit only one Bid cum Application Form. Bidder shall have the option to make a maximum of Bids at three different price levels in the Bid cum Application Form and such options are not considered as multiple Bids. Submission of a second Bid cum Application Form to either the same or to another member of the Syndicate, SCSB or Registered Broker and duplicate copies of Bid cum Application Forms bearing the same application number shall be treated as multiple Bids and are liable to be rejected.

Investor Grievance

In case of any pre-issue or post issue related problems regarding demat credit/ refund orders/ unblocking etc. the Investors can contact the Compliance Officer of our Company.

Nomination Facility to Bidders

Nomination facility is available in accordance with the provisions of Section 72 of the Companies Act, 2013. In case of allotment of the Equity Shares in dematerialized form, there is no need to make a separate nomination as the nomination registered with the Depository may prevail. For changing nominations, the Bidders should inform their respective DP.

Submission of Bids

- a) During the Bid/Issue Period, Bidders may approach any of the Designated Intermediaries to register their Bids.
- b) The Bidders may instruct the SCSBs to block Bid Amount based on the Bid Price less Discount (if applicable).
- c) For details of the timing on acceptance and upload of Bids in the Stock Exchange platform Bidders are requested to refer to the RHP.

Bid/Issue Closing Date

- Bidding for all Categories on the last day shall close at 4:00 PM.
- UPI Mandate Acceptance/ Confirmation shall be available upto 5:00 PM on the last day of bidding.

Submission and Revision in Bids: Only between 10.00 a.m. and 3.00 p.m. IST.

On the Bid/Issue Closing Date, the Bids shall be uploaded until:

- 4.00 p.m. IST for all Bidders, and

- until 4.00 p.m. IST or such extended time as permitted by the Stock Exchange, in case of Bids by Individual Bidders.

On the Bid/Issue Closing Date, extension of time will be granted by the Stock Exchange only for uploading Bids received from Individual Bidders after taking into account the total number of Bids received and as reported by the BRLM to the Stock Exchange.

GROUND OF TECHNICAL REJECTIONS

Bidders are advised to note that Bids are liable to be rejected inter alia on the following technical grounds:

- Amount blocked does not tally with the amount payable for the Equity Shares applied for;
- In case of partnership firms, Equity Shares may be registered in the names of the individual partners and no firm as such shall be entitled to apply;
- Bid by persons not competent to contract under the Indian Contract Act, 1872 including minors, insane persons;
- PAN not mentioned in the Bid cum Application Form;
- Bids at a price less than the Floor Price and Bids at a price more than the Cap Price;
- GIR number furnished instead of PAN;
- Bid for lower number of Equity Shares than specified for that category of investors;
- Bids at Cut-off Price
- Bids for number of Equity Shares which are not in multiples Equity Shares as specified in the Red Herring Prospectus;
- The amounts mentioned in the Bid cum Application Form/Application Form does not tally with the amount payable for the value of the Equity Shares Bid/Applied for;
- Bids for lower number of Equity Shares than the minimum specified for that category of investors;
- Category not ticked;
- Multiple Bids as defined in the Red Herring Prospectus;
- In case of Bids under power of attorney or by limited companies, corporate, trust etc., where relevant documents are not submitted;
- Bid accompanied by Stock invest/ money order/ postal order/ cash/ cheque/ demand draft/ pay order;
- Signature of sole Bidder is missing;
- Bid cum Application Forms not delivered by the Bidder within the time prescribed as per the Bid cum Application Forms, Bid/ issue Opening Date advertisement and the Red Herring Prospectus and as per the instructions in the Red Herring Prospectus and the Bid cum Application Forms;
- In case no corresponding record is available with the Depositories that matches three parameters namely, names of the Bidders (including the order of names of joint holders), the Depository Participant's identity (DP ID) and the beneficiary's account number;
- Bids for amounts greater than the maximum permissible amounts prescribed by the regulations;
- Bid by OCBs;
- Bids by US persons other than in reliance on Regulation S or "qualified institutional buyers" as defined in Rule 144A under the Securities Act;
- Inadequate funds in the bank account to block the Bid Amount specified in the Bid cum Application Form/Application Form at the time of blocking such Bid Amount in the bank account;
- Bids not uploaded on the terminals of the Stock Exchanges;
- Where no confirmation is received from SCSB for blocking of funds;
- Bids by SCSBs wherein a separate account in its own name held with any other SCSB is not mentioned as the ASBA Account in the Bid cum Application Form/Application Form. Bids not duly signed by the sole/First Bidder;
- Bids by any persons outside India if not in compliance with applicable foreign and Indian laws;
- Bids that do not comply with the securities laws of their respective jurisdictions are liable to be rejected;
- Bids by persons prohibited from buying, selling or dealing in the shares directly or indirectly by SEBI or any other regulatory authority;
- Bids by persons who are not eligible to acquire Equity Shares of the Company in terms of all applicable laws, rules, regulations, guidelines, and approvals;
- Details of ASBA Account not provided in the Bid cum Application form; and
- Grounds of rejection to such applications which may be rejected by the exchange by its circular reference no: 07/2024 dated June 05, 2024.

For details of instructions in relation to the Bid cum Application Form, Bidders may refer to the relevant section the GID.

BIDDERS SHOULD NOTE THAT IN CASE THE PAN, THE DP ID AND CLIENT ID MENTIONED IN THE BID CUM APPLICATION FORM AND ENTERED INTO THE ELECTRONIC APPLICATION SYSTEM OF THE STOCK EXCHANGES BY THE BIDS COLLECTING INTERMEDIARIES DO NOT MATCH WITH PAN, THE DP ID AND CLIENT ID AVAILABLE IN THE DEPOSITORY DATABASE, THE BID CUM APPLICATION FORM IS LIABLE TO BE REJECTED.

BASIS OF ALLOCATION

- a) The SEBI (ICDR) Regulations specify the allocation or Allotment that may be made to various categories of Bidders in an issue depending on compliance with the eligibility conditions. Certain details pertaining to the percentage of issue size available for allocation to each category is disclosed overleaf of the Bid cum Application Form and in the Red Herring Prospectus. For details in relation to allocation, the Bidder may refer to the RHP.
- b) Under-subscription in any category (except QIB Category) is allowed to be met with spill over from any other category or combination of categories at the discretion of the Issuer and in consultation with the BRLM and the Designated Stock Exchange and in accordance with the SEBI (ICDR) Regulations, Unsubscribed portion in QIB Category is not available for subscription to other categories.
- c) In case of under subscription in the issue, spill-over to the extent of such under- subscription may be permitted from the Reserved Portion to the Issue. For allocation in the event of an under-subscription applicable to the Issuer, Bidders may refer to the RHP.

ALLOTMENT PROCEDURE AND BASIS OF ALLOTMENT

The Allotment of Equity Shares to Bidders other than Individual Investors, who applies for minimum application size, non-institutional investors and Anchor Investors may be on proportionate basis. For Basis of Allotment to Anchor Investors, Bidders may refer to Red Herring Prospectus. No Individual Investor will be allotted less than the minimum Bid Lot subject to availability of shares in Individual Investor Category and the remaining available shares, if any will be allotted on a proportionate basis. The Issuer is required to receive a minimum subscription of 90% of the issue.

If the issuer does not receive the minimum subscription of ninety per cent. of the issue through issue document (except in case of an issue for sale of specified securities) on the date of closure of the issue, or if the subscription level falls below ninety per cent. after the closure of issue after technical rejections, or if the listing or trading permission is not obtained from the stock exchanges for the securities so issued under the issue document, the issuer shall forthwith refund the entire subscription amount received. If there is a delay beyond fifteen days after the issuer becomes liable to pay the amount, the issuer and every director of the issuer who are officers in default, shall pay interest at the rate of fifteen per cent. per annum.

BASIS OF ALLOTMENT

a. For Individual Bidders

Bids received from the Individual Bidders at or above the Issue Price shall be grouped together to determine the total demand under this category. The Allotment to all the successful Individual Bidders will be made at the Issue Price.

The Issue size less Allotment to Non-Institutional and QIB Bidders shall be available for Allotment to Individual Bidders who have Bid in the Issue at a price that is equal to or greater than the Issue Price. If the aggregate demand in this category is less than or equal to [●] Equity Shares at or above the Issue Price, full Allotment shall be made to the Individual Bidders to the extent of their valid Bids.

If the aggregate demand in this category is greater than [●] Equity Shares of face value of ₹10/- each at or above the Issue Price, the Allotment shall be made by draw of lots in such a manner that the total number of Shares allotted in that category is equal to the number of Shares allocated.

In the event of the issue being over-subscribed, the Issuer may finalise the Basis of Allotment in consultation with the BSE SME (The Designated Stock Exchange). The allocation may be made in marketable lots on proportionate basis as set forth hereunder:

- a) The number of Shares to be allocated to the successful Bidders will be arrived in that category multiplied by the inverse of the oversubscription ratio (number of Bidders in the category multiplied by number of Shares applied for).
- b) The successful Bidder out of the total bidders for that category shall be determined by draw of lots in such a manner that the total number of Shares allotted in that category is equal to the number of Shares allocated.
- c) Each successful Bidder shall be allotted [●] equity shares

b. For Non-Institutional Bidders

Bids received from Non-Institutional Bidders at or above the Issue Price shall be grouped together to determine the total demand under this category. The Allotment to all successful Non- Institutional Bidders will be made at the Issue Price. The allotment of specified securities to each non-institutional investor shall not be less than the minimum application size in the non-institutional investor category, and the remaining shares, if any, shall be allotted on proportionate basis.

The Issue size less Allotment to QIBs and Individual Investor shall be available for Allotment to Non- Institutional Bidders who have Bid in the Issue at a price that is equal to or greater than the Issue Price. If the aggregate demand in this category is less than or equal to [●] Equity Shares at or above the Issue Price, full Allotment shall be made to Non-Institutional Bidders to the extent of their demand.

In case the aggregate demand in this category is greater than [●] Equity Shares at or above the Issue Price, Allotment shall be made on a proportionate basis up to a minimum of [●] Equity Shares and in multiples of [●] Equity Shares of face value of ₹10/- each thereafter.

The allocation may be made in marketable lots on proportionate basis as set forth hereunder:

- a. The number of Equity Shares to be allocated to the successful Bidders in a particular category shall be determined.
- b. The successful Bidders, from amongst all valid Bidders in that category, shall be determined by a draw of lots, such that the total number of Equity Shares allotted in that category equals the number of Equity Shares allocated.
- c. If the proportionate allotment to any Bidder results in a number that is not a multiple of [●] Equity Shares of face value ₹10/- each, the number of Equity Shares allotted shall be rounded off to the nearest multiple of [●] Equity Shares of face value ₹10/- each, subject to a minimum allotment of [●] Equity Shares of face value ₹10/- each.

If as a result of the process of rounding off to the nearest multiple of [●] Equity Shares of face value of ₹10/- each, results in the actual allotment being higher than the shares Issued, the final allotment may be higher at the sole discretion of the Board of Directors, up to 110% of the size of the Issue specified under the Capital Structure mentioned in this Red Herring Prospectus.

c. For QIBs

For the Basis of Allotment to Anchor Investors, Bidders/Applicants may refer to the SEBI ICDR Regulations or RHP / Prospectus. Bids received from QIBs Bidding in the QIB Category (net of Anchor Portion) at or above the Issue Price may be grouped together to determine the total demand under this category. The QIB Category may be available for Allotment to QIBs who have Bid at a price that is equal to or greater than the Issue Price. Allotment may be undertaken in the following manner:

- a) In the first instance allocation to Mutual Funds for [●]% of the QIB Portion shall be determined as follows:
 - In the event that Bids by Mutual Fund exceeds [●]% of the QIB Portion, allocation to Mutual Funds shall be done on a proportionate basis for [●]% of the QIB Portion.
 - In the event that the aggregate demand from Mutual Funds is less than [●]% of the QIB Portion then all Mutual Funds shall get full Allotment to the extent of valid Bids received above the Issue Price.
 - Equity Shares remaining unsubscribed, if any, not allocated to Mutual Funds shall be available for Allotment to all QIB Bidders as set out in (b) below;

b) In the second instance Allotment to all QIBs shall be determined as follows:

- In the event that the oversubscription in the QIB Portion, all QIB Bidders who have submitted Bids above the Issue Price shall be allotted Equity Shares on a proportionate basis, up to a minimum of [●] Equity Shares of face value of ₹10/- each and in multiples of [●] Equity Shares of face value of ₹10/- each thereafter for [●]% of the QIB Portion.
- Mutual Funds, who have received allocation as per (a) above, for less than the number of of face value of ₹10/- each. Bid for by them, are eligible to receive Equity Shares on a proportionate basis, up to a minimum of [●] Equity Shares of face value of ₹10/- each and in multiples of [●] Equity Shares of face value of ₹10/ each thereafter, along with other QIB Bidders.
- Under-subscription below [●]% of the QIB Portion, if any, from Mutual Funds, would be included for allocation to the remaining QIB Bidders on a proportionate basis. The aggregate Allotment to QIB Bidders shall not be more than [●] Equity Shares of face value of ₹10/ each.

d. **ALLOTMENT TO ANCHOR INVESTOR (IF APPLICABLE)**

a) Allocation of Equity Shares to Anchor Investors at the Anchor Investor Allocation Price will be at the discretion of the Issuer, in consultation with the BRLM, subject to compliance with the following requirements:

- i) not more than 60% of the QIB Portion will be allocated to Anchor Investors;
- ii) 40% of the Anchor Investor Portion shall be reserved for, (i) 33.33% shall be available for allocation to domestic Mutual Funds; and (ii) 6.67% shall be available for allocation to life insurance companies and pension funds, subject to valid Bids being received from domestic Mutual Funds, life insurance companies, and pension funds at or above the Anchor Investor Allocation Price.

iii) allocation to Anchor Investors shall be on a discretionary basis and subject to:

- a maximum number of two Anchor Investors for allocation up to ₹ 2 crores;

a minimum number of two Anchor Investors and maximum number of 15 Anchor Investors for allocation of more than ₹ 2 crores and up to ₹ 25 crores subject to minimum allotment of ₹ 1 crores per such Anchor Investor; and

- in case of allocation above twenty-five crore rupees; a minimum of 5 such investors and a maximum of 15 such investors for allocation up to twenty-five crore rupees and an additional 10 such investors for every additional twenty-five crore rupees or part thereof, shall be permitted, subject to a minimum allotment of one crore rupees per such investor.

b) A physical book is prepared by the Registrar on the basis of the Anchor Investor Application Forms received from Anchor Investors. Based on the physical book and at the discretion of the Issuer, in consultation with the BRLM, selected Anchor Investors will be sent a CAN and if required, a revised CAN.

c) **In the event that the Issue Price is higher than the Anchor Investor Allocation Price:**

Anchor Investors will be sent a revised CAN within one day of the Pricing Date indicating the number of Equity Shares allocated to such Anchor Investor and the pay-in date for payment of the balance amount. Anchor Investors are then required to pay any additional amounts, being the difference between the Issue Price and the Anchor Investor Allocation Price, as indicated in the revised CAN within the pay-in date referred to in the revised CAN. Thereafter, the Allotment Advice will be issued to such Anchor Investors

d) **In the event the Issue Price is lower than the Anchor Investor Allocation Price:**

Anchor Investors who have been Allotted Equity Shares will directly receive Allotment Advice.

e) **Basis of Allotment for QIBs (other than Anchor Investors) and NIIs in case of Over Subscribed Issue:**

In the event of the Issue being Over-Subscribed, the Issuer may finalise the Basis of Allotment in consultation with the BSE SME (The Designated Stock Exchange). The allocation may be made in marketable lots on proportionate basis as set forth hereunder:

- a) The total number of Shares to be allocated to each category as a whole shall be arrived at on a proportionate basis i.e. the total number of Shares applied for in that category multiplied by the inverse of the oversubscription ratio (number of Bidders in the category multiplied by number of Shares applied for).
- b) The number of Shares to be allocated to the successful Bidders will be arrived at on a proportionate basis in marketable lots (i.e. Total number of Bidders applying for into the inverse of the over subscription ratio).
- c) For Bids where the proportionate allotment works out to less than [●] equity shares of face value of ₹10/ each the allotment will be made as follows:
 - Each successful Bidder shall be allotted [●] equity shares of face value of ₹10/ each; and
 - The successful Bidder out of the total bidders for that category shall be determined by draw of lots in such a manner that the total number of Shares allotted in that category is equal to the number of Shares worked out as per (b) above.
- d) If the proportionate allotment to a Bidder works out to a number that is not a multiple of [●] equity shares of face value of ₹10/ each, the Bidder would be allotted Shares by rounding off to the nearest multiple of [●] equity shares subject to a minimum allotment of [●] equity shares.
- e) If the Shares allotted on a proportionate basis to any category is more than the Shares allotted to the Bidders in that category, the balance available Shares or allocation shall be first adjusted against any category, where the allotted Shares are not sufficient for proportionate allotment to the successful Bidder in that category, the balance Shares, if any, remaining after such adjustment will be added to the category comprising Bidder applying for the minimum number of Shares. If as a result of the process of rounding off to the nearest multiple of [●] Equity Shares of face value of ₹10/- each, results in the actual allotment being higher than the shares issued, the final allotment may be higher at the sole discretion of the Board of Directors, up to 110% of the size of the issue specified under the Capital Structure mentioned in this Red Herring Prospectus.

Individual Investor' means an investor who applies for Minimum two lots. Investors may note that in case of over subscription allotment shall be on proportionate basis and will be finalized in consultation with BSE.

The Executive Director/ Managing Director of BSE - the Designated Stock Exchange in addition to Book Running Lead Manager and Registrar to the Public Issue shall be responsible to ensure that the basis of allotment is finalized in a fair and proper manner in accordance with the SEBI (ICDR) Regulations.

Flow of Events from the closure of Bidding period (T DAY) Till Allotment:

- On T Day, RTA To validate the electronic bid details with the depository records and also reconcile the final certificates received from the Sponsor Bank for UPI process and the SCSBs for ASBA and Syndicate ASBA process with the electronic bid details.
- RTA identifies cases with mismatch of account number as per bid file / FC and as per applicant's bank account linked to depository demat account and seek clarification from SCSB to identify the applications with third party account for rejection.
- Third party confirmation of applications to be completed by SCSBs on T+1 day.
- RTA prepares the list of final rejections and circulate the rejections list with BRLM(s)/ Company for their review/ comments.
- Post rejection, the RTA submits the basis of allotment with the Designated Stock Exchange (DSE).

- The DSE, post verification approves the basis and generates drawl of lots wherever applicable, through a random number generation software.
- The RTA uploads the drawl numbers in their system and generates the final list of allottees as per process mentioned below

Process for generating list of allottees: -

- Instruction is given by RTA in their Software System to reverse category wise all the application numbers in the ascending order and generate the bucket /batch as per the allotment ratio. For example, if the application number is 78654321 then system reverses it to 12345687 and if the ratio of allottees to applicants in a category is 2:7 then the system will create lots of 7. If the drawl of lots provided by DSE is 3 and 5 then the system will pick every 3rd and 5th application in each of the lot of the category and these applications will be allotted the shares in that category.
- In categories where there is proportionate allotment, the Registrar will prepare the proportionate working based on the oversubscription times.
- In categories where there is undersubscription, the Registrar will do full allotment for all valid applications.

On the basis of the above, the RTA will work out the allottees, partial allottees and non- allottees, prepare the fund transfer letters and advice the SCSBs to debit or unblock the respective accounts

Issuance of Allotment Advice

- 1) Upon approval of the Basis of Allotment by the Designated Stock Exchange.
- 2) On the basis of approved Basis of Allotment, the Issuer shall pass necessary corporate action to facilitate the allotment and credit of equity shares. Bidders are advised to instruct their Depository Participants to accept the Equity Shares that may be allotted to them pursuant to the issue.

The Book Running Lead Manager or the Registrar to the Issue will dispatch an Allotment Advice to their Bidders who have been allocated Equity Shares in the Issue. The dispatch of Allotment Advice shall be deemed a valid, binding and irrevocable contract for the Allotment to such Bidder.

- 3) Issuer will make the allotment of the Equity Shares and initiate corporate action for credit of shares to the successful Bidders Depository Account within 4 working days of the Issue Closing date. The Issuer also ensures the credit of shares to the successful Bidders Depository Account is completed within one working Day from the date of allotment, after the funds are transferred from ASBA Public Issue Account to Public Issue account of the issuer.

Designated Date:

On the Designated date, the SCSBs shall transfers the funds represented by allocations of the Equity Shares into Public Issue Account with the Bankers to the Issue.

The Company will issue and dispatch letters of allotment/ or letters of regret along with refund order or credit the allotted securities to the respective beneficiary accounts, if any within a period of 4 working days of the Bid/Issue Closing Date. The Company will intimate the details of allotment of securities to Depository immediately on allotment of securities under relevant provisions of the Companies Act, 2013 or other applicable provisions, if any

Instructions for Completing the Bid Cum Application Form

The Applications should be submitted on the prescribed Bid Cum Application Form and in BLOCK LETTERS in ENGLISH only in accordance with the instructions contained herein and in the Bid Cum Application Form. Applications not so made are liable to be rejected. Applications made using a third-party bank account or using third party UPI ID linked bank account are liable to be rejected. Bid Cum Application Forms should bear the stamp of the Designated Intermediaries. ASBA Bid Cum Application Forms, which do not bear the stamp of the Designated Intermediaries, will be rejected.

SEBI, vide Circular No. CIR/CFD/14/2012 dated October 04, 2012 has introduced an additional mechanism for investors to submit Bid Cum Application Forms in public issues using the stock broker (broker) network of Stock Exchanges, who may not be syndicate members in an issue with effect from January 01, 2013. The list of Broker Centre is available on the websites of BSE i.e., www.bseindia.com and NSE i.e., www.nseindia.com. With a view to broad base the reach of Investors by substantial, enhancing the points for submission of applications, SEBI vide Circular No. CIR/CFD/POLICY CELL/11/2015 dated November 10, 2015 has permitted Registrar to the Issue and Share Transfer Agent and Depository Participants registered with SEBI to accept the Bid Cum Application Forms in Public Issue with effect from January 01, 2016. The List of ETA and DPs centres for collecting the application shall be disclosed is available on the websites of BSE i.e., www.bseindia.com and NSE i.e., www.nseindia.com.

Bidder's Depository Account and Bank Details

Please note that, providing bank account details, PAN No's, Client ID and DP ID in the space provided in the Bid Cum Application Form is mandatory and applications that do not contain such details are liable to be rejected.

Bidders should note that on the basis of name of the Bidders, Depository Participant's name, Depository Participant Identification number and Beneficiary Account Number provided by them in the Bid Cum Application Form as entered into the Stock Exchange online system, the Registrar to the Issue will obtain from the Depository the demographic details including address, Bidders bank account details, MICR code and occupation (hereinafter referred to as 'Demographic Details'). These Demographic Details would be used for all correspondence with the Bidders including mailing of the Allotment Advice. The Demographic Details given by Bidders in the Bid Cum Application Form would not be used for any other purpose by the Registrar to the Issue.

By signing the Bid Cum Application Form, the Bidder would be deemed to have authorized the depositories to provide, upon request, to the Registrar to the Issue, the required Demographic Details as available on its records.

Submission of Bid Cum Application Form

All Bid Cum Application Forms duly completed shall be submitted to the Designated Intermediaries. The aforesaid intermediaries shall, at the time of receipt of application, give an acknowledgement to investor, by giving the counter foil or specifying the application number to the investor, as a proof of having accepted the Bid Cum Application Form, in physical or electronic mode, respectively.

Communications

All future communications in connection with Applications made in this Issue should be addressed to the Registrar to the Issue quoting the full name of the sole or First Bidder, Bid Cum Application Form number, Bidders Depository Account Details, number of Equity Shares applied for, date of Bid Cum Application Form, name and address of the Designated Intermediary where the Application was submitted thereof and a copy of the acknowledgement slip.

Investors can contact the Compliance Officer or the Registrar to the Issue in case of any pre-Issue or post Issue related problems such as non-receipt of letters of allotment, credit of allotted shares in the respective beneficiary accounts, etc.

Disposal of Application and Application Moneys and Interest in Case of Delay

The Company shall ensure the dispatch of Allotment advice, and give benefit to the beneficiary account with Depository Participants and submit the documents pertaining to the Allotment to the Stock Exchange within 2 (two) working days of date of Allotment of Equity Shares.

The Company shall use best efforts to ensure that all steps for completion of the necessary formalities for listing and commencement of trading at BSE SME where the Equity Shares are proposed to be listed are taken within 3 (three) working days from Issue Closing Date.

In accordance with the Companies Act, the requirements of the Stock Exchange and the SEBI Regulations, the Company further undertakes that:

1. Allotment and Listing of Equity Shares shall be made within 3 (Three) days of the Issue Closing Date;
2. Giving of Instructions for refund by unblocking of amount via ASBA not later than 2(two) working days of the Issue Closing Date, would be ensured; and
3. If such money is not repaid within prescribed time from the date our Company becomes liable to repay it, then our Company and every officer in default shall, on and from expiry of prescribed time, be liable to repay such application money, with interest as prescribed under SEBI (ICDR) Regulations, the Companies Act, 2013 and applicable law. Further, in accordance with Section 40 of the Companies Act, 2013, the Company and each officer in default may be punishable with fine and/or imprisonment in such a case.

Right to Reject Applications

In case of QIB Bidders, the Company in consultation with the BRLM may reject Applications provided that the reasons for rejecting the same shall be provided to such Bidder in writing. In case of Non-Institutional Bidders, Individual Bidders who applied, the Company has a right to reject Applications based on technical grounds.

Impersonation

Attention of the Bidders is specifically drawn to the provisions of sub-section (1) of Section 38 of the Companies Act, 2013 which is reproduced below:

“Any person who-

- (a) Makes or abets making of an application in a fictitious name to a company for acquiring, or subscribing for, its securities; or
- (b) Makes or abets making of multiple applications to a company in different names or in different combinations of his name or surname for acquiring or subscribing for its securities; or
- (c) Otherwise induces directly or indirectly a company to allot, or register any transfer of, securities to him, or to any other person in a fictitious name, shall be liable for action under Section 447.”

Undertakings by Our Company

We undertake as follows:

- 1) That the complaints received in respect of the Issue shall be attended expeditiously and satisfactorily;
- 2) That all steps will be taken for the completion of the necessary formalities for listing and commencement of trading on Stock Exchange where the Equity Shares are proposed to be listed within three working days from Issue Closure date.
- 3) That the funds required for making refunds as per the modes disclosed or dispatch of allotment advice by registered post or speed post shall be made available to the Registrar and Share Transfer Agent to the Issue by our Company;
- 4) Where refunds (to the extent applicable) are made through electronic transfer of funds, a suitable communication shall be sent to the applicant within two Working Days from the Issue Closing Date, giving details of the bank where refunds shall be credited along with amount and expected date of electronic credit of refund;
- 5) That our Promoter 's contribution in full has already been brought in;
- 6) That no further Issue of Equity Shares shall be made till the Equity Shares Issued through the Prospectus are listed or until the Application monies are refunded on account of non-listing, undersubscription etc.;
- 7) That adequate arrangement shall be made to collect all Applications Supported by Blocked Amount while finalizing the Basis of Allotment;

- 8) If our Company does not proceed with the Issue after the Bid/Issue Opening Date but before allotment, then the reason thereof shall be given as a public notice to be issued by our Company within two days of the Bid/Issue Closing Date. The public notice shall be issued in the same newspapers where the Pre-Issue advertisements were published. The stock exchange on which the Equity Shares are proposed to be listed shall also be informed promptly;
- 9) If our Company withdraws the Issue after the Bid/Issue Closing Date, our Company shall be required to file a fresh Red Herring Prospectus with the Stock exchange/RoC/SEBI, in the event our Company subsequently decides to proceed with the Issue;
- 10) If allotment is not made within the prescribed time period under applicable law, the entire subscription amount received will be refunded/ unblocked within the time prescribed under applicable law. If there is delay beyond the prescribed time, our Company shall pay interest prescribed under the Companies Act, 2013, the SEBI Regulations and applicable law for the delayed period.

Utilization of Issue Proceeds

The Board of Directors of our Company certifies that:

- 1) All monies received out of the Issue shall be credited/ transferred to a separate bank account other than the bank account referred to in sub section (3) of Section 40 of the Companies Act 2013;
- 2) Details of all monies utilized out of the Issue referred above shall be disclosed and continue to be disclosed till the time any part of the issue proceeds remains unutilized, under an appropriate head in our balance sheet of our company indicating the purpose for which such monies have been utilized;
- 3) Details of all unutilized monies out of the Issue, if any shall be disclosed under the appropriate separate head in the balance sheet of our company indicating the form in which such unutilized monies have been invested and
- 4) Our Company shall comply with the requirements of SEBI Listing Regulations, 2015 in relation to the disclosure and monitoring of the utilization of the proceeds of the Issue.
- 5) Our Company shall not have recourse to the Issue Proceeds until the approval for listing and trading of the Equity Shares from the Stock Exchange where listing is sought has been received.
- 6) The Book Running Lead Manager undertakes that the complaints or comments received in respect of the Issue shall be attended by our Company expeditiously and satisfactorily.

Equity Shares in Dematerialized Form with NSDL or CDSL

To enable all shareholders of our Company to have their shareholding in electronic form, the Company has signed the following tripartite agreements with the Depositories and the Registrar and Share Transfer Agent:

- Tripartite Agreement dated September 01, 2025 between NSDL, the Company and the Registrar to the Issue;
- Tripartite Agreement dated September 01, 2025 between CDSL, the Company and the Registrar to the Issue;

The Company's equity shares bear an ISIN No. INE24YP01017.

RESTRICTIONS ON FOREIGN OWNERSHIP OF INDIAN SECURITIES

Foreign investment in Indian securities is regulated through the Industrial Policy, 1991 of the Government of India and Foreign Exchange Management Act, 1999 ("FEMA"). While the Industrial Policy, 1991 prescribes the limits and the conditions subject to which foreign investment can be made in different sectors of the Indian economy, FEMA regulates the precise manner in which such investment may be made. Under the Industrial Policy, unless specifically restricted, foreign investment is freely permitted in all sectors of Indian economy up to any extent and without any prior approvals, but the foreign investor is required to follow certain prescribed procedures for making such investment. The government bodies responsible for granting foreign investment approvals are the Reserve Bank of India ("RBI") and Department of Industrial Policy and Promotion, Ministry of Commerce and Industry, Government of India ("DIPP").

The Government of India has from time to time made policy pronouncements on FDI through press notes and press releases. The DPIIT issued the Consolidated Foreign Direct Investment Policy notified by the DPIIT File No. 5(2)/2020-FDI Policy dated October 15, 2020, with effect from October 15, 2020 (the "FDI Policy"), which consolidates and supersedes all previous press notes, press releases and clarifications on FDI issued by the DPIIT or the DPIIT that were in force and effect prior to October 15, 2020. The Government of India proposes to update the consolidated circular on FDI Policy once every year and therefore, the FDI Policy will be valid until the DPIIT issues an updated circular.

In terms of the FEMA NDI Rules, a person resident outside India may make investments into India, subject to certain terms and conditions, and provided that an entity of a country, which shares land border with India or the beneficial owner of an investment into India who is situated in or is a citizen of any such country, shall invest only with government approval.

The transfer of shares between an Indian resident and a non-resident does not require the prior approval of the RBI, provided that (i) the activities of the investee company are under the automatic route under the foreign direct investment policy and transfer does not attract the provisions of the Takeover Regulations; (ii) the non-resident shareholding is within the sectoral limits under the FDI policy; and (iii) the pricing is in accordance with the guidelines prescribed by the SEBI / RBI.

Further, in accordance with Press Note No. 3 (2020 Series), dated April 17, 2020 issued by the DPIIT and the Foreign Exchange Management (Non-debt Instruments) Amendment Rules, 2020 which came into effect from April 22, 2020, any investment, subscription, purchase or sale of equity instruments by entities of a country which shares land border with India or where the beneficial owner of an investment into India is situated in or is a citizen of any such country ("Restricted Investors"), will require prior approval of the Government, as prescribed in the Consolidated FDI Policy and the FEMA Rules. Further, in the event of transfer of ownership of any existing or future foreign direct investment in an entity in India, directly or indirectly, resulting in the beneficial ownership falling within the aforesaid restriction/ purview, such subsequent change in the beneficial ownership will also require approval of the Government. Furthermore, on April 22, 2020, the Ministry of Finance, Government of India has also made a similar amendment to the FEMA Rules. Pursuant to the Foreign Exchange Management (Non-debt Instruments) (Fourth Amendment) Rules, 2020, a multilateral bank or fund, of which India is a member, shall not be treated as an entity of a particular country nor shall any country be treated as the beneficial owner of the investments of such bank or fund in India. Each Bidder should seek independent legal advice about its ability to participate in the issue. In the event such prior approval of the Government of India is required, and such approval has been obtained, the Bidder shall intimate our Company and the Registrar to the issue in writing about such approval along with a copy thereof within the issue Period.

As per the existing policy of the Government of India, OCBs cannot participate in this issue and in accordance with the extant FDI guidelines on sectoral caps, pricing guidelines etc. as amended by Reserve bank of India, from time to time. Investors are advised to confirm their eligibility under the relevant laws before investing and / or subsequent purchase or sale transaction in the Equity Shares of our Company. Investors will not issue, sell, pledge or transfer the Equity Shares of our Company to any person who is not eligible under applicable laws, rules, regulations, guidelines. Our Company, the Underwriters and their respective directors, officers, agents, affiliates and representatives, as applicable, accept no responsibility or liability for advising any investor on whether such investor is eligible to acquire Equity Shares of our Company.

Investment conditions/restrictions for overseas entities

Under the current FDI Policy 2020, the maximum amount of Investment (sectoral cap) by foreign investor in an issuing entity is composite unless it is explicitly provided otherwise including all types of foreign investments, direct and indirect, regardless of whether it has been made for FDI, FPI, NRI/OCI, LLPs, FVCI, Investment Vehicles and DRs under Foreign Exchange

Management (Non-debt Instruments) Rules, 2019. Any equity holding by a person resident outside India resulting from conversion of any debt instrument under any arrangement shall be reckoned as foreign investment under the composite cap.

Portfolio Investment up to aggregate foreign investment level of 49% or sectoral/statutory cap, whichever is lower, will not be subject to either Government approval or compliance of sectoral conditions, if such investment does not result in transfer of ownership and/or control of Indian entities from resident Indian citizens to non-resident entities. Other foreign investments will be subject to conditions of Government approval and compliance of sectoral conditions as per FDI Policy. The total foreign investment, direct and indirect, in the issuing entity will not exceed the sectoral/statutory cap.

Investment by FPIs under Portfolio Investment Scheme (PIS)

With regards to purchase/sale of capital instruments of an Indian company by an FPI under PIS the total holding by each FPI or an investor group as referred in SEBI (FPI) Regulations, 2014 shall not exceed 10% of the total paid-up equity capital on a fully diluted basis or less than 10% of the paid-up value of each series of debentures or preference shares or share warrants issued by an Indian company and the total holdings of all FPIs put together shall not exceed 24% of paid-up equity capital on fully diluted basis or paid-up value of each series of debentures or preference shares or share warrants. The said limit of 10% and 24% will be called the individual and aggregate limit, respectively. However, this limit of 24 % may be increased up to sectoral cap/statutory ceiling, as applicable, by the Indian company concerned by passing a resolution by its Board of Directors followed by passing of a special resolution to that effect by its general body.

Investment by NRI or OCI on repatriation basis:

The purchase/sale of equity shares, debentures, preference shares and share warrants issued by an Indian company (hereinafter referred to as "Capital Instruments") of a listed Indian company on a recognized stock exchange in India by Non-Resident Indian (NRI) or Overseas Citizen of India (OCI) on repatriation basis is allowed subject to certain conditions under Foreign Exchange Management (Non-debt Instruments) Rules, 2019.

The total holding by any individual NRI or OCI shall not exceed 5% of the total paid-up equity capital on a fully diluted basis or should not exceed 5% of the paid-up value of each series of debentures or preference shares or share warrants issued by an Indian company and the total holdings of all NRIs and OCIs put together shall not exceed 10% of the total paid-up equity capital on a fully diluted basis or shall not exceed 10% of the paid-up value of each series of debentures or preference shares or share warrants; provided that the aggregate ceiling of 10% may be raised to 24% if a special resolution to that effect is passed by the general body of the Indian company.

Investment by NRI or OCI on non-repatriation basis

As per current FDI Policy 2020, Foreign Exchange Management (Non-debt Instruments) Rules, 2019, Purchase/ sale of Capital Instruments or convertible notes or units or contribution to the capital of an LLP by a NRI or OCI on non- repatriation basis – will be deemed to be domestic investment at par with the investment made by residents. This is further subject to remittance channel restrictions.

The Equity Shares have not been and will not be registered under the U.S. Securities Act of 1933, as amended ("US Securities Act") or any other state securities laws in the United States of America and may not be sold or issued within the United States of America, or to, or for the account or benefit of "US Persons" as defined in Regulation S of the U.S. Securities Act, except pursuant to exemption from, or in a transaction not subject to, the registration requirements of US Securities Act and applicable state securities laws.

Accordingly, the equity shares are being issued and sold only outside the United States of America in an offshore transaction in reliance upon Regulation S under the US Securities Act and the applicable laws of the jurisdiction where those issues and sale occur.

Further, no issue to the public (as defined under Directive 2000/371/EC, together with any amendments) and implementing measures thereto, (the "Prospectus Directive") has been or will be made in respect of the issue in any member State of the European Economic Area which has implemented the Prospectus Directive except for any such Issue made under exemptions available under the Prospectus Directive, provided that no such Issue shall result in a requirement to publish or supplement a prospectus pursuant to the Prospectus Directive, in respect of the Issue.

Any forwarding, distribution or reproduction of this document in whole or in part may be unauthorized. Failure to comply with this directive may result in a violation of the Securities Act or the applicable laws of other jurisdictions. Any investment decision should be made on the basis of the final terms and conditions and the information contained in this Red Herring Prospectus.

The Equity Shares have not been and will not be registered, listed or otherwise qualified in any other jurisdiction outside India and may not be issued or sold, and Application may not be made by persons in any such jurisdiction, except in compliance with the applicable laws of such jurisdiction.

The above information is given for the benefit of the Applicants. Our Company and the Book Running Lead Manager are not liable for any amendments or modification or changes in applicable laws or regulations, which may occur after the date of this Red Herring Prospectus. Applicants are advised to make their independent investigations and ensure that the Applications are not in violation of laws or regulations applicable to them and do not exceed the applicable limits under the laws and regulations.

SECTION VIII - MAIN PROVISIONS OF ARTICLES OF ASSOCIATION OF OUR COMPANY

Pursuant to Schedule I of the Companies Act, and the SEBI (ICDR) Regulations, the Main provisions of the Articles of Association relating to voting rights, dividend, lien, forfeiture, restrictions on transfer and Transmission of equity shares or debentures, their consolidation or splitting are as provided below. Each provision below is numbered as per the corresponding article number in the articles of association and defined terms herein have the meaning given to them in the Articles of Association.

The following regulations comprised in the Articles of Association were adopted pursuant to the member's special resolution passed at the Extra Ordinary General Meeting held on August 02, 2025. In substitution for, and to the entire exclusion of, the earlier regulation comprised in the extant Articles of Association of the Company

Article No.	Description

INTERPRETATION

I	1. In these regulations- a. "the Act" means the Companies Act, 2013, b. "the seal" means the common seal of the company. c. "the Company" means Phychem Technologies Limited. 2. Unless the context otherwise requires, words or expressions contained in these regulations shall bear the same meaning as in the Act or any statutory modification thereof in force at the date at which these regulations become binding on the company. 3. Public Company The Company is a 'public company' within the meaning of Section 2(71) of the Act.

SHARE CAPITAL AND VARIATION OF RIGHTS

II. 1.	Subject to the provisions of the Act and these Articles, the shares in the capital of the company shall be under the control of the Directors who may issue, allot or otherwise dispose of the same or any of them to such persons, in such proportion and on such terms and conditions and either at a premium or at par and at such time as they may from time to time think fit.
2.	i. Every person whose name is entered as a member in the register of members shall be entitled to receive within two months after incorporation, in case of subscribers to the memorandum or after allotment or within one month after the application for the registration of transfer or transmission or within such other period as the conditions of issue shall be provided,- a. one certificate for all his shares without payment of any charges; or b. several certificates, each for one or more of his shares, upon payment of twenty rupees for each certificate after the first. ii. Every certificate shall be under the seal and shall specify the shares to which it relates and the amount paid - up thereon. iii. In respect of any share or shares held jointly by several persons, the company shall not be bound to issue more than one certificate, and delivery of a certificate for a share to one of several joint holders shall be sufficient delivery to all such holders.
3.	i. If any share certificate be worn out, defaced, mutilated or torn or if there be no further space on the back for endorsement of transfer, then upon production and surrender thereof to the company, a new certificate may be issued in lieu thereof, and if any certificate is lost or destroyed then upon proof thereof to the satisfaction of the company and on execution of such indemnity as the company deem adequate, a new certificate in lieu thereof shall be given. Every certificate under this Article shall be issued on payment of twenty rupees for each certificate.

- ii. The provisions of Articles (2) and (3) shall mutatis mutandis apply to debentures of the company.
4. Except as required by law, no person shall be recognised by the company as holding any share upon any trust, and the company shall not be bound by, or be compelled in any way to recognise (even when having notice thereof) any equitable, contingent, future or partial interest in any share, or any interest in any fractional part of a share, or (except only as by these regulations or by law otherwise provided) any other rights in respect of any share except an absolute right to the entirety thereof in the registered holder.
 5.
 - i. The company may exercise the powers of paying commissions conferred by sub-section (6) of section 40, provided that the rate per cent or the amount of the commission paid or agreed to be paid shall be disclosed in the manner required by that section and rules made thereunder.
 - ii. The rate or amount of the commission shall not exceed the rate or amount prescribed in rules made under sub-section (6) of section 40.
 - iii. The commission may be satisfied by the payment of cash or the allotment of fully or partly paid shares or partly in the one way and partly in the other.
 6.
 - i. If at any time the share capital is divided into different classes of shares, the rights attached to any class (unless otherwise provided by the terms of issue of the shares of that class) may, subject to the provisions of section 48, and whether or not the company is being wound up, be varied with the consent in writing of the holders of three-fourths of the issued shares of that class, or with the sanction of a special resolution passed at a separate meeting of the holders of the shares of that class.
 - ii. To every such separate meeting, the provisions of these regulations relating to general meetings shall mutatis mutandis apply, but so that the necessary quorum shall be at least two persons holding at least one-third of the issued shares of the class in question.
 7. The rights conferred upon the holders of the shares of any class issued with preferred or other rights shall not, unless otherwise expressly provided by the terms of issue of the shares of that class, be deemed to be varied by the creation or issue of further shares ranking pari-passu therewith.
 8. Subject to the provisions of section 55, any preference shares may, with the sanction of an ordinary resolution, be issued on the terms that they are to be redeemed on such terms and in such manner as the company before the issue of the shares may, by special resolution, determine.

LIEN

9.
 - i. The company shall have a first and paramount lien
 - a. on every share (not being a fully paid share), for all monies (whether presently payable or not) called, or payable at a fixed time, in respect of that share; and
 - b. on all shares (not being fully paid shares) standing registered in the name of a single person, for all monies presently payable by him or his estate to the company:
Provided that the Board of directors may at any time declare any share to be wholly or in part exempt from the provisions of this clause.
 - ii. The company's lien, if any, on a share shall extend to all dividends payable and bonuses declared from time to time in respect of such shares.
 - iii. That fully paid shares shall be free from all lien and that in the case of partly paid shares the Issuer's lien shall be restricted to moneys called or payable at a fixed time in respect of such shares.
10. The company may sell, in such manner as the Board thinks fit, any shares on which the company has a lien: Provided that no sale shall be made-
 - a. unless a sum in respect of which the lien exists is presently payable; or

- b. until the expiration of fourteen days after a notice in writing stating and demanding payment of such part of the amount in respect of which the lien exists as is presently payable, has been given to the registered holder for the time being of the share or the person entitled thereto by reason of his death or insolvency.
- 11.
 - i. To give effect to any such sale, the Board may authorise some person to transfer the shares sold to the purchaser thereof
 - ii. The purchaser shall be registered as the holder of the shares comprised in any such transfer.
 - iii. The purchaser shall not be bound to see to the application of the purchase money, nor shall his title to the shares be affected by any irregularity or invalidity in the proceedings in reference to the sale.
- 12.
 - i. The proceeds of the sale shall be received by the company and applied in payment of such part of the amount in respect of which the lien exists as is presently payable.
 - ii. The residue, if any, shall, subject to a like lien for sums not presently payable as existed upon the shares before the sale, be paid to the person entitled to the shares at the date of the sale.

CALLS ON SHARES

- 13.
 - i. The Board may, from time to time, make calls upon the members in respect of any monies unpaid on their shares (whether on account of the nominal value of the shares or by way of premium) and not by the conditions of allotment thereof made payable at fixed times:

 Provided that no call shall exceed one-fourth of the nominal value of the share or be payable at less than one month from the date fixed for the payment of the last preceding call.
 - ii. Each member shall, subject to receiving at least fourteen days' notice specifying the time or times and place of payment, pay to the company, at the time or times and place so specified, the amount called on his shares.
 - iii. A call may be revoked or postponed at the discretion of the Board.
 - iv. That any amount paid up in advance of calls on any share may carry interest but shall not in respect thereof confer a right to dividend or to participate in profits.
- 14. A call shall be deemed to have been made at the time when the resolution of the Board authorizing the call was passed and may be required to be paid by installments.
- 15. The joint holders of a share shall be jointly and severally liable to pay all calls in respect thereof.
- 16. If a sum called in respect of a share is not paid before or on the day appointed for payment thereof, the person from whom the sum is due shall pay interest thereon from the day appointed for payment thereof to the time of actual payment at ten per cent per annum or at such lower rate, if any, as the Board may determine.

 The Board shall be at liberty to waive payment of any such interest wholly or in part.
- 17.
 - i. Any sum which by the terms of issue of a share becomes payable on allotment or at any fixed date, whether on account of the nominal value of the share or by way of premium, shall, for the purposes of these regulations, be deemed to be a call duly made and payable on the date on which by the terms of issue such sum becomes payable.
 - ii. In case of non-payment of such sum, all the relevant provisions of these regulations as to payment of interest and expenses, forfeiture or otherwise shall apply as if such sum had become payable by virtue of a call duly made and notified.

18. The Board -
- a. may, if it thinks fit, receive from any member willing to advance the same, all or any part of the monies uncalled and unpaid upon any shares held by him and
 - b. upon all or any of the monies so advanced, may (until the same would, but for such advance, become presently payable) pay interest at such rate not exceeding, unless the company in general meeting shall otherwise direct, twelve per cent per annum, as may be agreed upon between the Board and the member paying the sum in advance.

TRANSFER OF SHARES

- 19.
- i. The instrument of transfer of any share in the company shall be executed by or on behalf of both the transferor and transferee.
 - ii. The transferor shall be deemed to remain a holder of the share until the name of the transferee is entered in the register of members in respect thereof.
 - iii. That a common form of transfer shall be used.
- 20.
- i. The Board may, subject to the right of appeal conferred by section 58 decline to register—
 - ii. the transfer of a share, not being a fully paid share, to a person of whom they do not approve; or
 - iii. any transfer of shares on which the company has a lien.
21. The Board may decline to recognise any instrument of transfer unless—
- a. the instrument of transfer is in the form as prescribed in rules made under sub-section (1) of section 56;
 - b. the instrument of transfer is accompanied by the certificate of the shares to which it relates, and such other evidence as the Board may reasonably require to show the right of the transferor to make the transfer; and
 - c. the instrument of transfer is in respect of only one class of shares.

That registration of transfer shall not be refused on the ground of the transferor being either alone or jointly with any other person or persons indebted to the Issuer on any account whatsoever

22. On giving not less than seven days' previous notice in accordance with section 91 and rules made thereunder, the registration of transfers may be suspended at such times and for such periods as the Board may from time to time determine:

Provided that such registration shall not be suspended for more than thirty days at any one time or for more than forty-five days in the aggregate in any year.

TRANSMISSION OF SHARES

- 23.
- i. On the death of a member, the survivor or survivors where the member was a joint holder, and his nominee or nominees or legal representatives where he was a sole holder, shall be the only persons recognised by the company as having any title to his interest in the shares
 - ii. Nothing in clause (i) shall release the estate of a deceased joint holder from any liability in respect of any share which had been jointly held by him with other persons.
 - iii. That a common form of transmission shall be used.

24. i. Any person becoming entitled to a share in consequence of the death or insolvency of a member may, upon such evidence being produced as may from time to time properly be required by the Board and subject as hereinafter provided, elect, either-
- a. to be registered himself as holder of the share; or
- b. to make such transfer of the share as the deceased or insolvent member could have made.
- ii. The Board shall, in either case, have the same right to decline or suspend registration as it would have had, if the deceased or insolvent member had transferred the share before his death or insolvency.
25. i. If the person so becoming entitled shall elect to be registered as holder of the share himself, he shall deliver or send to the company a notice in writing signed by him stating that he so elects.
- ii. If the person aforesaid shall elect to transfer the share, he shall testify his election by executing a transfer of the share.
- iii. All the limitations, restrictions and provisions of these regulations relating to the right to transfer and the registration of transfers of shares shall be applicable to any such notice or transfer as aforesaid as if the death or insolvency of the member had not occurred and the notice or transfer were a transfer signed by that member.
26. A person becoming entitled to a share by reason of the death or insolvency of the holder shall be entitled to the same dividends and other advantages to which he would be entitled if he were the registered holder of the share, except that he shall not, before being registered as a member in respect of the share, be entitled in respect of it to exercise any right conferred by membership in relation to meetings of the company:

Provided that the Board may, at any time, give notice requiring any such person to elect either to be registered himself or to transfer the share, and if the notice is not complied with within ninety days, the Board may thereafter withhold payment of all dividends, bonuses or other monies payable in respect of the share, until the requirements of the notice have been complied with.

FORFEITURE OF SHARES

27. If a member fails to pay any call, or installment of a call, on the day appointed for payment thereof, the Board may, at any time thereafter during such time as any part of the call or installment remains unpaid, serve a notice on him requiring payment of so much of the call or installment as is unpaid, together with any interest which may have accrued.
28. The notice aforesaid shall-
- a. name a further day (not being earlier than the expiry of fourteen days from the date of service of the notice) on or before which the payment required by the notice is to be made; and
- b. state that, in the event of non-payment on or before the day so named, the shares in respect of which the call was made shall be liable to be forfeited.
29. If the requirements of any such notice as aforesaid are not complied with, any share in respect of which the notice has been given may, at any time thereafter, before the payment required by the notice has been made, be forfeited by a resolution of the Board to that effect.
30. i. A forfeited share may be sold or otherwise disposed of on such terms and in such manner as the Board thinks fit.
- ii. At any time before a sale or disposal as aforesaid, the Board may cancel the forfeiture on such terms as it thinks fit.
31. i. A person whose shares have been forfeited shall cease to be a member in respect of the forfeited shares, but shall, notwithstanding the forfeiture, remain liable to pay to the company all monies which, at the date of forfeiture, were presently payable by him to the company in respect of the shares.

- ii. The liability of such person shall cease if and when the company shall have received payment in full of all such monies in respect of the shares.
- 32.
- i. A duly verified declaration in writing that the declarant is a director, the manager or the secretary, of the company, and that a share in the company has been duly forfeited on a date stated in the declaration, shall be conclusive evidence of the facts therein stated as against all persons claiming to be entitled to the share;
 - ii. The company may receive the consideration, if any, given for the share on any sale or disposal thereof and may execute a transfer of the share in favour of the person to whom the share is sold or disposed of;
 - iii. The transferee shall thereupon be registered as the holder of the share; and
 - iv. The transferee shall not be bound to see to the application of the purchase money, if any, nor shall his title to the share be affected by any irregularity or invalidity in the proceedings in reference to the forfeiture, sale or disposal of the share.
33. The provisions of these regulations as to forfeiture shall apply in the case of non-payment of any sum which, by the terms of issue of a share, becomes payable at a fixed time, whether on account of the nominal value of the share or by way of premium, as if the same had been payable by virtue of a call duly made and notified.

ALTERATION OF CAPITAL

34. The company may, from time to time, by ordinary resolution increase the share capital by such sum, to be divided into shares of such amount, as may be specified in the resolution.
35. Subject to the provisions of section 61, the company may, by ordinary resolution-
- i. consolidate and divide all or any of its share capital into shares of larger amount than its existing shares;
 - ii. convert all or any of its fully paid-up shares into stock, and reconvert that stock into fully paid-up shares of any denomination;
 - iii. sub-divide its existing shares or any of them into shares of smaller amount than is fixed by the memorandum; and
 - iv. cancel any shares which, at the date of the passing of the resolution, have not been taken or agreed to be taken by any person.
 - v. Permission for sub-division/ consolidation of share certificates.
36. Where shares are converted into stock,—
- the holders of stock may transfer the same or any part thereof in the same manner as, and subject to the same regulations under which, the shares from which the stock arose might before the conversion have been transferred, or as near thereto as circumstances admit:
 - Provided that the Board may, from time to time, fix the minimum amount of stock transferable, so, however, that such minimum shall not exceed the nominal amount of the shares from which the stock arose.
 - the holders of stock shall, according to the amount of stock held by them, have the same rights, privileges and advantages as regards dividends, voting at meetings of the company, and other matters, as if they held the shares from which the stock arose; but no such privilege or advantage (except participation in the dividends and profits of the company and in the assets on winding up) shall be

conferred by an amount of stock which would not, if existing in shares, have conferred that privilege or advantage.

- such of the regulations of the company as are applicable to paid-up shares shall apply to stock and the words “share” and “shareholder” in those regulations shall include “stock” and “stock-holder” respectively.

37. The company may, by special resolution, reduce in any manner and with, and subject to, any incident authorised and consent required by law-
- it share capital;
 - any capital redemption reserve account; or
 - any share premium account.

CAPITALISATION OF PROFITS

38. The company in general meeting may, upon the recommendation of the Board, resolve-
- i. that it is desirable to capitalise any part of the amount for the time being standing to the credit of any of the company's reserve accounts, or to the credit of the, profit and loss account, or otherwise available for distribution; and
 - ii. that such sum be accordingly set free for distribution in the manner specified in clause (ii) amongst the members who would have been entitled thereto, if distributed by way of dividend and in the same proportions.
 - iii. The sum aforesaid shall not be paid in cash but shall be applied, subject to the provision contained in clause (iii), either in or towards-
 - a. paying up any amounts for the time being unpaid on any shares held by such members respectively;
 - b. paying up in full, unissued shares of the company to be allotted and distributed, credited as fully paid-up, to and amongst such members in the proportions aforesaid;
 - c. partly in the way specified in sub-clause (A) and partly in that specified in sub-clause (B);
 - iv. A securities premium account and a capital redemption reserve account may, for the purposes of this regulation, be applied in the paying up of unissued shares to be issued to members of the company as fully paid bonus shares;
 - v. The Board shall give effect to the resolution passed by the company in pursuance of this regulation.
39.
 - i. Whenever such a resolution as aforesaid shall have been passed, the Board shall-
 - a. make all appropriations and applications of the undivided profits resolved to be capitalised thereby, and all allotments and issues of fully paid shares if any; and
 - b. generally do all acts and things required to give effect thereto.
 - ii. The Board shall have power-
 - a. to make such provisions, by the issue of fractional certificates or by payment in cash or otherwise as it thinks fit, for the case of shares becoming distributable in fractions; and
 - b. to authorise any person to enter, on behalf of all the members entitled thereto, into an agreement with the company providing for the allotment to them respectively, credited as fully paid-up, of any further shares to which they may be entitled upon such capitalisation, or as the case may require, for the payment by the company on their behalf, by the application thereto of their respective proportions of profits resolved to be capitalised, of the amount or any part of the amounts remaining unpaid on their existing shares;
 - iii. Any agreement made under such authority shall be effective and binding on such members

BUY-BACK OF SHARES

40. Notwithstanding anything contained in these articles but subject to the provisions of sections 68 to 70 and any other applicable provision of the Act or any other law for the time being in force, the company may purchase its own shares or other specified securities.

GENERAL MEETINGS

41. All general meetings other than annual general meeting shall be called extraordinary general meeting.
42. i. The Board may, whenever it thinks fit, call an extraordinary general meeting.
- ii. If at any time directors capable of acting who are sufficient in number to form a quorum are not within India, any director or any two members of the company may call an extraordinary general meeting in the same manner, as nearly as possible, as that in which such a meeting may be called by the Board.

PROCEEDINGS AT GENERAL MEETINGS

43. i. No business shall be transacted at any general meeting unless a quorum of members is present at the time when the meeting proceeds to business.
- ii. Save as otherwise provided herein, the quorum for the general meetings shall be as provided in section 103.
44. The chairperson, if any, of the Board shall preside as Chairperson at every general meeting of the company.
45. If there is no such Chairperson, or if he is not present within fifteen minutes after the time appointed for holding the meeting or is unwilling to act as chairperson of the meeting, the directors present shall elect one of their members to be Chairperson of the meeting.
46. If at any meeting no director is willing to act as Chairperson or if no director is present within fifteen minutes after the time appointed for holding the meeting, the members present shall choose one of their members to be Chairperson of the meeting.

ADJOURNMENT OF MEETING

47. i. The Chairperson may, with the consent of any meeting at which a quorum is present, and shall, if so directed by the meeting, adjourn the meeting from time to time and from place to place.
- ii. No business shall be transacted at any adjourned meeting other than the business left unfinished at the meeting from which the adjournment took place.
- iii. When a meeting is adjourned for thirty days or more, notice of the adjourned meeting shall be given as in the case of an original meeting.
- iv. Save as aforesaid, and as provided in section 103 of the Act, it shall not be necessary to give any notice of an adjournment or of the business to be transacted at an adjourned meeting.

VOTING RIGHTS

48. Subject to any rights or restrictions for the time being attached to any class or classes of shares,
- i. on a show of hands, every member present in person shall have one vote;
- ii. and on a poll, the voting rights of members shall be in proportion to his share in the paid-up equity share capital of the company.

- iii. That option or right to call of shares shall not be given to any person except with the sanction of the Issuer in general meetings.
- 49. A member may exercise his vote at a meeting by electronic means in accordance with section 108 and shall vote only once.
- 50.
 - i. In the case of joint holders, the vote of the senior who tenders a vote, whether in person or by proxy, shall be accepted to the exclusion of the votes of the other joint holders.
 - ii. For this purpose, seniority shall be determined by the order in which the names stand in the register of members.
- 51. A member of unsound mind, or in respect of whom an order has been made by any court having jurisdiction in lunacy, may vote, whether on a show of hands or on a poll, by his committee or other legal guardian, and any such committee or guardian may, on a poll, vote by proxy.
- 52. Any business other than that upon which a poll has been demanded maybe proceeded with, pending the taking of the poll.
- 53. No member shall be entitled to vote at any general meeting unless all calls or other sums presently payable by him in respect of shares in the company have been paid
- 54.
 - i. No objection shall be raised to the qualification of any voter except at the meeting or adjourned meeting at which the vote objected to is given or tendered, and every vote not disallowed at such meeting shall be valid for all purposes.
 - ii. Any such objection made in due time shall be referred to the Chairperson of the meeting, whose decision shall be final and conclusive.

PROXY

- 55. The instrument appointing a proxy and the power-of-attorney or other authority, if any, under which it is signed or a notarised copy of that power or authority, shall be deposited at the registered office of the company not less than 48 hours before the time for holding the meeting or adjourned meeting at which the person named in the instrument proposes to vote, or, in the case of a poll, not less than 24 hours before the time appointed for the taking of the poll; and in default the instrument of proxy shall not be treated as valid.
- 56. An instrument appointing a proxy shall be in the form as prescribed in the rules made under section 105
- 57. A vote given in accordance with the terms of an instrument of proxy shall be valid, notwithstanding the previous death or insanity of the principal or the revocation of the proxy or of the authority under which the proxy was executed, or the transfer of the shares in respect of which the proxy is given:

Provided that no intimation in writing of such death, insanity, revocation or transfer shall have been received by the company at its office before the commencement of the meeting or adjourned meeting at which the proxy is used.

BOARD OF DIRECTORS

- 58. The following are the First Directors of the Company:
 - 1. **Nivrutti Sonu Savdekar;**
 - 2. **Umakant Nivrutti Savadekar**
 - 3. **Vijaya Nivrutti Savdekar**
 - 4. **Ulka Umakant Savadekar**
- 59. The remuneration of the directors shall, in so far as it consists of a monthly payment, be deemed to accrue from day-to-day.

In addition to the remuneration payable to them in pursuance of the Act, the directors may be paid all travelling, hotel and other expenses properly incurred by them-

- in attending and returning from meetings of the Board of Directors or any committee thereof or general meetings of the company; or
- in connection with the business of the company.

60. The Board may pay all expenses incurred in getting up and registering the company.
61. The company may exercise the powers conferred on it by section 88 with regard to the keeping of a foreign register; and the Board may (subject to the provisions of that section) make and vary such regulations as it may think fit respecting the keeping of any such register.
62. All cheques, promissory notes, drafts, hundis, bills of exchange and other negotiable instruments, and all receipts for monies paid to the company, shall be signed, drawn, accepted, endorsed, or otherwise executed, as the case may be, by such person and in such manner as the Board shall from time to time by resolution determine.
63. Every director present at any meeting of the Board or of a committee thereof shall sign his name in a book to be kept for that purpose.
64. i. Subject to the provisions of section 149, the Board shall have power at any time, and from time to time, to appoint a person as an additional director, provided the number of the directors and additional directors together shall not at any time exceed the maximum strength fixed for the Board by the articles.
- ii. Such person shall hold office only up to the date of the next annual general meeting of the company but shall be eligible for appointment by the company as a director at that meeting subject to the provisions of the Act.

PROCEEDINGS OF THE BOARD

65. The Board of Directors may meet for the conduct of business, adjourn and otherwise regulate its meetings, as it thinks fit.
- A director may, and the manager or secretary on the requisition of a director shall, at any time, summon a meeting of the Board.
66. i. Save as otherwise expressly provided in the Act, questions arising at any meeting of the Board shall be decided by a majority of votes.
- ii. In case of an equality of votes, the Chairperson of the Board, if any, shall have a second or casting vote.
67. The continuing directors may act notwithstanding any vacancy in the Board; but, if and so long as their number is reduced below the quorum fixed by the Act for a meeting of the Board, the continuing directors or director may act for the purpose of increasing the number of directors to that fixed for the quorum, or of summoning a general meeting of the company, but for no other purpose.
68. i. The Board may elect a Chairperson of its meetings and determine the period for which he is to hold office.
- ii. If no such Chairperson is elected, or if at any meeting the Chairperson is not present within five minutes after the time appointed for holding the meeting, the directors present may choose one of their number to be Chairperson of the meeting.
69. i. The Board may, subject to the provisions of the Act, delegate any of its powers to committees consisting of such member or members of its body as it thinks fit.

- ii. Any committee so formed shall, in the exercise of the powers so delegated, conform to any regulations that may be imposed on it by the Board.
- 70.
 - i. A committee may elect a Chairperson of its meetings.
 - ii. If no such Chairperson is elected, or if at any meeting the 72 Chairperson is not present within five minutes after the time appointed for holding the meeting, the members present may choose one of their members to be Chairperson of the meeting.
 - iii. The Managing Director of the Company may also be appointed as Chairman of the Company by complying with the necessary formalities as may be required by the law for the time being in force.
- 71.
 - i. A committee may meet and adjourn as it thinks fit.
 - ii. Questions arising at any meeting of a committee shall be determined by a majority of votes of the members present, and in case of an equality of votes, the Chairperson shall have a second or casting vote.
- 72. All acts done in any meeting of the Board or of a committee thereof or by any person acting as a director, shall, notwithstanding that it may be afterwards discovered that there was some defect in the appointment of any one or more of such directors or of any person acting as aforesaid, or that they or any of them were disqualified, be as valid as if every such director or such person had been duly appointed and was qualified to be a director.
- 73. Save as otherwise expressly provided in the Act, a resolution in writing, signed by all the members of the Board or of a committee thereof, for the time being entitled to receive notice of a meeting of the Board or committee, shall be valid and effective as if it had been passed at a meeting of the Board or committee, duly convened and held.

CHIEF EXECUTIVE OFFICER, MANAGER, COMPANY SECRETARY OR CHIEF FINANCIAL OFFICER

- 74. Subject to the provisions of the Act,
 - i. A chief executive officer, manager, company secretary or chief financial officer may be appointed by the Board for such term, at such remuneration and upon such conditions as it may think fit; and any chief executive officer, manager, company secretary or chief financial officer so appointed may be removed by means of a resolution of the Board;
 - ii. A director may be appointed as chief executive officer, manager, company secretary or chief financial officer
- 75. A provision of the Act or these regulations requiring or authorising a thing to be done by or to a director and chief executive officer, manager, company secretary or chief financial officer shall not be satisfied by its being done by or to the same person acting both as director and as, or in place of, chief executive officer, manager, company secretary or chief financial officer.

THE SEAL

- 76.
 - i. The Board shall provide for the safe custody of the seal.
 - ii. The seal of the company shall not be affixed to any instrument except by the authority of a resolution of the Board or of a committee of the Board authorised by it in that behalf, and except in the presence of at least two directors and of the secretary or such other person as the Board may appoint for the purpose; and those two directors and the secretary or other person aforesaid shall sign every instrument to which the seal of the company is so affixed in their presence.

DIVIDENDS AND RESERVE

77. The company in general meeting may declare dividends, but no dividend shall exceed the amount recommended by the Board.
78. Subject to the provisions of section 123, the Board may from time to time pay to the members such interim dividends as appear to it to be justified by the profits of the company.
79. i. The Board may, before recommending any dividend, set aside out of the profits of the company such sums as it thinks fit as a reserve or reserves which shall, at the discretion of the Board, be applicable for any purpose to which the profits of the company may be properly applied, including provision for meeting contingencies or for equalizing dividends; and pending such application, may, at the like discretion, either be employed in the business of the company or be invested in such investments (other than shares of the company) as the Board may, from time to time, thinks fit.
- ii. The Board may also carry forward any profits which it may consider necessary not to divide, without setting them aside as a reserve.
80. i. Subject to the rights of persons, if any, entitled to shares with special rights as to dividends, all dividends shall be declared and paid according to the amounts paid or credited as paid on the shares in respect whereof the dividend is paid, but if and so long as nothing is paid upon any of the shares in the company, dividends may be declared and paid according to the amounts of the shares.
- ii. No amount paid or credited as paid on a share in advance of calls shall be treated for the purposes of this regulation as paid on the share.
- iii. All dividends shall be apportioned and paid proportionately to the amounts paid or credited as paid on the shares during any portion or portions of the period in respect of which the dividend is paid; but if any share is issued on terms providing that it shall rank for dividend as from a particular date such share shall rank for dividend accordingly. That there shall be no forfeiture of unclaimed dividends before the claim becomes barred by law.
81. The Board may deduct from any dividend payable to any member all sums of money, if any, presently payable by him to the company on account of calls or otherwise in relation to the shares of the company.
82. i. Any dividend, interest or other monies payable in cash in respect of shares may be paid by cheque or warrant sent through the post directed to the registered address of the holder or, in the case of joint holders, to the registered address of that one of the joint holders who is first named on the register of members, or to such person and to such address as the holder or joint holders may in writing direct.
- ii. Every such cheque or warrant shall be made payable to the order of the person to whom it is sent.
83. Any one of two or more joint holders of a share may give effective receipts for any dividends, bonuses or other monies payable in respect of such share.
84. Notice of any dividend that may have been declared shall be given to the persons entitled to share therein in the manner mentioned in the Act.
85. No dividend shall bear interest against the company.

ACCOUNTS

86. i. The Board shall from time to time determine whether and to what extent and at what times and places and under what conditions or regulations, the accounts and books of the company, or any of them, shall be open to the inspection of members not being directors.

- ii. No member (not being a director) shall have any right of inspecting any account or book or document of the company except as conferred by law or authorised by the Board or by the company in general meeting.

WINDING UP

87. Subject to the provisions of Chapter XX of the Act and rules made thereunder-
- i. If the company shall be wound up, the liquidator may, with the sanction of a special resolution of the company and any other sanction required by the Act, divide amongst the members, in specie or kind, the whole or any part of the assets of the company, whether they shall consist of property of the same kind or not.
 - ii. For the purpose aforesaid, the liquidator may set such value as he deems fair upon any property to be divided as aforesaid and may determine how such division shall be carried out as between the members or different classes of members.
 - iii. The liquidator may, with the like sanction, vest the whole or any part of such assets in trustees upon such trusts for the benefit of the contributories if he considers necessary, but so that no member shall be compelled to accept any shares or other securities whereon there is any liability.

INDEMNITY

88. Every officer of the company shall be indemnified out of the assets of the company against any liability incurred by him in defending any proceedings, whether civil or criminal, in which judgment is given in his favour or in which he is acquitted or in which relief is granted to him by the court or the Tribunal.

SECTION IX – OTHER INFORMATION

MATERIAL CONTRACTS AND DOCUMENTS FOR INSPECTION

The following contracts (not being contracts entered into in the ordinary course of business carried on by the Company or entered into more than two years before the date of the Red Herring Prospectus) which are or may be deemed material have been entered or to be entered into by the Company which are or may be deemed material will be attached to the copy of the Prospectus, delivered to the Registrar of Companies, Mumbai for filing. Copies of the abovementioned contracts and also the documents for inspection referred to hereunder, may be inspected at the registered office between 10 A.M. and 5 P.M. on all Working Days from the date of this Red Herring Prospectus until the Issue Closing Date.

Material Contracts

1. Issue Agreement dated September 27, 2025 entered between our Company and the Book Running Lead Manager to the Issue.
2. Registrar Agreement dated September 25, 2025 executed between our Company and the Registrar to the Issue.
3. Banker to the Issue Agreement dated July 20, 2026 among our Company, Book Running Lead Manager, Banker to the Issue and the Registrar to the Issue.
4. Market Making Agreement dated December 18, 2025 between our Company, Book Running Lead Manager and Market Maker.
5. Underwriting Agreement dated December 18, 2025 between our Company, Book Running Lead Manager and Underwriter.
6. Syndicate Agreement dated December 18, 2025 between our Company, Book Running Lead Manager and Syndicate Members.
7. Tripartite Agreement dated September 01, 2025 among CDSL, the Company and the Registrar to the Issue.
8. Tripartite Agreement dated September 01, 2025 among NSDL, the Company and the Registrar to the Issue.

Material Documents

1. Certified copies of the Memorandum and Articles of Association of the Company as amended.
2. Certificate of Incorporation dated June 13, 2013 issued by the Ministry of Corporate affairs, Central Registration Centre bearing CIN: U36109MH2013PTC244466
3. Fresh Certificate of Incorporation dated August 18, 2025 was issued by the Registrar of Companies, Central Processing Centre consequent upon Conversion from Private Company to Public Company.
4. Copy of the Board Resolution dated September 24, 2025 authorizing the Issue and other related matters.
5. Copy of Shareholder's Resolution dated September 24, 2025 authorizing the Issue and other related matters.
6. Copies of Audited Financial Statements of our Company for the year ended March 31, 2026, March 31, 2025 and March 31, 2024.
7. Peer Review Auditors Report dated July 16, 2026 on the Restated Financial Statements for the year ended March 31, 2026 March 31, 2025 and March 31, 2024.
8. Copy of the Statement of Tax Benefits dated July 17, 2026 from the Peer review Auditor.
9. Certificate on Key Performance Indicators (KPI's) issued by our peer review auditors namely M/s. Mansaka Ravi & Associates, Chartered Accountants dated July 16, 2026.
10. Consents of the Book Running Lead Manager, Legal Advisor to the Issue, Registrar to the Issue, Market Maker, Underwriter, Syndicate Member, Banker to the Issue/ Sponsor Bank, Statutory Auditor, Peer Review Auditor of the Company, Bankers to our Company, Promoters, Directors, Company Secretary and Compliance Officer, Chief Financial Officer, and Senior Management Personnel as referred to, in their respective capacities.
11. Board Resolution dated September 30, 2025 for approval of Draft Red Herring Prospectus, dated August 24, 2026 for approval of Red Herring Prospectus and dated [●] for approval of Prospectus.
12. Due Diligence Certificate from Book Running Lead Manager dated September 30, 2025.
13. Site visit report prepared by the Book Running Lead Manager dated September 09, 2025
14. Approval from BSE vide letter dated January 27, 2026 to use the name of BSE in the Prospectus for listing of Equity Shares on the BSE SME.

Any of the contracts or documents mentioned in this Red Herring Prospectus may be amended or modified at any time if so, required in the interest of our Company or if required by the other parties, without reference to the Shareholders subject to compliance of the provisions contained in the Companies Act and other relevant statutes.

DECLARATION

I certify and declare that all relevant provisions of the Companies Act, 2013 and the rules, regulations and guidelines issued by the Government of India, or the regulations or guidelines issued by SEBI, established under section 3 of the Securities and Exchange Board of India Act, 1992, as the case may be, have been complied with and no statement made in this Red Herring Prospectus is contrary to the provisions of the Companies Act, the Securities Contracts (Regulation) Act, 1956, as amended, the Securities and Exchange Board of India Act, 1992, as amended or the rules, regulations or guidelines issued thereunder, as the case may be. I further certify that all the statements in this Red Herring Prospectus are true and correct.

SIGNED BY THE BOARD OF DIRECTORS OF OUR COMPANY:

Name and Designation	Signature
Umakant Nivrutti Savadekar Chairman & Managing Director DIN: 06548672	Sd/-

Date: August 24, 2026
Place: Nashik

DECLARATION

I certify and declare that all relevant provisions of the Companies Act, 2013 and the rules, regulations and guidelines issued by the Government of India, or the regulations or guidelines issued by SEBI, established under section 3 of the Securities and Exchange Board of India Act, 1992, as the case may be, have been complied with and no statement made in this Red Herring Prospectus is contrary to the provisions of the Companies Act, the Securities Contracts (Regulation) Act, 1956, as amended, the Securities and Exchange Board of India Act, 1992, as amended or the rules, regulations or guidelines issued thereunder, as the case may be. I further certify that all the statements in this Red Herring Prospectus are true and correct.

SIGNED BY THE BOARD OF DIRECTORS OF OUR COMPANY:

Name and Designation	Signature
Ulka Umakant Savadekar Whole Time Director and CFO DIN: 06547735	Sd/-

Date: August 24, 2026

Place: Nashik

DECLARATION

I certify and declare that all relevant provisions of the Companies Act, 2013 and the rules, regulations and guidelines issued by the Government of India, or the regulations or guidelines issued by SEBI, established under section 3 of the Securities and Exchange Board of India Act, 1992, as the case may be, have been complied with and no statement made in this Red Herring Prospectus is contrary to the provisions of the Companies Act, the Securities Contracts (Regulation) Act, 1956, as amended, the Securities and Exchange Board of India Act, 1992, as amended or the rules, regulations or guidelines issued thereunder, as the case may be. I further certify that all the statements in this Red Herring Prospectus are true and correct.

SIGNED BY THE BOARD OF DIRECTORS OF OUR COMPANY:

Name and Designation	Signature
Nivrutti Sonu Savdekar Non-Executive Director DIN: 06547751	Sd/-

Date: August 24, 2026
Place: Nashik

DECLARATION

I certify and declare that all relevant provisions of the Companies Act, 2013 and the rules, regulations and guidelines issued by the Government of India, or the regulations or guidelines issued by SEBI, established under section 3 of the Securities and Exchange Board of India Act, 1992, as the case may be, have been complied with and no statement made in this Red Herring Prospectus is contrary to the provisions of the Companies Act, the Securities Contracts (Regulation) Act, 1956, as amended, the Securities and Exchange Board of India Act, 1992, as amended or the rules, regulations or guidelines issued thereunder, as the case may be. I further certify that all the statements in this Red Herring Prospectus are true and correct.

SIGNED BY THE BOARD OF DIRECTORS OF OUR COMPANY:

Name and Designation	Signature
Vijaya Nivrutti Savdekar Non executive Director DIN: 06548683	Sd/-

Date: August 24, 2026
Place: Nashik

DECLARATION

I certify and declare that all relevant provisions of the Companies Act, 2013 and the rules, regulations and guidelines issued by the Government of India, or the regulations or guidelines issued by SEBI, established under section 3 of the Securities and Exchange Board of India Act, 1992, as the case may be, have been complied with and no statement made in this Red Herring Prospectus is contrary to the provisions of the Companies Act, the Securities Contracts (Regulation) Act, 1956, as amended, the Securities and Exchange Board of India Act, 1992, as amended or the rules, regulations or guidelines issued thereunder, as the case may be. I further certify that all the statements in this Red Herring Prospectus are true and correct.

SIGNED BY THE BOARD OF DIRECTORS OF OUR COMPANY:

Name and Designation	Signature
Charmi Monil Shah Independent Director DIN: 11237486	Sd/-

Date: August 24, 2026
Place: Pune

DECLARATION

I certify and declare that all relevant provisions of the Companies Act, 2013 and the rules, regulations and guidelines issued by the Government of India, or the regulations or guidelines issued by SEBI, established under section 3 of the Securities and Exchange Board of India Act, 1992, as the case may be, have been complied with and no statement made in this Red Herring Prospectus is contrary to the provisions of the Companies Act, the Securities Contracts (Regulation) Act, 1956, as amended, the Securities and Exchange Board of India Act, 1992, as amended or the rules, regulations or guidelines issued thereunder, as the case may be. I further certify that all the statements in this Red Herring Prospectus are true and correct.

SIGNED BY THE BOARD OF DIRECTORS OF OUR COMPANY:

Name and Designation	Signature
Rajendra Hunajirao Talele Independent Director DIN: 00305773	Sd/-

Date: August 24, 2026
Place: Mumbai

DECLARATION

I certify and declare that all relevant provisions of the Companies Act, 2013 and the rules, regulations and guidelines issued by the Government of India, or the regulations or guidelines issued by SEBI, established under section 3 of the Securities and Exchange Board of India Act, 1992, as the case may be, have been complied with and no statement made in this Red Herring Prospectus is contrary to the provisions of the Companies Act, the Securities Contracts (Regulation) Act, 1956, as amended, the Securities and Exchange Board of India Act, 1992, as amended or the rules, regulations or guidelines issued thereunder, as the case may be. I further certify that all the statements in this Red Herring Prospectus are true and correct.

SIGNED BY THE COMPANY SECRETARY OF OUR COMPANY:

Name and Designation	Signature
Pooja Sharma Company Secretary & Compliance Officer M. No.: A60216	Sd/-

Date: August 24, 2026

Place: Jaipur